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TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
FY2024 - Projection 22401

TOWN FUNDS

ACCOUNT INFORMATION	2023 Original Budget	2023 Revised Budget	2023 YTD Actual	2024 Department Request	2024 Finance Committee	Variance 2024 to 2023	% Variance
ADMINISTRATIVE SERVICES							
A - Charter Commission							
Personal Services	\$ 10,000	\$ 10,000	\$ 8,356	\$ -	\$ -	\$(10,000)	(100.0%)
All Other Expenses	\$ 55,000	\$ 55,000	\$ 35,886	\$ -	\$ -	\$(55,000)	(100.0%)
Charter Commission Total Budget Request	\$ 65,000	\$ 65,000	\$ 44,242	\$ -	\$ -	\$(65,000)	(100.0%)
A - Town Manager							
Personal Services	\$ 981,636	\$ 1,070,840	\$ 619,257	\$ 1,048,650	\$ 816,834	\$(254,006)	(23.7%)
All Other Expenses	\$ 574,660	\$ 578,911	\$ 372,157	\$ 664,565	\$ 575,565	\$(3,346)	(0.6%)
Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
Town Manager Total Budget Request	\$ 1,556,296	\$ 1,649,751	\$ 991,413	\$ 1,713,215	\$ 1,392,399	\$(257,352)	(15.6%)
A - Human Resources							
Personal Services	\$ 279,370	\$ 313,607	\$ 196,210	\$ 431,428	\$ 427,118	\$ 113,511	36.2%
All Other Expenses	\$ 222,800	\$ 222,800	\$ 67,951	\$ 229,250	\$ 135,175	\$(87,625)	(39.3%)
Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
Human Resources Total Budget Request	\$ 502,170	\$ 536,407	\$ 264,161	\$ 660,678	\$ 562,293	\$ 25,886	4.8%
A - Town Clerk							
Personal Services	\$ 448,243	\$ 503,922	\$ 334,546	\$ 392,951	\$ 392,951	\$(110,971)	(22.0%)
All Other Expenses	\$ 208,885	\$ 243,360	\$ 153,037	\$ 206,420	\$ 200,180	\$(43,180)	(17.7%)
Departmental Equipment	\$ 8,000	\$ 28,300	\$ -	\$ -	\$ -	\$(28,300)	(100.0%)
Town Clerk Total Budget Request	\$ 665,128	\$ 775,582	\$ 487,583	\$ 599,371	\$ 593,131	\$(182,451)	(23.5%)
A - Elections & Town Meeting							
Personal Services	\$ -	\$ -	\$ -	\$ 168,076	\$ 168,076	\$ 168,076	- %
All Other Expenses	\$ -	\$ -	\$ -	\$ 97,467	\$ 97,467	\$ 97,467	- %
Departmental Equipment	\$ -	\$ -	\$ -	\$ 34,450	\$ 34,450	\$ 34,450	- %
Elections & Town Meeting Total Budget Request	\$ -	\$ -	\$ -	\$ 299,993	\$ 299,993	\$ 299,993	- %
Administrative Services Department Total	\$ 2,788,594	\$ 3,026,740	\$ 1,787,400	\$ 3,273,257	\$ 2,847,816	\$(178,924)	-5.9%
SCHOOL SERVICES							
F - School Services							
School Services	\$ 109,341,203	\$ 109,341,203	\$ 53,072,546	\$ 116,195,258	\$ 113,490,770	\$ 4,149,567	3.8%
School Services Total Budget Request	\$ 109,341,203	\$ 109,341,203	\$ 53,072,546	\$ 116,195,258	\$ 113,490,770	\$ 4,149,567	3.8%
School Services Department Total	\$ 109,341,203	\$ 109,341,203	\$ 53,072,546	\$ 116,195,258	\$ 113,490,770	\$ 4,149,567	3.8%

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TOWN FUNDS

ACCOUNT INFORMATION	2023 Original Budget	2023 Revised Budget	2023 YTD Actual	2024 Department Request	2024 Finance Committee	Variance 2024 to 2023	% Variance
FINANCE							
B - Town Moderator							
Personal Services	\$ 4,000	\$ 4,000	\$ 2,333	\$ -	\$ -	\$(4,000)	(100.0%)
All Other Expenses	\$ 19,520	\$ 19,520	\$ 7,848	\$ -	\$ -	\$(19,520)	(100.0%)
Town Moderator Total Budget Request	\$ 23,520	\$ 23,520	\$ 10,181	\$ -	\$ -	\$(23,520)	(100.0%)
B - Finance And Accounting							
Personal Services	\$ 636,867	\$ 696,059	\$ 437,774	\$ 729,724	\$ 814,187	\$ 118,128	17.0%
All Other Expenses	\$ 130,095	\$ 130,095	\$ 48,730	\$ 122,385	\$ 121,792	\$(8,303)	(6.4%)
Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
Finance And Accounting Total Budget Request	\$ 766,962	\$ 826,154	\$ 486,505	\$ 852,109	\$ 935,979	\$ 109,825	13.3%
B - Procurement							
Personal Services	\$ 176,074	\$ 202,206	\$ 121,183	\$ 211,814	\$ 211,814	\$ 9,608	4.8%
All Other Expenses	\$ 213,427	\$ 213,427	\$ 84,946	\$ 252,985	\$ 227,985	\$ 14,558	6.8%
Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
Procurement Total Budget Request	\$ 389,501	\$ 415,633	\$ 206,129	\$ 464,799	\$ 439,799	\$ 24,166	5.8%
B - Assessing							
Personal Services	\$ 531,021	\$ 601,481	\$ 353,965	\$ 636,738	\$ 635,758	\$ 34,277	5.7%
All Other Expenses	\$ 124,049	\$ 124,049	\$ 85,863	\$ 124,462	\$ 124,462	\$ 413	0.3%
Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
Assessing Total Budget Request	\$ 655,070	\$ 725,530	\$ 439,828	\$ 761,200	\$ 760,220	\$ 34,690	4.8%
B - Treasurer And Collector							
Personal Services	\$ 703,225	\$ 765,410	\$ 441,508	\$ 819,594	\$ 805,422	\$ 40,012	5.2%
All Other Expenses	\$ 114,985	\$ 99,985	\$ 26,312	\$ 99,569	\$ 92,669	\$(7,316)	(7.3%)
Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
Treasurer And Collector Total Budget Request	\$ 818,210	\$ 865,395	\$ 467,819	\$ 919,163	\$ 898,091	\$ 32,696	3.8%
Finance Department Total	\$ 2,653,263	\$ 2,856,232	\$ 1,610,462	\$ 2,997,271	\$ 3,034,089	\$ 177,857	6.2%
INFORMATION TECHNOLOGY							
B - Information Technology							
Personal Services	\$ 677,955	\$ 768,360	\$ 438,257	\$ 792,106	\$ 751,199	\$(17,161)	(2.2%)
All Other Expenses	\$ 1,531,008	\$ 1,531,008	\$ 900,313	\$ 1,622,678	\$ 1,582,355	\$ 51,347	3.4%
Departmental Equipment	\$ 33,530	\$ 33,530	\$ 19,228	\$ 32,500	\$ 18,750	\$(14,780)	(44.1%)
Information Technology Total Budget Request	\$ 2,242,493	\$ 2,332,898	\$ 1,357,798	\$ 2,447,284	\$ 2,352,304	\$ 19,406	0.8%
Information Technology Department Total	\$ 2,242,493	\$ 2,332,898	\$ 1,357,798	\$ 2,447,284	\$ 2,352,304	\$ 19,406	0.8%
COMMUNITY RESOURCES							

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
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TOWN FUNDS

ACCOUNT INFORMATION	2023 Original Budget	2023 Revised Budget	2023 YTD Actual	2024 Department Request	2024 Finance Committee	Variance 2024 to 2023	% Variance
E - Center For Active Living							
Personal Services	\$ 455,975	\$ 571,344	\$ 308,228	\$ 568,319	\$ 537,023	\$(34,321)	(6.0%)
All Other Expenses	\$ 166,293	\$ 166,293	\$ 94,039	\$ 159,150	\$ 154,150	\$(12,143)	(7.3%)
Departmental Equipment	\$ 3,770	\$ 3,770	\$ 3,770	\$ -	\$ -	\$(3,770)	(100.0%)
Center For Active Living Total Budget Request	\$ 626,038	\$ 741,407	\$ 406,037	\$ 727,469	\$ 691,173	\$(50,234)	(6.8%)
E - Veterans Services							
Personal Services	\$ 130,992	\$ 149,339	\$ 93,201	\$ 150,665	\$ 150,665	\$ 1,326	0.9%
All Other Expenses	\$ 612,530	\$ 612,530	\$ 261,407	\$ 612,530	\$ 512,530	\$(100,000)	(16.3%)
Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
Veterans Services Total Budget Request	\$ 743,522	\$ 761,869	\$ 354,608	\$ 763,195	\$ 663,195	\$(98,674)	(13.0%)
E - Disabilities							
All Other Expenses	\$ 200	\$ 200	\$ 36	\$ 300	\$ 300	\$ 100	50.0%
Disabilities Total Budget Request	\$ 200	\$ 200	\$ 36	\$ 300	\$ 300	\$ 100	50.0%
E - Library							
Personal Services	\$ 1,418,663	\$ 1,704,525	\$ 987,969	\$ 1,814,030	\$ 1,546,321	\$(158,204)	(9.3%)
All Other Expenses	\$ 537,614	\$ 537,614	\$ 372,845	\$ 532,175	\$ 522,675	\$(14,939)	(2.8%)
Departmental Equipment	\$ 12,975	\$ 12,975	\$ 12,975	\$ 24,464	\$ 9,030	\$(3,945)	(30.4%)
Library Total Budget Request	\$ 1,969,252	\$ 2,255,114	\$ 1,373,789	\$ 2,370,669	\$ 2,078,026	\$(177,088)	(7.9%)
E - Recreation							
Personal Services	\$ 580,962	\$ 609,605	\$ 335,167	\$ 625,618	\$ 577,921	\$(31,684)	(5.2%)
All Other Expenses	\$ 21,750	\$ 21,750	\$ 12,522	\$ 22,925	\$ 22,925	\$ 1,175	5.4%
Departmental Equipment	\$ 11,200	\$ 11,200	\$ 10,392	\$ 6,340	\$ 2,400	\$(8,800)	(78.6%)
Recreation Total Budget Request	\$ 613,912	\$ 642,555	\$ 358,080	\$ 654,883	\$ 603,246	\$(39,309)	(6.1%)
E - 1749 Court House							
Personal Services	\$ 17,022	\$ 17,022	\$ 9,689	\$ 18,135	\$ 18,135	\$ 1,113	6.5%
All Other Expenses	\$ 6,000	\$ 6,000	\$ 1,701	\$ 6,000	\$ 6,000	\$ -	- %
1749 Court House Total Budget Request	\$ 23,022	\$ 23,022	\$ 11,390	\$ 24,135	\$ 24,135	\$ 1,113	4.8%
Community Resources Department Total	\$ 3,975,946	\$ 4,424,167	\$ 2,503,940	\$ 4,540,651	\$ 4,060,075	\$(364,092)	-8.2%
INSPECTIONAL SERVICES							
A - Building And Zoning							
Personal Services	\$ 900,121	\$ 1,014,176	\$ 552,882	\$ 1,194,959	\$ 1,057,780	\$ 43,604	4.3%
All Other Expenses	\$ 13,240	\$ 13,240	\$ 5,278	\$ 25,750	\$ 20,124	\$ 6,884	52.0%
Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
Building And Zoning Total Budget Request	\$ 913,361	\$ 1,027,416	\$ 558,160	\$ 1,220,709	\$ 1,077,904	\$ 50,488	4.9%

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TOWN FUNDS

ACCOUNT INFORMATION	2023 Original Budget	2023 Revised Budget	2023 YTD Actual	2024 Department Request	2024 Finance Committee	Variance 2024 to 2023	% Variance
A - Public Health							
Personal Services	\$ 290,938	\$ 328,622	\$ 204,311	\$ 358,559	\$ 323,920	\$(4,702)	(1.4%)
All Other Expenses	\$ 82,900	\$ 82,900	\$ 48,236	\$ 82,900	\$ 82,900	\$ -	- %
Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
Public Health Total Budget Request	\$ 373,838	\$ 411,522	\$ 252,546	\$ 441,459	\$ 406,820	\$(4,702)	(1.1%)
Inspectional Services Department Total	\$ 1,287,199	\$ 1,438,938	\$ 810,707	\$ 1,662,168	\$ 1,484,724	\$ 45,786	3.2%
PLANNING & DEVELOPMENT							
E - Planning & Development							
Personal Services	\$ 646,605	\$ 722,611	\$ 438,116	\$ 749,956	\$ 749,956	\$ 27,345	3.8%
All Other Expenses	\$ 186,145	\$ 186,145	\$ 120,094	\$ 269,015	\$ 188,609	\$ 2,464	1.3%
Departmental Equipment	\$ 7,500	\$ 7,500	\$ 6,368	\$ -	\$ -	\$(7,500)	(100.0%)
Planning & Development Total Budget Request	\$ 840,250	\$ 916,256	\$ 564,578	\$ 1,018,971	\$ 938,565	\$ 22,309	2.4%
E - Redevelopment Authority							
All Other Expenses	\$ 23,185	\$ 23,185	\$ 23,185	\$ 23,880	\$ 23,880	\$ 695	3.0%
Redevelopment Authority Total Budget Request	\$ 23,185	\$ 23,185	\$ 23,185	\$ 23,880	\$ 23,880	\$ 695	3.0%
Planning & Development Department Total	\$ 863,435	\$ 939,441	\$ 587,763	\$ 1,042,851	\$ 962,445	\$ 23,004	2.4%
PUBLIC SAFETY							
C - Police							
Personal Services	\$ 12,975,301	\$ 14,932,125	\$ 8,215,237	\$ 15,857,392	\$ 15,388,613	\$ 456,488	3.1%
All Other Expenses	\$ 484,514	\$ 559,514	\$ 208,446	\$ 1,266,390	\$ 974,404	\$ 414,890	74.2%
Departmental Equipment	\$ 567,110	\$ 567,110	\$ 254,637	\$ 872,890	\$ 549,360	\$(17,750)	(3.1%)
Police Total Budget Request	\$ 14,026,925	\$ 16,058,749	\$ 8,678,320	\$ 17,996,672	\$ 16,912,377	\$ 853,628	5.3%
C - Fire							
Personal Services	\$ 14,396,261	\$ 14,652,100	\$ 8,719,669	\$ 15,184,803	\$ 14,957,730	\$ 305,630	2.1%
All Other Expenses	\$ 434,629	\$ 434,629	\$ 210,614	\$ 490,334	\$ 490,334	\$ 55,705	12.8%
Departmental Equipment	\$ 197,732	\$ 197,732	\$ 8,302	\$ 389,229	\$ 260,264	\$ 62,532	31.6%
Fire Total Budget Request	\$ 15,028,622	\$ 15,284,461	\$ 8,938,585	\$ 16,064,366	\$ 15,708,328	\$ 423,867	2.8%
C - Emergency Management							
Personal Services	\$ 59,998	\$ 68,439	\$ 42,217	\$ 92,346	\$ 51,954	\$(16,485)	(24.1%)
All Other Expenses	\$ 59,900	\$ 59,900	\$ 996	\$ 59,900	\$ 54,900	\$(5,000)	(8.3%)
Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
Emergency Management Total Budget Request	\$ 119,898	\$ 128,339	\$ 43,213	\$ 152,246	\$ 106,854	\$(21,485)	(16.7%)
Public Safety Department Total	\$ 29,175,445	\$ 31,471,549	\$ 17,660,118	\$ 34,213,284	\$ 32,727,559	\$ 1,256,010	4.0%

MARINE & ENVIRONMENTAL AFFAIRS

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
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TOWN FUNDS

ACCOUNT INFORMATION	2023 Original Budget	2023 Revised Budget	2023 YTD Actual	2024 Department Request	2024 Finance Committee	Variance 2024 to 2023	% Variance
C - Animal Control							
Personal Services	\$ 170,707	\$ 196,230	\$ 105,441	\$ 186,739	\$ 186,739	\$(9,491)	(4.8%)
All Other Expenses	\$ 6,800	\$ 6,800	\$ 3,490	\$ 6,800	\$ 6,800	\$ -	- %
Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
Animal Control Total Budget Request	\$ 177,507	\$ 203,030	\$ 108,932	\$ 193,539	\$ 193,539	\$(9,491)	(4.7%)
C - Harbor Master							
Personal Services	\$ 407,847	\$ 466,649	\$ 298,890	\$ 536,195	\$ 466,321	\$(328)	(0.1%)
All Other Expenses	\$ 45,800	\$ 45,800	\$ 34,005	\$ 55,300	\$ 45,800	\$ -	- %
Fuel & Utilities	\$ 25,000	\$ 25,000	\$ 13,564	\$ 30,000	\$ 25,000	\$ -	- %
Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
Harbor Master Total Budget Request	\$ 478,647	\$ 537,449	\$ 346,460	\$ 621,495	\$ 537,121	\$(328)	(0.1%)
C - Natural Resources							
Personal Services	\$ 533,586	\$ 616,653	\$ 383,041	\$ 637,112	\$ 622,328	\$ 5,675	0.9%
All Other Expenses	\$ 85,340	\$ 85,340	\$ 23,807	\$ 89,340	\$ 64,200	\$(21,140)	(24.8%)
Departmental Equipment	\$ 14,000	\$ 14,000	\$ -	\$ 28,900	\$ 28,900	\$ 14,900	106.4%
Natural Resources Total Budget Request	\$ 632,926	\$ 715,993	\$ 406,848	\$ 755,352	\$ 715,428	\$(565)	(0.1%)
Marine & Environmental Affairs Department Total	\$ 1,289,080	\$ 1,456,472	\$ 862,239	\$ 1,570,386	\$ 1,446,088	\$(10,384)	-0.7%
PUBLIC WORKS							
D - DPW Engineering							
Personal Services	\$ 512,794	\$ 602,149	\$ 300,298	\$ 621,866	\$ 621,866	\$ 19,717	3.3%
All Other Expenses	\$ 83,861	\$ 83,861	\$ 18,550	\$ 83,862	\$ 83,862	\$ 1	- %
Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
DPW Engineering Total Budget Request	\$ 596,655	\$ 686,010	\$ 318,847	\$ 705,728	\$ 705,728	\$ 19,718	2.9%
D - DPW Highway							
Personal Services	\$ 2,134,000	\$ 2,186,571	\$ 1,148,785	\$ 2,267,547	\$ 2,148,662	\$(37,909)	(1.7%)
All Other Expenses	\$ 235,570	\$ 235,570	\$ 128,106	\$ 222,643	\$ 239,070	\$ 3,500	1.5%
Fuel & Utilities	\$ 36,180	\$ 36,180	\$ 7,897	\$ 36,180	\$ 36,180	\$ -	- %
Departmental Equipment	\$ 9,471	\$ 9,471	\$ 6,380	\$ 29,624	\$ 10,720	\$ 1,249	13.2%
DPW Highway Total Budget Request	\$ 2,415,221	\$ 2,467,792	\$ 1,291,168	\$ 2,555,994	\$ 2,434,632	\$(33,160)	(1.3%)
D - DPW Administration							
Personal Services	\$ 781,709	\$ 864,441	\$ 469,162	\$ 866,620	\$ 854,164	\$(10,277)	(1.2%)
All Other Expenses	\$ 41,132	\$ 41,132	\$ 9,817	\$ 41,132	\$ 41,132	\$ -	- %
Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
DPW Administration Total Budget Request	\$ 822,841	\$ 905,573	\$ 478,978	\$ 907,752	\$ 895,296	\$(10,277)	(1.1%)

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TOWN FUNDS

ACCOUNT INFORMATION	2023 Original Budget	2023 Revised Budget	2023 YTD Actual	2024 Department Request	2024 Finance Committee	Variance 2024 to 2023	% Variance
D - Building Maintenance							
Personal Services	\$ 961,958	\$ 1,001,204	\$ 585,545	\$ 1,293,708	\$ 1,090,647	\$ 89,443	8.9%
All Other Expenses	\$ 967,272	\$ 967,272	\$ 559,415	\$ 1,086,107	\$ 1,011,107	\$ 43,835	4.5%
Fuel & Utilities	\$ 1,328,700	\$ 1,328,700	\$ 746,711	\$ 1,348,500	\$ 1,348,500	\$ 19,800	1.5%
Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
Building Maintenance Total Budget Request	\$ 3,257,930	\$ 3,297,176	\$ 1,891,670	\$ 3,728,315	\$ 3,450,254	\$ 153,078	4.6%
D - Fleet Maintenance							
Personal Services	\$ 471,625	\$ 475,467	\$ 286,184	\$ 486,347	\$ 486,347	\$ 10,880	2.3%
All Other Expenses	\$ 458,090	\$ 458,090	\$ 266,350	\$ 485,320	\$ 473,320	\$ 15,230	3.3%
Fuel & Utilities	\$ 560,700	\$ 1,109,700	\$ 485,537	\$ 1,109,700	\$ 1,109,700	\$ -	- %
Departmental Equipment	\$ -	\$ -	\$ -	\$ 36,388	\$ 17,514	\$ 17,514	- %
Fleet Maintenance Total Budget Request	\$ 1,490,415	\$ 2,043,257	\$ 1,038,072	\$ 2,117,755	\$ 2,086,881	\$ 43,624	2.1%
D - Solid Waste							
Personal Services	\$ 72,845	\$ 73,998	\$ 84,359	\$ 107,516	\$ 107,516	\$ 33,518	45.3%
All Other Expenses	\$ 195,720	\$ 195,720	\$ 106,147	\$ 198,190	\$ 198,190	\$ 2,470	1.3%
Departmental Equipment	\$ -	\$ -	\$ -	\$ 28,000	\$ 14,000	\$ 14,000	- %
Solid Waste Total Budget Request	\$ 268,565	\$ 269,718	\$ 190,506	\$ 333,706	\$ 319,706	\$ 49,988	18.5%
D - Crematory							
Personal Services	\$ 191,551	\$ 227,308	\$ 139,373	\$ 240,289	\$ 240,289	\$ 12,981	5.7%
All Other Expenses	\$ 50,100	\$ 50,100	\$ 12,960	\$ 50,100	\$ 50,100	\$ -	- %
Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
Crematory Total Budget Request	\$ 241,651	\$ 277,408	\$ 152,333	\$ 290,389	\$ 290,389	\$ 12,981	4.7%
D - Cemetery							
Personal Services	\$ 717,529	\$ 739,902	\$ 411,138	\$ 765,591	\$ 765,591	\$ 25,689	3.5%
All Other Expenses	\$ 82,831	\$ 82,831	\$ 27,709	\$ 87,831	\$ 57,536	\$ (25,295)	(30.5%)
Departmental Equipment	\$ 28,000	\$ 28,000	\$ 28,000	\$ 14,519	\$ 14,519	\$ (13,481)	(48.1%)
Cemetery Total Budget Request	\$ 828,360	\$ 850,733	\$ 466,847	\$ 867,941	\$ 837,646	\$ (13,087)	(1.5%)
D - Parks And Forestry							
Personal Services	\$ 1,198,337	\$ 1,228,117	\$ 681,003	\$ 1,358,226	\$ 1,259,388	\$ 31,271	2.5%
All Other Expenses	\$ 252,578	\$ 252,578	\$ 114,802	\$ 262,713	\$ 262,713	\$ 10,135	4.0%
Departmental Equipment	\$ -	\$ -	\$ -	\$ 13,092	\$ 4,809	\$ 4,809	- %
Parks And Forestry Total Budget Request	\$ 1,450,915	\$ 1,480,695	\$ 795,806	\$ 1,634,031	\$ 1,526,910	\$ 46,215	3.1%
Public Works Department Total	\$ 11,372,553	\$ 12,278,362	\$ 6,624,227	\$ 13,141,611	\$ 12,547,442	\$ 269,080	2.2%
Total Total Budget School & Town	\$ 164,989,211	\$ 169,566,002	\$ 86,877,200	\$ 181,084,021	\$ 174,953,312	\$ 5,387,310	3.2%

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
FY2024 - Projection 22401

TOWN FUNDS

ACCOUNT INFORMATION	2023 Original Budget	2023 Revised Budget	2023 YTD Actual	2024 Department Request	2024 Finance Committee	Variance 2024 to 2023	% Variance
FIXED COSTS SCHOOL & TOWN							
B - Salary Reserve Account	\$ 4,134,143	\$ 231,548	\$ 120,137	100,000	940,820	\$ 709,272	306.3%
B - Finance Committee Reserve Account	\$ 150,000	\$ 129,700	\$ -	150,000	150,000	\$ 20,300	15.7%
B - Tax Title Foreclosures	\$ 296,000	\$ 296,000	\$ 54,378	296,000	261,000	\$(35,000)	(11.8%)
F - Medicaid Program	\$ 316,930	\$ 316,930	\$ 158,334	319,337	319,337	\$ 2,407	0.8%
F - Out of District Transportation	\$ 35,220	\$ 35,220	\$ 20,930	77,416	77,416	\$ 42,196	119.8%
D - Snow & Ice Removal	\$ 680,638	\$ 680,638	\$ 384,392	740,734	705,638	\$ 25,000	3.7%
A - Member Benefits	\$ 8,990,905	\$ 8,830,905	\$ 5,315,029	9,382,132	9,331,685	\$ 500,780	5.7%
B - Pensions	\$ 17,034,198	\$ 17,034,198	\$ 17,033,198	18,418,703	18,418,703	\$ 1,384,505	8.1%
B - Unemployment Compensation	\$ 125,000	\$ 125,000	\$ 125,000	20,000	20,000	\$(105,000)	(84.0%)
B - Member Insurance	\$ 39,911,705	\$ 39,911,705	\$ 21,755,560	41,243,859	41,243,859	\$ 1,332,154	3.3%
B - OPEB Trust Funding	\$ 1,149,501	\$ 1,149,501	\$ 1,149,501	1,172,491	1,172,491	\$ 22,990	2.0%
B - Compensated Absences	\$ 125,000	\$ 125,000	\$ 125,000	125,000	125,000	\$ -	- %
A - All Town Insurance	\$ 2,100,146	\$ 1,881,146	\$ 1,861,171	2,197,140	2,106,524	\$ 225,378	12.0%
Total Total Fixed Costs Budget School & Town	\$ 75,049,386	\$ 70,747,491	\$ 48,102,630	\$ 74,242,812	\$ 74,872,473	\$ 4,124,982	5.8%
COMMUNITY DEBT SCHOOL & TOWN							
B - Principal	\$ 9,672,799	\$ 9,672,799	\$ 185,413	9,502,539	9,502,539	\$(170,260)	(1.8%)
B - Interest	\$ 6,001,616	\$ 6,001,616	\$ 3,003,685	5,554,235	5,554,235	\$(447,381)	(7.5%)
B - Temporary Interest	\$ 463,759	\$ 80,500	\$ -	1,219,022	1,219,022	\$ 1,138,522	1,414.3%
B - Miscellaneous Interest	\$ 5,000	\$ 5,000	\$ 1,059	5,000	5,000	\$ -	- %
B - Bond Issuance	\$ 25,000	\$ 25,000	\$ 1,050	25,000	-	\$(25,000)	(100.0%)
Total Total Debt Budget	\$ 16,168,174	\$ 15,784,915	\$ 3,191,208	\$ 16,305,796	\$ 16,280,796	\$ 495,881	3.1%
TOTAL GENERAL FUND	\$ 256,206,771	\$ 256,098,408	\$ 138,171,038	\$ 271,632,629	\$ 266,106,581	\$ 10,008,174	3.9%

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
FY2024 - Projection 22401

AIRPORT FUND

ACCOUNT INFORMATION	2023 Original Budget	2023 Revised Budget	2023 YTD Actual	2024 Department Request	2024 Finance Committee	Variance 2024 to 2023	% Variance
ENTERPRISE FUNDS							
G - Personal Services	\$ 646,490	\$ 683,807	\$ 385,067	\$ 705,733	\$ 705,733	\$ 21,926	3.2%
G - All Other Expenses	\$ 2,197,550	\$ 2,702,550	\$ 1,553,728	\$ 2,919,750	\$ 2,919,750	\$ 217,200	8.0%
G - Airport Enterprise Debt	\$ 39,650	\$ 39,650	\$ 7,325	\$ 38,400	\$ 38,400	\$(1,250)	(3.2%)
G - Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
G - Transfer to OPEB Trust	\$ 5,498	\$ 5,498	\$ 5,498	\$ 5,608	\$ 5,608	\$ 110	2.0%
Total Airport Budget	\$ 2,889,188	\$ 3,431,505	\$ 1,951,618	\$ 3,669,491	\$ 3,669,491	\$ 237,986	6.9%
G - Personal Services	\$ 340,516	\$ 376,250	\$ 207,839	\$ 388,528	\$ 388,528	\$ 12,278	3.3%
G - Other Expenditures	\$ 4,697,463	\$ 4,697,463	\$ 2,608,587	\$ 4,954,566	\$ 4,954,566	\$ 257,103	5.5%
G - Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
G - Sewer Enterprise Debt	\$ 3,085,432	\$ 3,095,736	\$ 2,103,860	\$ 2,609,559	\$ 2,609,559	\$(486,177)	(15.7%)
G - Transfer to OPEB Trust	\$ 1,368	\$ 1,368	\$ 1,368	\$ 2,117	\$ 2,117	\$ 749	54.8%
Total Sewer Budget	\$ 8,124,779	\$ 8,170,817	\$ 4,921,653	\$ 7,954,770	\$ 7,954,770	\$(216,047)	(2.6%)
G - Personal Services	\$ 1,542,938	\$ 1,606,835	\$ 917,230	\$ 1,635,158	\$ 1,635,158	\$ 28,323	1.8%
G - Other Expenditures	\$ 1,281,123	\$ 1,319,123	\$ 719,682	\$ 1,400,423	\$ 1,400,423	\$ 81,300	6.2%
G - Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
G - Water Enterprise Debt	\$ 2,305,436	\$ 2,187,936	\$ 316,142	\$ 2,385,269	\$ 2,385,269	\$ 197,333	9.0%
G - Transfer to OPEB Trust	\$ 13,060	\$ 13,060	\$ 13,060	\$ 13,321	\$ 13,321	\$ 261	2.0%
Total Water Budget	\$ 5,142,557	\$ 5,126,954	\$ 1,966,114	\$ 5,434,171	\$ 5,434,171	\$ 307,217	6.0%
G - Personal Services	\$ 291,057	\$ 293,746	\$ 162,275	\$ 289,337	\$ 289,337	\$(4,409)	(1.5%)
G - Other Expenditures	\$ 521,770	\$ 538,770	\$ 273,798	\$ 575,586	\$ 575,586	\$ 36,816	6.8%
G - Departmental Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
B - Reserve Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- %
G - Transfer to OPEB Trust	\$ 2,192	\$ 2,192	\$ 2,192	\$ 2,675	\$ 2,675	\$ 483	22.0%
Total Solid Waste Budget	\$ 815,019	\$ 834,708	\$ 438,266	\$ 867,598	\$ 867,598	\$ 32,890	3.9%
G - Other Expenditures	\$ 1,490,000	\$ 1,490,000	\$ 750,590	\$ 1,556,000	\$ 1,556,000	\$ 66,000	4.4%
G - Departmental Equipment	\$ 5,000	\$ 5,000	\$ 2,362	\$ 5,000	\$ 5,000	\$ -	- %
Total Cable Budget	\$ 1,495,000	\$ 1,495,000	\$ 752,952	\$ 1,561,000	\$ 1,561,000	\$ 66,000	4.4%
TOTAL ENTERPRISE FUNDS	\$ 18,466,543	\$ 19,058,984	\$ 10,030,603	\$ 19,487,030	\$ 19,487,030	\$ 428,046	2.2%
TOTAL FY2024 BUDGET	\$ 274,673,314	\$ 275,157,392	\$ 148,201,641	\$ 291,119,659	\$ 285,593,611	\$ 10,436,220	3.8%

