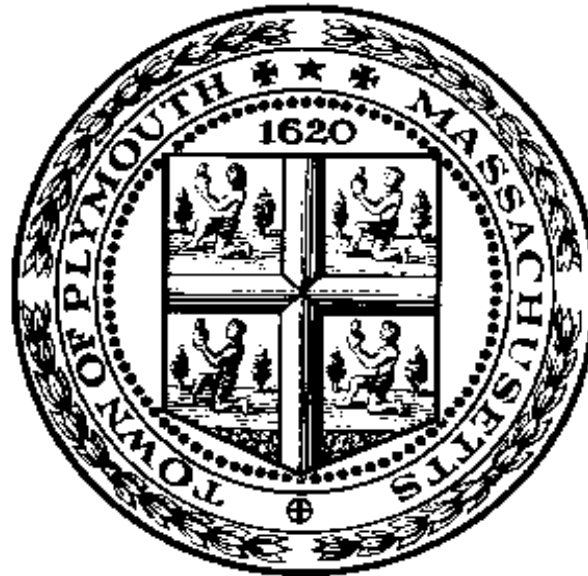


TOWN OF PLYMOUTH

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FY2021  
GENERAL GOVERNMENT  
PROPOSED  
OPERATING BUDGET



Presented at the  
April 4, 2020

SPRING ANNUAL  
TOWN MEETING

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- **Property Taxes History**
- **State Aid History**
- **10 Year Actual Revenue History**
- **Snow & Ice Expense History**
- **Tax Effect Worksheet**
- **Departmental Equipment Report**

**TOWN OF PLYMOUTH**  
**PRELIMINARY BUDGET REPORT BY OBJECT**  
**FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION                             | 2020 Original<br>Budget | 2020 Revised<br>Budget | 2020 YTD<br>Actual   | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|-------------------------------------------------|-------------------------|------------------------|----------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>ADMINISTRATIVE SERVICES</b>                  |                         |                        |                      |                               |                              |                          |               |
| A - Town Manager                                |                         |                        |                      |                               |                              |                          |               |
| Personal Services                               | \$ 608,727              | \$ 627,122             | \$ 410,112           | \$ 678,423                    | \$ 678,423                   | \$ 51,301                | 8.2%          |
| All Other Expenses                              | \$ 735,160              | \$ 735,160             | \$ 419,755           | \$ 750,160                    | \$ 750,160                   | \$ 15,000                | 2.0%          |
| Departmental Equipment                          | \$ -                    | \$ -                   | \$ -                 | \$ -                          | \$ -                         | \$ -                     | - %           |
| <b>Town Manager Total Budget Request</b>        | <b>\$ 1,343,887</b>     | <b>\$ 1,362,282</b>    | <b>\$ 829,866</b>    | <b>\$ 1,428,583</b>           | <b>\$ 1,428,583</b>          | <b>\$ 66,301</b>         | <b>4.9%</b>   |
| A - Procurement                                 |                         |                        |                      |                               |                              |                          |               |
| Personal Services                               | \$ 176,155              | \$ 183,626             | \$ 125,307           | \$ 186,535                    | \$ 186,535                   | \$ 2,909                 | 1.6%          |
| All Other Expenses                              | \$ 315,772              | \$ 315,772             | \$ 187,174           | \$ 316,622                    | \$ 316,622                   | \$ 850                   | 0.3%          |
| Departmental Equipment                          | \$ -                    | \$ -                   | \$ -                 | \$ -                          | \$ -                         | \$ -                     | - %           |
| <b>Procurement Total Budget Request</b>         | <b>\$ 491,927</b>       | <b>\$ 499,398</b>      | <b>\$ 312,481</b>    | <b>\$ 503,157</b>             | <b>\$ 503,157</b>            | <b>\$ 3,759</b>          | <b>0.8%</b>   |
| A - Human Resources                             |                         |                        |                      |                               |                              |                          |               |
| Personal Services                               | \$ 245,872              | \$ 259,294             | \$ 169,959           | \$ 270,803                    | \$ 270,803                   | \$ 11,509                | 4.4%          |
| All Other Expenses                              | \$ 141,550              | \$ 141,550             | \$ 91,492            | \$ 226,550                    | \$ 226,550                   | \$ 85,000                | 60.0%         |
| Departmental Equipment                          | \$ -                    | \$ -                   | \$ -                 | \$ -                          | \$ -                         | \$ -                     | - %           |
| <b>Human Resources Total Budget Request</b>     | <b>\$ 387,422</b>       | <b>\$ 400,844</b>      | <b>\$ 261,452</b>    | <b>\$ 497,353</b>             | <b>\$ 497,353</b>            | <b>\$ 96,509</b>         | <b>24.1%</b>  |
| A - Town Clerk                                  |                         |                        |                      |                               |                              |                          |               |
| Personal Services                               | \$ 362,573              | \$ 378,405             | \$ 225,278           | \$ 429,632                    | \$ 429,632                   | \$ 51,227                | 13.5%         |
| All Other Expenses                              | \$ 200,600              | \$ 200,600             | \$ 149,110           | \$ 205,596                    | \$ 205,596                   | \$ 4,996                 | 2.5%          |
| Departmental Equipment                          | \$ -                    | \$ -                   | \$ -                 | \$ 700                        | \$ 700                       | \$ 700                   | - %           |
| <b>Town Clerk Total Budget Request</b>          | <b>\$ 563,173</b>       | <b>\$ 579,005</b>      | <b>\$ 374,389</b>    | <b>\$ 635,928</b>             | <b>\$ 635,928</b>            | <b>\$ 56,923</b>         | <b>9.8%</b>   |
| <b>Administrative Services Department Total</b> | <b>\$ 2,786,409</b>     | <b>\$ 2,841,528</b>    | <b>\$ 1,778,187</b>  | <b>\$ 3,065,021</b>           | <b>\$ 3,065,021</b>          | <b>\$ 223,493</b>        | <b>7.9%</b>   |
| <b>SCHOOL SERVICES</b>                          |                         |                        |                      |                               |                              |                          |               |
| F - School Services                             |                         |                        |                      |                               |                              |                          |               |
| School Services                                 | \$ 100,220,185          | \$ 100,220,185         | \$ 57,324,962        | \$ 104,082,663                | \$ 104,082,663               | \$ 3,862,478             | 3.9%          |
| <b>School Services Total Budget Request</b>     | <b>\$ 100,220,185</b>   | <b>\$ 100,220,185</b>  | <b>\$ 57,324,962</b> | <b>\$ 104,082,663</b>         | <b>\$ 104,082,663</b>        | <b>\$ 3,862,478</b>      | <b>3.9%</b>   |
| <b>School Services Department Total</b>         | <b>\$ 100,220,185</b>   | <b>\$ 100,220,185</b>  | <b>\$ 57,324,962</b> | <b>\$ 104,082,663</b>         | <b>\$ 104,082,663</b>        | <b>\$ 3,862,478</b>      | <b>3.9%</b>   |
| <b>FINANCE</b>                                  |                         |                        |                      |                               |                              |                          |               |
| B - Town Moderator                              |                         |                        |                      |                               |                              |                          |               |
| Personal Services                               | \$ 4,000                | \$ 4,000               | \$ 2,333             | \$ 4,000                      | \$ 4,000                     | \$ -                     | - %           |
| All Other Expenses                              | \$ 15,100               | \$ 15,100              | \$ 5,589             | \$ 15,100                     | \$ 15,100                    | \$ -                     | - %           |
| <b>Town Moderator Total Budget Request</b>      | <b>\$ 19,100</b>        | <b>\$ 19,100</b>       | <b>\$ 7,923</b>      | <b>\$ 19,100</b>              | <b>\$ 19,100</b>             | <b>\$ -</b>              | <b>- %</b>    |

**TOWN OF PLYMOUTH**  
**PRELIMINARY BUDGET REPORT BY OBJECT**  
**FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION                                  | 2020 Original<br>Budget | 2020 Revised<br>Budget | 2020 YTD<br>Actual  | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance  |
|------------------------------------------------------|-------------------------|------------------------|---------------------|-------------------------------|------------------------------|--------------------------|----------------|
| <b>B - Finance And Accounting</b>                    |                         |                        |                     |                               |                              |                          |                |
| Personal Services                                    | \$ 533,405              | \$ 558,154             | \$ 379,257          | \$ 560,171                    | \$ 560,171                   | \$ 2,017                 | 0.4%           |