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
FY2024 - Projection 22401

AIRPORT FUND

ACCOUNT INFORMATION	2023 Original Budget	2023 Revised Budget	2023 YTD Actual	2024 Department Request	2024 Finance Committee	Variance 2024 to 2023	% Variance
INDIRECT COSTS							
G - Airport Fund - Indirect Cost	\$ 218,805	\$ 218,805	\$ 127,636	\$ -	\$ 340,000	\$ 121,195	55.4%
G - Sewer Fund - Indirect Cost	\$ 438,991	\$ 438,991	\$ 256,078	\$ -	\$ 454,438	\$ 15,447	3.5%
G - Water Fund - Indirect Cost	\$ 1,555,267	\$ 1,555,267	\$ 907,239	\$ -	\$ 1,621,014	\$ 65,747	4.2%
G - Solid Waste Fund - Indirect Cost	\$ 309,142	\$ 309,142	\$ 180,333	\$ -	\$ 328,923	\$ 19,781	6.4%
Total Indirect Costs	\$ 2,522,205	\$ 2,522,205	\$ 1,471,286	\$ -	\$ 2,744,375	\$ 222,170	8.8%

Town of Plymouth
General Fund Budget
Sources Uses - Town Meeting Recommendation

GENERAL FUND ESTIMATED REVENUES					
	Final Budget 2023	Town Meeting Recommendation 2024	Dollar Change over Prior Year	% Change over Prior Year	
Property Taxes					
Prior Year Tax Levy Limit	197,013,956	207,233,556	10,219,600		
Amended Prior Year New Growth					
2.5% Allowance	4,925,349	5,180,839	255,490		
New Growth	5,294,251	3,000,000	(2,294,251)		
Operational Override					
Levy Limit	207,233,556	215,414,394	8,180,839		
Debt Exclusion	7,078,510	6,866,860	(211,650)		
Other					
Maximum Allowable Levy Limit	214,312,066	222,281,254	7,969,189		
Unused Levy Capacity	(9,262,381)	(6,434,254)	2,828,127		
Total Property Taxes Raised	205,049,684	215,847,000	10,797,316	5.27%	
Tax Rate	\$13.71	\$14.43	0.72	5.27%	
Values	14,956,213,317	14,956,213,317	Level Funded	Value	
State Aid - Cherry Sheet					
Chapter 70	27,066,867				
Charter School Reimbursement	1,445,973				
General Municipal Aid	4,539,090				
Veterans Benefits	404,077				
Exemption Reimbursement Total	420,055				
State Owned Land	1,054,066				
Public Libraries	118,648				
State Aid Total	35,048,776	36,100,239	1,051,463	3.00%	
Local Receipts					
Motor Vehicle Excise	9,281,160				
Other Excise	1,600,000				
Penalties & Interest	930,000				
Payments in Lieu	76,000				
Fees	700,000				
Rentals	900,000				
Departmental Revenue - Recreation	300,000				
Departmental Revenue - School Medicaid	400,000				
Departmental Revenue - Cemetery	90,000				
Departmental Revenue - Crematory	350,000				
Other Dept Revenue	460,000				
Licenses & Permits	3,000,000				
Fines & Forfeits	274,000				
Miscellaneous - Medicare D / Fringe / MOA's	1,163,000				
PGDC Parking Deck Reimbursement for Debt	158,300				
Investment Income	222,000				
Local Receipt Total	19,904,460	20,560,530	656,070	3.30%	
Other Sources					
Sewer Fund Indirect Costs	438,991	454,438			
Water Fund Indirect Costs	1,555,267	1,621,014			
Airport Indirect Costs	218,805	340,000			
Solid Waste Fund Indirect Costs	309,142	328,923			
Indirect Total	2,522,205	2,744,375	222,170	8.81%	

Lynne A. Barrett
Director of Finance

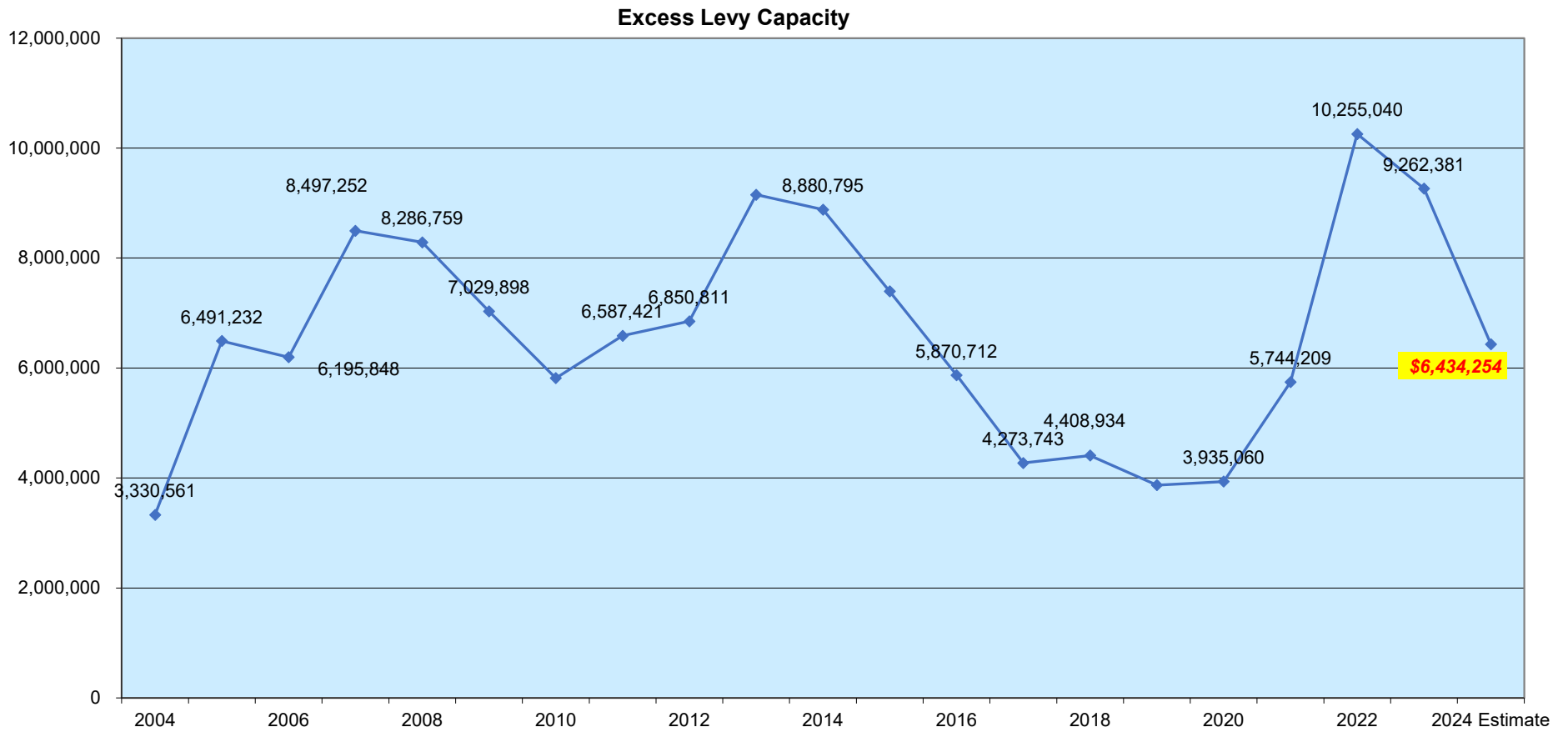
**Town of Plymouth
General Fund Budget
Sources Uses - Town Meeting Recommendation**

	Final Budget 2023	Town Meeting Recommendation 2024	Dollar Change over Prior Year	% Change over Prior Year
Available Funds				
Title V Loan Program - Debt Service - Art 7	173,001	173,644	643	
Title V Loan Program - Administration - Art 7	31,052	35,674	4,622	
State Boat Ramp Revolving - Art 7	3,292	4,223	931	
Recreation Revolving - Art 7	32,576	32,191	(385)	
Memorial Hall Revolving - Art 7	11,601	13,861	2,260	
Plymouth Beach Revolving - Art 7	10,816	14,341	3,525	
Fire Safety & Prevention Revolving - Art 7	8,835	10,270	1,435	
Fire Alarm Maint Revolving - Art 7	10,773	9,864	(909)	
Conservation Trust Fund	0		0	
Cemetery Perpetual Care Art 7	35,000	10,000	(25,000)	
Municipal Waterways - Article 7	130,000	130,000	0	
Municipal Waterways - Article 7 - Debt	83,512	86,263	2,751	
Environmental Affairs Fund	0	28,900	28,900	
Pavement Management Debt Fund	832,550	1,055,300	222,750	
Stabilization / Meals Tax for Town Hall Project	1,789,594	1,800,594	11,000	
Free Cash	2,766,454	0	(2,766,454)	
Free Cash for OPEB Trust	500,000	500,000	0	
Other Available FundsTotal	6,419,056	3,905,124	(2,513,932)	-39.16%
Grand Total	268,944,181	279,157,268	10,213,087	3.80%
GENERAL FUND BUDGETS & OTHER ESTIMATES				
	Final Budget 2023	Town Meeting Recommendation 2024	Dollar Change over Prior Year	% Change over Prior Year
Administrative Services	3,026,740	2,847,816	(178,924)	-5.91%
Department of Finance	2,856,232	3,034,089	177,857	6.23%
Department of Information Technology	2,332,898	2,352,304	19,406	0.83%
Department of Community Resources	4,424,167	4,060,075	(364,092)	-8.23%
Department of Inspectional Services	1,438,938	1,484,724	45,786	3.18%
Department of Planning & Development	939,441	962,445	23,004	2.45%
Department of Public Safety	31,471,549	32,727,559	1,256,010	3.99%
Department of Marine & Environmental Affairs	1,456,472	1,446,088	(10,384)	-0.71%
Department of Public Works	12,278,362	12,547,442	269,080	2.19%
Fixed Costs	70,747,491	74,872,473	4,124,982	5.83%
Debt Service	15,784,915	16,280,796	495,881	3.14%
School	109,341,203	113,490,770	4,149,567	3.80%
Unpaid Bills (FY23 budget used for FY22)	9,355		(9,355)	
Total	256,107,763	266,106,581	9,998,818	4.12%
Off-Budget Expenditures				
Cherry Sheet Assessments	10,469,241	10,992,703	523,462	5.00%
Cherry Sheet Offsets	118,648	122,207	3,559	3.00%
Appropriation Deficits - Snow & Ice	845,248	660,777	(184,471)	-21.82%
Appropriation Deficits - Other (Ch44,S31)	130,050	0	(130,050)	-100.00%
Overlay Reserve	1,273,231	1,275,000	1,769	0.14%
Total	12,836,419	13,050,687	214,269	1.67%
Total	\$268,944,182	\$279,157,268	\$10,213,087	3.80%
Revenues Over (Under) Expenditures	(0)	(0)	0	
Debt Service as % Budget	6.16%	6.12%		

Lynne A. Barrett
Director of Finance

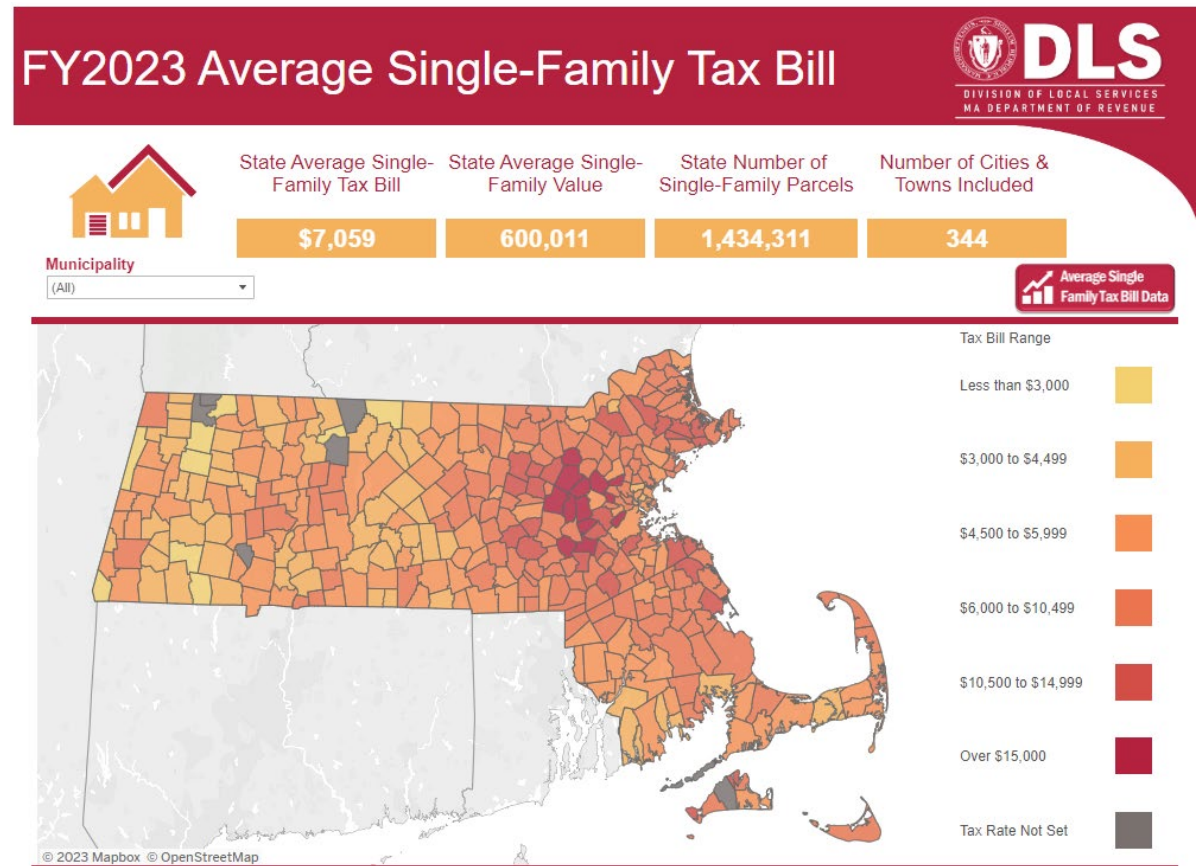
Town of Plymouth
Property Taxes History

Fiscal Year	Calculated 21/2 Levy Limt Increase	New Growth	Debt Exclusion	Excess Levy Capacity	Increase (Decrease) in Excess Levy Capacity	Property Tax Revenue in Millions	\$ Incase over Prior Year	% Inc (Dec) over Prior Year	Tax Rate	% Increase (Decrease) over Prior Year	Assessed Value In Billions	% Increase (Decrease) over Prior Year
2001	1,883,115	1,460,963	759,211	4,270,372		75.16			16.30		4.61	
2002	1,966,716	1,532,811	773,561	6,548,225	2,277,853	76.39	1.24	1.64%	14.26	-12.52%	5.36	16.19%
2003	2,054,205	1,407,758	743,646	7,670,681	1,122,456	78.70	2.31	3.02%	12.30	-13.74%	6.40	19.44%
2004	2,140,754	1,447,407	716,657	3,330,561	(4,340,120)	86.59	7.88	10.02%	11.81	-3.98%	7.33	14.58%
2005	2,230,458	2,063,326	505,352	6,491,232	3,160,671	87.53	0.94	1.08%	10.43	-11.69%	8.39	14.46%
2006	2,337,802	3,390,352	425,107	6,195,848	(295,384)	93.47	5.94	6.79%	9.88	-5.27%	9.46	12.74%
2007	2,481,006	3,061,165	357,434	8,497,252	2,301,404	96.64	3.17	3.39%	9.71	-1.72%	9.95	5.20%
2008	2,619,560	1,777,968		8,286,759	(210,493)	100.89	4.25	4.40%	10.33	6.39%	9.77	-1.87%
2009	2,729,499	1,603,439		7,029,898	(1,256,861)	106.48	5.59	5.54%	11.07	7.16%	9.62	-1.51%
2010	2,837,822	1,068,931	23,827	5,817,173	(1,212,725)	111.63	5.14	4.83%	12.41	12.10%	8.99	-6.56%
2011	2,935,491	1,299,472	70,128	6,587,421	770,248	115.14	3.51	3.15%	13.04	5.08%	8.83	-1.76%
2012	3,041,365	1,273,934	3,033,583	6,850,811	263,390	122.15	7.02	6.09%	13.84	6.13%	8.83	-0.04%
2013	3,149,247	1,238,810	3,068,996	9,152,556	2,301,745	124.27	2.12	1.74%	14.43	4.26%	8.61	-2.42%
2014	3,258,949	1,544,707	3,879,110	8,880,795	(271,761)	130.16	5.89	4.74%	15.13	4.85%	8.60	-0.11%
2015	3,379,040	3,461,708	3,835,775	7,394,248	(1,486,547)	138.44	8.28	6.36%	15.54	2.71%	8.91	3.56%
2016	3,550,059	2,871,139	5,948,147	5,870,712	(1,523,536)	148.52	10.08	7.28%	16.27	4.70%	9.13	2.47%
2017	3,710,589	3,289,658	5,975,823	4,273,743	(1,596,969)	157.13	8.61	5.79%	16.58	1.91%	9.48	3.82%
2018	3,885,595	3,502,085	7,976,950	4,408,934	135,191	166.38	9.25	5.89%	16.46	-0.72%	10.11	6.66%
2019	4,070,287	3,760,724	7,985,660	3,870,663	(538,270)	174.76	8.38	5.04%	16.54	0.49%	10.57	4.53%
2020	4,266,062	4,423,590	8,066,208	3,935,060	64,397	183.46	8.71	4.98%	16.35	-1.15%	11.22	6.20%
2021	4,483,304	4,482,654	7,841,843	5,744,209	1,809,149	190.40	6.93	3.78%	16.16	-1.16%	11.78	5.00%
2022	4,707,453	4,008,394	7,281,445	10,255,040	4,510,831	194.04	3.64	1.91%	15.43	-4.52%	12.58	6.74%
2023	4,925,349	5,294,251	7,078,510	9,262,381	(992,659)	205.05	11.01	5.67%	13.71	-11.15%	14.96	18.93%
2024 Estimate	\$ 5,180,839	\$ 3,000,000	\$ 6,866,860	\$ 6,434,254	\$ (2,828,127)	\$ 215.85	10.80	5.27%	\$ 14.43	-6.48%	\$ 14.96	0.00%



Plymouth Versus State-Wide Average

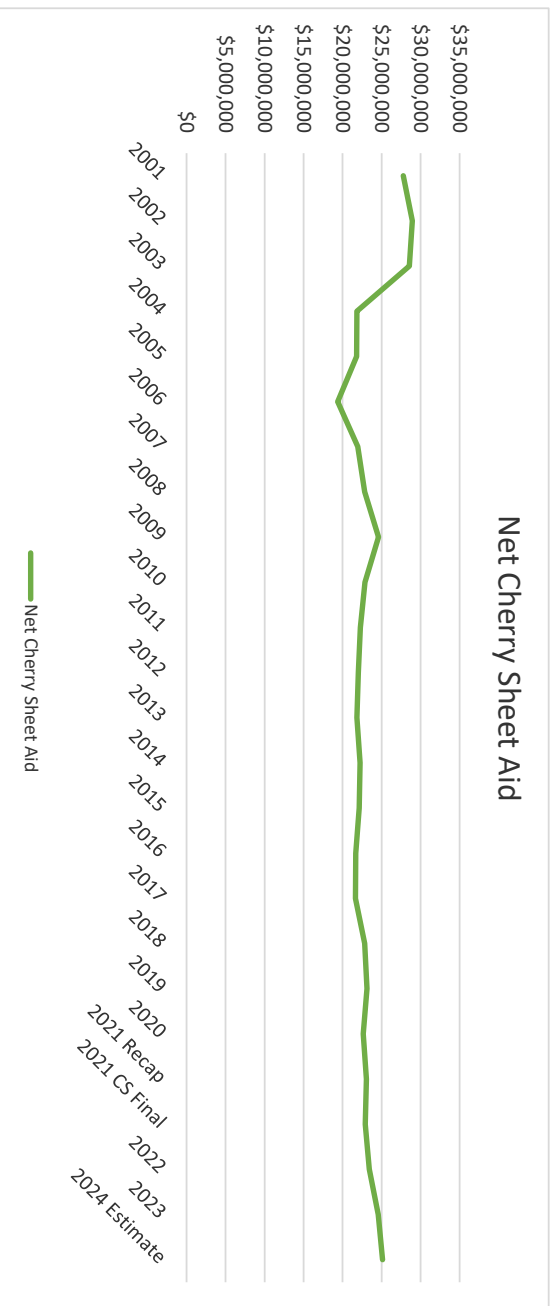
- **Plymouth 2023:**
 - **Average Single Family Tax Bill \$6,799**
 - **Average Single-Family Value \$495,902**
 - **# Single Family Parcels 19,687**



Fiscal Year	% Increase over Previous Year	Average Value of Home	Average Tax Bill	Average Increase in Taxes
2013	1.69%	300,298	4,333.30	59.31
2014	4.21%	299,834	4,536.48	203.19
2015	5.98%	307,733	4,782.17	245.69
2016	6.43%	312,943	5,091.58	309.41
2017	4.30%	322,156	5,341.35	249.77
2018	6.29%	341,456	5,620.37	279.02
2019	4.55%	354,939	5,870.69	250.32
2020	4.82%	373,697	6,109.95	239.26
2021	2.38%	389,019	6,286.55	176.60
2022	2.81%	417,246	6,438.11	151.56
2023	5.60%	495,902	6,798.82	360.71
10 Year Average	4.74%	\$361,493	\$5,688	\$247
<i>2024 Estimate Based on A & F Town Meeting Recommendation</i>	5.27%	495,902	\$ 7,155.87	\$357

Town of Plymouth
State Aid History

Fiscal Year	MSBA School Construction (Prior Programs)	Education Aid	General Government Aid	Total Cherry Sheet Receipts	State & County Charges	Net Cherry Sheet Aid
2001	\$2,948,639	\$22,889,878	\$5,300,303	\$28,190,181	\$417,410	\$27,772,771
2002	\$3,273,503	\$24,378,938	\$4,971,127	\$29,350,065	\$412,188	\$28,937,877
2003	\$3,273,503	\$24,249,364	\$4,797,850	\$29,047,214	\$494,936	\$28,552,278
2004	\$3,240,768	\$19,671,188	\$4,143,952	\$23,815,140	\$1,982,981	\$21,832,159
2005	\$3,273,500	\$20,259,054	\$4,289,028	\$24,548,082	\$2,744,254	\$21,803,828
2006	\$1,553,356	\$17,423,406	\$4,984,465	\$22,407,871	\$3,036,052	\$19,371,819
2007	\$1,553,356	\$19,541,692	\$6,168,134	\$25,709,826	\$3,779,844	\$21,929,982
2008	\$1,553,356	\$20,430,024	\$6,471,834	\$26,901,858	\$4,054,650	\$22,847,208
2009	\$1,722,333	\$22,394,140	\$6,636,374	\$29,030,514	\$4,412,257	\$24,618,257
2010	\$1,722,333	\$22,146,881	\$5,283,943	\$27,430,824	\$4,562,312	\$22,868,512
2011	\$1,636,805	\$22,318,089	\$4,680,518	\$26,998,607	\$4,712,800	\$22,285,807
2012	\$1,636,805	\$23,066,436	\$4,412,073	\$27,478,509	\$5,445,535	\$22,032,974
2013	\$1,636,805	\$23,625,107	\$4,684,142	\$28,309,249	\$6,487,125	\$21,822,124
2014	\$1,636,805	\$24,675,547	\$4,821,928	\$29,497,475	\$7,271,444	\$22,226,031
2015	\$1,636,805	\$24,982,360	\$4,924,497	\$29,906,857	\$7,765,782	\$22,141,075
2016	\$1,636,805	\$25,244,725	\$5,070,763	\$30,315,488	\$8,635,516	\$21,679,972
2017	\$1,636,805	\$25,248,856	\$5,120,433	\$30,369,289	\$8,716,280	\$21,653,009
2018	\$1,636,804	\$26,401,253	\$5,261,622	\$31,662,875	\$8,829,064	\$22,833,811
2019	\$1,636,804	\$27,712,259	\$5,510,461	\$33,222,720	\$10,101,264	\$23,121,456
2020	\$1,636,804	\$27,620,870	\$5,741,012	\$33,361,882	\$10,704,238	\$22,657,644
2021 Recap	\$657,278	\$27,728,013	\$5,875,198	\$33,603,211	\$10,556,780	\$23,046,431
2021 CS Final	\$657,278	\$26,963,811	\$5,875,198	\$32,839,009	\$9,942,617	\$22,896,392
2022	\$0	\$27,314,870	\$6,125,259	\$33,440,129	\$10,008,306	\$23,431,823
2023	\$0	\$28,512,840	\$6,535,936	\$35,048,776	\$10,469,241	\$24,579,535
2024 Estimate	\$0	\$29,368,225	\$6,732,014	\$36,100,239	\$10,992,703	\$25,107,536



Town of Plymouth
General Fund State & Local Revenue
Ten Year Revenue Report Through End of Year

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	2022 ACTUAL	2021 ACTUAL	2020 ACTUAL	2019 ACTUAL	2018 ACTUAL	2017 ACTUAL	2016 ACTUAL	2015 ACTUAL	2014 ACTUAL
Veteran's Benefits	400,852	494,166	470,952	443,358	487,240	489,240	584,382	620,724	646,769
Exemptions	969,929	58,232	58,232	473,648	374,202	328,681	303,568	283,949	73,292
Police Career Incentive	-	-	-	-	-	-	-	-	-
State Owned Land	821,180	716,193	698,033	564,764	547,686	548,207	550,733	550,733	501,304
Chapter 70	26,600,787	26,369,547	26,371,106	26,128,197	25,884,957	24,315,047	23,872,517	23,670,917	23,291,788
Charter School Reimbursement	839,359	574,529	1,141,480	1,411,008	432,007	929,189	984,100	1,051,423	1,471,448
General Municipal Aid	4,306,537	4,160,905	4,160,905	4,051,514	3,914,506	3,767,571	3,612,244	3,486,722	3,392,638
TOTAL FROM THE COMMONWEALTH	33,938,644	32,373,572	32,900,708	33,072,489	31,640,598	30,377,935	29,907,544	29,664,468	29,377,239
Motor Vehicle Excise	10,642,013	10,161,134	9,350,011	9,513,398	9,477,773	8,843,191	8,619,741	7,841,721	7,709,633
Other Excise	1,601,562	1,755,353	1,089,925	925,723	969,311	940,386	945,929	872,422	760,614
Penalties/Interest on Taxes	938,723	1,091,197	760,873	920,672	814,233	909,458	857,112	679,256	708,936
Payment in Lieu of Taxes	76,323	73,970	72,674	76,149	84,997	74,724	79,405	65,771	60,193
Fees	706,771	688,931	645,763	691,021	574,642	591,563	591,145	513,776	492,333
Rental	906,773	857,996	895,926	870,017	851,945	922,670	803,732	934,978	732,444
Departmental Revenue - School	898,908	458,343	532,239	737,567	985,380	1,134,303	876,135	793,652	843,727
Departmental Revenue - Cemeteries	97,850	84,625	77,325	81,250	67,750	73,875	80,625	76,970	89,425
Departmental Revenue - Crematory	390,104	342,618	267,702	250,562	198,425	201,397	212,923	378,439	343,779
Departmental Revenue - Recreation	312,585	216,929	228,798	177,882	114,181	132,434	170,063	138,756	137,950
Other Departmental Revenue	461,467	504,931	483,676	483,018	351,512	370,191	433,969	331,141	314,121
Licenses & Permits	4,764,096	3,766,645	2,880,878	3,329,718	2,982,709	3,027,152	2,572,767	2,406,420	2,423,943
Fines and Forfeits	273,662	273,835	247,838	354,139	304,391	326,358	288,999	327,002	433,529
Investment Income	244,020	209,326	752,424	1,137,239	579,924	396,302	332,548	201,870	183,948
Other Miscellaneous Income	2,167,920	1,937,272	1,611,741	1,360,272	1,376,905	977,878	930,591	954,092	2,921,435
Other Miscellaneous Income - Non-Recurring	746,069	640,405	428,809	64,321	350,372	387,049	653,294	1,024,394	490,552
TOTAL FROM LOCAL RECEIPTS	25,228,847	23,063,509	20,326,601	20,972,949	20,084,451	19,308,932	18,448,977	17,540,659	18,646,563
TOTAL TOTAL STATE & LOCAL RECEIPTS	59,167,491	55,437,081	53,227,309	54,045,438	51,725,049	49,686,868	48,356,521	47,205,127	48,023,802
Property Taxes	192,369,227	189,418,768	181,861,605	173,172,209	165,039,134	155,883,464	147,441,973	136,256,031	128,558,478
Tax Liens	495,072	465,594	449,957	534,973	480,436	795,987	994,431	927,016	1,136,460
Tax Foreclosures	-	-	-	250,673	254,242	612,925	18,267	3,021	4,320
School Construction	-	657,279	1,636,805	1,636,805	1,636,805	1,636,805	1,636,805	1,636,805	1,636,805
Tax Deferrals	118,469	46,196	8,854	57,764	-	45,472	89,828	7,005	-
Transfer from SRF	1,681,743	2,475,318	2,449,205	2,504,638	2,688,424	1,281,583	683,746	646,910	397,625
Transfer from CPF	92,836	5,308	-	13,766	-	-	-	-	226,739
Transfer from Ent	2,151,146	2,269,874	2,146,518	2,088,538	2,059,478	2,076,093	1,991,878	1,971,105	1,945,583
Transfer from Trust	883,797	649,731	598,710	187,186	38,315	23,863	35,314	35,314	34,001
Transfer from GF	613	387,262	-	432,355	-	169,149	-	52,720	6,450
TOTAL OTHER REVENUES	197,792,902	196,375,330	189,151,655	180,878,907	172,196,834	162,525,340	152,892,242	141,535,927	133,946,461
TOTAL GENERAL FUND REVENUE	256,960,393	251,812,411	242,378,964	234,924,345	223,921,883	212,212,208	201,248,763	188,741,054	181,970,262

Town of Plymouth
General Fund - Ten Year Expenditure Report
Department Summary Through End of Year