| All Other Expenses                                   | \$ 140,653              | \$ 140,653             | \$ 36,945           | \$ 124,595                    | \$ 124,595                   | \$(16,058)               | (11.4%)        |
| Departmental Equipment                               | \$ -                    | \$ -                   | \$ -                | \$ -                          | \$ -                         | \$ -                     | - %            |
| <b>Finance And Accounting Total Budget Request</b>   | <b>\$ 674,058</b>       | <b>\$ 698,807</b>      | <b>\$ 416,202</b>   | <b>\$ 684,766</b>             | <b>\$ 684,766</b>            | <b>\$(14,041)</b>        | <b>(2.0%)</b>  |
| <b>B - Assessing</b>                                 |                         |                        |                     |                               |                              |                          |                |
| Personal Services                                    | \$ 479,344              | \$ 501,518             | \$ 312,141          | \$ 492,450                    | \$ 492,450                   | \$(9,068)                | (1.8%)         |
| All Other Expenses                                   | \$ 78,772               | \$ 78,772              | \$ 6,976            | \$ 78,907                     | \$ 78,907                    | \$ 135                   | 0.2%           |
| Departmental Equipment                               | \$ -                    | \$ -                   | \$ -                | \$ -                          | \$ -                         | \$ -                     | - %            |
| <b>Assessing Total Budget Request</b>                | <b>\$ 558,116</b>       | <b>\$ 580,290</b>      | <b>\$ 319,117</b>   | <b>\$ 571,357</b>             | <b>\$ 571,357</b>            | <b>\$(8,933)</b>         | <b>(1.5%)</b>  |
| <b>B - Treasurer And Collector</b>                   |                         |                        |                     |                               |                              |                          |                |
| Personal Services                                    | \$ 584,976              | \$ 611,768             | \$ 375,887          | \$ 618,590                    | \$ 618,590                   | \$ 6,822                 | 1.1%           |
| All Other Expenses                                   | \$ 33,645               | \$ 33,645              | \$ 2,603            | \$ 57,900                     | \$ 57,900                    | \$ 24,255                | 72.1%          |
| Departmental Equipment                               | \$ -                    | \$ -                   | \$ -                | \$ -                          | \$ -                         | \$ -                     | - %            |
| <b>Treasurer And Collector Total Budget Request</b>  | <b>\$ 618,621</b>       | <b>\$ 645,413</b>      | <b>\$ 378,490</b>   | <b>\$ 676,490</b>             | <b>\$ 676,490</b>            | <b>\$ 31,077</b>         | <b>4.8%</b>    |
| <b>B - Information Technology</b>                    |                         |                        |                     |                               |                              |                          |                |
| Personal Services                                    | \$ 507,335              | \$ 523,606             | \$ 354,167          | \$ 509,076                    | \$ 641,597                   | \$ 117,991               | 22.5%          |
| All Other Expenses                                   | \$ 1,013,483            | \$ 1,013,483           | \$ 627,136          | \$ 1,074,092                  | \$ 1,160,980                 | \$ 147,497               | 14.6%          |
| Departmental Equipment                               | \$ 22,236               | \$ 22,236              | \$ 21,750           | \$ 30,750                     | \$ 30,750                    | \$ 8,514                 | 38.3%          |
| <b>Information Technology Total Budget Request</b>   | <b>\$ 1,543,054</b>     | <b>\$ 1,559,325</b>    | <b>\$ 1,003,054</b> | <b>\$ 1,613,918</b>           | <b>\$ 1,833,327</b>          | <b>\$ 274,002</b>        | <b>17.6%</b>   |
| <b>Finance Department Total</b>                      | <b>\$ 3,412,949</b>     | <b>\$ 3,502,935</b>    | <b>\$ 2,124,786</b> | <b>\$ 3,565,631</b>           | <b>\$ 3,785,040</b>          | <b>\$ 282,105</b>        | <b>8.1%</b>    |
| <b>COMMUNITY RESOURCES</b>                           |                         |                        |                     |                               |                              |                          |                |
| <b>E - Center For Active Living</b>                  |                         |                        |                     |                               |                              |                          |                |
| Personal Services                                    | \$ 401,061              | \$ 420,761             | \$ 261,157          | \$ 404,823                    | \$ 404,823                   | \$(15,938)               | (3.8%)         |
| All Other Expenses                                   | \$ 125,075              | \$ 125,075             | \$ 76,093           | \$ 125,340                    | \$ 125,340                   | \$ 265                   | 0.2%           |
| Departmental Equipment                               | \$ -                    | \$ -                   | \$ -                | \$ 5,780                      | \$ 5,780                     | \$ 5,780                 | - %            |
| <b>Center For Active Living Total Budget Request</b> | <b>\$ 526,136</b>       | <b>\$ 545,836</b>      | <b>\$ 337,250</b>   | <b>\$ 535,943</b>             | <b>\$ 535,943</b>            | <b>\$(9,893)</b>         | <b>(1.8%)</b>  |
| <b>E - Veterans Services</b>                         |                         |                        |                     |                               |                              |                          |                |
| Personal Services                                    | \$ 120,944              | \$ 126,668             | \$ 84,219           | \$ 125,446                    | \$ 125,446                   | \$(1,222)                | (1.0%)         |
| All Other Expenses                                   | \$ 601,780              | \$ 601,780             | \$ 446,777          | \$ 602,530                    | \$ 662,530                   | \$ 60,750                | 10.1%          |
| Departmental Equipment                               | \$ -                    | \$ -                   | \$ -                | \$ -                          | \$ -                         | \$ -                     | - %            |
| <b>Veterans Services Total Budget Request</b>        | <b>\$ 722,724</b>       | <b>\$ 728,448</b>      | <b>\$ 530,996</b>   | <b>\$ 727,976</b>             | <b>\$ 787,976</b>            | <b>\$ 59,528</b>         | <b>8.2%</b>    |
| <b>E - Disabilities</b>                              |                         |                        |                     |                               |                              |                          |                |
| All Other Expenses                                   | \$ 550                  | \$ 550                 | \$ -                | \$ 325                        | \$ 325                       | \$(225)                  | (40.9%)        |
| <b>Disabilities Total Budget Request</b>             | <b>\$ 550</b>           | <b>\$ 550</b>          | <b>\$ -</b>         | <b>\$ 325</b>                 | <b>\$ 325</b>                | <b>\$(225)</b>           | <b>(40.9%)</b> |

**TOWN OF PLYMOUTH**  
**PRELIMINARY BUDGET REPORT BY OBJECT**  
**FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION                                    | 2020 Original<br>Budget | 2020 Revised<br>Budget | 2020 YTD<br>Actual  | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|--------------------------------------------------------|-------------------------|------------------------|---------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>E - Library</b>                                     |                         |                        |                     |                               |                              |                          |               |
| Personal Services                                      | \$ 1,336,375            | \$ 1,384,550           | \$ 931,183          | \$ 1,432,563                  | \$ 1,432,563                 | \$ 48,013                | 3.5%          |
| All Other Expenses                                     | \$ 511,954              | \$ 511,954             | \$ 354,521          | \$ 523,887                    | \$ 523,887                   | \$ 11,933                | 2.3%          |
| Departmental Equipment                                 | \$ 10,500               | \$ 10,500              | \$ 9,804            | \$ 16,890                     | \$ 16,890                    | \$ 6,390                 | 60.9%         |