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Department	2022 ACTUAL	2021 ACTUAL	2020 ACTUAL	2019 ACTUAL	2018 ACTUAL	2017 ACTUAL	2016 ACTUAL	2015 ACTUAL	2014 ACTUAL
114 - TOWN MODERATOR	25,343	10,912	9,589	20,009	16,055	8,990	2,020	2,020	2,000
115 - CHARTER COMMISSION	18,363	1,052	-	-	-	-	-	-	-
123 - TOWN MANAGER	1,258,660	1,077,774	1,258,633	1,368,239	1,366,933	1,200,943	974,970	868,133	847,768
129 - SALARY RESERVE FUND	60,727	468,327	231,386	26,284	45,684	-	10,019	627,397	241,828
130 - FUEL & UTILITY	-	60,421	1,659,240	1,841,012	1,693,696	1,470,812	1,422,196	1,856,537	1,939,734
133 - FINANCE AND ACCOUNTING	728,720	668,321	686,602	643,973	653,378	629,536	593,155	571,270	533,924
138 - PROCUREMENT	455,306	429,079	466,966	449,812	446,898	382,630	459,002	442,098	465,182
141 - ASSESSING	499,349	505,974	479,320	433,725	519,929	433,434	402,927	495,839	395,551
146 - TREASURER AND COLLECTOR	667,855	620,469	574,542	548,965	558,409	559,813	530,285	536,066	541,919
152 - HUMAN RESOURCES	383,669	350,696	366,233	347,824	301,060	277,105	302,805	272,751	257,650
155 - INFORMATION TECHNOLOGY	1,587,597	1,350,123	1,472,681	1,338,639	1,199,694	889,552	723,251	679,914	632,564
158 - TAX TITLE AND FORCLOSURE	141,375	127,672	95,936	132,279	115,792	139,031	187,085	214,552	238,354
161 - TOWN CLERK	620,037	557,835	581,248	598,482	525,491	522,060	481,777	487,172	473,119
175 - PLANNING & DEVELOPMENT	840,164	867,541	943,171	800,575	807,283	831,762	766,116	672,687	534,563
189 - REDEVELOPMENT AUTHORITY	22,510	22,430	21,977	21,977	21,977	21,977	21,340	21,340	37,331
210 - POLICE	13,144,604	14,105,539	11,678,582	11,276,479	10,769,036	10,654,987	9,873,330	9,689,242	8,583,880
220 - FIRE	13,967,238	12,361,421	12,263,192	12,114,228	11,184,443	10,448,566	10,086,390	9,848,949	9,311,577
241 - BUILDING AND ZONING	726,546	745,877	724,217	715,279	688,497	645,291	637,150	591,783	564,795
291 - EMERGENCY MANAGEMENT	54,408	2,420	8,660	49,202	63,102	19,684	19,820	20,162	19,020
292 - ANIMAL CONTROL	170,869	173,696	167,046	158,114	154,044	150,400	132,385	120,729	117,405
293 - PARKING ENFORCEMENT	-	-	-	-	9,097	35,532	34,019	33,235	31,204
295 - HARBOR MASTER	492,635	468,830	386,210	399,945	396,094	403,508	348,395	341,689	323,776
300 - SCHOOL DEPARTMENT	104,719,866	100,866,898	97,484,230	96,952,259	93,911,973	89,511,740	85,668,536	82,140,550	78,961,598
390 - MEDICAID PROGRAM-SCHL REVOLV	291,479	275,370	285,203	257,795	259,112	252,051	231,502	224,809	163,163
391 - OUT OF DISTRICT TRANSPORTATION	33,823	22,466	21,488	24,999	30,461	29,500	17,229	15,292	62,977
392 - SCH DISPOSAL COSTS / TECH REV	-	-	-	-	-	-	-	-	11,399
411 - DPW ENGINEERING	534,414	471,159	611,698	597,487	591,063	557,587	543,163	507,857	572,148
420 - DPW HIGHWAY	1,876,731	1,890,031	1,946,046	1,920,133	1,924,967	1,821,035	1,760,797	1,649,557	1,551,419
421 - DPW ADMINISTRATION	589,419	598,072	534,950	515,220	569,339	510,699	502,737	501,768	459,038
422 - BUILDING MAINTENANCE	3,159,969	2,655,533	1,649,727	1,219,095	837,926	674,335	578,402	552,726	489,670

Town of Plymouth
General Fund - Ten Year Expenditure Report
Department Summary Through End of Year

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Department	2022 ACTUAL	2021 ACTUAL	2020 ACTUAL	2019 ACTUAL	2018 ACTUAL	2017 ACTUAL	2016 ACTUAL	2015 ACTUAL	2014 ACTUAL
423 - DPW SNOW AND ICE	1,548,298	1,203,610	438,647	1,017,623	1,304,873	1,427,274	1,394,332	2,904,314	1,505,433
425 - FLEET MAINTENANCE	1,658,456	1,254,246	802,446	817,766	723,751	704,536	624,172	592,521	513,440
427 - NATURAL RESOURCES	627,743	594,053	570,826	519,908	539,919	490,477	486,625	369,298	359,252
433 - SOLID WASTE OPERATIONS	222,879	226,666	201,699	182,908	238,872	153,901	170,037	139,533	-
490 - CREMATORY	209,697	183,387	159,209	147,668	148,239	130,296	151,622	143,581	146,176
491 - CEMETERY	502,536	384,351	388,640	336,525	302,130	293,144	272,379	274,952	246,151
492 - PARKS AND FORESTRY	1,303,758	1,240,587	1,121,474	1,196,131	1,107,164	1,041,319	986,906	952,096	829,807
510 - PUBLIC HEALTH	339,255	289,861	258,594	287,883	268,748	231,170	236,770	231,625	255,440
541 - CENTER FOR ACTIVE LIVING	516,196	509,650	478,083	491,212	467,423	431,419	379,046	364,829	297,526
543 - VETERANS SERVICES	551,367	674,749	784,895	760,680	714,888	771,930	769,324	889,352	928,271
549 - DISABILITIES	-	-	-	85	-	-	-	-	-
610 - LIBRARY	1,885,055	1,539,833	1,706,424	1,842,040	1,726,131	1,663,441	1,759,333	1,653,603	1,565,487
630 - RECREATION	497,377	471,135	489,419	465,582	425,331	384,090	335,474	321,596	329,449
695 - 1749 COURT HOUSE	15,716	4,596	9,638	9,649	8,447	12,827	9,118	9,145	6,927
710 - LONG TERM PRINCIPAL	9,848,983	9,551,234	10,712,230	9,792,765	10,043,608	8,103,169	8,372,667	6,616,093	7,157,299
750 - LONG TERM INTEREST	6,295,731	6,552,736	6,988,322	6,647,899	7,069,119	4,592,696	4,959,358	3,766,681	3,982,699
752 - SHORT TERM INTEREST	-	306,349	81,544	374,078	700	801,292	86,424	136,130	2,812
753 - MISC INTEREST	407	1,884	539	4,350	84	717	2,733	244	2,057
755 - BOND ISSUANCE COSTS	10,746	4,750	2,500	14,788	10,500	27,349	29,299	20,841	1,500
820 - STATE ASSESSMENTS	9,518,373	9,526,730	9,573,647	9,304,831	8,004,264	8,523,360	7,957,687	7,372,490	6,665,862
830 - COUNTY ASSESSMENTS	227,699	218,517	213,187	207,228	202,174	198,084	193,253	189,687	185,060
910 - MEMBER BENEFITS	8,167,549	7,666,820	7,339,065	6,880,689	6,406,111	5,870,057	5,268,583	4,862,856	4,608,946
911 - PENSION CONTRIBUTIONS	16,202,128	15,452,678	14,287,734	13,240,525	12,282,001	11,396,079	10,575,493	9,797,679	9,086,569
913 - UNEMPLOYMENT COMPENSATION	225,000	225,000	125,000	125,000	125,000	125,000	200,000	100,000	100,000
914 - MEMBER INSURANCE	37,153,043	36,275,440	34,681,754	33,753,403	33,214,329	31,824,112	30,802,931	28,420,506	26,491,562
915 - OPEB TRUST FUNDING	1,109,956	500,000	1,016,568	950,119	853,740	711,950	650,000	145,000	146,564
916 - COMPENSATED ABSENCES	125,000	125,000	125,000	125,000	175,000	150,000	125,000	100,000	-
940 - CH 44 SEC 31 EMERGENCY	130,050	-	-	173,108	1,097,877	-	12,893,931	-	-
941 - COURT JUDGMENTS	-	-	3,000	45,175	-	-	-	-	-
945 - TOWN INSURANCE	1,606,073	1,535,571	1,272,575	1,178,459	925,912	918,569	964,215	852,084	794,373

Town of Plymouth
General Fund - Ten Year Expenditure Report
Department Summary Through End of Year

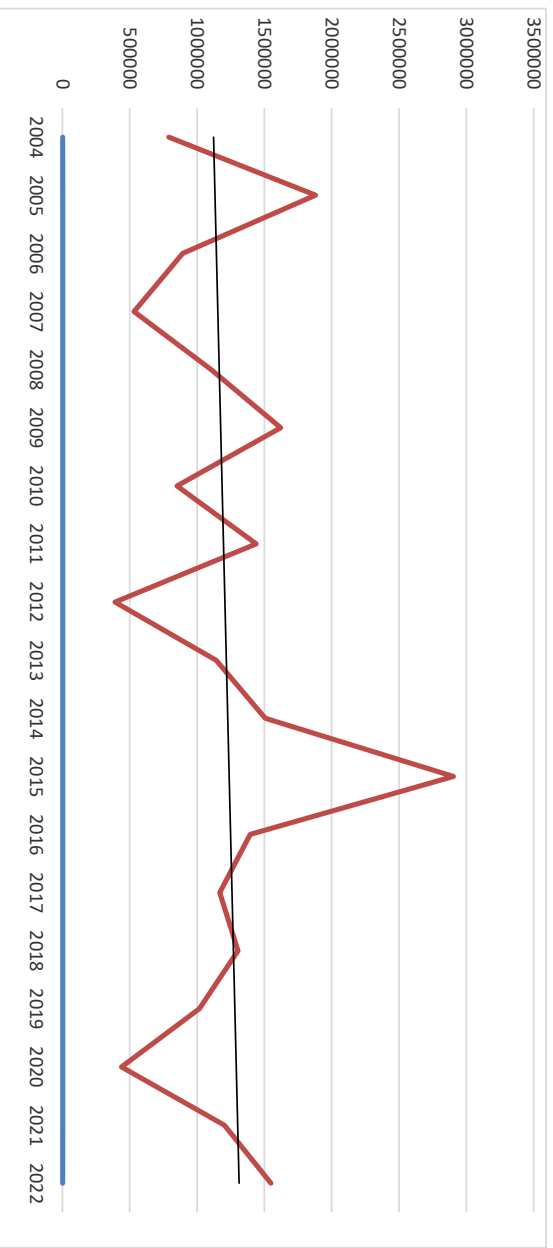
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Department	2022 ACTUAL	2021 ACTUAL	2020 ACTUAL	2019 ACTUAL	2018 ACTUAL	2017 ACTUAL	2016 ACTUAL	2015 ACTUAL	2014 ACTUAL
TOTAL GENERAL FUND	247,570,746	238,275,370	230,441,432	225,665,109	218,047,768	204,060,817	207,967,516	185,212,857	174,573,219

Town of Plymouth
Snow Ice Expenditure History

Fiscal Year	Original Appropriation	Supplemental Appropriations & Transfers	Expenditures & Encumbrances	State Reimbursement Received	Federal Reimbursement Received	Deficits Reported on Balance Sheet as of June 30
2004	283,807.00	-	791,403.63	130,052.49	-	(377,544.14)
2005	283,807.00	63,433.00	1,879,241.39	-	222,437.79	(1,309,563.60)
2006	283,807.00	-	894,041.53	-	-	(610,234.53)
2007	290,491.88	-	531,445.13	-	-	(240,953.25)
2008	326,527.00	-	1,103,513.43	-	-	(776,986.43)
2009	359,180.00	-	1,621,056.12	-	-	(1,261,876.12)
2010	360,000.00	16,997.14	851,997.14	-	-	(475,000.00)
2011	385,000.00	225,049.00	1,439,444.17	-	-	(829,395.17)
2012	410,000.00	-	390,435.55	-	-	19,564.45
2013	435,000.00	-	1,142,315.18	-	-	(707,315.18)
2014	460,000.00	115,000.00	1,505,433.32	-	-	(930,433.32)
2015	485,000.00	719,768.00	2,904,313.66	-	-	(1,699,545.66)
2016	510,000.00	42,664.53	1,394,733.05	22,702.52	-	(819,366.00)
2017	535,000.00	-	1,168,161.95	241,958.99	-	(391,202.96)
2018	560,000.00	108,220.00	1,304,873.16	-	-	(636,653.16)
2019	579,250.00	133,500.00	1,017,623.41	-	-	(304,873.41)
2020	604,250.00	-	438,647.32	-	-	165,602.68
2021	604,250.00	75,635.00	1,203,610.46	-	-	(523,725.46)
2022	629,250.00	73,800.00	1,548,298.15	-	-	(845,248.15)
2023 - YTD	680,638.00	-	449,476.48	-	-	231,161.52
Averages	441,295.78	-	1,217,399.36	-	-	(660,776.28)
2024 Budget / 2023 Deficit Estimate	705,638.00	-	-	-	-	660,777.00

NOTE: Any Snow & Ice Deficit remaining at the end of the fiscal year requires to be raised in the following years tax rate; we are estimating the 19 year average right now on the Sources & Uses Chart.



Tax Rate Effect Worksheet	
Item Description:	Item
Amount \$:	\$1,000,000
Fiscal Year:	2023
Property Values (Fiscal 2023 Valuation):	14,956,213,317
2023 Average Value Home in Plymouth	\$495,902.00
2023 Cost for that Homeowner:	\$33.16
Cost per thousand of Home Value	\$0.0669

NOTE: This worksheet demonstrates, based on 2023 Homes Values, what a \$1,000,000 (\$1 million) appropriation will have an effect on the Tax Rate.

What if I don't have the average home?	\$200,000 Home	\$13.37	64%
How will \$1 M appropriation effect my tax bill?	\$300,000 Home	\$20.06	
	\$400,000 Home	\$26.74	
	\$500,000 Home	\$33.43	
	\$600,000 Home	\$40.12	34%
	\$700,000 Home	\$46.80	
	\$800,000 Home	\$53.49	
	\$900,000 Home	\$60.18	
	\$1,000,000 Home	\$66.86	2%

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**TOWN OF PLYMOUTH
DEPARTMENT EQUIPMENT BUDGET DETAIL REPORT
FY2024 - Projection 22401**

ACCOUNT INFORMATION		2023 Revised Budget	2024 Department Request	2024 Board of Selectmen	2024 Finance Committee
155 B - INFORMATION TECHNOLOGY					
580013	DEPARTMENTAL EQUIPMENT				
	Computers - QTY: 10.00 @ \$1,000 = \$10,000		15,000	10,000	10,000
	Monitors and Dual Stands - QTY: 25.00 @ \$350 = \$8,750		17,500	8,750	8,750
		33,530	32,500	18,750	18,750
DEPARTMENTAL EQUIPM PROPOSED BUDGET		33,530	32,500	18,750	18,750
TOTAL INFORMATION TECHNOLOGY		33,530	32,500	18,750	18,750
161 A - TOWN CLERK					
580013	DEPARTMENTAL EQUIPMENT				
		28,300	-	-	-
DEPARTMENTAL EQUIPM PROPOSED BUDGET		28,300	-	-	-
TOTAL TOWN CLERK		28,300	-	-	-
165 A - ELECTIONS & TOWN MEETING					
580013	DEPARTMENTAL EQUIPMENT				
	18 POLL PADS & ASSOCIATED PRINTER - QTY: 18.00 @ \$1,525 = \$27,450		27,450	27,450	27,450
	LABEL PRINTERS - QTY: 4.00 @ \$500 = \$2,000		2,000	2,000	2,000
	REPLACE RESULT TABULATOR (RTR) - QTY: 1.00 @ \$5,000 = \$5,000		5,000	5,000	5,000
		-	34,450	34,450	34,450
DEPARTMENTAL EQUIPM PROPOSED BUDGET		-	34,450	34,450	34,450
TOTAL ELECTIONS & TOWN MEETING		-	34,450	34,450	34,450
175 E - PLANNING & DEVELOPMENT					
580013	DEPARTMENTAL EQUIPMENT				
		7,500	-	-	-
DEPARTMENTAL EQUIPM PROPOSED BUDGET		7,500	-	-	-
TOTAL PLANNING & DEVELOPMENT		7,500	-	-	-
210 C - POLICE					
580013	DEPARTMENTAL EQUIPMENT				
	CRUISER REPLACEMENTS- MARKED/UNMARKED UTILITY (10) - QTY: 8.00 @ \$68,670 = \$549,360		686,700	549,360	549,360
	ELECTRONICS REPLACEMENT- MARINE 1 - QTY: 1.00 @ \$15,000 = \$0		15,000	-	-

DEPARTMENT DRONES - QTY: 1.00 @ \$32,117 = \$0	32,117	-	-
RIFLE REPLACEMENTS (6) AR15- SRO SCHOOLS - QTY: 1.00 @ \$2,990 = \$0	17,940	-	-
DEPARTMENT STAFFING & DEPLOYMENT STRATEGY STUDY - QTY: 1.00 @ \$110,000 = \$0	110,000	-	-
CELLEBRITE PHONE ANALYZER - QTY: 1.00 @ \$11,133 = \$0	11,133	-	-
	567,110	872,890	549,360
DEPARTMENTAL EQUIPM PROPOSED BUDGET	567,110	872,890	549,360
TOTAL POLICE	567,110	872,890	549,360
220 C - FIRE			
580013 DEPARTMENTAL EQUIPMENT			
STATION MAINT 7 STATIONS/FACILITIES UP KEEP - QTY: 1.00 @ \$20,000 = \$20,000	28,000	20,000	20,000
12-13 PORTABLE RADIOS - EMERGENCY COMMUNICATION - QTY: 1.00 @ \$51,534 = \$51,534	51,534	51,534	51,534
GLOVES AND BOOTS REPLACEMENT - QTY: 1.00 @ \$35,000 = \$0	35,000	-	-
12 PERSONAL PROTECTIVE EQUIP - IN PROCESS HIRES - QTY: 10.00 @ \$7,929 = \$79,290	95,148	79,290	79,290
FIRE ALARM CABLE - QTY: 1.00 @ \$15,000 = \$15,000	15,000	15,000	15,000
3 THERMAL IMAGING CAMERAS - TIC - QTY: 1.00 @ \$3,050 = \$0	9,150	-	-
REPLACE E -HYDROLIC RESCUE TOOLS - QTY: 1.00 @ \$53,853 = \$0	53,853	-	-
HOSE AND APPLIANCES - QTY: 1.00 @ \$23,400 = \$23,400	23,400	23,400	23,400
22 SETS TURN OUT GEAR REPLACEMENT - QTY: 20.00 @ \$3,552 = \$71,040	78,144	71,040	71,040
	197,732	389,229	260,264
DEPARTMENTAL EQUIPM PROPOSED BUDGET	197,732	389,229	260,264
TOTAL FIRE	197,732	389,229	260,264
420 D - DPW HIGHWAY			
580013 DEPARTMENTAL EQUIPMENT			
1. BARREL TRAILER - QTY: 1.00 @ \$6,145 = \$6,145	6,145	6,145	6,145
2. RIDE ON MOWER - QTY: 1.00 @ \$4,575 = \$4,575	4,574	4,575	4,575
3. 14" PRO TOP HANDLE CHAINSAWS - QTY: 1.00 @ \$504 = \$0	1,512	-	-
4. SIGN MAKING EQUIP - 48" HAND SQUEEZE ROLL APPL - QTY: 1.00 @ \$5,315 = \$0	5,315	-	-
5. TRACKS FOR JOHN DEERE 323E - QTY: 1.00 @ \$3,232 = \$0	3,232	-	-
6. 50 SAFETY BARRELS - QTY: 1.00 @ \$4,325 = \$0	4,325	-	-

7. PUSH PLATE FOR SKIDSTEER - QTY: 1.00 @ \$4,520 = \$0		4,520	-	-
	9,471	29,623	10,720	10,720
DEPARTMENTAL EQUIPM PROPOSED BUDGET	9,471	29,623	10,720	10,720
TOTAL DPW HIGHWAY	9,471	29,623	10,720	10,720
425 D - FLEET MAINTENANCE				
580013 DEPARTMENTAL EQUIPMENT				
1. TIRE BALANCER - QTY: 1.00 @ \$14,418 = \$14,418		14,417	14,418	14,418
2. TRANSMISSION JACK - QTY: 1.00 @ \$3,096 = \$3,096		3,096	3,096	3,096
3. PORTABLE JACK - QTY: 1.00 @ \$4,973 = \$0		4,973	-	-
4. HYDRAULIC JACK - QTY: 1.00 @ \$5,703 = \$0		5,703	-	-
5. PLASMA CUTTER - QTY: 1.00 @ \$8,198 = \$0		8,198	-	-
	-	36,387	17,514	17,514
DEPARTMENTAL EQUIPM PROPOSED BUDGET	-	36,387	17,514	17,514
TOTAL FLEET MAINTENANCE	-	36,387	17,514	17,514
427 C - NATURAL RESOURCES				
580013 DEPARTMENTAL EQUIPMENT				
UTILITY VEHICLE - QTY: 1.00 @ \$14,400 = \$14,400		14,400	14,400	14,400
TOWN FOREST - QTY: 1.00 @ \$14,500 = \$14,500		14,500	14,500	14,500
	14,000	28,900	28,900	28,900
DEPARTMENTAL EQUIPM PROPOSED BUDGET	14,000	28,900	28,900	28,900
TOTAL NATURAL RESOURCES	14,000	28,900	28,900	28,900
433 D - SOLID WASTE OPERATIONS				
580013 DEPARTMENTAL EQUIPMENT				
Decorative Trash Receptacles - Around Town - QTY: 1.00 @ \$14,000 = \$0		14,000	-	-
Small Trash Dumpsters @ Town Buildings - QTY: 1.00 @ \$14,000 = \$14,000		14,000	14,000	14,000
	-	28,000	14,000	14,000
DEPARTMENTAL EQUIPM PROPOSED BUDGET	-	28,000	14,000	14,000
TOTAL SOLID WASTE OPERATIONS	-	28,000	14,000	14,000
491 D - CEMETERY				
580013 DEPARTMENTAL EQUIPMENT				
REPLACE 2 SCAG MOWERS - QTY: 1.00 @ \$14,518 = \$14,518		14,518	14,518	14,518
- QTY: 1.00 @ \$1 = \$1		1	1	1
	28,000	14,519	14,519	14,519

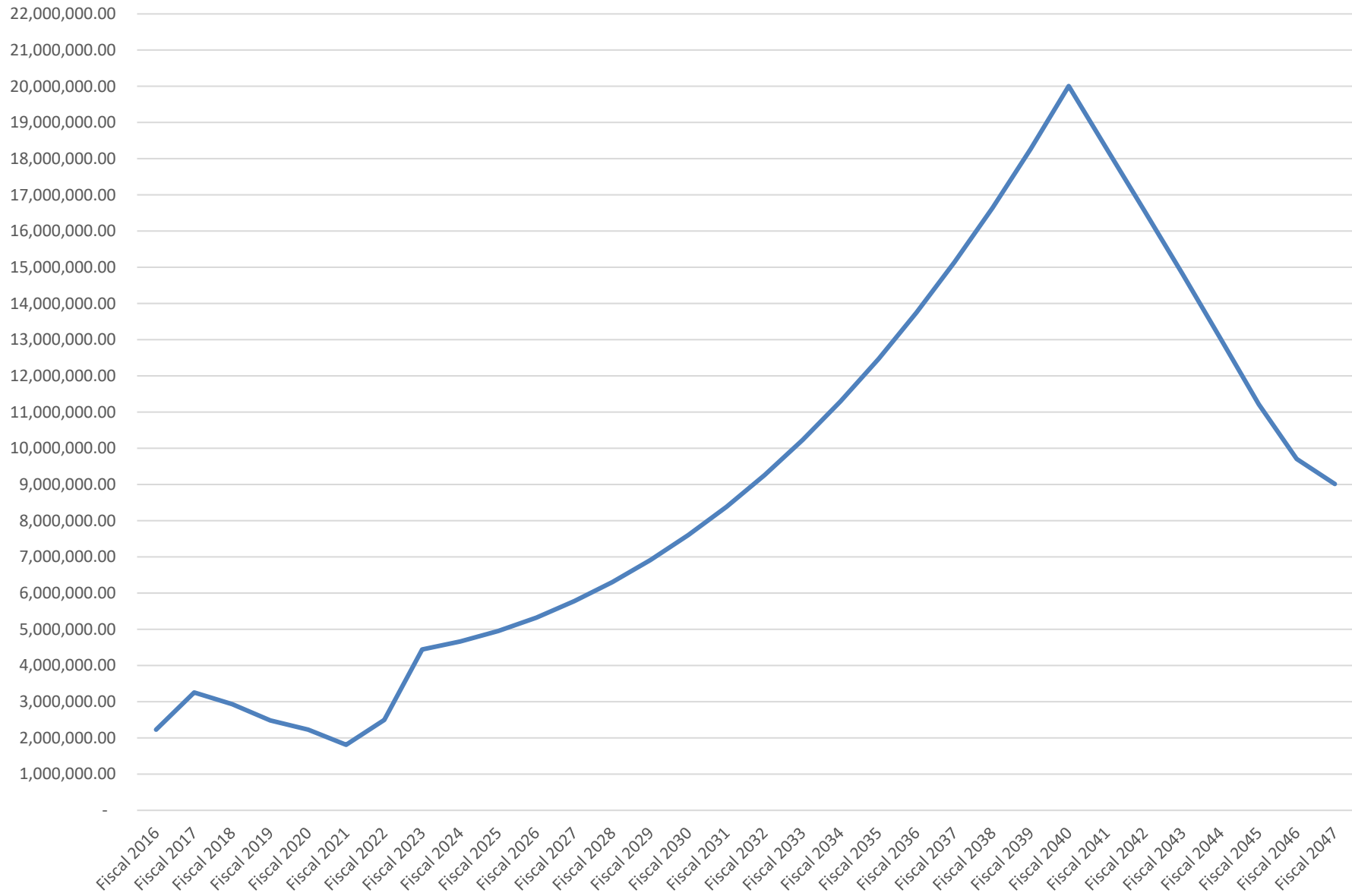
DEPARTMENTAL EQUIPM PROPOSED BUDGET	28,000	14,519	14,519	14,519
TOTAL CEMETERY	28,000	14,519	14,519	14,519
492 D - PARKS AND FORESTRY				
580013 DEPARTMENTAL EQUIPMENT				
OPEN TRAILER 6'X16' - QTY: 1.00 @ \$4,809 = \$4,809		4,809	4,809	4,809
MINI EXCAVATOR TRAILER 8'X18' - QTY: 1.00 @ \$8,283 = \$0		8,283	-	-
	-	13,092	4,809	4,809
DEPARTMENTAL EQUIPM PROPOSED BUDGET	-	13,092	4,809	4,809
TOTAL PARKS AND FORESTRY	-	13,092	4,809	4,809
541 E - CENTER FOR ACTIVE LIVING				
580013 DEPARTMENTAL EQUIPMENT				
	3,770	-	-	-
DEPARTMENTAL EQUIPM PROPOSED BUDGET	3,770	-	-	-
TOTAL CENTER FOR ACTIVE LIVING	3,770	-	-	-
610 E - LIBRARY				
580013 DEPARTMENTAL EQUIPMENT				
COPIER FOR PLM - QTY: 1.00 @ \$9,134 = \$0		9,134	-	-
BOOKDROP FOR PL - QTY: 1.00 @ \$9,030 = \$9,030		9,030	9,030	9,030
BOOKDROP FOR PLM - QTY: 1.00 @ \$6,300 = \$0		6,300	-	-
	12,975	24,464	9,030	9,030
DEPARTMENTAL EQUIPM PROPOSED BUDGET	12,975	24,464	9,030	9,030
TOTAL LIBRARY	12,975	24,464	9,030	9,030
630 E - RECREATION				
580013 DEPARTMENTAL EQUIPMENT				
New Umbrellas for the Beaches - QTY: 10.00 @ \$150 = \$1,500		1,500	1,500	1,500
Binoculars for the beaches - QTY: 12.00 @ \$75 = \$900		900	900	900
Beach Radios need replacing - QTY: 1.00 @ \$240 = \$0		1,440	-	-
Bar Cabinet for Upstairs Servery at Memorial Hall - QTY: 1.00 @ \$2,500 = \$0		2,500	-	-
	11,200	6,340	2,400	2,400
DEPARTMENTAL EQUIPM PROPOSED BUDGET	11,200	6,340	2,400	2,400
TOTAL RECREATION	11,200	6,340	2,400	2,400
TOTAL GENERAL FUND	913,588	1,510,395	964,716	964,716

CABLE PUBLIC ACCESS ENTERPRISE**123 G - TOWN MANAGER**

580013 DEPARTMENTAL EQUIPMENT

	-	5,000	5,000	5,000
DEPARTMENTAL EQUIPM PROPOSED BUDGET	5,000	5,000	5,000	5,000
TOTAL TOWN MANAGER	5,000	5,000	5,000	5,000
TOTAL CABLE PUBLIC ACCESS ENTERPRISE	5,000	5,000	5,000	5,000

Meals Tax Fund Estimated Balance over Life of Debt and Fund - With COVID19 Effect - With
Free Cash / Stabilization Fund Subsidy FY22 & FY23 - 3.5% Escalator



DEPARTMENT OF

ADMINISTRATIVE SERVICES – Sub-Committee A

- Town Manager's Office
- Human Resources
- Town Clerk
- Elections & Town Meeting

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TOWN FUNDS

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GENERAL FUND									
115 A - CHARTER COMMISSION									
513000	OVERTIME	12,363	10,000	10,000	8,356	-	-	(10,000)	(100.0%)
	PERSONNEL SERVICES	12,363	10,000	10,000	8,356	-	-	(10,000)	(100.0%)
530500	LEGAL SERVICES	6,000	30,000	30,000	26,137	-	-	(30,000)	(100.0%)
534004	PRINTING	-	5,000	65,000	-	-	-	(65,000)	(100.0%)
570000	OTHER CHARGES & EXPENDITURES	-	20,000	20,000	9,749	-	-	(20,000)	(100.0%)
	OTHER EXPENSES	6,000	55,000	115,000	35,886	-	-	(115,000)	(100.0%)
	TOTAL CHARTER COMMISSION	18,363	65,000	125,000	44,242	-	-	(125,000)	(100.0%)

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TOWN FUNDS

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GENERAL FUND									
123 A - TOWN MANAGER									
511001	SALARIES AND WAGES- PERMANENT	720,250	962,138	1,047,854	622,041	936,201	777,697	(270,157)	(25.8%)
511005	SALARIES & WAGES PARTTIME SEAS	-	-	-	-	-	-	-	- %
511099	NEW INITIATIVE	-	-	-	-	70,737	-	-	- %
513000	OVERTIME	7,164	7,000	7,673	1,398	10,000	10,000	2,327	30.3%
514005	LONGEVITY PAY	6,500	4,000	6,000	7,471	4,250	3,250	(2,750)	(45.8%)
515002	CELL PHONE REIMBURSEMENT	624	600	600	975	1,500	1,500	900	150.0%
515007	CONTRACT BENEFITS	46,346	-	-	-	17,051	17,051	17,051	- %
519004	SICK-LTIA BUYBACK	2,814	2,759	3,088	3,088	3,150	1,575	(1,513)	(49.0%)
519005	STIPENDS	2,500	2,500	2,500	2,500	2,500	2,500	-	- %
519010	VACATION-EARNED BUYBACK	-	2,639	3,125	3,125	3,261	3,261	136	4.4%
	PERSONNEL SERVICES	786,198	981,636	1,070,840	640,597	1,048,650	816,834	(254,006)	(23.7%)
520000	PURCHASE OF SERVICES	-	-	-	40,705	-	-	-	- %
524301	R&M COMPUTER EQUIPMENT	4,000	-	-	-	-	-	-	- %
524700	TITLE RESEARCH	-	-	-	-	-	-	-	- %
530101	MEETINGS, EDUC & TRAINING	592	5,000	5,000	2,166	10,000	5,000	-	- %
530107	RECORDS PRESERVATION	3,305	5,000	5,000	2,000	5,000	5,000	-	- %
530402	APPRAISAL SERVICES	-	-	-	-	-	-	-	- %
530406	CH61 REAL ESTATE & APPRAISALS	-	-	-	-	-	-	-	- %
530500	LEGAL SERVICES	419,926	520,000	520,001	353,277	600,000	520,000	(1)	- %
541000	ART & HISTORY COLLECTION	5,134	5,000	5,000	-	5,000	5,000	-	- %
558010	SUBSCRIPTIONS AND PUBLICATIONS	-	-	-	-	4,000	-	-	- %
558016	EMPLOYEE RECOGNITION & GIFTS	-	750	5,000	836	-	-	(5,000)	(100.0%)
559000	NEW INITIATIVE EXPENSES	-	-	-	-	-	-	-	- %
570003	SELECTMEN EXPENSES	2,781	3,000	3,000	234	3,240	3,240	240	8.0%
572001	MILEAGE REIMBURSEMENT	500	500	500	35	550	550	50	10.0%
573000	DUES AND MEMBERSHIPS	11,225	10,410	10,410	11,525	11,775	11,775	1,365	13.1%
578002	TOWN CELEBRATIONS	25,000	25,000	25,000	20,412	25,000	25,000	-	- %
	OTHER EXPENSES	472,463	574,660	578,911	431,189	664,565	575,565	(3,346)	(0.6%)
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	-	-	-	-	-	-	-	- %
	TOTAL TOWN MANAGER	1,258,660	1,556,296	1,649,751	1,071,786	1,713,215	1,392,399	(257,352)	(15.6%)

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TOWN FUNDS

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GENERAL FUND									
152 A - HUMAN RESOURCES									
511001	SALARIES AND WAGES- PERMANENT	261,221	269,358	303,047	193,947	317,827	317,827	14,780	4.9%
511099	NEW INITIATIVE	-	-	-	-	102,695	98,385	98,385	- %
513000	OVERTIME	4,570	3,000	3,379	2,500	5,000	5,000	1,621	48.0%
514005	LONGEVITY PAY	2,250	2,250	2,250	1,702	1,500	1,500	(750)	(33.3%)
519004	SICK-LTIA BUYBACK	2,323	2,381	2,381	-	-	-	(2,381)	(100.0%)
519010	VACATION-EARNED BUYBACK	-	2,381	2,550	4,226	4,406	4,406	1,856	72.8%
	PERSONNEL SERVICES	270,364	279,370	313,607	202,375	431,428	427,118	113,511	36.2%
520017	OSHA COMPLIANCE	-	-	-	-	-	-	-	- %
530004	TECHNICAL SERVICES	71,022	84,100	84,100	51,017	88,550	55,550	(28,550)	(33.9%)
530100	STAFF DEVELOPMENT	3,345	15,000	15,000	5,569	15,000	15,000	-	- %
530101	MEETINGS, EDUC & TRAINING	-	1,200	1,200	-	1,200	1,200	-	- %
530102	ADVERTISING	-	-	-	-	-	-	-	- %
530201	MEDICAL SERVICES	31,036	102,000	102,000	6,628	100,000	39,925	(62,075)	(60.9%)
530203	DRUG TESTING	7,160	18,000	18,000	3,995	18,000	18,000	-	- %
558010	SUBSCRIPTIONS AND PUBLICATIONS	417	1,000	1,000	417	1,000	-	(1,000)	(100.0%)
558016	EMPLOYEE RECOGNITION & GIFTS	-	-	-	-	4,000	4,000	4,000	- %
572001	MILEAGE REIMBURSEMENT	-	500	500	-	500	500	-	- %
573000	DUES AND MEMBERSHIPS	325	1,000	1,000	325	1,000	1,000	-	- %
	OTHER EXPENSES	113,305	222,800	222,800	67,951	229,250	135,175	(87,625)	(39.3%)
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	-	-	-	-	-	-	-	- %
	TOTAL HUMAN RESOURCES	383,669	502,170	536,407	270,325	660,678	562,293	25,886	4.8%

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TOWN FUNDS

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GENERAL FUND									
161 A - TOWN CLERK									
511001	SALARIES AND WAGES- PERMANENT	316,537	321,889	377,568	232,393	392,151	392,151	14,583	3.9%
511005	SALARIES & WAGES PARTTIME SEAS	-	-	-	2,220	-	-	-	- %
511099	NEW INITIATIVE	-	-	-	-	-	-	-	- %
512000	SEASONAL / TEMPORARY	31,824	102,890	102,890	69,952	-	-	(102,890)	(100.0%)
513000	OVERTIME	12,575	21,864	21,864	37,123	-	-	(21,864)	(100.0%)
514005	LONGEVITY PAY	1,600	1,600	1,600	363	800	800	(800)	(50.0%)
519004	SICK-LTIA BUYBACK	-	-	-	-	-	-	-	- %
519005	STIPENDS	-	-	-	-	-	-	-	- %
519010	VACATION-EARNED BUYBACK	-	-	-	-	-	-	-	- %
	PERSONNEL SERVICES	362,536	448,243	503,922	342,052	392,951	392,951	(110,971)	(22.0%)
530004	TECHNICAL SERVICES	10,450	17,835	17,310	1,353	2,000	760	(16,550)	(95.6%)
530101	MEETINGS, EDUC & TRAINING	250	1,000	1,000	1,180	6,260	6,260	5,260	526.0%
530106	BOOK BINDING	-	3,000	3,000	-	3,000	3,000	-	- %
530107	RECORDS PRESERVATION	-	1,700	1,700	-	1,700	1,700	-	- %
534003	POSTAGE	219,844	175,000	210,000	149,811	190,000	185,000	(25,000)	(11.9%)
534004	PRINTING	2,692	2,900	2,900	11,507	3,000	3,000	100	3.4%
542007	ELECTION SUPPLIES	16,544	7,000	7,000	22,370	-	-	(7,000)	(100.0%)
559000	NEW INITIATIVE EXPENSES	-	-	-	-	-	-	-	- %
573000	DUES AND MEMBERSHIPS	425	450	450	285	460	460	10	2.2%
	OTHER EXPENSES	250,205	208,885	243,360	186,506	206,420	200,180	(43,180)	(17.7%)
580013	DEPARTMENTAL EQUIPMENT	7,296	8,000	28,300	-	-	-	(28,300)	(100.0%)
	DEPARTMENTAL EQUIPM	7,296	8,000	28,300	-	-	-	(28,300)	(100.0%)
	TOTAL TOWN CLERK	620,037	665,128	775,582	528,558	599,371	593,131	(182,451)	(23.5%)

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TOWN FUNDS

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GENERAL FUND									
165 A - ELECTIONS & TOWN MEETING									
511001	SALARIES AND WAGES- PERMANENT	-	-	-	-	2,000	2,000	2,000	- %
512000	SEASONAL / TEMPORARY	-	-	-	-	72,076	72,076	72,076	- %
512501	PROJECT DETAILS	-	-	-	-	48,000	48,000	48,000	- %
513000	OVERTIME	-	-	-	-	44,000	44,000	44,000	- %
519005	STIPENDS	-	-	-	-	2,000	2,000	2,000	- %
	PERSONNEL SERVICES	-	-	-	-	168,076	168,076	168,076	- %
520000	PURCHASE OF SERVICES	-	-	-	-	26,200	26,200	26,200	- %
521200	ELECTRONIC VOTING	-	-	-	-	22,180	22,180	22,180	- %
530101	MEETINGS, EDUC & TRAINING	-	-	-	-	100	100	100	- %
534003	POSTAGE	-	-	-	-	23,852	23,852	23,852	- %
534004	PRINTING	-	-	-	-	22,000	22,000	22,000	- %
542007	ELECTION SUPPLIES	-	-	-	-	3,000	3,000	3,000	- %
573000	DUES AND MEMBERSHIPS	-	-	-	-	135	135	135	- %
	OTHER EXPENSES	-	-	-	-	97,467	97,467	97,467	- %
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	34,450	34,450	34,450	- %
	DEPARTMENTAL EQUIPM	-	-	-	-	34,450	34,450	34,450	- %
	TOTAL ELECTIONS & TOWN MEETING	-	-	-	-	299,993	299,993	299,993	- %

DEPARTMENT OF
FINANCE Sub-Committee B

- **Finance & Accounting**
- **Procurement**
- **Assessing**
- **Treasury/Collections**

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GENERAL FUND									
114 B - TOWN MODERATOR									
511001	SALARIES AND WAGES- PERMANENT	2,000	2,000	2,000	1,333	-	-	(2,000)	(100.0%)
513000	OVERTIME	-	-	-	-	-	-	-	- %
519005	STIPENDS	2,000	2,000	2,000	1,000	-	-	(2,000)	(100.0%)
	PERSONNEL SERVICES	4,000	4,000	4,000	2,333	-	-	(4,000)	(100.0%)
521200	ELECTRONIC VOTING	21,313	19,420	19,420	7,818	-	-	(19,420)	(100.0%)
530101	MEETINGS, EDUC & TRAINING	30	100	100	30	-	-	(100)	(100.0%)
530500	LEGAL SERVICES	-	-	-	-	-	-	-	- %
534004	PRINTING	-	-	-	-	-	-	-	- %
	OTHER EXPENSES	21,343	19,520	19,520	7,848	-	-	(19,520)	(100.0%)
	TOTAL TOWN MODERATOR	25,343	23,520	23,520	10,181	-	-	(23,520)	(100.0%)

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GENERAL FUND									
133 B - FINANCE AND ACCOUNTING									
511001	SALARIES AND WAGES- PERMANENT	577,754	599,789	653,835	422,803	699,863	781,751	127,916	19.6%
511099	NEW INITIATIVE	-	8,810	8,810	-	-	-	(8,810)	(100.0%)
513000	OVERTIME	11,352	11,000	12,462	9,662	4,000	4,000	(8,462)	(67.9%)
514005	LONGEVITY PAY	5,150	5,600	8,400	6,354	5,868	6,868	(1,532)	(18.2%)
515002	CELL PHONE REIMBURSEMENT	600	600	600	400	600	600	-	- %
519004	SICK-LTIA BUYBACK	7,647	7,520	8,404	8,404	8,666	10,241	1,837	21.9%
519010	VACATION-EARNED BUYBACK	3,430	3,548	3,548	3,548	10,727	10,727	7,179	202.3%
	PERSONNEL SERVICES	605,933	636,867	696,059	451,172	729,724	814,187	118,128	17.0%
530005	PROFESSIONAL SERVICES	7,508	9,900	9,900	7,178	9,900	9,900	-	- %
530101	MEETINGS, EDUC & TRAINING	1,525	9,055	9,055	2,226	11,155	6,562	(2,493)	(27.5%)
530400	ACCOUNTING AND AUDITING	99,915	93,500	93,500	34,000	98,000	98,000	4,500	4.8%
530404	PAYROLL SERVICES - TOWN	1,690	2,000	2,000	1,962	2,000	2,000	-	- %
534004	PRINTING	10,632	14,000	14,000	2,472	-	-	(14,000)	(100.0%)
540000	SUPPLIES AND MATERIALS	(86)	-	-	-	-	-	-	- %
570000	OTHER CHARGES & EXPENDITURES	840	-	-	102	-	4,000	4,000	- %
572001	MILEAGE REIMBURSEMENT	144	800	800	154	800	800	-	- %
573000	DUES AND MEMBERSHIPS	620	840	840	637	530	530	(310)	(36.9%)
	OTHER EXPENSES	122,788	130,095	130,095	48,730	122,385	121,792	(8,303)	(6.4%)
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	-	-	-	-	-	-	-	- %
	TOTAL FINANCE AND ACCOUNTING	728,720	766,962	826,154	499,902	852,109	935,979	109,825	13.3%

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GENERAL FUND									
138 B - PROCUREMENT									
511001	SALARIES AND WAGES- PERMANENT	161,888	169,734	194,366	120,545	203,193	203,193	8,827	4.5%
513000	OVERTIME	2,170	3,000	3,441	678	3,000	3,000	(441)	(12.8%)
514005	LONGEVITY PAY	1,600	1,600	2,400	1,815	2,200	2,200	(200)	(8.3%)
519004	SICK-LTIA BUYBACK	1,715	1,740	1,999	1,998	2,105	2,105	106	5.3%
519010	VACATION-EARNED BUYBACK	-	-	-	-	1,316	1,316	1,316	- %
	PERSONNEL SERVICES	167,373	176,074	202,206	125,036	211,814	211,814	9,608	4.8%
524400	R&M EQUIPMENT	12,223	25,650	25,650	6,814	25,650	25,650	-	- %
527300	EQUIPMENT RENTAL	71,749	-	-	-	-	-	-	- %
530101	MEETINGS, EDUC & TRAINING	-	2,300	2,300	235	2,300	2,300	-	- %
530102	ADVERTISING	20,266	45,000	45,000	13,997	50,000	30,000	(15,000)	(33.3%)
534000	TELEPHONE	-	-	-	-	-	-	-	- %
534004	PRINTING	36,745	58,000	58,000	37,353	58,000	58,000	-	- %
534005	COURIER AND DELIVERY SERVICES	1,417	800	800	493	1,000	1,000	200	25.0%
534008	CELL PHONE	39,651	36,000	36,000	21,359	47,000	42,000	6,000	16.7%
542000	OFFICE SUPPLIES	103,850	42,000	42,000	18,665	42,000	42,000	-	- %
558010	SUBSCRIPTIONS AND PUBLICATIONS	48	177	177	675	815	815	638	360.5%
572001	MILEAGE REIMBURSEMENT	-	300	300	-	300	300	-	- %
573000	DUES AND MEMBERSHIPS	129	200	200	129	200	200	-	- %
580000	OFFICE EQUIPMENT	1,856	3,000	3,000	2,176	25,720	25,720	22,720	757.3%
	OTHER EXPENSES	287,933	213,427	213,427	101,896	252,985	227,985	14,558	6.8%
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	-	-	-	-	-	-	-	- %
	TOTAL PROCUREMENT	455,306	389,501	415,633	226,932	464,799	439,799	24,166	5.8%

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GENERAL FUND									
141 B - ASSESSING									
511001	SALARIES AND WAGES- PERMANENT	413,824	494,920	561,685	351,848	618,710	617,730	56,045	10.0%
511099	NEW INITIATIVE	-	25,955	26,476	-	-	-	(26,476)	(100.0%)
513000	OVERTIME	2,681	1,700	1,943	2,042	2,000	2,000	57	2.9%
514005	LONGEVITY PAY	3,075	3,103	5,405	3,783	3,903	3,903	(1,502)	(27.8%)
519004	SICK-LTIA BUYBACK	5,450	5,343	5,972	5,984	6,104	6,104	132	2.2%
519010	VACATION-EARNED BUYBACK	-	-	-	-	6,021	6,021	6,021	- %
	PERSONNEL SERVICES	425,030	531,021	601,481	363,657	636,738	635,758	34,277	5.7%
530101	MEETINGS, EDUC & TRAINING	2,540	2,915	2,915	1,480	3,000	3,000	85	2.9%
530402	APPRAISAL SERVICES	1,567	5,000	5,000	-	5,000	5,000	-	- %
530403	REVALUATION SERVICES	64,784	110,000	110,000	81,000	110,000	110,000	-	- %
530600	COUNTY AND STATE RECORDINGS	2,878	2,500	2,500	1,102	2,700	2,700	200	8.0%
540000	SUPPLIES AND MATERIALS	-	-	-	-	-	-	-	- %
558010	SUBSCRIPTIONS AND PUBLICATIONS	1,469	1,622	1,622	1,117	1,622	1,622	-	- %
572001	MILEAGE REIMBURSEMENT	243	1,000	1,000	24	1,000	1,000	-	- %
573000	DUES AND MEMBERSHIPS	838	1,012	1,012	1,140	1,140	1,140	128	12.6%
	OTHER EXPENSES	74,319	124,049	124,049	85,863	124,462	124,462	413	0.3%
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	-	-	-	-	-	-	-	- %
	TOTAL ASSESSING	499,349	655,070	725,530	449,521	761,200	760,220	34,690	4.8%

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GENERAL FUND									
146 B - TREASURER AND COLLECTOR									
511001	SALARIES AND WAGES- PERMANENT	573,598	697,367	742,925	452,054	775,918	777,052	34,127	4.6%
511005	SALARIES & WAGES PARTTIME SEAS	-	-	15,000	-	30,612	15,306	306	2.0%
511098	RESTORE	-	-	-	-	-	-	-	- %
511099	NEW INITIATIVE	-	-	-	-	-	-	-	- %
513000	OVERTIME	1,334	3,000	3,335	123	3,000	3,000	(335)	(10.0%)
514005	LONGEVITY PAY	3,533	2,858	4,150	3,092	3,300	3,300	(850)	(20.5%)
519004	SICK-LTIA BUYBACK	3,179	-	-	-	3,382	3,382	3,382	- %
519010	VACATION-EARNED BUYBACK	-	-	-	-	3,382	3,382	3,382	- %
	PERSONNEL SERVICES	581,644	703,225	765,410	455,268	819,594	805,422	40,012	5.2%
530101	MEETINGS, EDUC & TRAINING	965	2,350	2,350	60	2,530	2,530	180	7.7%
530401	FINANCIAL AND BANKING SERVICES	83,740	110,375	95,375	26,203	94,175	87,275	(8,100)	(8.5%)
572001	MILEAGE REIMBURSEMENT	1,061	1,765	1,765	-	2,369	2,369	604	34.2%
573000	DUES AND MEMBERSHIPS	445	495	495	420	495	495	-	- %
	OTHER EXPENSES	86,211	114,985	99,985	26,683	99,569	92,669	(7,316)	(7.3%)
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	-	-	-	-	-	-	-	- %
	TOTAL TREASURER AND COLLECTOR	667,855	818,210	865,395	481,951	919,163	898,091	32,696	3.8%

DEPARTMENT OF

Information Technology – Sub-Committee B

- **Information Technology**

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GENERAL FUND									
155 B - INFORMATION TECHNOLOGY									
511001	SALARIES AND WAGES- PERMANENT	565,896	655,500	742,072	433,338	762,215	721,308	(20,764)	(2.8%)
511099	NEW INITIATIVE	-	-	-	-	-	-	-	- %
512501	PROJECT DETAILS	817	2,500	2,500	2,335	2,500	2,500	-	- %
513000	OVERTIME	634	3,500	3,994	336	3,500	3,500	(494)	(12.4%)
514005	LONGEVITY PAY	4,850	4,850	7,275	5,341	3,650	3,650	(3,625)	(49.8%)
515002	CELL PHONE REIMBURSEMENT	600	2,640	2,640	400	3,840	3,840	1,200	45.5%
519004	SICK-LTIA BUYBACK	6,559	6,586	7,268	7,268	9,580	9,580	2,312	31.8%
519010	VACATION-EARNED BUYBACK	2,436	2,379	2,611	4,726	6,821	6,821	4,210	161.2%
	PERSONNEL SERVICES	581,791	677,955	768,360	453,743	792,106	751,199	(17,161)	(2.2%)
524301	R&M COMPUTER EQUIPMENT	558,814	860,040	860,040	595,760	914,438	900,115	40,075	4.7%
527300	EQUIPMENT RENTAL	-	103,600	103,600	74,590	105,517	105,517	1,917	1.9%
530001	MANAGEMENT AND CONSULTING	214,252	285,170	285,170	101,507	259,920	234,920	(50,250)	(17.6%)
530101	MEETINGS, EDUC & TRAINING	8,992	19,700	19,700	6,685	19,700	18,700	(1,000)	(5.1%)
530302	WEB PAGE DEVELOPMENT	13,960	15,100	15,100	11,615	46,455	46,455	31,355	207.6%
534000	TELEPHONE	82,510	91,400	91,400	76,413	122,500	122,500	31,100	34.0%
534001	NETWORK COMMUNICATIONS	100,818	127,848	127,848	37,610	127,848	127,848	-	- %
542001	INFORMATION TECHNOLOGY SUPPLIE	21,857	22,500	22,500	5,266	22,500	22,500	-	- %
558013	UNIFORM SUPPLIES	3,462	2,000	2,000	-	2,000	2,000	-	- %
572001	MILEAGE REIMBURSEMENT	1,141	3,500	3,500	643	1,800	1,800	(1,700)	(48.6%)
573000	DUES AND MEMBERSHIPS	-	150	150	-	-	-	(150)	(100.0%)
	OTHER EXPENSES	1,005,806	1,531,008	1,531,008	910,089	1,622,678	1,582,355	51,347	3.4%
580013	DEPARTMENTAL EQUIPMENT	-	33,530	33,530	19,228	32,500	18,750	(14,780)	(44.1%)
	DEPARTMENTAL EQUIPM	-	33,530	33,530	19,228	32,500	18,750	(14,780)	(44.1%)
	TOTAL INFORMATION TECHNOLOGY	1,587,597	2,242,493	2,332,898	1,383,060	2,447,284	2,352,304	19,406	0.8%

DEPARTMENT OF
COMMUNITY RESOURCES – Sub-Committee E

- **Center for Active Living**
- **Veterans Services**
- **Disabilities Commission**
- **Library**
- **Recreation**
- **1749 Court House**

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GENERAL FUND									
541 E - CENTER FOR ACTIVE LIVING									
511001	SALARIES AND WAGES- PERMANENT	388,684	416,638	529,270	300,707	525,018	522,809	(6,461)	(1.2%)
511099	NEW INITIATIVE	-	28,502	28,502	10,948	26,690	-	(28,502)	(100.0%)
513000	OVERTIME	106	3,300	3,300	2,340	5,000	5,000	1,700	51.5%
514005	LONGEVITY PAY	3,680	4,230	6,095	3,090	5,220	4,725	(1,370)	(22.5%)
519004	SICK-LTIA BUYBACK	845	861	1,733	921	2,775	1,824	91	5.3%
519006	ATTENDANCE BONUS	-	500	500	-	500	500	-	- %
519010	VACATION-EARNED BUYBACK	-	1,944	1,944	-	3,116	2,165	221	11.4%
	PERSONNEL SERVICES	393,316	455,975	571,344	318,007	568,319	537,023	(34,321)	(6.0%)
524001	R&M GROUNDS	13,852	15,300	15,300	9,740	15,300	15,300	-	- %
524400	R&M EQUIPMENT	53,373	57,573	57,573	41,975	47,700	47,700	(9,873)	(17.1%)
530005	PROFESSIONAL SERVICES	3,716	11,200	11,200	7,862	11,200	11,200	-	- %
530101	MEETINGS, EDUC & TRAINING	425	2,500	2,500	425	3,000	3,000	500	20.0%
534003	POSTAGE	7,800	7,800	7,800	7,800	14,000	14,000	6,200	79.5%
534004	PRINTING	652	1,200	1,200	968	1,200	1,200	-	- %
542000	OFFICE SUPPLIES	2,414	2,500	2,500	1,573	2,500	2,500	-	- %
542008	TECHNICAL SERVICES SUPPLIES	7,899	8,300	8,300	5,262	8,300	8,300	-	- %
549500	CAL CAFE/NUTRITION PROGRAM	19,915	-	-	-	50,000	45,000	45,000	- %
558019	COA CONSUMABLES	445	500	500	539	700	700	200	40.0%
558021	ACCREDITATION	-	-	-	-	-	-	-	- %
559000	NEW INITIATIVE EXPENSES	-	54,170	54,170	14,924	-	-	(54,170)	(100.0%)
572001	MILEAGE REIMBURSEMENT	1,176	1,500	1,500	551	1,500	1,500	-	- %
573000	DUES AND MEMBERSHIPS	3,461	3,750	3,750	3,734	3,750	3,750	-	- %
	OTHER EXPENSES	115,128	166,293	166,293	95,355	159,150	154,150	(12,143)	(7.3%)
580013	DEPARTMENTAL EQUIPMENT	7,752	3,770	3,770	3,770	-	-	(3,770)	(100.0%)
	DEPARTMENTAL EQUIPM	7,752	3,770	3,770	3,770	-	-	(3,770)	(100.0%)
	TOTAL CENTER FOR ACTIVE LIVING	516,196	626,038	741,407	417,132	727,469	691,173	(50,234)	(6.8%)

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GENERAL FUND									
543 E - VETERANS SERVICES									
511001	SALARIES AND WAGES- PERMANENT	129,980	127,433	144,432	91,860	146,755	146,755	2,323	1.6%
513000	OVERTIME	-	-	-	-	-	-	-	- %
514005	LONGEVITY PAY	1,250	1,200	2,250	1,485	1,200	1,200	(1,050)	(46.7%)
519004	SICK-LTIA BUYBACK	-	2,359	2,657	2,657	2,710	2,710	53	2.0%
519010	VACATION-EARNED BUYBACK	-	-	-	-	-	-	-	- %
	PERSONNEL SERVICES	131,230	130,992	149,339	96,002	150,665	150,665	1,326	0.9%
530101	MEETINGS, EDUC & TRAINING	562	1,100	1,100	50	1,100	1,100	-	- %
540000	SUPPLIES AND MATERIALS	449	1,150	1,150	-	1,150	1,150	-	- %
558010	SUBSCRIPTIONS AND PUBLICATIONS	136	130	130	138	130	130	-	- %
572001	MILEAGE REIMBURSEMENT	203	1,600	1,600	195	1,600	1,600	-	- %
573000	DUES AND MEMBERSHIPS	85	100	100	-	100	100	-	- %
577000	VETERANS BENEFITS	410,693	600,000	600,000	264,519	600,000	500,000	(100,000)	(16.7%)
577001	VETERAN HEADSTONES AND MARKERS	1,982	1,000	1,000	1,000	1,000	1,000	-	- %
577002	HOLIDAY REMEMBERANCES	6,028	7,450	7,450	1,300	7,450	7,450	-	- %
	OTHER EXPENSES	420,137	612,530	612,530	267,202	612,530	512,530	(100,000)	(16.3%)
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	-	-	-	-	-	-	-	- %
	TOTAL VETERANS SERVICES	551,367	743,522	761,869	363,204	763,195	663,195	(98,674)	(13.0%)

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GENERAL FUND									
549 E - DISABILITIES									
530101	MEETINGS, EDUC & TRAINING	-	200	200	-	300	300	100	50.0%
542000	OFFICE SUPPLIES	-	-	-	36	-	-	-	- %
558010	SUBSCRIPTIONS AND PUBLICATIONS	-	-	-	-	-	-	-	- %
	OTHER EXPENSES	-	200	200	36	300	300	100	50.0%
	TOTAL DISABILITIES	-	200	200	36	300	300	100	50.0%

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GENERAL FUND									
610 E - LIBRARY									
511001	SALARIES AND WAGES- PERMANENT	1,170,855	1,256,665	1,514,541	917,303	1,536,787	1,409,339	(105,202)	(6.9%)
511098	RESTORE	-	-	-	-	-	-	-	- %
511099	NEW INITIATIVE	-	48,465	56,129	-	62,021	-	(56,129)	(100.0%)
513000	OVERTIME	171,140	102,481	120,067	93,778	201,920	126,150	6,083	5.1%
514005	LONGEVITY PAY	4,905	6,130	8,020	5,334	8,170	7,660	(360)	(4.5%)
515002	CELL PHONE REIMBURSEMENT	-	-	-	160	-	-	-	- %
519004	SICK-LTIA BUYBACK	871	887	1,733	950	980	-	(1,733)	(100.0%)
519006	ATTENDANCE BONUS	300	1,000	1,000	250	1,000	1,000	-	- %
519010	VACATION-EARNED BUYBACK	-	3,035	3,035	-	3,152	2,172	(863)	(28.4%)
	PERSONNEL SERVICES	1,348,071	1,418,663	1,704,525	1,017,774	1,814,030	1,546,321	(158,204)	(9.3%)
524000	R&M BUILDINGS	39,273	48,246	48,246	19,697	9,300	800	(47,446)	(98.3%)
524301	R&M COMPUTER EQUIPMENT	18,116	30,627	30,627	11,273	36,742	36,742	6,115	20.0%
524400	R&M EQUIPMENT	45,162	21,095	21,095	15,509	20,837	20,837	(258)	(1.2%)
530101	MEETINGS, EDUC & TRAINING	1,500	6,948	6,948	2,000	14,000	14,000	7,052	101.5%
534003	POSTAGE	466	9,000	9,000	2,691	9,000	9,000	-	- %
538001	PEST CONTROL SERVICES	1,060	1,452	1,452	485	1,527	1,527	75	5.2%
542008	TECHNICAL SERVICES SUPPLIES	10,349	8,300	8,300	13,025	17,020	17,020	8,720	105.1%
558011	BOOKS AND PERIODICALS	337,600	336,181	336,181	249,327	337,497	337,497	1,316	0.4%
558014	LIBRARY SUPPLIES	16,607	9,550	9,550	5,190	17,530	17,530	7,980	83.6%
558015	LIBRARY PUBLIC USE SUPPLIES	12,740	8,150	8,150	3,123	10,730	9,730	1,580	19.4%
573000	DUES AND MEMBERSHIPS	52,437	57,065	57,065	56,564	56,992	56,992	(73)	(0.1%)
580016	LSPD SOFTWARE & EQUIPMENT	1,674	1,000	1,000	-	1,000	1,000	-	- %
	OTHER EXPENSES	536,983	537,614	537,614	378,885	532,175	522,675	(14,939)	(2.8%)
580013	DEPARTMENTAL EQUIPMENT	-	12,975	12,975	12,975	24,464	9,030	(3,945)	(30.4%)
	DEPARTMENTAL EQUIPM	-	12,975	12,975	12,975	24,464	9,030	(3,945)	(30.4%)
	TOTAL LIBRARY	1,885,055	1,969,252	2,255,114	1,409,635	2,370,669	2,078,026	(177,088)	(7.9%)

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GENERAL FUND									
630 E - RECREATION									
511001	SALARIES AND WAGES- PERMANENT	458,386	203,019	229,933	124,645	242,231	198,649	(31,284)	(13.6%)
511098	RESTORE	-	-	-	-	-	-	-	- %
511099	NEW INITIATIVE	-	-	-	-	-	-	-	- %
512000	SEASONAL / TEMPORARY	-	356,123	356,123	209,496	358,517	356,799	676	0.2%
512501	PROJECT DETAILS	11,112	16,269	16,269	3,028	18,743	18,743	2,474	15.2%
513000	OVERTIME	524	1,500	1,742	430	1,750	1,750	8	0.5%
514005	LONGEVITY PAY	730	1,230	1,845	472	1,395	900	(945)	(51.2%)
515002	CELL PHONE REIMBURSEMENT	1,080	1,080	1,080	720	1,080	1,080	-	- %
519004	SICK-LTIA BUYBACK	845	861	1,733	922	951	-	(1,733)	(100.0%)
519010	VACATION-EARNED BUYBACK	-	880	880	-	951	-	(880)	(100.0%)
	PERSONNEL SERVICES	472,677	580,962	609,605	339,712	625,618	577,921	(31,684)	(5.2%)
524400	R&M EQUIPMENT	1,022	1,400	1,400	137	1,550	1,550	150	10.7%
530004	TECHNICAL SERVICES	3,570	3,570	3,570	3,570	4,195	4,195	625	17.5%
530101	MEETINGS, EDUC & TRAINING	3,840	3,500	3,500	325	4,000	4,000	500	14.3%
530401	FINANCIAL AND BANKING SERVICES	681	750	750	353	-	-	(750)	(100.0%)
534000	TELEPHONE	1,080	1,080	1,080	630	1,080	1,080	-	- %
534004	PRINTING	804	900	900	-	1,200	1,200	300	33.3%
558012	RECREATION SUPPLIES	9,376	9,500	9,500	7,082	10,050	10,050	550	5.8%
572001	MILEAGE REIMBURSEMENT	31	500	500	-	250	250	(250)	(50.0%)
573000	DUES AND MEMBERSHIPS	550	550	550	425	600	600	50	9.1%
	OTHER EXPENSES	20,953	21,750	21,750	12,522	22,925	22,925	1,175	5.4%
580013	DEPARTMENTAL EQUIPMENT	3,746	11,200	11,200	10,392	6,340	2,400	(8,800)	(78.6%)
	DEPARTMENTAL EQUIPM	3,746	11,200	11,200	10,392	6,340	2,400	(8,800)	(78.6%)
	TOTAL RECREATION	497,377	613,912	642,555	362,625	654,883	603,246	(39,309)	(6.1%)