| <b>Library Total Budget Request</b>                    | <b>\$ 1,858,829</b>     | <b>\$ 1,907,004</b>    | <b>\$ 1,295,508</b> | <b>\$ 1,973,340</b>           | <b>\$ 1,973,340</b>          | <b>\$ 66,336</b>         | <b>3.5%</b>   |
| <b>E - Recreation</b>                                  |                         |                        |                     |                               |                              |                          |               |
| Personal Services                                      | \$ 503,772              | \$ 515,114             | \$ 340,196          | \$ 528,978                    | \$ 528,978                   | \$ 13,864                | 2.7%          |
| All Other Expenses                                     | \$ 20,200               | \$ 20,200              | \$ 12,795           | \$ 21,262                     | \$ 21,262                    | \$ 1,062                 | 5.3%          |
| Departmental Equipment                                 | \$ 14,155               | \$ 14,155              | \$ 9,768            | \$ 27,500                     | \$ 27,500                    | \$ 13,345                | 94.3%         |
| <b>Recreation Total Budget Request</b>                 | <b>\$ 538,127</b>       | <b>\$ 549,469</b>      | <b>\$ 362,759</b>   | <b>\$ 577,740</b>             | <b>\$ 577,740</b>            | <b>\$ 28,271</b>         | <b>5.1%</b>   |
| <b>E - 1749 Court House</b>                            |                         |                        |                     |                               |                              |                          |               |
| Personal Services                                      | \$ 13,500               | \$ 13,500              | \$ 9,194            | \$ 15,469                     | \$ 15,469                    | \$ 1,969                 | 14.6%         |
| All Other Expenses                                     | \$ 6,000                | \$ 6,000               | \$ 384              | \$ 6,000                      | \$ 6,000                     | \$ -                     | - %           |
| <b>1749 Court House Total Budget Request</b>           | <b>\$ 19,500</b>        | <b>\$ 19,500</b>       | <b>\$ 9,578</b>     | <b>\$ 21,469</b>              | <b>\$ 21,469</b>             | <b>\$ 1,969</b>          | <b>10.1%</b>  |
| <b>Community Resources Department Total</b>            | <b>\$ 3,665,866</b>     | <b>\$ 3,750,808</b>    | <b>\$ 2,536,091</b> | <b>\$ 3,836,793</b>           | <b>\$ 3,896,793</b>          | <b>\$ 145,985</b>        | <b>3.9%</b>   |
| <b>INSPECTIONAL SERVICES</b>                           |                         |                        |                     |                               |                              |                          |               |
| <b>A - Building And Zoning</b>                         |                         |                        |                     |                               |                              |                          |               |
| Personal Services                                      | \$ 760,124              | \$ 791,515             | \$ 480,906          | \$ 775,471                    | \$ 775,471                   | \$(16,044)               | (2.0%)        |
| All Other Expenses                                     | \$ 11,165               | \$ 11,165              | \$ 6,419            | \$ 11,165                     | \$ 11,165                    | \$ -                     | - %           |
| Departmental Equipment                                 | \$ -                    | \$ -                   | \$ -                | \$ -                          | \$ -                         | \$ -                     | - %           |
| <b>Building And Zoning Total Budget Request</b>        | <b>\$ 771,289</b>       | <b>\$ 802,680</b>      | <b>\$ 487,324</b>   | <b>\$ 786,636</b>             | <b>\$ 786,636</b>            | <b>\$(16,044)</b>        | <b>(2.0%)</b> |
| <b>A - Public Health</b>                               |                         |                        |                     |                               |                              |                          |               |
| Personal Services                                      | \$ 265,867              | \$ 255,139             | \$ 108,446          | \$ 268,785                    | \$ 268,785                   | \$ 13,646                | 5.3%          |
| All Other Expenses                                     | \$ 63,300               | \$ 83,300              | \$ 55,414           | \$ 66,000                     | \$ 66,000                    | \$(17,300)               | (20.8%)       |