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GENERAL FUND									
695 E - 1749 COURT HOUSE									
511001	SALARIES AND WAGES- PERMANENT	10,233	17,022	17,022	9,689	18,135	18,135	1,113	6.5%
	PERSONNEL SERVICES	10,233	17,022	17,022	9,689	18,135	18,135	1,113	6.5%
524000	R&M BUILDINGS	-	-	-	391	4,800	4,800	4,800	- %
543001	BUILDING SUPPLIES	5,483	6,000	6,000	1,309	1,200	1,200	(4,800)	(80.0%)
	OTHER EXPENSES	5,483	6,000	6,000	1,701	6,000	6,000	-	- %
	TOTAL 1749 COURT HOUSE	15,716	23,022	23,022	11,390	24,135	24,135	1,113	4.8%

DEPARTMENT OF

INSPECTIONAL SERVICES – Sub-Committee A

- **Building & Zoning**
- **Public Health**

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GENERAL FUND									
241 A - BUILDING AND ZONING									
511001	SALARIES AND WAGES- PERMANENT	648,791	713,343	818,555	524,221	977,605	979,728	161,173	19.7%
511099	NEW INITIATIVE	-	115,244	115,244	-	139,302	-	(115,244)	(100.0%)
512000	SEASONAL / TEMPORARY	63,390	59,160	66,980	44,234	67,500	67,500	520	0.8%
513000	OVERTIME	3,492	5,000	5,665	305	5,000	5,000	(665)	(11.7%)
514005	LONGEVITY PAY	2,828	2,903	2,903	2,301	1,808	1,808	(1,095)	(37.7%)
519004	SICK-LTIA BUYBACK	2,547	2,547	2,547	-	-	-	(2,547)	(100.0%)
519010	VACATION-EARNED BUYBACK	-	1,924	2,282	-	3,744	3,744	1,462	64.1%
	PERSONNEL SERVICES	721,047	900,121	1,014,176	571,060	1,194,959	1,057,780	43,604	4.3%
530004	TECHNICAL SERVICES	50	-	-	-	-	-	-	- %
530101	MEETINGS, EDUC & TRAINING	1,010	4,325	4,325	1,819	15,000	9,374	5,049	116.7%
540000	SUPPLIES AND MATERIALS	-	-	-	-	-	-	-	- %
558010	SUBSCRIPTIONS AND PUBLICATIONS	1,609	1,750	1,750	421	4,250	4,250	2,500	142.9%
558013	UNIFORM SUPPLIES	1,958	-	-	1,904	-	-	-	- %
558020	PERSONAL PROTECTION EQUIPMENT	-	2,500	2,500	-	3,000	3,000	500	20.0%
559000	NEW INITIATIVE EXPENSES	-	2,075	2,075	-	500	500	(1,575)	(75.9%)
572001	MILEAGE REIMBURSEMENT	297	1,600	1,600	1,232	1,800	1,800	200	12.5%
573000	DUES AND MEMBERSHIPS	575	990	990	684	1,200	1,200	210	21.2%
	OTHER EXPENSES	5,499	13,240	13,240	6,061	25,750	20,124	6,884	52.0%
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	-	-	-	-	-	-	-	- %
	TOTAL BUILDING AND ZONING	726,546	913,361	1,027,416	577,121	1,220,709	1,077,904	50,488	4.9%

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GENERAL FUND									
510 A - PUBLIC HEALTH									
511001	SALARIES AND WAGES- PERMANENT	268,097	283,670	319,791	205,150	340,568	313,135	(6,656)	(2.1%)
511098	RESTORE	-	-	-	-	-	-	-	- %
511099	NEW INITIATIVE	-	-	-	-	7,884	678	678	- %
513000	OVERTIME	6,511	5,000	5,683	3,823	5,000	5,000	(683)	(12.0%)
514005	LONGEVITY PAY	592	828	1,708	1,296	1,608	1,608	(100)	(5.9%)
515002	CELL PHONE REIMBURSEMENT	480	1,440	1,440	320	1,440	1,440	-	- %
519004	SICK-LTIA BUYBACK	-	-	-	-	-	-	-	- %
519010	VACATION-EARNED BUYBACK	-	-	-	-	2,059	2,059	2,059	- %
	PERSONNEL SERVICES	275,680	290,938	328,622	210,589	358,559	323,920	(4,702)	(1.4%)
520006	TITLE V INSPECTORS	-	-	-	-	-	-	-	- %
520007	PERC WITNESSER	-	-	-	-	-	-	-	- %
530101	MEETINGS, EDUC & TRAINING	1,675	1,700	1,700	628	1,700	1,700	-	- %
530109	PUBLIC HEALTH SERVICES	54,220	69,100	69,100	43,975	69,100	69,100	-	- %
530202	LABORATORY SERVICES	6,924	9,000	9,000	6,210	9,000	9,000	-	- %
530500	LEGAL SERVICES	-	-	-	-	-	-	-	- %
538001	PEST CONTROL SERVICES	-	600	600	-	600	600	-	- %
558009	HEALTH INSPECTION SUPPLIES	426	500	500	-	500	500	-	- %
559000	NEW INITIATIVE EXPENSES	-	-	-	-	-	-	-	- %
572001	MILEAGE REIMBURSEMENT	-	1,000	1,000	168	1,000	1,000	-	- %
573000	DUES AND MEMBERSHIPS	330	1,000	1,000	-	1,000	1,000	-	- %
	OTHER EXPENSES	63,575	82,900	82,900	50,981	82,900	82,900	-	- %
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	-	-	-	-	-	-	-	- %
	TOTAL PUBLIC HEALTH	339,255	373,838	411,522	261,570	441,459	406,820	(4,702)	(1.1%)

DEPARTMENT OF

PLANNING & DEVELOPMENT- Sub-Committee E

- Planning & Development
- Redevelopment Authority

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GENERAL FUND									
175 E - PLANNING & DEVELOPMENT									
511001	SALARIES AND WAGES- PERMANENT	622,076	615,891	686,096	421,892	712,001	712,001	25,905	3.8%
511098	RESTORE	-	-	-	-	-	-	-	- %
511099	NEW INITIATIVE	-	-	-	-	-	-	-	- %
513000	OVERTIME	16,543	17,000	19,491	15,228	19,550	19,550	59	0.3%
514005	LONGEVITY PAY	4,436	4,600	7,400	5,191	5,967	5,967	(1,433)	(19.4%)
515002	CELL PHONE REIMBURSEMENT	600	600	600	400	600	600	-	- %
519004	SICK-LTIA BUYBACK	5,677	5,676	6,005	6,038	6,010	6,010	5	0.1%
519010	VACATION-EARNED BUYBACK	2,838	2,838	3,019	3,019	5,828	5,828	2,809	93.0%
	PERSONNEL SERVICES	652,170	646,605	722,611	451,768	749,956	749,956	27,345	3.8%
530004	TECHNICAL SERVICES	44,486	35,025	35,025	8,593	35,025	34,619	(406)	(1.2%)
530101	MEETINGS, EDUC & TRAINING	330	4,250	4,250	2,010	4,250	4,250	-	- %
530108	ADMINISTRATIVE SERVICES	140,700	143,514	143,514	107,635	146,384	146,384	2,870	2.0%
558010	SUBSCRIPTIONS AND PUBLICATIONS	91	301	301	78	301	301	-	- %
559000	NEW INITIATIVE EXPENSES	-	-	-	-	80,000	-	-	- %
570000	OTHER CHARGES & EXPENDITURES	-	-	-	-	-	-	-	- %
572001	MILEAGE REIMBURSEMENT	200	200	200	44	200	200	-	- %
573000	DUES AND MEMBERSHIPS	2,187	2,855	2,855	1,999	2,855	2,855	-	- %
599998	RESTORE	-	-	-	-	-	-	-	- %
	OTHER EXPENSES	187,994	186,145	186,145	120,358	269,015	188,609	2,464	1.3%
580013	DEPARTMENTAL EQUIPMENT	-	7,500	7,500	6,368	-	-	(7,500)	(100.0%)
	DEPARTMENTAL EQUIPM	-	7,500	7,500	6,368	-	-	(7,500)	(100.0%)
	TOTAL PLANNING & DEVELOPMENT	840,164	840,250	916,256	578,494	1,018,971	938,565	22,309	2.4%

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GENERAL FUND									
189 E - REDEVELOPMENT AUTHORITY									
530004	TECHNICAL SERVICES	11,000	11,330	11,330	11,330	11,670	11,670	340	3.0%
530108	ADMINISTRATIVE SERVICES	11,400	11,742	11,742	11,742	12,094	12,094	352	3.0%
574002	SURETY BONDS	110	113	113	113	116	116	3	2.7%
OTHER EXPENSES		22,510	23,185	23,185	23,185	23,880	23,880	695	3.0%
TOTAL REDEVELOPMENT AUTHORIT		22,510	23,185	23,185	23,185	23,880	23,880	695	3.0%

DEPARTMENT OF
PUBLIC SAFETY- Sub-Committee C

- **Police Department**
- **Fire Department**
- **Emergency Management**

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GENERAL FUND									
210 C - POLICE									
511001	SALARIES AND WAGES- PERMANENT	10,278,805	11,499,901	13,028,630	7,238,342	13,215,127	13,120,723	92,093	0.7%
511098	RESTORE	-	-	-	-	-	-	-	- %
511099	NEW INITIATIVE	-	-	-	-	-	-	-	- %
512000	SEASONAL / TEMPORARY	-	3,000	3,000	-	3,000	3,000	-	- %
513000	OVERTIME	1,694,800	1,217,836	1,536,593	1,059,114	2,158,775	1,800,000	263,407	17.1%
514005	LONGEVITY PAY	27,300	27,225	27,225	33,052	37,975	37,975	10,750	39.5%
515007	CONTRACT BENEFITS	-	-	-	-	-	-	-	- %
519003	UNIFORM ALLOWANCE	107,850	120,400	120,400	99,250	119,950	119,950	(450)	(0.4%)
519004	SICK-LTIA BUYBACK	8,884	14,239	21,257	11,984	19,379	19,379	(1,878)	(8.8%)
519005	STIPENDS	38,600	87,700	188,450	24,562	292,523	276,923	88,473	46.9%
519006	ATTENDANCE BONUS	-	1,800	3,300	-	3,300	3,300	-	- %
519010	VACATION-EARNED BUYBACK	4,250	3,200	3,270	7,609	7,363	7,363	4,093	125.2%
	PERSONNEL SERVICES	12,160,489	12,975,301	14,932,125	8,473,913	15,857,392	15,388,613	456,488	3.1%
521007	MARINE FUEL	-	2,000	2,000	1,363	4,000	4,000	2,000	100.0%
524400	R&M EQUIPMENT	237,089	150,124	150,124	96,319	167,136	167,136	17,012	11.3%
530004	TECHNICAL SERVICES	35,510	41,290	41,290	17,024	41,290	41,290	-	- %
530005	PROFESSIONAL SERVICES	18,169	31,000	31,000	18,105	432,250	432,250	401,250	1,294.4%
530021	CO-RESPONSE PROGRAM	-	-	75,000	-	75,000	-	(75,000)	(100.0%)
530101	MEETINGS, EDUC & TRAINING	22,991	53,830	53,830	13,908	68,830	68,830	15,000	27.9%
534000	TELEPHONE	11,094	14,000	14,000	6,091	17,600	17,600	3,600	25.7%
534001	NETWORK COMMUNICATIONS	7,653	-	-	-	-	-	-	- %
534005	COURIER AND DELIVERY SERVICES	55	500	500	73	500	500	-	- %
543000	BUILDING MAINTENANCE SUPPLIES	-	-	-	-	-	-	-	- %
549000	PRISONER MEALS	1,562	3,000	3,000	66	2,000	2,000	(1,000)	(33.3%)
558000	SUPPLIES AND MATERIALS	104,148	105,870	105,870	17,537	112,870	111,156	5,286	5.0%
558010	SUBSCRIPTIONS AND PUBLICATIONS	14,884	15,993	15,993	3,798	9,775	9,775	(6,218)	(38.9%)
558013	UNIFORM SUPPLIES	49,676	47,954	47,954	25,196	49,554	49,554	1,600	3.3%
559000	NEW INITIATIVE EXPENSES	-	-	-	-	265,272	50,000	50,000	- %
573000	DUES AND MEMBERSHIPS	15,574	18,953	18,953	11,196	20,313	20,313	1,360	7.2%
	OTHER EXPENSES	518,405	484,514	559,514	210,676	1,266,390	974,404	414,890	74.2%
580013	DEPARTMENTAL EQUIPMENT	465,613	567,110	567,110	254,637	872,890	549,360	(17,750)	(3.1%)
	DEPARTMENTAL EQUIPM	465,613	567,110	567,110	254,637	872,890	549,360	(17,750)	(3.1%)
	TOTAL POLICE	13,144,507	14,026,925	16,058,749	8,939,226	17,996,672	16,912,377	853,628	5.3%

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GENERAL FUND									
220 C - FIRE									
511001	SALARIES AND WAGES- PERMANENT	10,910,732	12,461,361	12,708,789	7,554,906	13,072,972	12,973,147	264,358	2.1%
511001 SAFER	SALARIES AND WAGES- PERMANENT	449,681	-	-	-	-	-	-	- %
511098	RESTORE	-	-	-	-	-	-	-	- %
511099	NEW INITIATIVE	-	43,685	43,685	-	12,995	-	(43,685)	(100.0%)
513000	OVERTIME	1,818,712	1,740,241	1,740,241	1,289,394	1,932,253	1,818,000	77,759	4.5%
514005	LONGEVITY PAY	20,375	25,650	30,050	26,801	28,500	28,500	(1,550)	(5.2%)
515002	CELL PHONE REIMBURSEMENT	600	1,800	1,800	400	1,800	1,800	-	- %
519003	UNIFORM ALLOWANCE	102,125	106,250	106,250	101,000	106,250	106,250	-	- %
519003 SAFER	UNIFORM ALLOWANCE	-	-	-	-	-	-	-	- %
519004	SICK-LTIA BUYBACK	20,329	14,679	18,015	17,341	20,896	20,896	2,881	16.0%
519010	VACATION-EARNED BUYBACK	29,661	2,595	3,270	-	9,137	9,137	5,867	179.4%
519900	JLMC AWARD	-	-	-	-	-	-	-	- %
PERSONNEL SERVICES		13,352,215	14,396,261	14,652,100	8,989,841	15,184,803	14,957,730	305,630	2.1%
524200	R&M -	81,561	26,835	26,835	30,519	48,835	48,835	22,000	82.0%
TOTAL R&M VEHICLES W/ PROJECTS		81,561	26,835	26,835	30,519	48,835	48,835	22,000	81.98
524300	R&M COMMUNICATION LINES	3,140	5,000	5,000	4,000	13,000	13,000	8,000	160.0%
524400	R&M EQUIPMENT	24,786	14,875	14,875	8,852	10,875	10,875	(4,000)	(26.9%)
530004	TECHNICAL SERVICES	58,356	43,900	43,900	22,596	45,700	45,700	1,800	4.1%
530101	MEETINGS, EDUC & TRAINING	2,519	9,516	9,516	1,595	11,766	11,766	2,250	23.6%
530204	AMBULANCE SERVICES	-	-	-	-	-	-	-	- %
530303	COMMUNICATIONS SERVICES	33,447	-	-	-	-	-	-	- %
540000	SUPPLIES AND MATERIALS	1,846	2,315	2,315	1,886	2,950	2,950	635	27.4%
542001	INFORMATION TECHNOLOGY SUPPLIE	3,947	7,900	7,900	2,292	10,640	10,640	2,740	34.7%
543003	HAND AND POWER TOOLS	2,696	6,160	6,160	5,079	6,160	6,160	-	- %
545000	CUSTODIAL SUPPLIES	-	-	-	-	-	-	-	- %
548001	VEHICLE MAINTENANCE SUPPLIES	166,101	125,784	125,784	87,365	144,648	144,648	18,864	15.0%
550000	FIRST AID SUPPLIES	14,690	22,284	22,284	5,142	26,070	26,070	3,786	17.0%
551000	TRAINING SUPPLIES	2,523	10,750	10,750	536	27,291	27,291	16,541	153.9%
558006	COMMUNICATIONS EQUIP SUPPLIES	5,596	6,500	6,500	5,703	8,700	8,700	2,200	33.8%
558010	SUBSCRIPTIONS AND PUBLICATIONS	829	940	940	-	2,128	2,128	1,188	126.4%
558013	UNIFORM SUPPLIES	2,939	7,693	7,693	2,096	12,340	12,340	4,647	60.4%
570500	SPECIAL OPERATIONS	11,004	18,200	18,200	12,087	18,200	18,200	-	- %
572001	MILEAGE REIMBURSEMENT	47	500	500	10	500	500	-	- %
573000	DUES AND MEMBERSHIPS	1,850	2,300	2,300	1,795	2,845	2,845	545	23.7%
580001	EQUIPMENT	7,472	10,870	10,870	1,355	10,870	10,870	-	- %
580002	FURNISHINGS AND FIXTURES	442	4,250	4,250	-	4,250	4,250	-	- %
580003	FIRE HOSES AND FIXTURES	11,716	14,000	14,000	-	14,000	14,000	-	- %
580004	AIR PACKS	15,277	43,075	43,075	1,520	43,075	43,075	-	- %
580005	TURNOUT GEAR	24,456	50,982	50,982	16,187	25,491	25,491	(25,491)	(50.0%)

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TOWN FUNDS

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GENERAL FUND									
	OTHER EXPENSES	477,241	434,629	434,629	210,614	490,334	490,334	55,705	12.8%
580013	DEPARTMENTAL EQUIPMENT	137,782	197,732	197,732	8,302	389,229	260,264	62,532	31.6%
580013 SAFER	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	137,782	197,732	197,732	8,302	389,229	260,264	62,532	31.6%
	TOTAL FIRE	13,967,238	15,028,622	15,284,461	9,208,757	16,064,366	15,708,328	423,867	2.8%

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GENERAL FUND									
291 C - EMERGENCY MANAGEMENT									
511001	SALARIES AND WAGES- PERMANENT	-	-	-	43,528	71,538	43,295	43,295	- %
511099	NEW INITIATIVE	-	59,998	68,439	-	20,808	8,659	(59,780)	(87.3%)
513000	OVERTIME	-	-	-	-	-	-	-	- %
514005	LONGEVITY PAY	-	-	-	-	-	-	-	- %
519004	SICK-LTIA BUYBACK	-	-	-	-	-	-	-	- %
519010	VACATION-EARNED BUYBACK	-	-	-	-	-	-	-	- %
	PERSONNEL SERVICES	-	59,998	68,439	43,528	92,346	51,954	(16,485)	(24.1%)
520012	DEBRIS MANAGEMENT	40,000	40,000	40,000	-	40,000	35,000	(5,000)	(12.5%)
530101	MEETINGS, EDUC & TRAINING	-	2,000	2,000	-	2,000	2,000	-	- %
580001	EQUIPMENT	14,408	17,900	17,900	996	17,900	17,900	-	- %
	OTHER EXPENSES	54,408	59,900	59,900	996	59,900	54,900	(5,000)	(8.3%)
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	-	-	-	-	-	-	-	- %
	TOTAL EMERGENCY MANAGEMENT	54,408	119,898	128,339	44,524	152,246	106,854	(21,485)	(16.7%)

DEPARTMENT OF
MARINE & ENVIRONMENTAL AFFAIRS –
Sub-Committee C

- Animal Control
- Harbor Master
- Natural Resources

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GENERAL FUND									
292 C - ANIMAL CONTROL									
511001	SALARIES AND WAGES- PERMANENT	153,665	163,536	188,354	95,512	181,378	181,378	(6,976)	(3.7%)
511099	NEW INITIATIVE	-	-	-	-	-	-	-	- %
513000	OVERTIME	6,552	3,000	3,456	12,308	3,456	3,456	-	- %
514005	LONGEVITY PAY	2,500	2,500	2,500	1,021	600	600	(1,900)	(76.0%)
519004	SICK-LTIA BUYBACK	1,704	1,671	1,920	-	-	-	(1,920)	(100.0%)
519010	VACATION-EARNED BUYBACK	-	-	-	-	1,305	1,305	1,305	- %
	PERSONNEL SERVICES	164,421	170,707	196,230	108,842	186,739	186,739	(9,491)	(4.8%)
558000	SUPPLIES AND MATERIALS	5,859	6,000	6,000	2,520	6,000	6,000	-	- %
558013	UNIFORM SUPPLIES	589	800	800	971	800	800	-	- %
	OTHER EXPENSES	6,448	6,800	6,800	3,490	6,800	6,800	-	- %
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	-	-	-	-	-	-	-	- %
	TOTAL ANIMAL CONTROL	170,869	177,507	203,030	112,332	193,539	193,539	(9,491)	(4.7%)

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GENERAL FUND									
295 C - HARBOR MASTER									
511001	SALARIES AND WAGES- PERMANENT	274,229	270,767	326,089	207,996	338,309	338,309	12,220	3.7%
511005	SALARIES & WAGES PARTTIME SEAS	99,856	109,000	109,000	65,748	109,000	95,000	(14,000)	(12.8%)
511099	NEW INITIATIVE	-	-	-	-	51,570	-	-	- %
513000	OVERTIME	34,734	23,000	25,173	25,001	27,500	23,196	(1,977)	(7.9%)
514005	LONGEVITY PAY	1,300	1,900	2,850	2,956	1,900	1,900	(950)	(33.3%)
515002	CELL PHONE REIMBURSEMENT	-	-	-	-	-	-	-	- %
519004	SICK-LTIA BUYBACK	3,243	3,180	3,537	3,772	3,847	3,847	310	8.8%
519010	VACATION-EARNED BUYBACK	-	-	-	-	4,069	4,069	4,069	- %
	PERSONNEL SERVICES	413,362	407,847	466,649	305,472	536,195	466,321	(328)	(0.1%)
524400	R&M EQUIPMENT	21,135	20,000	20,000	17,462	20,000	20,000	-	- %
529505	MOORING OPERATIONS	16,593	11,300	11,300	8,762	20,800	11,300	-	- %
530101	MEETINGS, EDUC & TRAINING	3,585	4,600	4,600	2,288	4,600	4,600	-	- %
553008	SHELLFISH PROPAGATION PROGRAM	-	-	-	-	-	-	-	- %
558000	SUPPLIES AND MATERIALS	4,631	5,900	5,900	3,868	5,900	5,900	-	- %
558013	UNIFORM SUPPLIES	1,843	3,500	3,500	1,426	3,500	3,500	-	- %
573000	DUES AND MEMBERSHIPS	-	500	500	200	500	500	-	- %
	OTHER EXPENSES	47,786	45,800	45,800	34,005	55,300	45,800	-	- %
521007	MARINE FUEL	17,902	25,000	25,000	13,564	30,000	25,000	-	- %
	FUEL & UTILITIES	17,902	25,000	25,000	13,564	30,000	25,000	-	- %
580013	DEPARTMENTAL EQUIPMENT	13,586	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	13,586	-	-	-	-	-	-	- %
	TOTAL HARBOR MASTER	492,635	478,647	537,449	353,042	621,495	537,121	(328)	(0.1%)

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GENERAL FUND									
427 C - NATURAL RESOURCES									
511001	SALARIES AND WAGES- PERMANENT	509,155	511,465	590,071	378,668	614,687	601,255	11,184	1.9%
511099	NEW INITIATIVE	-	-	-	-	-	-	-	- %
513000	OVERTIME	15,390	5,000	6,352	5,541	6,352	5,000	(1,352)	(21.3%)
514005	LONGEVITY PAY	2,325	4,253	6,555	2,881	4,503	4,503	(2,052)	(31.3%)
515002	CELL PHONE REIMBURSEMENT	400	600	600	400	600	600	-	- %
519003	UNIFORM ALLOWANCE	-	-	-	-	-	-	-	- %
519004	SICK-LTIA BUYBACK	9,778	9,686	10,322	2,611	5,554	5,554	(4,768)	(46.2%)
519005	STIPENDS	2,509	-	-	1,596	-	-	-	- %
519010	VACATION-EARNED BUYBACK	2,582	2,582	2,753	2,752	5,416	5,416	2,663	96.7%
	PERSONNEL SERVICES	542,139	533,586	616,653	394,450	637,112	622,328	5,675	0.9%
520002	HAZARDOUS WASTE CLEANUP	41,091	50,000	50,000	11,810	50,000	35,000	(15,000)	(30.0%)
520005	ENVIRONMENTAL SERVICES	-	-	-	-	-	-	-	- %
520015	WHITE HORSE BEACH MANAGEMENT	14,924	10,000	10,000	-	10,000	5,000	(5,000)	(50.0%)
529500	LAKES & PONDS PROGRAM	8,054	7,500	7,500	-	7,500	7,500	-	- %
530101	MEETINGS, EDUC & TRAINING	3,269	3,840	3,840	3,044	3,840	3,000	(840)	(21.9%)
538003	ENVIRONMENTAL ANNUAL COMPLIANC	10,619	7,000	7,000	4,150	10,000	7,000	-	- %
540000	SUPPLIES AND MATERIALS	6,009	5,500	5,500	3,569	6,500	5,500	-	- %
558013	UNIFORM SUPPLIES	1,376	1,500	1,500	1,234	1,500	1,200	(300)	(20.0%)
	OTHER EXPENSES	85,340	85,340	85,340	23,807	89,340	64,200	(21,140)	(24.8%)
580013	DEPARTMENTAL EQUIPMENT	-	14,000	14,000	-	28,900	28,900	14,900	106.4%
	DEPARTMENTAL EQUIPM	-	14,000	14,000	-	28,900	28,900	14,900	106.4%
	TOTAL NATURAL RESOURCES	627,479	632,926	715,993	418,257	755,352	715,428	(565)	(0.1%)

DEPARTMENT OF
PUBLIC WORKS – Sub-Committee D

- Engineering
- Highway
- DPW Administration
- Building Maintenance
- Fleet Maintenance
- Solid Waste General
- Crematory
- Cemetery
- Parks & Forestry

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GENERAL FUND									
411 D - DPW ENGINEERING									
511001	SALARIES AND WAGES- PERMANENT	432,749	503,892	592,405	303,292	606,644	606,644	14,239	2.4%
511099	NEW INITIATIVE	-	-	-	-	-	-	-	- %
513000	OVERTIME	-	2,500	2,500	-	2,500	2,500	-	- %
514005	LONGEVITY PAY	3,025	2,950	3,450	2,468	3,000	3,000	(450)	(13.0%)
515002	CELL PHONE REIMBURSEMENT	320	480	480	-	480	480	-	- %
519004	SICK-LTIA BUYBACK	-	2,972	3,314	3,534	3,607	3,607	293	8.8%
519010	VACATION-EARNED BUYBACK	-	-	-	-	5,635	5,635	5,635	- %
	PERSONNEL SERVICES	436,094	512,794	602,149	309,295	621,866	621,866	19,717	3.3%
524400	R&M EQUIPMENT	-	1,000	1,000	2,313	1,000	1,000	-	- %
530101	MEETINGS, EDUC & TRAINING	140	1,200	1,200	350	1,200	1,200	-	- %
534004	PRINTING	1,190	1,700	1,700	1,292	1,700	1,700	-	- %
542005	DRAFTING SUPPLIES	2,542	3,196	3,196	755	3,197	3,197	1	- %
542006	SURVEY SUPPLIES	839	875	875	698	875	875	-	- %
558013	UNIFORM SUPPLIES	525	-	-	-	-	-	-	- %
572001	MILEAGE REIMBURSEMENT	-	75	75	-	75	75	-	- %
573000	DUES AND MEMBERSHIPS	465	815	815	350	815	815	-	- %
584007	PAVEMENT MARKING	75,814	75,000	75,000	12,793	75,000	75,000	-	- %
	OTHER EXPENSES	81,515	83,861	83,861	18,550	83,862	83,862	1	- %
580013	DEPARTMENTAL EQUIPMENT	16,805	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	16,805	-	-	-	-	-	-	- %
	TOTAL DPW ENGINEERING	534,414	596,655	686,010	327,844	705,728	705,728	19,718	2.9%

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GENERAL FUND									
420 D - DPW HIGHWAY									
511001	SALARIES AND WAGES- PERMANENT	1,334,289	1,975,086	2,026,307	1,003,223	2,079,108	1,976,650	(49,657)	(2.5%)
511002	OUT OF GRADE PAY	201	4,196	4,196	627	4,196	4,196	-	- %
511098	RESTORE	-	-	-	-	-	-	-	- %
511099	NEW INITIATIVE	-	-	-	-	16,427	-	-	- %
513000	OVERTIME	271,633	120,700	120,700	163,821	120,700	120,700	-	- %
514005	LONGEVITY PAY	15,125	20,225	21,575	14,084	23,150	23,150	1,575	7.3%
515002	CELL PHONE REIMBURSEMENT	-	-	-	-	400	400	400	- %
519004	SICK-LTIA BUYBACK	-	-	-	-	3,736	3,736	3,736	- %
519006	ATTENDANCE BONUS	600	1,000	1,000	250	1,000	1,000	-	- %
519010	VACATION-EARNED BUYBACK	-	12,793	12,793	-	18,830	18,830	6,037	47.2%
	PERSONNEL SERVICES	1,621,848	2,134,000	2,186,571	1,182,005	2,267,547	2,148,662	(37,909)	(1.7%)
520009	CRUSHING SERVICE	-	25,000	25,000	-	-	-	(25,000)	(100.0%)
524009	SIGNAL MAINTENANCE	17,997	12,500	12,500	10,813	20,000	20,000	7,500	60.0%
524100	R&M - ROADS	21,172	30,000	30,000	15,741	25,000	30,000	-	- %
527300	EQUIPMENT RENTAL	10,000	4,000	4,000	1,237	10,000	10,000	6,000	150.0%
530101	MEETINGS, EDUC & TRAINING	400	2,500	2,500	-	2,500	2,500	-	- %
543002	EQUIPMENT MAINT SUPPLIES	29,946	15,000	15,000	12,726	30,000	30,000	15,000	100.0%
543003	HAND AND POWER TOOLS	2,892	8,000	8,000	6,465	7,573	8,000	-	- %
550000	FIRST AID SUPPLIES	51	400	400	185	400	400	-	- %
553000	PRIVATE ROAD MAINTENANCE SUPPL	13,423	16,000	16,000	9,058	16,000	16,000	-	- %
553001	SIDEWALK MAINTENANCE SUPPLIES	1,726	3,000	3,000	1,620	2,000	3,000	-	- %
553002	PUBLIC RD MAINTENANCE SUPPLIES	64,091	76,000	76,000	42,708	71,000	76,000	-	- %
553003	SIGNAGE AND PAINT SUPPLIES	25,802	25,000	25,000	28,296	25,000	25,000	-	- %
558013	UNIFORM SUPPLIES	1,132	2,000	2,000	812	2,000	2,000	-	- %
572001	MILEAGE REIMBURSEMENT	-	120	120	-	120	120	-	- %
573000	DUES AND MEMBERSHIPS	-	1,050	1,050	-	1,050	1,050	-	- %
580001	EQUIPMENT	-	-	-	-	-	-	-	- %
584004	GUARD RAIL/FENCE	8,560	15,000	15,000	4,015	10,000	15,000	-	- %
	OTHER EXPENSES	197,193	235,570	235,570	133,675	222,643	239,070	3,500	1.5%
524303	R&M STREET LIGHTS	29,303	36,180	36,180	8,051	36,180	36,180	-	- %
	FUEL & UTILITIES	29,303	36,180	36,180	8,051	36,180	36,180	-	- %
580013	DEPARTMENTAL EQUIPMENT	28,387	9,471	9,471	6,380	29,623	10,720	1,249	13.2%
	DEPARTMENTAL EQUIPM	28,387	9,471	9,471	6,380	29,623	10,720	1,249	13.2%
	TOTAL DPW HIGHWAY	1,876,731	2,415,221	2,467,792	1,330,112	2,555,993	2,434,632	(33,160)	(1.3%)

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GENERAL FUND									
421 D - DPW ADMINISTRATION									
511001	SALARIES AND WAGES- PERMANENT	393,966	430,083	491,268	323,990	508,620	508,620	17,352	3.5%
511099	NEW INITIATIVE	-	-	-	-	-	-	-	- %
512501	PROJECT DETAILS	169,801	200,000	200,000	87,223	200,000	200,000	-	- %
513000	OVERTIME	281	2,200	2,675	-	2,675	2,675	-	- %
514005	LONGEVITY PAY	3,450	3,450	4,275	3,347	2,950	2,950	(1,325)	(31.0%)
515002	CELL PHONE REIMBURSEMENT	1,200	1,200	1,200	750	1,800	1,800	600	50.0%
519004	SICK-LTIA BUYBACK	7,368	7,502	11,233	8,365	8,777	8,777	(2,456)	(21.9%)
519005	STIPENDS	-	134,000	134,000	46,469	134,000	121,544	(12,456)	(9.3%)
519006	ATTENDANCE BONUS	-	-	-	-	-	-	-	- %
519010	VACATION-EARNED BUYBACK	-	3,274	19,790	21,545	7,798	7,798	(11,992)	(60.6%)
	PERSONNEL SERVICES	576,065	781,709	864,441	491,688	866,620	854,164	(10,277)	(1.2%)
520017	OSHA COMPLIANCE	-	25,000	25,000	6,174	25,000	25,000	-	- %
530101	MEETINGS, EDUC & TRAINING	275	2,000	2,000	130	2,000	2,000	-	- %
538000	LAUNDRY SERVICES	3,799	3,501	3,501	-	3,501	3,501	-	- %
572001	MILEAGE REIMBURSEMENT	-	125	125	-	125	125	-	- %
573000	DUES AND MEMBERSHIPS	671	506	506	-	506	506	-	- %
573001	LICENSE RENEWALS	7,077	10,000	10,000	3,513	10,000	10,000	-	- %
	OTHER EXPENSES	11,823	41,132	41,132	9,817	41,132	41,132	-	- %
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	-	-	-	-	-	-	-	- %
	TOTAL DPW ADMINISTRATION	587,889	822,841	905,573	501,505	907,752	895,296	(10,277)	(1.1%)

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GENERAL FUND									
422 D - BUILDING MAINTENANCE									
511001	SALARIES AND WAGES- PERMANENT	698,774	916,675	955,671	547,915	981,691	981,691	26,020	2.7%
511098	RESTORE	-	-	-	-	270,748	67,687	67,687	- %
511099	NEW INITIATIVE	-	-	-	-	-	-	-	- %
513000	OVERTIME	67,088	31,500	31,500	52,543	31,500	31,500	-	- %
514005	LONGEVITY PAY	4,325	6,600	6,850	2,129	3,725	3,725	(3,125)	(45.6%)
519006	ATTENDANCE BONUS	-	1,500	1,500	250	1,500	1,500	-	- %
519007	TOOL ALLOWANCE	650	1,300	1,300	-	1,300	1,300	-	- %
519010	VACATION-EARNED BUYBACK	-	4,383	4,383	-	3,244	3,244	(1,139)	(26.0%)
	PERSONNEL SERVICES	770,837	961,958	1,001,204	602,836	1,293,708	1,090,647	89,443	8.9%
520000	PURCHASE OF SERVICES	432,679	271,734	271,734	107,656	175,234	100,234	(171,500)	(63.1%)
524000	R&M BUILDINGS	-	-	-	-	-	-	-	- %
524000 COA	R&M BUILDINGS	-	-	-	-	16,055	16,055	16,055	- %
524000 LIBR	R&M BUILDINGS	-	-	-	-	33,458	33,458	33,458	- %
524008	PAINTING SERVICES	15,095	50,000	50,000	2,500	50,000	50,000	-	- %
524011	CARPENTRY SERVICES	1,400	50,000	50,000	12,110	50,000	50,000	-	- %
524012	ROOFING SERVICES	14,079	150,000	150,000	19,626	150,000	150,000	-	- %
524301	R&M COMPUTER EQUIPMENT	24,163	21,628	21,628	-	28,000	28,000	6,372	29.5%
524500	OVERHEAD DOOR REPAIRS	23,716	23,700	23,700	13,582	33,700	33,700	10,000	42.2%
524501	FIRE EXTINGUISHER INSPECTIONS	6,795	1,400	1,400	6,813	7,000	7,000	5,600	400.0%
524502	SPRINKLER INSPECTION & REPAIR	5,975	10,000	10,000	5,700	10,000	10,000	-	- %
524503	ALARM SERVICES	12,263	14,100	14,100	9,115	14,100	14,100	-	- %
524504	MISC REPAIRS & SERVICES	37,886	37,000	37,000	15,553	39,000	39,000	2,000	5.4%
527300	EQUIPMENT RENTAL	330	-	-	3,219	10,000	10,000	10,000	- %
529000	CLEANING SERVICES	-	-	-	-	81,900	81,900	81,900	- %
530007	HVAC SERVICES	180,737	163,100	163,100	83,889	105,000	105,000	(58,100)	(35.6%)
530009	PLUMBING SERVICES	48,789	16,450	16,450	43,518	40,000	40,000	23,550	143.2%
530010	ELECTRICAL SERVICES	101,789	19,500	19,500	66,449	75,000	75,000	55,500	284.6%
530011	ELEVATOR SERVICES	25,536	25,210	25,210	9,490	28,010	28,010	2,800	11.1%
530012	GENERATOR MAINTENANCE SVCS	5,290	14,000	14,000	17,143	14,000	14,000	-	- %
530101	MEETINGS, EDUC & TRAINING	3,538	1,000	1,000	-	1,000	1,000	-	- %
538001	PEST CONTROL SERVICES	11,225	2,000	2,000	17,625	12,000	12,000	10,000	500.0%
543000	BUILDING MAINTENANCE SUPPLIES	49,315	41,000	41,000	45,678	50,000	50,000	9,000	22.0%
543003	HAND AND POWER TOOLS	1,349	12,500	12,500	6,816	12,500	12,500	-	- %
545000	CUSTODIAL SUPPLIES	58,805	42,800	42,800	60,051	50,000	50,000	7,200	16.8%
572001	MILEAGE REIMBURSEMENT	-	150	150	-	150	150	-	- %
580001	EQUIPMENT	-	-	-	19,114	-	-	-	- %
	OTHER EXPENSES	1,060,753	967,272	967,272	565,646	1,086,107	1,011,107	43,835	4.5%
521000 1749C	ELEC - 1749 COURT HOUSE	1,842	1,500	1,500	916	1,500	1,500	-	- %
521000 ANIML	ELEC - ANIMAL SHELTER	2,550	2,500	2,500	1,603	2,500	2,500	-	- %

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GENERAL FUND									
521000 CEMCR	ELEC - CEMETERY / CREMATORY	9,692	8,525	8,525	4,782	8,525	8,525	-	- %
521000 CEMSU	ELEC - CEMETERY SUMMER STREET	2,721	250	250	1,045	250	250	-	- %
521000 COA	ELEC - COA	41,860	45,000	45,000	27,375	45,000	45,000	-	- %
521000 DPW59	ELEC - DPW 159 CAMELOT	24,456	35,000	35,000	15,292	35,000	35,000	-	- %
521000 DPW69	ELEC - DPW 169 CAMELOT	10,821	19,500	19,500	7,035	19,500	19,500	-	- %
521000 EVCH	ELEC - EV CHARGING STATIONS	-	-	-	9,710	9,200	9,200	9,200	- %
521000 FS1HQ	ELEC - FIRE STATION 1 HEADQUARTERS	30,851	21,000	21,000	18,940	21,000	21,000	-	- %
521000 FS2WS	ELEC - FIRE STATION 2 WEST	13,516	12,500	12,500	6,862	12,500	12,500	-	- %
521000 FS3PH	ELEC - FIRE STATION 3 PINE HILLS	9,070	8,500	8,500	5,598	8,500	8,500	-	- %
521000 FS4SP	ELEC - FIRE STATION 4 SOUTH PLYMOUT	4,842	4,800	4,800	3,236	4,800	4,800	-	- %
521000 FS5MA	ELEC - FIRE STATION 5 MANOMET	6,816	7,100	7,100	4,109	7,100	7,100	-	- %
521000 FS6CE	ELEC - FIRE STATION 6 CEDARVILLE	18,086	20,200	20,200	11,205	20,200	20,200	-	- %
521000 FS7NP	ELEC - FIRE STATION 7 NORTH PLYMOUT	20,781	5,900	5,900	11,226	5,900	5,900	-	- %
521000 HARBM	ELEC - HARBOR MASTER VARIOUS	5,706	5,800	5,800	3,171	5,800	5,800	-	- %
521000 HSALT	ELEC - HEDGES SALT BARN	3,805	2,000	2,000	1,686	2,000	2,000	-	- %
521000 JOSLN	ELEC - JOSLIN CENTER	-	-	-	-	-	-	-	- %
521000 LIB2	ELEC - MANOMET LIBRARY	3,716	6,000	6,000	2,125	6,000	6,000	-	- %
521000 LIBHQ	ELEC - MAIN LIBRARY	64,979	110,000	110,000	34,178	110,000	110,000	-	- %
521000 LRED	ELEC - LITTLE RED SCHOOL HOUSE	575	1,800	1,800	283	1,800	1,800	-	- %
521000 MARI	ELEC - MARITIME FACILITY	7,981	3,500	3,500	4,832	3,500	3,500	-	- %
521000 MEMHL	ELEC - MEMORIAL HALL	82,932	117,000	117,000	70,453	117,000	117,000	-	- %
521000 MYC	ELEC - MANOMET YOUTH CENTER	5,382	5,800	5,800	2,863	5,800	5,800	-	- %
521000 OTHER	ELEC - ALL OTHER - MISC	15,799	12,000	12,000	10,724	12,000	12,000	-	- %
521000 POLIC	ELEC - POLICE HEADQUARTERS	85,721	90,000	90,000	49,731	90,000	90,000	-	- %
521000 SCOAK	ELEC - OAK STREET SCHOOL	-	-	-	-	-	-	-	- %
521000 SCSMD	ELEC - OLD SCHOOL ADMIN BUILDING	11,496	4,300	4,300	6,220	4,300	4,300	-	- %
521000 SIMES	ELEC - SIMES HOUSE	-	-	-	-	9,600	9,600	9,600	- %
521000 TOWNH	ELEC - TOWN HALL	127,782	122,000	122,000	85,193	122,000	122,000	-	- %
	TOTAL ELECTRICITY	613,777	672,475	672,475	400,395	691,275	691,275	18,800	2.80
521001 1749C	HEAT - 1749 COURT HOUSE	2,957	4,000	4,000	1,858	4,000	4,000	-	- %
521001 ANIML	HEAT - ANIMAL SHELTER	4,892	4,800	4,800	2,818	4,800	4,800	-	- %
521001 CEMCR	HEAT - CEMETERY / CREMATORY	49,836	35,000	35,000	24,722	35,000	35,000	-	- %
521001 CEMSU	HEAT - CEMETERY SUMMER STREET	413	225	225	185	225	225	-	- %
521001 COA	HEAT - COA	17,082	18,000	18,000	9,694	18,000	18,000	-	- %
521001 DPW59	HEAT - DPW 159 CAMELOT	35,305	50,000	50,000	15,824	50,000	50,000	-	- %
521001 DPW69	HEAT - DPW 169 CAMELOT	21,860	19,500	19,500	12,548	19,500	19,500	-	- %
521001 FS1HQ	HEAT - FIRE STATION 1 HEADQUARTERS	7,158	6,600	6,600	3,864	6,600	6,600	-	- %
521001 FS2WS	HEAT - FIRE STATION 2 WEST	13,654	12,000	12,000	6,231	12,000	12,000	-	- %
521001 FS3PH	HEAT - FIRE STATION 3 PINE HILLS	4,865	4,500	4,500	2,339	4,500	4,500	-	- %
521001 FS4SP	HEAT - FIRE STATION 4 SOUTH PLYMOUT	5,021	5,200	5,200	2,977	5,200	5,200	-	- %

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GENERAL FUND									
521001 FS5MA	HEAT - FIRE STATION 5 MANOMET	13,382	14,000	14,000	7,588	14,000	14,000	-	- %
521001 FS6CE	HEAT - FIRE STATION 6 CEDARVILLE	6,744	6,000	6,000	3,810	6,000	6,000	-	- %
521001 FS7NP	HEAT - FIRE STATION 7 NORTH PLYMOUT	3,874	3,800	3,800	2,061	3,800	3,800	-	- %
521001 HARBM	HEAT - HARBOR MASTER VARIOUS	-	-	-	-	-	-	-	- %
521001 HSALT	HEAT - HEDGES SALT BARN	820	1,200	1,200	161	1,200	1,200	-	- %
521001 JOSLN	HEAT - JOSLIN CENTER	-	-	-	-	-	-	-	- %
521001 LIB2	HEAT - MANOMET LIBRARY	3,845	4,000	4,000	2,161	4,000	4,000	-	- %
521001 LIBHQ	HEAT - MAIN LIBRARY	70,255	40,000	40,000	42,665	40,000	40,000	-	- %
521001 LRED	HEAT - LITTLE RED SCHOOL HOUSE	1,246	1,000	1,000	824	1,000	1,000	-	- %
521001 MARI	HEAT - MARITIME FACILITY	798	3,500	3,500	371	3,500	3,500	-	- %
521001 MEMHL	HEAT - MEMORIAL HALL	48,917	25,500	25,500	9,205	25,500	25,500	-	- %
521001 MYC	HEAT - MANOMET YOUTH CENTER	3,558	4,000	4,000	1,506	4,000	4,000	-	- %
521001 OTHER	HEAT - ALL OTHER - MISC	625	1,000	1,000	1,251	1,000	1,000	-	- %
521001 POLIC	HEAT - POLICE HEADQUARTERS	24,165	20,000	20,000	12,895	20,000	20,000	-	- %
521001 SCOAK	HEAT - OAK STREET SCHOOL	-	-	-	-	-	-	-	- %
521001 SCSMD	HEAT - OLD SCHOOL ADMIN BUILDING	5,908	4,200	4,200	2,926	4,200	4,200	-	- %
521001 SIMES	HEAT - SIMES HOUSE	-	-	-	-	1,000	1,000	1,000	- %
521001 TOWNH	HEAT - TOWN HALL	20,755	18,000	18,000	10,970	18,000	18,000	-	- %
	TOTAL HEAT	367,935	306,025	306,025	181,454	307,025	307,025	1,000	0.33
521003	STREET LIGHTS - ELECTRICITY	344,683	341,000	341,000	163,833	341,000	341,000	-	- %
521005 FS3PH	SEWER USAGE	1,302	1,000	1,000	633	1,000	1,000	-	- %
521006 FS3PH	WATER USAGE	682	1,000	1,000	396	1,000	1,000	-	- %
521012 TOWNH	DIESEL/GENERATOR	-	7,200	7,200	-	7,200	7,200	-	- %
	FUEL & UTILITIES	1,328,379	1,328,700	1,328,700	746,711	1,348,500	1,348,500	19,800	1.5%
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	-	-	-	-	-	-	-	- %
	TOTAL BUILDING MAINTENANCE	3,159,969	3,257,930	3,297,176	1,915,193	3,728,315	3,450,254	153,078	4.6%

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GENERAL FUND									
425 D - FLEET MAINTENANCE									
511001	SALARIES AND WAGES- PERMANENT	379,347	440,058	443,900	282,345	454,480	454,480	10,580	2.4%
511099	NEW INITIATIVE	-	-	-	-	-	-	-	- %
513000	OVERTIME	39,498	24,100	24,100	9,051	24,100	24,100	-	- %
514005	LONGEVITY PAY	2,325	2,825	2,825	1,721	3,125	3,125	300	10.6%
519006	ATTENDANCE BONUS	75	500	500	-	500	500	-	- %
519007	TOOL ALLOWANCE	1,950	1,950	1,950	1,625	1,950	1,950	-	- %
519010	VACATION-EARNED BUYBACK	-	2,192	2,192	-	2,192	2,192	-	- %
	PERSONNEL SERVICES	423,195	471,625	475,467	294,742	486,347	486,347	10,880	2.3%
520000	PURCHASE OF SERVICES	36,452	10,450	10,450	92,493	30,000	30,000	19,550	187.1%
520003	VEHICLE INSPECTIONS	6,960	4,320	4,320	1,442	10,000	10,000	5,680	131.5%
520004	DIAGNOSTIC SOFTWARE UPGRADE	3,000	4,000	4,000	1,500	4,000	4,000	-	- %
524008	PAINTING SERVICES	18,000	24,000	24,000	-	24,000	24,000	-	- %
530014	TOWING	4,727	5,000	5,000	1,875	5,000	5,000	-	- %
530015	TIRE REPAIRS	67,781	82,000	82,000	37,467	82,000	70,000	(12,000)	(14.6%)
530101	MEETINGS, EDUC & TRAINING	312	2,000	2,000	-	2,000	2,000	-	- %
548001	VEHICLE MAINTENANCE SUPPLIES	288,916	326,320	326,320	137,116	328,320	328,320	2,000	0.6%
580001	EQUIPMENT	-	-	-	-	-	-	-	- %
	OTHER EXPENSES	426,149	458,090	458,090	271,892	485,320	473,320	15,230	3.3%
521002 DPW	VEHICLE FUEL	408,570	311,000	589,000	282,691	589,000	589,000	-	- %
521002 FIRE	VEHICLE FUEL	112,035	72,200	172,200	93,421	172,200	172,200	-	- %
521002 POL	VEHICLE FUEL	252,525	177,500	348,500	161,180	348,500	348,500	-	- %
	FUEL & UTILITIES	773,131	560,700	1,109,700	537,292	1,109,700	1,109,700	-	- %
580013	DEPARTMENTAL EQUIPMENT	20,234	-	-	-	36,387	17,514	17,514	- %
	DEPARTMENTAL EQUIPM	20,234	-	-	-	36,387	17,514	17,514	- %
	TOTAL FLEET MAINTENANCE	1,642,708	1,490,415	2,043,257	1,103,926	2,117,754	2,086,881	43,624	2.1%

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GENERAL FUND									
433 D - SOLID WASTE OPERATIONS									
511001	SALARIES AND WAGES- PERMANENT	36,231	39,730	40,883	27,434	42,155	42,155	1,272	3.1%
513000	OVERTIME	34,616	33,000	33,000	58,035	65,000	65,000	32,000	97.0%
514005	LONGEVITY PAY	225	115	115	16	143	143	28	24.3%
519010	VACATION-EARNED BUYBACK	-	-	-	-	218	218	218	- %
	PERSONNEL SERVICES	71,072	72,845	73,998	85,485	107,516	107,516	33,518	45.3%
521002	VEHICLE FUEL	-	-	-	-	-	-	-	- %
529504	SOLID WASTE OPERATIONS	11,233	10,000	10,000	27,965	10,000	10,000	-	- %
530013	TECHNICAL SERVICES	-	40,000	40,000	-	40,000	40,000	-	- %
530701	LANDFILL WELL MONITORING	47,787	45,000	45,000	12,356	45,000	45,000	-	- %
530703	TIPPING & DISPOSAL - TOWN	40,826	41,488	41,488	31,300	42,476	42,476	988	2.4%
530704	TIPPING & DISPOSAL - SCHOOL	51,961	59,232	59,232	34,526	60,714	60,714	1,482	2.5%
530707	TIPPING & DISPOSAL RECYCLING	-	-	-	-	-	-	-	- %
580001	EQUIPMENT	-	-	-	-	-	-	-	- %
	OTHER EXPENSES	151,807	195,720	195,720	106,147	198,190	198,190	2,470	1.3%
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	28,000	14,000	14,000	- %
	DEPARTMENTAL EQUIPM	-	-	-	-	28,000	14,000	14,000	- %
	TOTAL SOLID WASTE OPERATIONS	222,879	268,565	269,718	191,632	333,706	319,706	49,988	18.5%

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GENERAL FUND									
490 D - CREMATORY									
511001	SALARIES AND WAGES- PERMANENT	174,557	183,361	218,994	141,173	229,579	229,579	10,585	4.8%
511098	RESTORE	-	-	-	-	-	-	-	- %
511099	NEW INITIATIVE	-	-	-	-	-	-	-	- %
513000	OVERTIME	4,637	5,700	5,700	1,870	5,700	5,700	-	- %
514005	LONGEVITY PAY	-	1,050	1,050	595	1,450	1,450	400	38.1%
519004	SICK-LTIA BUYBACK	-	1,440	1,564	-	1,803	1,803	239	15.3%
519005	STIPENDS	-	-	-	-	-	-	-	- %
519010	VACATION-EARNED BUYBACK	-	-	-	-	1,757	1,757	1,757	- %
	PERSONNEL SERVICES	179,195	191,551	227,308	143,638	240,289	240,289	12,981	5.7%
520010	RETORT INSPECTION	1,000	3,100	3,100	-	3,100	3,100	-	- %
524400	R&M EQUIPMENT	10,013	20,000	20,000	3,903	20,000	20,000	-	- %
530101	MEETINGS, EDUC & TRAINING	495	1,500	1,500	1,338	1,500	1,500	-	- %
530102	ADVERTISING	1,890	2,500	2,500	1,105	2,500	2,500	-	- %
542010	CREMATORY SUPPLIES	17,105	23,000	23,000	11,136	23,000	23,000	-	- %
559000	NEW INITIATIVE EXPENSES	-	-	-	-	-	-	-	- %
	OTHER EXPENSES	30,502	50,100	50,100	17,482	50,100	50,100	-	- %
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	-	-	-	-	-	-	-	- %
	TOTAL CREMATORY	209,697	241,651	277,408	161,121	290,389	290,389	12,981	4.7%

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GENERAL FUND									
491 D - CEMETERY									
511001	SALARIES AND WAGES- PERMANENT	374,080	661,627	683,305	407,588	707,383	707,383	24,078	3.5%
511002	OUT OF GRADE PAY	-	4,300	4,300	-	6,300	6,300	2,000	46.5%
511005	SALARIES & WAGES PARTTIME SEAS	6,696	-	-	-	-	-	-	- %
511098	RESTORE	-	-	-	-	-	-	-	- %
511099	NEW INITIATIVE	-	-	-	-	-	-	-	- %
513000	OVERTIME	48,438	42,305	42,305	14,274	42,305	42,305	-	- %
514005	LONGEVITY PAY	1,350	2,650	3,175	1,275	3,050	3,050	(125)	(3.9%)
519004	SICK-LTIA BUYBACK	2,748	1,394	1,564	-	1,803	1,803	239	15.3%
519005	STIPENDS	1,290	600	600	-	600	600	-	- %
519006	ATTENDANCE BONUS	-	1,000	1,000	250	1,000	1,000	-	- %
519010	VACATION-EARNED BUYBACK	-	3,653	3,653	-	3,150	3,150	(503)	(13.8%)
	PERSONNEL SERVICES	434,602	717,529	739,902	423,387	765,591	765,591	25,689	3.5%
520013	CEMETERY MAINTENANCE	18,386	50,000	50,000	13,443	50,000	19,705	(30,295)	(60.6%)
524001	R&M GROUNDS	7,072	7,150	7,150	828	7,150	7,150	-	- %
524400	R&M EQUIPMENT	14,169	14,862	14,862	9,068	14,862	14,862	-	- %
527300	EQUIPMENT RENTAL	3,555	5,000	5,000	3,039	5,000	5,000	-	- %
546000	GROUNDSKEEPING SUPPLIES	6,239	5,819	5,819	4,341	5,819	5,819	-	- %
570010	BUY BACK CEMETERY PLOT	-	-	-	-	5,000	5,000	5,000	- %
580001	EQUIPMENT	-	-	-	-	-	-	-	- %
	OTHER EXPENSES	49,420	82,831	82,831	30,720	87,831	57,536	(25,295)	(30.5%)
580013	DEPARTMENTAL EQUIPMENT	18,513	28,000	28,000	28,000	14,519	14,519	(13,481)	(48.1%)
	DEPARTMENTAL EQUIPM	18,513	28,000	28,000	28,000	14,519	14,519	(13,481)	(48.1%)
	TOTAL CEMETERY	502,536	828,360	850,733	482,107	867,941	837,646	(13,087)	(1.5%)

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GENERAL FUND									
492 D - PARKS AND FORESTRY									
511001	SALARIES AND WAGES- PERMANENT	955,248	1,079,169	1,108,149	643,045	1,128,646	1,128,646	20,497	1.8%
511002	OUT OF GRADE PAY	1,399	1,874	1,874	1,423	2,500	2,500	626	33.4%
511099	NEW INITIATIVE	-	6,153	6,153	-	98,838	-	(6,153)	(100.0%)
512000	SEASONAL / TEMPORARY	21,762	46,080	46,080	8,635	56,800	56,800	10,720	23.3%
513000	OVERTIME	76,568	49,688	49,688	42,781	49,688	49,688	-	- %
514005	LONGEVITY PAY	7,375	9,025	9,825	5,863	10,075	10,075	250	2.5%
515002	CELL PHONE REIMBURSEMENT	-	-	-	-	-	-	-	- %
519004	SICK-LTIA BUYBACK	-	-	-	-	-	-	-	- %
519006	ATTENDANCE BONUS	75	500	500	375	500	500	-	- %
519010	VACATION-EARNED BUYBACK	-	5,848	5,848	-	11,179	11,179	5,331	91.2%
	PERSONNEL SERVICES	1,062,426	1,198,337	1,228,117	702,122	1,358,226	1,259,388	31,271	2.5%
520016	FORESTRY SERVICES	-	-	-	2,000	-	-	-	- %
524000	R&M BUILDINGS	-	5,650	5,650	-	5,650	5,650	-	- %
524001	R&M GROUNDS	107,085	89,591	89,591	62,265	95,851	95,851	6,260	7.0%
524003	R&M PLAYGROUNDS	14,215	50,000	50,000	2,476	50,000	50,000	-	- %
524400	R&M EQUIPMENT	16,543	7,725	7,725	5,602	17,000	17,000	9,275	120.1%
527300	EQUIPMENT RENTAL	33,493	25,600	25,600	20,244	20,200	20,200	(5,400)	(21.1%)
530101	MEETINGS, EDUC & TRAINING	3,202	1,325	1,325	440	1,325	1,325	-	- %
543000	BUILDING MAINTENANCE SUPPLIES	1,503	10,000	10,000	527	10,000	10,000	-	- %
546001	LANDSCAPE SUPPLIES	37,065	31,492	31,492	24,913	31,492	31,492	-	- %
546002	PLAYGROUND SUPPLIES	3,368	9,750	9,750	5,443	9,750	9,750	-	- %
546003	TREE PLANTING SUPPLIES	54	2,500	2,500	-	2,500	2,500	-	- %
546004	SHADE TREE SUPPLIES	14,519	14,100	14,100	9,791	14,100	14,100	-	- %
558013	UNIFORM SUPPLIES	2,089	2,070	2,070	1,731	2,070	2,070	-	- %
573000	DUES AND MEMBERSHIPS	-	325	325	-	325	325	-	- %
580001	EQUIPMENT	8,196	2,450	2,450	1,268	2,450	2,450	-	- %
	OTHER EXPENSES	241,332	252,578	252,578	136,701	262,713	262,713	10,135	4.0%
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	13,092	4,809	4,809	- %
	DEPARTMENTAL EQUIPM	-	-	-	-	13,092	4,809	4,809	- %
	TOTAL PARKS AND FORESTRY	1,303,758	1,450,915	1,480,695	838,824	1,634,031	1,526,910	46,215	3.1%

FIXED COSTS – Sub-Committee:

- **Salary Reserve Fund - B**
- **Finance Committee Reserve Fund - B**
- **Tax Title Foreclosure - B**
- **Medicaid Program - F**
- **Out of District Transportation - F**
- **Snow & Ice Removal - D**
- **Member Benefits - A**
- **Pension Contributions - B**
- **Unemployment Compensation - B**
- **Member Insurance - B**
- **OPEB Trust Funding - B**
- **Compensated Absences - B**
- **All Town Insurance - A**

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GENERAL FUND									
129 B - SALARY RESERVE FUND									
511001	SALARIES AND WAGES- PERMANENT	-	-	-	-	100,000	80,820	80,820	- %
511098	RESTORE	-	-	-	-	-	-	-	- %
511900	RETROACTIVE PAY	-	-	-	5,500	-	-	-	- %
513000	OVERTIME	-	-	-	-	-	-	-	- %
513100	400TH ANNIVERSARY OT	-	-	-	-	-	-	-	- %
514005	LONGEVITY PAY	-	-	-	-	-	-	-	- %
519004	SICK-LTIA BUYBACK	-	-	-	-	-	-	-	- %
	PERSONNEL SERVICES	-	-	-	5,500	100,000	80,820	80,820	- %
530502	CONTRACT BARGAINING	-	4,134,143	4,134,143	-	-	-	(4,134,143)	(100.0%)
597100	RESERVE FUND TRANSFERS	60,727	-	(3,902,595)	114,637	-	860,000	4,762,595	(122.0%)
	OTHER EXPENSES	60,727	4,134,143	231,548	114,637	-	860,000	628,452	271.4%
	TOTAL SALARY RESERVE FUND	60,727	4,134,143	231,548	120,137	100,000	940,820	709,272	306.3%

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GENERAL FUND									
132 B - FINCOMM RESERVE FUND									
597100	RESERVE FUND TRANSFERS	-	150,000	69,700	-	150,000	150,000	80,300	115.2%
	OTHER EXPENSES	-	150,000	69,700	-	150,000	150,000	80,300	115.2%
	TOTAL FINCOMM RESERVE FUND	-	150,000	69,700	-	150,000	150,000	80,300	115.2%