| Departmental Equipment                                 | \$ -                    | \$ -                   | \$ -                | \$ -                          | \$ -                         | \$ -                     | - %           |
| <b>Public Health Total Budget Request</b>              | <b>\$ 329,167</b>       | <b>\$ 338,439</b>      | <b>\$ 163,860</b>   | <b>\$ 334,785</b>             | <b>\$ 334,785</b>            | <b>\$(3,654)</b>         | <b>(1.1%)</b> |
| <b>Inspectional Services Department Total</b>          | <b>\$ 1,100,456</b>     | <b>\$ 1,141,119</b>    | <b>\$ 651,184</b>   | <b>\$ 1,121,421</b>           | <b>\$ 1,121,421</b>          | <b>\$(19,698)</b>        | <b>-1.7%</b>  |
| <b>PLANNING &amp; DEVELOPMENT</b>                      |                         |                        |                     |                               |                              |                          |               |
| <b>E - Planning &amp; Development</b>                  |                         |                        |                     |                               |                              |                          |               |
| Personal Services                                      | \$ 607,646              | \$ 635,160             | \$ 416,423          | \$ 652,806                    | \$ 652,806                   | \$ 17,646                | 2.8%          |
| All Other Expenses                                     | \$ 354,989              | \$ 354,989             | \$ 214,485          | \$ 248,299                    | \$ 359,754                   | \$ 4,765                 | 1.3%          |
| Departmental Equipment                                 | \$ -                    | \$ -                   | \$ -                | \$ -                          | \$ -                         | \$ -                     | - %           |
| <b>Planning &amp; Development Total Budget Request</b> | <b>\$ 962,635</b>       | <b>\$ 990,149</b>      | <b>\$ 630,908</b>   | <b>\$ 901,105</b>             | <b>\$ 1,012,560</b>          | <b>\$ 22,411</b>         | <b>2.3%</b>   |

**TOWN OF PLYMOUTH**  
**PRELIMINARY BUDGET REPORT BY OBJECT**  
**FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION                                 | 2020 Original<br>Budget | 2020 Revised<br>Budget | 2020 YTD<br>Actual   | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|-----------------------------------------------------|-------------------------|------------------------|----------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>E - Redevelopment Authority</b>                  |                         |                        |                      |                               |                              |                          |               |
| All Other Expenses                                  | \$ 21,977               | \$ 21,977              | \$ 19,912            | \$ 22,430                     | \$ 22,430                    | \$ 453                   | 2.1%          |
| <b>Redevelopment Authority Total Budget Request</b> | <b>\$ 21,977</b>        | <b>\$ 21,977</b>       | <b>\$ 19,912</b>     | <b>\$ 22,430</b>              | <b>\$ 22,430</b>             | <b>\$ 453</b>            | <b>2.1%</b>   |
| <b>Planning &amp; Development Department Total</b>  | <b>\$ 984,612</b>       | <b>\$ 1,012,126</b>    | <b>\$ 650,820</b>    | <b>\$ 923,535</b>             | <b>\$ 1,034,990</b>          | <b>\$ 22,864</b>         | <b>2.3%</b>   |
| <b>PUBLIC SAFETY</b>                                |                         |                        |                      |                               |                              |                          |               |
| <b>C - Police</b>                                   |                         |                        |                      |                               |                              |                          |               |
| Personal Services                                   | \$ 11,796,650           | \$ 11,839,702          | \$ 7,123,454         | \$ 11,659,191                 | \$ 11,659,191                | \$ (180,511)             | (1.5%)        |
| All Other Expenses                                  | \$ 510,294              | \$ 522,294             | \$ 295,163           | \$ 545,780                    | \$ 545,780                   | \$ 23,486                | 4.5%          |
| Departmental Equipment                              | \$ 338,465              | \$ 338,465             | \$ 297,941           | \$ 389,108                    | \$ 389,108                   | \$ 50,643                | 15.0%         |