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GENERAL FUND									
158 B - TAX TITLE AND FORCLOSURE									
520000	PURCHASE OF SERVICES	-	-	-	-	-	-	-	- %
530102	ADVERTISING	8	-	-	-	-	-	-	- %
530500	LEGAL SERVICES	97,952	148,000	148,000	53,526	148,000	128,000	(20,000)	(13.5%)
530601	LAND COURT RECORDINGS	29,425	115,000	115,000	-	115,000	105,000	(10,000)	(8.7%)
538002	RELEASE FEES	13,990	33,000	33,000	5,341	33,000	28,000	(5,000)	(15.2%)
OTHER EXPENSES		141,375	296,000	296,000	58,867	296,000	261,000	(35,000)	(11.8%)
TOTAL TAX TITLE AND FORCLOSURE		141,375	296,000	296,000	58,867	296,000	261,000	(35,000)	(11.8%)

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GENERAL FUND									
390 F - MEDICAID PROGRAM-SCHL REVOLV									
511001	SALARIES AND WAGES- PERMANENT	252,294	262,130	262,130	156,258	264,599	264,599	2,469	0.9%
	PERSONNEL SERVICES	252,294	262,130	262,130	156,258	264,599	264,599	2,469	0.9%
520000	PURCHASE OF SERVICES	35,685	51,800	51,800	9,551	51,238	51,238	(562)	(1.1%)
540000	SUPPLIES AND MATERIALS	3,500	3,000	3,000	2,940	3,500	3,500	500	16.7%
	OTHER EXPENSES	39,185	54,800	54,800	12,492	54,738	54,738	(62)	(0.1%)
	TOTAL MEDICAID PROGRAM-SCHL R	291,479	316,930	316,930	168,750	319,337	319,337	2,407	0.8%

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GENERAL FUND									
391 F - OUT OF DISTRICT TRANSPORTATION									
511001	SALARIES AND WAGES- PERMANENT	33,823	35,220	35,220	23,010	77,416	77,416	42,196	119.8%
	PERSONNEL SERVICES	33,823	35,220	35,220	23,010	77,416	77,416	42,196	119.8%
520008	AGRICULTURE VOCATION STUDENTS	-	-	-	-	-	-	-	- %
	OTHER EXPENSES	-	-	-	-	-	-	-	- %
	TOTAL OUT OF DISTRICT TRANSPOR	33,823	35,220	35,220	23,010	77,416	77,416	42,196	119.8%

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GENERAL FUND									
423 D - DPW SNOW AND ICE									
512501 31318	PROJECT DETAILS	-	-	-	-	-	-	-	- %
513000	OVERTIME	335,496	125,638	125,638	109,382	144,484	144,484	18,846	15.0%
513000 31318	OVERTIME	-	-	-	-	-	-	-	- %
519005	STIPENDS	-	-	-	-	-	-	-	- %
	PERSONNEL SERVICES	335,496	125,638	125,638	109,382	144,484	144,484	18,846	15.0%
520000	PURCHASE OF SERVICES	15,474	6,500	6,500	2,190	6,500	6,500	-	- %
520000 31318	PURCHASE OF SERVICES	-	-	-	-	-	-	-	- %
520000 RILEY	PURCHASE OF SERVICES	-	-	-	-	-	-	-	- %
524200	R&M -	110,322	80,500	80,500	108,436	80,500	80,500	-	- %
529002	SNOW REMOVAL CONTRACTS	647,001	162,500	162,500	39,662	178,750	168,750	6,250	3.8%
529002 31318	SNOW REMOVAL CONTRACTS	-	-	-	-	-	-	-	- %
530101	MEETINGS, EDUC & TRAINING	997	600	600	132	600	600	-	- %
558000	SUPPLIES AND MATERIALS	439,008	304,900	304,900	176,732	329,900	304,804	(96)	- %
	OTHER EXPENSES	1,212,802	555,000	555,000	327,152	596,250	561,154	6,154	1.1%
	TOTAL DPW SNOW AND ICE	1,548,298	680,638	680,638	436,535	740,734	705,638	25,000	3.7%

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GENERAL FUND									
910 A - MEMBER BENEFITS									
516001	WORKERS COMPENSATION	725,974	882,092	722,092	630,583	756,700	706,253	(15,839)	(2.2%)
516005	DEFERRED COMPENSATION MATCH	340,913	340,460	340,460	237,490	371,000	371,000	30,540	9.0%
516008	EMPLOYER MEDICARE	1,788,256	2,058,012	2,058,012	1,099,898	2,181,494	2,181,494	123,482	6.0%
516012	100 B CLAIMS	161,663	183,245	183,245	20,404	180,000	180,000	(3,245)	(1.8%)
516013	111 F CLAIMS	333,529	241,961	241,961	144,296	240,000	240,000	(1,961)	(0.8%)
516015	WELLNESS PROGRAM	161	10,000	10,000	14	10,000	10,000	-	- %
516019	DISABILITY INSURANCE	90,555	115,215	115,215	62,528	122,129	122,129	6,914	6.0%
516020	LIFE INSURANCE	92,981	110,360	110,360	30,008	131,380	131,380	21,020	19.0%
516021	MANAGED BLUE	3,170,019	3,483,004	3,483,004	2,500,280	3,922,408	3,922,408	439,404	12.6%
516103	MEDICARE PART B PREMIUM	1,406,436	1,491,801	1,491,801	702,281	1,418,950	1,418,950	(72,851)	(4.9%)
516106	MEDICARE PART B PENALTY	57,063	74,755	74,755	24,477	48,071	48,071	(26,684)	(35.7%)
PERSONNEL SERVICES		8,167,549	8,990,905	8,830,905	5,452,260	9,382,132	9,331,685	500,780	5.7%
152 A - HUMAN RESOURCES									
516001	WORKERS COMPENSATION	217,793	264,628	216,628	189,175	227,010	211,876	(4,752)	(2.2%)
516005	DEFERRED COMPENSATION MATCH	340,913	340,460	340,460	237,490	371,000	371,000	30,540	9.0%
516008	EMPLOYER MEDICARE	610,801	710,108	710,108	452,106	752,715	752,715	42,607	6.0%
516012	100 B CLAIMS	161,663	183,245	183,245	20,404	180,000	180,000	(3,245)	(1.8%)
516013	111 F CLAIMS	333,529	241,961	241,961	144,296	240,000	240,000	(1,961)	(0.8%)
516015	WELLNESS PROGRAM	161	10,000	10,000	14	10,000	10,000	-	- %
516019	DISABILITY INSURANCE	66,101	80,452	80,452	58,735	85,280	85,280	4,828	6.0%
516020	LIFE INSURANCE	30,865	57,180	57,180	17,262	69,180	69,180	12,000	21.0%
516021	MANAGED BLUE	680,294	758,926	758,926	559,684	833,307	833,307	74,381	9.8%
516103	MEDICARE PART B PREMIUM	460,258	480,606	480,606	226,069	455,400	455,400	(25,206)	(5.2%)
516106	MEDICARE PART B PENALTY	24,018	29,140	29,140	11,992	22,514	22,514	(6,626)	(22.7%)
PERSONNEL SERVICES		2,926,397	3,156,706	3,108,706	1,917,226	3,246,406	3,231,272	122,566	3.9%
300 A - SCHOOL									
516001	WORKERS COMPENSATION	508,181	617,464	505,464	441,408	529,690	494,377	(11,087)	(2.2%)
516008	EMPLOYER MEDICARE	1,177,454	1,347,904	1,347,904	647,793	1,428,779	1,428,779	80,875	6.0%
516019	DISABILITY INSURANCE	24,454	34,763	34,763	3,793	36,849	36,849	2,086	6.0%
516020	LIFE INSURANCE	62,116	53,180	53,180	12,746	62,200	62,200	9,020	17.0%
516021	MANAGED BLUE	2,489,725	2,724,078	2,724,078	1,940,596	3,089,101	3,089,101	365,023	13.4%
516103	MEDICARE PART B PREMIUM	946,178	1,011,195	1,011,195	476,213	963,550	963,550	(47,645)	(4.7%)
516106	MEDICARE PART B PENALTY	33,044	45,615	45,615	12,485	25,557	25,557	(20,058)	(44.0%)
PERSONNEL SERVICES		5,241,152	5,834,199	5,722,199	3,535,035	6,135,726	6,100,413	378,214	6.6%
TOTAL MEMBER BENEFITS		8,167,549	8,990,905	8,830,905	5,452,260	9,382,132	9,331,685	500,780	5.7%

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GENERAL FUND									
911 B - PENSION CONTRIBUTIONS									
516004	RETIREMENT	16,202,128	17,034,198	17,034,198	17,033,198	18,418,703	18,418,703	1,384,505	8.1%
	PERSONNEL SERVICES	16,202,128	17,034,198	17,034,198	17,033,198	18,418,703	18,418,703	1,384,505	8.1%
152 B - HUMAN RESOURCES									
516004	RETIREMENT	11,866,955	12,449,141	12,449,141	12,448,141	13,816,851	13,816,851	1,367,710	11.0%
	PERSONNEL SERVICES	11,866,955	12,449,141	12,449,141	12,448,141	13,816,851	13,816,851	1,367,710	11.0%
300 B - SCHOOL									
516004	RETIREMENT	4,335,173	4,585,057	4,585,057	4,585,057	4,601,852	4,601,852	16,795	0.4%
	PERSONNEL SERVICES	4,335,173	4,585,057	4,585,057	4,585,057	4,601,852	4,601,852	16,795	0.4%
	TOTAL PENSION CONTRIBUTIONS	16,202,128	17,034,198	17,034,198	17,033,198	18,418,703	18,418,703	1,384,505	8.1%

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GENERAL FUND									
913 B - UNEMPLOYMENT COMPENSATION									
596909	TRANSFER TO UNEMPLOYMENT TRUST	225,000	125,000	125,000	125,000	20,000	20,000	(105,000)	(84.0%)
	OTHER EXPENSES	225,000	125,000	125,000	125,000	20,000	20,000	(105,000)	(84.0%)
	TOTAL UNEMPLOYMENT COMPENSA	225,000	125,000	125,000	125,000	20,000	20,000	(105,000)	(84.0%)

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GENERAL FUND									
914 B - MEMBER INSURANCE									
516010	MEDEX PREMIUMS	5,752,520	6,231,990	6,231,990	4,009,974	6,352,960	6,352,960	120,970	1.9%
516104	BLUE CHOICE MEDICAL	27,492,335	29,627,211	29,627,211	17,214,161	30,768,249	30,768,249	1,141,038	3.9%
516105	BLUE CARE ELECT PPO	1,722,130	1,853,868	1,853,868	1,121,985	1,879,861	1,879,861	25,993	1.4%
516107	BCBS DENTAL	2,057,828	2,061,236	2,061,236	1,275,313	2,120,008	2,120,008	58,772	2.9%
516108	ACCESS BLUE NEW ENGLAND	118,231	123,400	123,400	59,584	110,781	110,781	(12,619)	(10.2%)
516110	HSA EMPLOYER CONTRIBUTION	10,000	14,000	14,000	7,250	12,000	12,000	(2,000)	(14.3%)
	PERSONNEL SERVICES	37,153,043	39,911,705	39,911,705	23,688,266	41,243,859	41,243,859	1,332,154	3.3%
152 B - HUMAN RESOURCES									
516010	MEDEX PREMIUMS	2,472,165	2,672,547	2,672,547	1,725,666	2,725,364	2,725,364	52,817	2.0%
516104	BLUE CHOICE MEDICAL	9,714,003	10,531,972	10,531,972	6,865,523	11,177,896	11,177,896	645,924	6.1%
516105	BLUE CARE ELECT PPO	724,884	775,375	775,375	470,368	757,144	757,144	(18,231)	(2.4%)
516107	BCBS DENTAL	693,319	694,790	694,790	463,185	721,260	721,260	26,470	3.8%
516108	ACCESS BLUE NEW ENGLAND	74,374	80,591	80,591	42,165	73,854	73,854	(6,737)	(8.4%)
516110	HSA EMPLOYER CONTRIBUTION	5,000	9,000	9,000	6,250	8,000	8,000	(1,000)	(11.1%)
	PERSONNEL SERVICES	13,683,746	14,764,275	14,764,275	9,573,156	15,463,518	15,463,518	699,243	4.7%
300 B - SCHOOL									
516010	MEDEX PREMIUMS	3,280,355	3,559,443	3,559,443	2,284,308	3,627,596	3,627,596	68,153	1.9%
516104	BLUE CHOICE MEDICAL	17,778,331	19,095,239	19,095,239	10,348,638	19,590,353	19,590,353	495,114	2.6%
516105	BLUE CARE ELECT PPO	997,245	1,078,493	1,078,493	651,616	1,122,717	1,122,717	44,224	4.1%
516107	BCBS DENTAL	1,364,510	1,366,446	1,366,446	812,129	1,398,748	1,398,748	32,302	2.4%
516108	ACCESS BLUE NEW ENGLAND	43,857	42,809	42,809	17,418	36,927	36,927	(5,882)	(13.7%)
516110	HSA EMPLOYER CONTRIBUTION	5,000	5,000	5,000	1,000	4,000	4,000	(1,000)	(20.0%)
	PERSONNEL SERVICES	23,469,298	25,147,430	25,147,430	14,115,110	25,780,341	25,780,341	632,911	2.5%
	TOTAL MEMBER INSURANCE	37,153,043	39,911,705	39,911,705	23,688,266	41,243,859	41,243,859	1,332,154	3.3%

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GENERAL FUND									
915 B - OPEB TRUST FUNDING									
596910	TRANSFER TO OPEB TRUST	1,109,956	1,149,501	1,149,501	1,149,501	1,172,491	1,172,491	22,990	2.0%
	OTHER EXPENSES	1,109,956	1,149,501	1,149,501	1,149,501	1,172,491	1,172,491	22,990	2.0%
	TOTAL OPEB TRUST FUNDING	1,109,956	1,149,501	1,149,501	1,149,501	1,172,491	1,172,491	22,990	2.0%

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GENERAL FUND									
916 B - COMPENSATED ABSENCES									
596900	TRS TO SPEC PURP,TRUST,AGENCY	-	-	-	-	125,000	125,000	125,000	- %
596916	TR TO COMPENSATED ABSENCES	125,000	125,000	125,000	125,000	-	-	(125,000)	(100.0%)
	OTHER EXPENSES	125,000	125,000	125,000	125,000	125,000	125,000	-	- %
	TOTAL COMPENSATED ABSENCES	125,000	125,000	125,000	125,000	125,000	125,000	-	- %

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TOWN FUNDS

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GENERAL FUND									
945 A - TOWN INSURANCE									
574001	TOWN PROPERTY & LIABILITY	1,603,053	2,097,146	1,878,146	1,860,040	2,194,140	2,103,524	225,378	12.0%
574002	SURETY BONDS	3,020	3,000	3,000	1,131	3,000	3,000	-	- %
574004	SELF INSURED LIABILITY	-	-	-	-	-	-	-	- %
574006	DEDUCTIBLES	-	-	-	-	-	-	-	- %
	OTHER EXPENSES	1,606,073	2,100,146	1,881,146	1,861,171	2,197,140	2,106,524	225,378	12.0%
	TOTAL TOWN INSURANCE	1,606,073	2,100,146	1,881,146	1,861,171	2,197,140	2,106,524	225,378	12.0%
	TOTAL GENERAL FUND	132,957,121	146,865,568	146,757,205	88,332,153	155,437,370	152,615,811	5,858,606	4.0%

COMMUNITY DEBT – Sub-Committee B

- Long Term Debt
- Long Term Interest
- Short Term Interest
- Miscellaneous Interest
- Bond Issuance Costs

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GENERAL FUND									
710 B - LONG TERM PRINCIPAL									
591000	LONG TERM DEBT	2,279,472	2,195,000	2,195,000	-	2,205,000	2,205,000	10,000	0.5%
591004	LIBRARY CONSTRUCTION	-	-	-	-	-	-	-	- %
591005	POLICE FACILITY	-	-	-	-	-	-	-	- %
591006	CEDARVILLE FIRE STATION	-	-	-	-	-	-	-	- %
591007	TOWN HALL RENOVATIONS	-	-	-	-	-	-	-	- %
591008	MEMORIAL HALL RENOVATIONS	-	-	-	-	-	-	-	- %
591009	SENIOR CENTER PURCHASE I	-	-	-	-	-	-	-	- %
591011	BEACH NOURISHMENT	5,000	5,000	5,000	-	-	-	(5,000)	(100.0%)
591018	TITLE V 1	-	-	-	-	-	-	-	- %
591019	TITLE V 2	-	-	-	-	-	-	-	- %
591020	TITLE V 3	10,000	10,000	10,000	10,000	5,000	5,000	(5,000)	(50.0%)
591030	TITLE V 4	10,000	10,000	10,000	10,000	10,000	10,000	-	- %
591031	TITLE V 5	10,000	10,000	10,000	10,000	10,000	10,000	-	- %
591032	PCIS HVAC 3,000,000	148,350	147,600	147,600	-	146,250	146,250	(1,350)	(0.9%)
591033	PSHS ROOF 1,600,000	9,700	9,650	9,650	-	9,550	9,550	(100)	(1.0%)
591034	DPW IMP#4 1,300,000	23,900	23,800	23,800	-	23,600	23,600	(200)	(0.8%)
591035	DPW IMP #5 1,300,000	14,650	14,500	14,500	-	14,450	14,450	(50)	(0.3%)
591036	WEST SCHOOL HVAC 2,000,000	109,150	109,050	109,050	-	108,850	108,850	(200)	(0.2%)
591037	INFO TECHNOLOGY #1 1,101,000	-	-	-	-	-	-	-	- %
591038	FIRE TRUCKS	139,450	95,000	95,000	-	95,000	95,000	-	- %
591040	PCIS HVAC 8,000,000	405,900	403,900	403,900	-	400,600	400,600	(3,300)	(0.8%)
591042	BUTLER BUILDING HVAC \$125,000	4,800	4,800	4,800	-	4,700	4,700	(100)	(2.1%)
591043	SCHOOL EXTERIOR DOORS \$86,400	4,800	4,750	4,750	-	4,700	4,700	(50)	(1.1%)
591044	1976 PUMPING ENGINE \$445,000	28,950	28,900	28,900	-	-	-	(28,900)	(100.0%)
591046	DPW IMP #6 \$1,300,000	24,400	24,300	24,300	-	24,100	24,100	(200)	(0.8%)
591047	INFO TECHNOLOGY #2 \$1,097,000	-	-	-	-	-	-	-	- %
591052	RENOVATE SIEVER FIELD \$256,278	14,162	14,250	14,250	-	-	-	(14,250)	(100.0%)
591053	FORGES FIELD PAVILION \$94,425	5,238	-	-	-	-	-	-	- %
591055	DPW IMP #7 \$1,300,000	24,400	24,300	24,300	-	24,100	24,100	(200)	(0.8%)
591056	REPLACE ENGINE 8 \$475,000	28,950	28,750	28,750	-	-	-	(28,750)	(100.0%)
591057	INFO TECH FIBER OPTIC \$394,891	-	-	-	-	-	-	-	- %
591058	RENOVATE SIEVER FIELD \$213,290	14,500	14,450	14,450	-	-	-	(14,450)	(100.0%)
591059	169 CAMELOT \$2,300,000	116,000	115,300	115,300	-	114,450	114,450	(850)	(0.7%)
591072	MANOMET GAS CONTAIN \$150,000	4,800	4,750	4,750	-	4,750	4,750	-	- %
591074	CREMATORY \$775,000	39,100	38,950	38,950	-	38,650	38,650	(300)	(0.8%)
591075	INFO TECHNOLOGY #3 \$450,000	-	-	-	-	-	-	-	- %
591080	DPW IMP#8 \$1,300,000	29,350	29,200	29,200	-	29,000	29,000	(200)	(0.7%)
591081	PLYMCO DAM PROJECT	36,537	36,538	36,538	36,537	36,538	36,538	-	- %
591086	TITLE V 6	20,105	20,135	20,135	20,135	-	-	(20,135)	(100.0%)
591087	SCHOOL BDLG REPAIR \$510,651	24,150	24,050	24,050	-	23,850	23,850	(200)	(0.8%)

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GENERAL FUND									
591089	TITLE V 7	13,333	13,333	13,333	13,333	13,333	13,333	-	- %
591090	NORTH HS DEBT EXCLUSION	1,645,000	1,580,000	1,580,000	-	1,570,000	1,570,000	(10,000)	(0.6%)
591094	SENIOR CENTER DEBT EXCLUSION	374,824	355,000	355,000	-	350,000	350,000	(5,000)	(1.4%)
591095	OFF BILLINGTON DAM \$200,000	4,000	10,000	10,000	-	10,000	10,000	-	- %
591096	STANDISH AVE \$750,000	-	-	-	-	-	-	-	- %
591097	EMERGENCY OP CNTR \$500,000	21,250	25,000	25,000	-	25,000	25,000	-	- %
591099	TITLE V 8	13,333	13,333	13,333	13,333	13,333	13,333	-	- %
591100	PCIS ROOF \$5.65M	85,000	85,000	85,000	-	85,000	85,000	-	- %
591102	TITLE V 9	26,667	26,667	26,667	26,667	26,666	26,666	(1)	- %
591103	WATER ST CULVERT & BRIDGE	110,000	110,000	110,000	-	85,000	85,000	(25,000)	(22.7%)
591104	PLYMOUTH BCH SEAWALL 300K	30,000	30,000	30,000	-	-	-	(30,000)	(100.0%)
591105	RETORT 200K	20,000	20,000	20,000	-	-	-	(20,000)	(100.0%)
591106	LONG BEACH OPEN SPACE PURCHASE	15,000	15,000	15,000	-	15,000	15,000	-	- %
591107	INDIAN BROOK HVAC 6.5M	370,000	370,000	370,000	-	370,000	370,000	-	- %
591108	PSMS BRICK VENEER/FLASH 3.436M	190,000	190,000	190,000	-	190,000	190,000	-	- %
591109	WATER STREET BRIDGE	5,000	5,000	5,000	-	5,000	5,000	-	- %
591110	SCHOOL WINDOW REPLACEMENT	15,000	15,000	15,000	-	-	-	(15,000)	(100.0%)
591111	SCHOOL BATHROOM REMODELING	15,000	15,000	15,000	-	-	-	(15,000)	(100.0%)
591112	SOUTH HIGH SCHOOL DEBT EXCLUSI	2,225,000	2,225,000	2,225,000	-	2,225,000	2,225,000	-	- %
591113	FEDRL FURNACE HVAC 7,150,000M	305,000	305,000	305,000	-	305,000	305,000	-	- %
591114	TITLE V 10	15,000	15,000	15,000	15,000	15,000	15,000	-	- %
591118	TITLE V 11	13,225	13,513	13,513	13,513	13,806	13,806	293	2.2%
591119	POL STATION METHANE MITIGATION	85,000	80,000	80,000	-	80,000	80,000	-	- %
591120	WATERFRONT PROMENADE	-	-	-	-	-	-	-	- %
591121	SOUTH ST SIGNALIZATION	-	-	-	-	-	-	-	- %
591122	NEW TOWN HALL COMPLEX	650,000	680,000	680,000	-	725,000	725,000	45,000	6.6%
591123	T-WHARF PROJECT	-	-	-	-	-	-	-	- %
591126	TITLE V 12	8,446	8,629	8,629	8,629	8,817	8,817	188	2.2%
591127	TITLE V 13	8,090	8,266	8,266	8,266	8,446	8,446	180	2.2%
591128	TITLE V 14	-	12,135	12,135	-	30,000	30,000	17,865	147.2%
591250	MANOMET & SOUTH RENOVATIONS	-	-	-	-	-	-	-	- %
591251	PSMS CONSTRUCTION	-	-	-	-	-	-	-	- %
591254	LANDFILL CLOSURE II	-	-	-	-	-	-	-	- %
591255	LANDFILL CLOSURE III	-	-	-	-	-	-	-	- %
596700	TRS TO CAPITAL PROJECTS	-	-	-	-	-	-	-	- %
OTHER EXPENSES		9,848,983	9,672,799	9,672,799	185,413	9,502,539	9,502,539	(170,260)	(1.8%)
TOTAL LONG TERM PRINCIPAL		9,848,983	9,672,799	9,672,799	185,413	9,502,539	9,502,539	(170,260)	(1.8%)

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GENERAL FUND									
750 B - LONG TERM INTEREST									
591000	LONG TERM DEBT	1,355,787	1,310,977	1,310,977	655,488	1,201,226	1,201,226	(109,751)	(8.4%)
591011	BEACH NOURISHMENT	500	250	250	125	-	-	(250)	(100.0%)
591032	PCIS HVAC 3,000,000	34,426	28,492	28,492	14,246	22,588	22,588	(5,904)	(20.7%)
591033	PSHS ROOF 1,600,000	2,224	1,836	1,836	918	1,450	1,450	(386)	(21.0%)
591034	DPW IMP#4 1,300,000	4,720	3,764	3,764	1,882	2,812	2,812	(952)	(25.3%)
591035	DPW IMP #5 1,300,000	4,158	3,572	3,572	1,786	2,992	2,992	(580)	(16.2%)
591036	WEST SCHOOL HVAC 2,000,000	31,914	26,698	26,698	13,349	21,486	21,486	(5,212)	(19.5%)
591037	INFO TECHNOLOGY #1 1,101,000	-	-	-	-	-	-	-	- %
591038	FIRE TRUCKS	16,978	11,400	11,400	5,700	7,600	7,600	(3,800)	(33.3%)
591040	PCIS HVAC 8,000,000	107,711	91,476	91,476	45,737	75,319	75,319	(16,157)	(17.7%)
591042	BUTLER BUILDING HVAC \$125,000	946	754	754	377	562	562	(192)	(25.5%)
591043	SCHOOL EXTERIOR DOORS \$86,400	944	752	752	376	562	562	(190)	(25.3%)
591044	1976 PUMPING ENGINE \$445,000	2,314	1,156	1,156	578	-	-	(1,156)	(100.0%)
591046	DPW IMP #6 \$1,300,000	7,191	6,215	6,215	3,108	5,243	5,243	(972)	(15.6%)
591047	INFO TECHNOLOGY #2 \$1,097,000	-	-	-	-	-	-	-	- %
591052	RENOVATE SIEVER FIELD \$256,278	1,346	570	570	285	-	-	(570)	(100.0%)
591053	FORGES FIELD PAVILION \$94,425	-	-	-	-	-	-	-	- %
591055	DPW IMP #7 \$1,300,000	7,191	6,215	6,215	3,108	5,243	5,243	(972)	(15.6%)
591056	REPLACE ENGINE 8 \$475,000	2,308	1,150	1,150	575	-	-	(1,150)	(100.0%)
591057	INFO TECH FIBER OPTIC \$394,891	-	-	-	-	-	-	-	- %
591058	RENOVATE SIEVER FIELD \$213,290	1,158	578	578	289	-	-	(578)	(100.0%)
591059	169 CAMELOT \$2,300,000	30,778	26,138	26,138	13,069	21,526	21,526	(4,612)	(17.6%)
591072	MANOMET GAS CONTAIN \$150,000	572	380	380	190	190	190	(190)	(50.0%)
591074	CREMATORY \$775,000	10,634	9,070	9,070	4,535	7,512	7,512	(1,558)	(17.2%)
591075	INFO TECHNOLOGY #3 \$450,000	-	-	-	-	-	-	-	- %
591080	DPW IMP#8 \$1,300,000	7,754	6,580	6,580	3,290	5,412	5,412	(1,168)	(17.8%)
591081	PLYMCO DAM PROJECT	-	-	-	-	-	-	-	- %
591086	TITLE V 6	-	16	16	-	-	-	(16)	(100.0%)
591087	SCHOOL BDLG REPAIR \$510,651	6,414	5,448	5,448	2,724	4,486	4,486	(962)	(17.7%)
591089	TITLE V 7	-	-	-	-	-	-	-	- %
591090	NORTH HS DEBT EXCLUSION	896,909	877,089	877,089	438,544	799,539	799,539	(77,550)	(8.8%)
591094	SENIOR CENTER DEBT EXCLUSION	184,740	187,800	187,800	93,900	170,050	170,050	(17,750)	(9.5%)
591095	OFF BILLINGTON DAM \$200,000	3,712	3,950	3,950	1,975	3,450	3,450	(500)	(12.7%)
591096	STANDISH AVE \$750,000	-	-	-	-	-	-	-	- %
591097	EMERGENCY OP CNTR \$500,000	9,269	9,300	9,300	4,650	8,050	8,050	(1,250)	(13.4%)
591099	TITLE V 8	-	-	-	-	-	-	-	- %
591100	PCIS ROOF \$5.65M	25,500	21,250	21,250	10,625	17,000	17,000	(4,250)	(20.0%)
591102	TITLE V 9	-	-	-	-	-	-	-	- %
591103	WATER ST CULVERT & BRIDGE	47,529	42,880	42,880	21,439	38,229	38,229	(4,651)	(10.8%)
591104	PLYMOUTH BCH SEAWALL 300K	3,000	1,500	1,500	750	-	-	(1,500)	(100.0%)

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GENERAL FUND									
591105	RETORT 200K	2,000	1,000	1,000	500	-	-	(1,000)	(100.0%)
591106	LONG BEACH OPEN SPACE PURCHASE	7,946	7,348	7,348	3,673	6,747	6,747	(601)	(8.2%)
591107	INDIAN BROOK HVAC 6.5M	111,000	92,500	92,500	46,250	74,000	74,000	(18,500)	(20.0%)
591108	PSMS BRICK VENEER/FLASH 3.436M	60,095	50,795	50,795	25,398	41,495	41,495	(9,300)	(18.3%)
591109	WATER STREET BRIDGE	1,500	1,250	1,250	625	1,000	1,000	(250)	(20.0%)
591110	SCHOOL WINDOW REPLACEMENT	1,500	750	750	375	-	-	(750)	(100.0%)
591111	SCHOOL BATHROOM REMODELING	1,500	750	750	375	-	-	(750)	(100.0%)
591112	SOUTH HIGH SCHOOL DEBT EXCLUSI	1,954,971	1,853,624	1,853,624	926,811	1,752,273	1,752,273	(101,351)	(5.5%)
591113	FEDRL FURNACE HVAC 7,150,000M	149,775	137,575	137,575	68,788	125,375	125,375	(12,200)	(8.9%)
591114	TITLE V 10	-	-	-	-	-	-	-	- %
591118	TITLE V 11	5,372	5,088	5,088	5,088	4,799	4,799	(289)	(5.7%)
591119	POL STATION METHANE MITIGATION	42,580	39,180	39,180	19,590	35,980	35,980	(3,200)	(8.2%)
591120	WATERFRONT PROMENADE	-	-	-	-	-	-	-	- %
591121	SOUTH ST SIGNALIZATION	-	-	-	-	-	-	-	- %
591122	NEW TOWN HALL COMPLEX	1,142,094	1,109,598	1,109,598	554,797	1,075,595	1,075,595	(34,003)	(3.1%)
591123	T-WHARF PROJECT	-	-	-	-	-	-	-	- %
591126	TITLE V 12	3,858	3,675	3,675	3,674	3,488	3,488	(187)	(5.1%)
591127	TITLE V 13	2,914	4,127	4,127	4,126	3,950	3,950	(177)	(4.3%)
591128	TITLE V 14	-	7,100	7,100	-	7,006	7,006	(94)	(1.3%)
591250	MANOMET & SOUTH RENOVATIONS	-	-	-	-	-	-	-	- %
591251	PSMS CONSTRUCTION	-	-	-	-	-	-	-	- %
591254	LANDFILL CLOSURE II	-	-	-	-	-	-	-	- %
591255	LANDFILL CLOSURE III	-	-	-	-	-	-	-	- %
OTHER EXPENSES		6,295,731	6,001,616	6,001,616	3,003,685	5,554,235	5,554,235	(447,381)	(7.5%)
TOTAL LONG TERM INTEREST		6,295,731	6,001,616	6,001,616	3,003,685	5,554,235	5,554,235	(447,381)	(7.5%)

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TOWN FUNDS

ACCOUNT INFORMATION		2022 Actual	2023 Original	2023 Revised	2023 YTD Actual	2024 Department Request	2024 Finance Committee	Variance 2024 to 2023	% Variance
GENERAL FUND									
752 B - SHORT TERM INTEREST									
592000	SHORT TERM INTEREST	-	463,759	80,500	-	1,219,022	1,219,022	1,138,522	1,414.3%
	OTHER EXPENSES	-	463,759	80,500	-	1,219,022	1,219,022	1,138,522	1,414.3%
	TOTAL SHORT TERM INTEREST	-	463,759	80,500	-	1,219,022	1,219,022	1,138,522	1,414.3%

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TOWN FUNDS

ACCOUNT INFORMATION		2022 Actual	2023 Original	2023 Revised	2023 YTD Actual	2024 Department Request	2024 Finance Committee	Variance 2024 to 2023	% Variance
GENERAL FUND									
753 B - MISC INTEREST									
592550	MISC INTEREST	407	5,000	5,000	1,059	5,000	5,000	-	- %
	OTHER EXPENSES	407	5,000	5,000	1,059	5,000	5,000	-	- %
	TOTAL MISC INTEREST	407	5,000	5,000	1,059	5,000	5,000	-	- %

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GENERAL FUND									
755 B - BOND ISSUANCE COSTS									
593100	ISSUANCE COSTS	10,746	25,000	25,000	1,050	25,000	-	(25,000)	(100.0%)
	OTHER EXPENSES	10,746	25,000	25,000	1,050	25,000	-	(25,000)	(100.0%)
	TOTAL BOND ISSUANCE COSTS	10,746	25,000	25,000	1,050	25,000	-	(25,000)	(100.0%)

ENTERPRISE FUNDS – Sub-Committee G

- **Sewer Enterprise**
- **Water Enterprise**
- **Airport Enterprise**
- **Solid Waste Enterprise**
- **Cable Public Access Enterprise**

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SEWER ENTERPRISE FUND									
440 G - SEWER									
511001	SALARIES AND WAGES- PERMANENT	267,919	284,241	319,725	202,146	331,953	331,953	12,228	3.8%
511099	NEW INITIATIVE	-	-	-	-	-	-	-	- %
512501	PROJECT DETAILS	8,152	21,600	21,600	9,076	21,600	21,600	-	- %
513000	OVERTIME	6,790	33,420	33,420	2,116	33,420	33,420	-	- %
514005	LONGEVITY PAY	295	275	525	443	575	575	50	9.5%
515002	CELL PHONE REIMBURSEMENT	480	480	480	320	480	480	-	- %
519004	SICK-LTIA BUYBACK	-	-	-	-	-	-	-	- %
519006	ATTENDANCE BONUS	-	500	500	-	500	500	-	- %
519010	VACATION-EARNED BUYBACK	-	-	-	-	-	-	-	- %
	PERSONNEL SERVICES	283,636	340,516	376,250	214,100	388,528	388,528	12,278	3.3%
521000	ELEC -	545,762	647,000	647,000	312,411	647,000	647,000	-	- %
521001	HEAT -	17,661	6,500	6,500	7,355	6,500	6,500	-	- %
521002	VEHICLE FUEL	9,871	25,000	25,000	6,814	25,000	25,000	-	- %
521010	FUEL OIL WWTP	55,170	100,000	100,000	18,215	100,000	100,000	-	- %
521011	NATURAL GAS/PROPANE	248	5,000	5,000	-	5,000	5,000	-	- %
524004	R&M WWTP	214,737	150,000	150,000	45,323	200,000	200,000	50,000	33.3%
524006	R&M PUMP STATIONS/COLLECT SYST	85,210	125,000	125,000	26,736	175,000	175,000	50,000	40.0%
524007	R&M OF SEWER SYSTEM	2,264,252	2,319,963	2,319,963	1,546,641	2,377,066	2,377,066	57,103	2.5%
524010	FORCE MAIN CLEANING & INSPECT	-	20,000	20,000	-	20,000	20,000	-	- %
524200	R&M -	19,704	25,000	25,000	8,961	25,000	25,000	-	- %
524400	R&M EQUIPMENT	-	-	-	-	-	-	-	- %
530013	TECHNICAL SERVICES	73,551	115,000	115,000	26,797	115,000	115,000	-	- %
530040	CHEMICALS	480,471	514,000	514,000	358,107	514,000	514,000	-	- %
530101	MEETINGS, EDUC & TRAINING	1,263	4,000	4,000	635	4,000	4,000	-	- %
530202	LABORATORY SERVICES	-	5,000	5,000	-	5,000	5,000	-	- %
530750	BIOSOLIDS DISPOSAL	623,783	600,000	600,000	284,495	700,000	700,000	100,000	16.7%
530755	GRIT & SCREENINGS DISPOSAL	7,490	25,000	25,000	3,752	25,000	25,000	-	- %
534000	TELEPHONE	788	1,000	1,000	309	1,000	1,000	-	- %
558020	PERSONAL PROTECTION EQUIPMENT	-	10,000	10,000	-	10,000	10,000	-	- %
580014	SOFTWARE	-	-	-	-	-	-	-	- %
	OTHER EXPENSES	4,399,961	4,697,463	4,697,463	2,646,551	4,954,566	4,954,566	257,103	5.5%
580013	DEPARTMENTAL EQUIPMENT	4,724	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	4,724	-	-	-	-	-	-	- %
	TOTAL SEWER	4,688,321	5,037,979	5,073,713	2,860,651	5,343,094	5,343,094	269,381	5.3%
710 G - LONG TERM PRINCIPAL									
591000	LONG TERM DEBT	1,268,794	1,258,052	1,258,052	818,052	1,258,048	1,258,048	(4)	- %
591026	WWTP FACILITIES DESIGN IV	-	-	-	-	-	-	-	- %
591027	WWTP FACILITIES DESIGN V	454,102	459,012	459,012	459,011	-	-	(459,012)	(100.0%)

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TOWN FUNDS

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SEWER ENTERPRISE FUND									
591028	WWTP FACILITIES DESIGN VI	20,505	20,429	20,429	20,041	23,553	23,553	3,124	15.3%
591063	WASTEWATER FACILITY	29,300	29,100	29,100	-	28,950	28,950	(150)	(0.5%)
591088	RUSSELL MILLS DAM \$125K	8,928	8,928	8,928	8,928	-	-	(8,928)	(100.0%)
591101	SEWER INTERCEPTOR PROJ \$800K	31,500	35,000	35,000	-	35,000	35,000	-	- %
591115	SAMOSSET ST SEWER EXTENSION	145,000	155,000	155,000	-	160,000	160,000	5,000	3.2%
591116	SEWER INTERCEPTOR REPLACE	80,000	80,000	80,000	-	80,000	80,000	-	- %
591124	WARREN AVE SEWER EXTENSION	-	-	-	-	-	-	-	- %
OTHER EXPENSES		2,038,129	2,045,521	2,045,521	1,306,033	1,585,551	1,585,551	(459,970)	(22.5%)
TOTAL LONG TERM PRINCIPAL		2,038,129	2,045,521	2,045,521	1,306,033	1,585,551	1,585,551	(459,970)	(22.5%)
750 G - LONG TERM INTEREST									
591000	LONG TERM DEBT	788,724	832,338	851,538	703,409	809,559	809,559	(41,979)	(4.9%)
591026	WWTP FACILITIES DESIGN IV	-	-	-	-	-	-	-	- %
591027	WWTP FACILITIES DESIGN V	10,425	-	479	479	-	-	(479)	(100.0%)
591028	WWTP FACILITIES DESIGN VI	306	53	53	53	-	-	(53)	(100.0%)
591063	WASTEWATER FACILITY	8,627	7,455	7,455	3,728	6,291	6,291	(1,164)	(15.6%)
591088	RUSSELL MILLS DAM \$125K	20	7	7	7	-	-	(7)	(100.0%)
591101	SEWER INTERCEPTOR PROJ \$800K	14,781	14,950	14,950	7,475	13,200	13,200	(1,750)	(11.7%)
591115	SAMOSSET ST SEWER EXTENSION	135,275	128,026	128,026	64,013	120,276	120,276	(7,750)	(6.1%)
591116	SEWER INTERCEPTOR REPLACE	40,531	37,332	37,332	18,666	34,132	34,132	(3,200)	(8.6%)
591124	WARREN AVE SEWER EXTENSION	-	-	-	-	-	-	-	- %
OTHER EXPENSES		998,690	1,020,161	1,039,840	797,827	983,458	983,458	(56,382)	(5.4%)
TOTAL LONG TERM INTEREST		998,690	1,020,161	1,039,840	797,827	983,458	983,458	(56,382)	(5.4%)
752 G - SHORT TERM INTEREST									
591029	WWTP FACILITIES REFUNDING	-	-	-	-	-	-	-	- %
591060	SEWER PLANNING \$350,000	-	-	-	-	-	-	-	- %
591061	WASTEWATER TRUCK	-	-	-	-	-	-	-	- %
591062	SEWER PLANNING \$70,000	-	-	-	-	-	-	-	- %
591063	WASTEWATER FACILITY	-	-	-	-	-	-	-	- %
591101	SEWER INTERCEPTOR PROJ \$800K	-	-	-	-	-	-	-	- %
591115	SAMOSSET ST SEWER EXTENSION	-	-	-	-	-	-	-	- %
591116	SEWER INTERCEPTOR REPLACE	-	-	-	-	-	-	-	- %
591124	WARREN AVE SEWER EXTENSION	-	-	-	-	-	-	-	- %
592000	SHORT TERM INTEREST	-	19,750	10,375	-	35,550	35,550	25,175	242.7%
OTHER EXPENSES		-	19,750	10,375	-	35,550	35,550	25,175	242.7%
TOTAL SHORT TERM INTEREST		-	19,750	10,375	-	35,550	35,550	25,175	242.7%
755 G - BOND ISSUANCE COSTS									
593100	ISSUANCE COSTS	1,031	-	-	-	5,000	5,000	5,000	- %

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SEWER ENTERPRISE FUND								
OTHER EXPENSES	1,031	-	-	-	5,000	5,000	5,000	- %
TOTAL BOND ISSUANCE COSTS	1,031	-	-	-	5,000	5,000	5,000	- %
915 G - OPEB TRUST FUNDING								
596910 TRANSFER TO OPEB TRUST	2,002	1,368	1,368	1,368	2,117	2,117	749	54.8%
OTHER EXPENSES	2,002	1,368	1,368	1,368	2,117	2,117	749	54.8%
TOTAL OPEB TRUST FUNDING	2,002	1,368	1,368	1,368	2,117	2,117	749	54.8%
TOTAL SEWER ENTERPRISE FUND	7,728,172	8,124,779	8,170,817	4,965,879	7,954,770	7,954,770	(216,047)	(2.6%)

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WATER ENTERPRISE FUND									
450 G - WATER									
511001	SALARIES AND WAGES- PERMANENT	1,163,304	1,377,505	1,440,152	793,821	1,464,188	1,464,188	24,036	1.7%
511099	NEW INITIATIVE	-	-	-	-	-	-	-	- %
512501	PROJECT DETAILS	4,759	18,000	18,000	13,541	18,000	18,000	-	- %
513000	OVERTIME	130,994	132,700	132,700	130,861	132,700	132,700	-	- %
514005	LONGEVITY PAY	6,630	8,750	10,000	6,295	10,225	10,225	225	2.3%
519004	SICK-LTIA BUYBACK	-	-	-	-	200	200	200	- %
519006	ATTENDANCE BONUS	-	500	500	-	500	500	-	- %
519010	VACATION-EARNED BUYBACK	-	5,483	5,483	-	9,345	9,345	3,862	70.4%
	PERSONNEL SERVICES	1,305,687	1,542,938	1,606,835	944,518	1,635,158	1,635,158	28,323	1.8%
520000	PURCHASE OF SERVICES	3,916	10,000	10,000	1,081	10,000	10,000	-	- %
521000	ELEC -	422,013	400,000	400,000	277,128	440,000	440,000	40,000	10.0%
521001	HEAT -	42,707	45,000	45,000	27,785	49,500	49,500	4,500	10.0%
521002	VEHICLE FUEL	37,278	42,188	80,188	13,464	80,188	80,188	-	- %
524006	R&M PUMP STATIONS/COLLECT SYST	137,244	150,000	150,000	119,476	150,000	150,000	-	- %
524200	R&M -	37,342	40,000	40,000	14,960	40,000	40,000	-	- %
529502	WATER CONSERVATION PROGRAM	1,347	15,000	15,000	427	15,000	15,000	-	- %
530004	TECHNICAL SERVICES	38,045	100,000	100,000	22,473	100,000	100,000	-	- %
530039	WATER TESTING	66,555	56,700	56,700	18,601	81,000	81,000	24,300	42.9%
530040	CHEMICALS	128,653	125,000	125,000	162,158	137,500	137,500	12,500	10.0%
530041	WATER METERS & SERVICES	69,757	100,000	100,000	50,537	100,000	100,000	-	- %
530101	MEETINGS, EDUC & TRAINING	1,609	4,500	4,500	3,260	4,500	4,500	-	- %
530102	ADVERTISING	2,753	4,500	4,500	-	4,500	4,500	-	- %
534000	TELEPHONE	3,238	4,000	4,000	1,633	4,000	4,000	-	- %
534004	PRINTING	797	2,000	2,000	-	2,000	2,000	-	- %
540000	SUPPLIES AND MATERIALS	-	-	-	-	-	-	-	- %
543003	HAND AND POWER TOOLS	4,431	8,000	8,000	802	8,000	8,000	-	- %
553002	PUBLIC RD MAINTENANCE SUPPLIES	41,643	89,500	89,500	26,483	89,500	89,500	-	- %
553006	MAINS & HYDRANT SUPPLIES	32,734	65,900	65,900	6,934	65,900	65,900	-	- %
558013	UNIFORM SUPPLIES	-	-	-	-	-	-	-	- %
559000	NEW INITIATIVE EXPENSES	-	-	-	-	-	-	-	- %
565003	OTHER STATE ASSESSMENTS	14,300	14,300	14,300	14,300	14,300	14,300	-	- %
573000	DUES AND MEMBERSHIPS	2,870	4,535	4,535	50	4,535	4,535	-	- %
573001	LICENSE RENEWALS	-	-	-	-	-	-	-	- %
580001	EQUIPMENT	-	-	-	-	-	-	-	- %
	OTHER EXPENSES	1,089,234	1,281,123	1,319,123	761,551	1,400,423	1,400,423	81,300	6.2%
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	-	-	-	-	-	-	-	- %
	TOTAL WATER	2,394,921	2,824,061	2,925,958	1,706,069	3,035,581	3,035,581	109,623	3.7%

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WATER ENTERPRISE FUND									
710 G - LONG TERM PRINCIPAL									
591000	LONG TERM DEBT	1,000,000	995,000	995,000	-	990,000	990,000	(5,000)	(0.5%)
591064	N. PLYMOUTH WELL \$750,000	-	-	-	-	-	-	-	- %
591065	BRADFORD WELL \$600,000	29,300	29,150	29,150	-	28,950	28,950	(200)	(0.7%)
591066	WATER GENERATORS \$720,000	-	-	-	-	-	-	-	- %
591067	REPLACE LOU POND WELL \$1M	46,400	49,850	49,850	-	39,800	39,800	(10,050)	(20.2%)
591069	TEST WELLS \$600,000	-	-	-	-	-	-	-	- %
591079	WANNOS POND \$1,000,000	110,800	114,400	114,400	-	44,300	44,300	(70,100)	(61.3%)
591085	BRADFORD FILTERS \$3,750,000	147,250	147,250	147,250	-	146,400	146,400	(850)	(0.6%)
591117	JACKET WATER MAIN REPLACEMENT	140,000	140,000	140,000	-	140,000	140,000	-	- %
591125	SAMOSSET WATER TANK RESTORATION	70,000	70,000	70,000	-	70,000	70,000	-	- %
591261	NORTH PLYMOUTH WELL DESIGN	-	-	-	-	-	-	-	- %
	OTHER EXPENSES	1,543,750	1,545,650	1,545,650	-	1,459,450	1,459,450	(86,200)	(5.6%)
	TOTAL LONG TERM PRINCIPAL	1,543,750	1,545,650	1,545,650	-	1,459,450	1,459,450	(86,200)	(5.6%)
750 G - LONG TERM INTEREST									
591000	LONG TERM DEBT	515,505	473,032	473,032	236,516	423,282	423,282	(49,750)	(10.5%)
591064	N. PLYMOUTH WELL \$750,000	-	-	-	-	-	-	-	- %
591065	BRADFORD WELL \$600,000	8,629	7,457	7,457	3,729	6,291	6,291	(1,166)	(15.6%)
591066	WATER GENERATORS \$720,000	-	-	-	-	-	-	-	- %
591067	REPLACE LOU POND WELL \$1M	17,218	16,692	16,692	8,346	14,248	14,248	(2,444)	(14.6%)
591068	REHAB HARRINGTON WATER TANK	-	-	-	-	-	-	-	- %
591069	TEST WELLS \$600,000	-	-	-	-	-	-	-	- %
591079	WANNOS POND \$1,000,000	22,020	17,770	17,770	8,885	12,244	12,244	(5,526)	(31.1%)
591085	BRADFORD FILTERS \$3,750,000	42,925	37,035	37,035	18,518	31,145	31,145	(5,890)	(15.9%)
591117	JACKET WATER MAIN REPLACEMENT	72,699	67,050	67,050	33,524	61,400	61,400	(5,650)	(8.4%)
591125	SAMOSSET WATER TANK RESTORATION	16,750	13,250	13,250	6,625	9,750	9,750	(3,500)	(26.4%)
591261	NORTH PLYMOUTH WELL DESIGN	-	-	-	-	-	-	-	- %
	OTHER EXPENSES	695,746	632,286	632,286	316,142	558,360	558,360	(73,926)	(11.7%)
	TOTAL LONG TERM INTEREST	695,746	632,286	632,286	316,142	558,360	558,360	(73,926)	(11.7%)
752 G - SHORT TERM INTEREST									
592000	SHORT TERM INTEREST	-	127,500	10,000	-	347,459	347,459	337,459	3,374.6%
	OTHER EXPENSES	-	127,500	10,000	-	347,459	347,459	337,459	3,374.6%
	TOTAL SHORT TERM INTEREST	-	127,500	10,000	-	347,459	347,459	337,459	3,374.6%
755 G - BOND ISSUANCE COSTS									
593100	ISSUANCE COSTS	1,031	-	-	-	20,000	20,000	20,000	- %
	OTHER EXPENSES	1,031	-	-	-	20,000	20,000	20,000	- %

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WATER ENTERPRISE FUND									
	TOTAL BOND ISSUANCE COSTS	1,031	-	-	-	20,000	20,000	20,000	- %
915 G - OPEB TRUST FUNDING									
596910	TRANSFER TO OPEB TRUST	16,746	13,060	13,060	13,060	13,321	13,321	261	2.0%
	OTHER EXPENSES	16,746	13,060	13,060	13,060	13,321	13,321	261	2.0%
	TOTAL OPEB TRUST FUNDING	16,746	13,060	13,060	13,060	13,321	13,321	261	2.0%
	TOTAL WATER ENTERPRISE FUND	4,652,194	5,142,557	5,126,954	2,035,271	5,434,171	5,434,171	307,217	6.0%

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AIRPORT FUND

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AIRPORT ENTERPRISE FUND									
482 G - AIRPORT									
511001	SALARIES AND WAGES- PERMANENT	507,439	566,140	578,457	340,076	609,733	609,733	31,276	5.4%
511098	RESTORE	-	-	-	-	-	-	-	- %
513000	OVERTIME	70,477	65,000	90,000	52,929	90,000	90,000	-	- %
514005	LONGEVITY PAY	5,450	7,825	7,825	3,840	6,000	6,000	(1,825)	(23.3%)
515002	CELL PHONE REIMBURSEMENT	480	480	480	-	-	-	(480)	(100.0%)
519004	SICK-LTIA BUYBACK	3,243	3,180	3,180	-	-	-	(3,180)	(100.0%)
519006	ATTENDANCE BONUS	90	-	-	-	-	-	-	- %
519010	VACATION-EARNED BUYBACK	-	3,865	3,865	-	-	-	(3,865)	(100.0%)
	PERSONNEL SERVICES	587,179	646,490	683,807	396,845	705,733	705,733	21,926	3.2%
521000	ELEC -	59,420	80,000	80,000	36,317	90,000	90,000	10,000	12.5%
521001	HEAT -	11,715	10,000	10,000	9,987	12,000	12,000	2,000	20.0%
521002	VEHICLE FUEL	13,078	17,000	17,000	9,153	21,000	21,000	4,000	23.5%
521004	AVIATION FUEL	1,840,399	1,995,000	2,500,000	1,435,293	2,700,000	2,700,000	200,000	8.0%
524000	R&M BUILDINGS	18,163	12,500	12,500	7,073	12,500	12,500	-	- %
524200	R&M -	7,727	10,000	10,000	4,016	10,000	10,000	-	- %
530004	TECHNICAL SERVICES	25,718	27,000	27,000	16,012	27,000	27,000	-	- %
530038	LEGAL SERVICES AIRPORT	364	3,500	3,500	2,196	3,500	3,500	-	- %
530050	SEWER MAINTENANCE	-	-	-	-	-	-	-	- %
530101	MEETINGS, EDUC & TRAINING	1,799	1,800	1,800	1,946	2,000	2,000	200	11.1%
530102	ADVERTISING	315	500	500	450	500	500	-	- %
534000	TELEPHONE	1,607	2,400	2,400	1,071	2,400	2,400	-	- %
542000	OFFICE SUPPLIES	1,848	3,000	3,000	2,138	3,000	3,000	-	- %
543002	EQUIPMENT MAINT SUPPLIES	7,026	5,000	5,000	4,780	6,000	6,000	1,000	20.0%
570000	OTHER CHARGES & EXPENDITURES	5,132	3,000	3,000	3,262	3,000	3,000	-	- %
573000	DUES AND MEMBERSHIPS	496	1,350	1,350	445	1,350	1,350	-	- %
574003	INSURANCE PREMIUMS	22,858	23,500	23,500	19,783	23,500	23,500	-	- %
580001	EQUIPMENT	448	2,000	2,000	-	2,000	2,000	-	- %
	OTHER EXPENSES	2,018,113	2,197,550	2,702,550	1,553,922	2,919,750	2,919,750	217,200	8.0%
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	-	-	-	-	-	-	-	- %
	TOTAL AIRPORT	2,605,292	2,844,040	3,386,357	1,950,767	3,625,483	3,625,483	239,126	7.1%
710 G - LONG TERM PRINCIPAL									
591000	LONG TERM DEBT	25,000	25,000	25,000	-	25,000	25,000	-	- %
	OTHER EXPENSES	25,000	25,000	25,000	-	25,000	25,000	-	- %
	TOTAL LONG TERM PRINCIPAL	25,000	25,000	25,000	-	25,000	25,000	-	- %
750 G - LONG TERM INTEREST									
591000	LONG TERM DEBT	15,900	14,650	14,650	7,325	13,400	13,400	(1,250)	(8.5%)

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AIRPORT FUND

ACCOUNT INFORMATION		2022 Actual	2023 Original	2023 Revised	2023 YTD Actual	2024 Department Request	2024 Finance Committee	Variance 2024 to 2023	% Variance
AIRPORT ENTERPRISE FUND									
	OTHER EXPENSES	15,900	14,650	14,650	7,325	13,400	13,400	(1,250)	(8.5%)
	TOTAL LONG TERM INTEREST	15,900	14,650	14,650	7,325	13,400	13,400	(1,250)	(8.5%)
752 G - SHORT TERM INTEREST									
592000	SHORT TERM INTEREST	-	-	-	-	-	-	-	- %
	OTHER EXPENSES	-	-	-	-	-	-	-	- %
	TOTAL SHORT TERM INTEREST	-	-	-	-	-	-	-	- %
755 G - BOND ISSUANCE COSTS									
593100	ISSUANCE COSTS	-	-	-	-	-	-	-	- %
	OTHER EXPENSES	-	-	-	-	-	-	-	- %
	TOTAL BOND ISSUANCE COSTS	-	-	-	-	-	-	-	- %
915 G - OPEB TRUST FUNDING									
596910	TRANSFER TO OPEB TRUST	3,144	5,498	5,498	5,498	5,608	5,608	110	2.0%
	OTHER EXPENSES	3,144	5,498	5,498	5,498	5,608	5,608	110	2.0%
	TOTAL OPEB TRUST FUNDING	3,144	5,498	5,498	5,498	5,608	5,608	110	2.0%
	TOTAL AIRPORT ENTERPRISE FUND	2,649,336	2,889,188	3,431,505	1,963,590	3,669,491	3,669,491	237,986	6.9%

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TOWN FUNDS

ACCOUNT INFORMATION		2022 Actual	2023 Original	2023 Revised	2023 YTD Actual	2024 Department Request	2024 Finance Committee	Variance 2024 to 2023	% Variance
SOLID WASTE ENTERPRISE FUND									
132 B - FINCOMM RESERVE FUND									
597100	RESERVE FUND TRANSFERS	-	-	-	-	-	-	-	- %
	OTHER EXPENSES	-	-	-	-	-	-	-	- %
	TOTAL FINCOMM RESERVE FUND	-	-	-	-	-	-	-	- %
433 G - SOLID WASTE OPERATIONS									
511001	SALARIES AND WAGES- PERMANENT	207,219	234,130	236,819	156,211	234,220	234,220	(2,599)	(1.1%)
513000	OVERTIME	28,301	53,615	53,615	10,555	53,615	53,615	-	- %
514005	LONGEVITY PAY	900	460	460	64	633	633	173	37.6%
519004	SICK-LTIA BUYBACK	-	-	-	-	-	-	-	- %
519006	ATTENDANCE BONUS	-	-	-	-	-	-	-	- %
519010	VACATION-EARNED BUYBACK	-	2,852	2,852	-	869	869	(1,983)	(69.5%)
	PERSONNEL SERVICES	236,420	291,057	293,746	166,831	289,337	289,337	(4,409)	(1.5%)
521000	ELEC -	6,237	9,000	9,000	3,586	9,000	9,000	-	- %
521002	VEHICLE FUEL	38,835	31,550	48,550	16,607	48,550	48,550	-	- %
527300	EQUIPMENT RENTAL	13,578	6,660	6,660	8,385	14,000	14,000	7,340	110.2%
529503	OPERATION OF TRANSFER STATION	6,107	37,000	37,000	14,510	37,000	37,000	-	- %
530013	TECHNICAL SERVICES	7,500	21,945	21,945	13,285	21,945	21,945	-	- %
530101	MEETINGS, EDUC & TRAINING	-	500	500	-	500	500	-	- %
530702	RECYCLING SERVICES	30,956	47,550	47,550	18,387	47,550	47,550	-	- %
530703	TIPPING & DISPOSAL - TOWN	189,008	201,389	201,389	117,631	206,428	206,428	5,039	2.5%
530704	TIPPING & DISPOSAL - SCHOOL	-	-	-	-	-	-	-	- %
530707	TIPPING & DISPOSAL RECYCLING	26,241	18,000	18,000	17,191	28,000	28,000	10,000	55.6%
534004	PRINTING	-	800	800	-	800	800	-	- %
542009	PAYT BAGS	101,007	91,861	91,861	56,288	106,298	106,298	14,437	15.7%
548001	VEHICLE MAINTENANCE SUPPLIES	25,403	45,540	45,540	8,691	45,540	45,540	-	- %
553005	RECYCLING SUPPLIES	2,197	5,000	5,000	-	5,000	5,000	-	- %
572001	MILEAGE REIMBURSEMENT	173	300	300	115	300	300	-	- %
573000	DUES AND MEMBERSHIPS	4,850	4,675	4,675	4,850	4,675	4,675	-	- %
	OTHER EXPENSES	452,095	521,770	538,770	279,526	575,586	575,586	36,816	6.8%
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	-	-	-	-	-	-	-	- %
	TOTAL SOLID WASTE OPERATIONS	688,514	812,827	832,516	446,357	864,923	864,923	32,407	3.9%
915 G - OPEB TRUST FUNDING									
596910	TRANSFER TO OPEB TRUST	2,411	2,192	2,192	2,192	2,675	2,675	483	22.0%
	OTHER EXPENSES	2,411	2,192	2,192	2,192	2,675	2,675	483	22.0%
	TOTAL OPEB TRUST FUNDING	2,411	2,192	2,192	2,192	2,675	2,675	483	22.0%

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TOWN FUNDS

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TOTAL SOLID WASTE ENTERPRISE FUND	690,925	815,019	834,708	448,549	867,598	867,598	32,890	3.9%

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CABLE ACCESS ENTERPRISE FUND									
123 G - CABLE PUBLIC ACCESS									
520100	PURCHASE OF SERVICES GOV'T	975,859	980,000	980,000	736,122	1,000,000	1,000,000	20,000	2.0%
520300	PURCHASE OF SERVICES SCHOOL	502,715	504,000	504,000	379,214	550,000	550,000	46,000	9.1%
530500	LEGAL SERVICES	1,640	5,000	5,000	7,620	5,000	5,000	-	- %
570000	OTHER CHARGES & EXPENDITURES	371	1,000	1,000	-	1,000	1,000	-	- %
	OTHER EXPENSES	1,480,585	1,490,000	1,490,000	1,122,956	1,556,000	1,556,000	66,000	4.4%
580013	DEPARTMENTAL EQUIPMENT	-	5,000	5,000	2,362	5,000	5,000	-	- %
	DEPARTMENTAL EQUIPM	-	5,000	5,000	2,362	5,000	5,000	-	- %
	TOTAL CABLE PUBLIC ACCESS	1,480,585	1,495,000	1,495,000	1,125,319	1,561,000	1,561,000	66,000	4.4%
	TOTAL CABLE ACCESS ENTERPRISE FUND	1,480,585	1,495,000	1,495,000	1,125,319	1,561,000	1,561,000	66,000	4.4%
	TOTAL ENTERPRISE FUNDS	17,201,213	18,466,543	19,058,984	10,538,607	19,487,030	19,487,030	428,046	2.2%
	TOTAL BUDGET	150,158,333	165,332,111	165,816,189	98,870,760	174,924,400	172,102,841	6,286,652	3.8%

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INDIRECT ENTERPRISE COSTS									
433 G - SOLID WASTE OPERATIONS									
596000	TRS TO GENERAL FUND	295,376	309,142	309,142	206,095	-	328,923	19,781	6.4%
440 G - SEWER									
596000	TRS TO GENERAL FUND	366,739	438,991	438,991	292,661	-	454,438	15,447	3.5%
450 G - WATER									
596000	TRS TO GENERAL FUND	1,276,599	1,555,267	1,555,267	1,036,845	-	1,621,014	65,747	4.2%
482 G - AIRPORT									
596000	TRS TO GENERAL FUND	212,432	218,805	218,805	145,870	-	340,000	121,195	55.4%
TOTAL INDIRECT ENTERPRISE COSTS		2,151,146	2,522,205	2,522,205	1,681,470	-	2,744,375	222,170	8.8%