| <b>Police Total Budget Request</b>                  | <b>\$ 12,645,409</b>    | <b>\$ 12,700,461</b>   | <b>\$ 7,716,558</b>  | <b>\$ 12,594,079</b>          | <b>\$ 12,594,079</b>         | <b>\$ (106,382)</b>      | <b>(0.8%)</b> |
| <b>C - Fire</b>                                     |                         |                        |                      |                               |                              |                          |               |
| Personal Services                                   | \$ 12,453,761           | \$ 12,937,989          | \$ 8,042,896         | \$ 13,151,449                 | \$ 13,151,449                | \$ 213,460               | 1.6%          |
| All Other Expenses                                  | \$ 357,906              | \$ 372,506             | \$ 190,722           | \$ 392,676                    | \$ 392,676                   | \$ 20,170                | 5.4%          |
| Departmental Equipment                              | \$ 152,200              | \$ 152,200             | \$ 50,444            | \$ 137,962                    | \$ 123,962                   | \$ (28,238)              | (18.6%)       |
| <b>Fire Total Budget Request</b>                    | <b>\$ 12,963,867</b>    | <b>\$ 13,462,695</b>   | <b>\$ 8,284,062</b>  | <b>\$ 13,682,087</b>          | <b>\$ 13,668,087</b>         | <b>\$ 205,392</b>        | <b>1.5%</b>   |
| <b>C - Emergency Management</b>                     |                         |                        |                      |                               |                              |                          |               |
| All Other Expenses                                  | \$ 69,900               | \$ 69,900              | \$ 1,150             | \$ 69,900                     | \$ 69,900                    | \$ -                     | - %           |
| Departmental Equipment                              | \$ -                    | \$ -                   | \$ -                 | \$ -                          | \$ -                         | \$ -                     | - %           |
| <b>Emergency Management Total Budget Request</b>    | <b>\$ 69,900</b>        | <b>\$ 69,900</b>       | <b>\$ 1,150</b>      | <b>\$ 69,900</b>              | <b>\$ 69,900</b>             | <b>\$ -</b>              | <b>- %</b>    |
| <b>C - Parking Enforcement</b>                      |                         |                        |                      |                               |                              |                          |               |
| Personal Services                                   | \$ -                    | \$ -                   | \$ -                 | \$ -                          | \$ -                         | \$ -                     | - %           |
| <b>Parking Enforcement Total Budget Request</b>     | <b>\$ -</b>             | <b>\$ -</b>            | <b>\$ -</b>          | <b>\$ -</b>                   | <b>\$ -</b>                  | <b>\$ -</b>              | <b>- %</b>    |
| <b>Public Safety Department Total</b>               | <b>\$ 25,679,176</b>    | <b>\$ 26,233,056</b>   | <b>\$ 16,001,770</b> | <b>\$ 26,346,066</b>          | <b>\$ 26,332,066</b>         | <b>\$ 99,010</b>         | <b>0.4%</b>   |
| <b>MARINE &amp; ENVIRONMENTAL AFFAIRS</b>           |                         |                        |                      |                               |                              |                          |               |
| <b>C - Animal Control</b>                           |                         |                        |                      |                               |                              |                          |               |
| Personal Services                                   | \$ 153,921              | \$ 153,921             | \$ 108,323           | \$ 155,066                    | \$ 155,066                   | \$ 1,145                 | 0.7%          |
| All Other Expenses                                  | \$ 6,800                | \$ 6,800               | \$ 2,193             | \$ 6,800                      | \$ 6,800                     | \$ -                     | - %           |
| Departmental Equipment                              | \$ -                    | \$ -                   | \$ -                 | \$ -                          | \$ -                         | \$ -                     | - %           |
| <b>Animal Control Total Budget Request</b>          | <b>\$ 160,721</b>       | <b>\$ 160,721</b>      | <b>\$ 110,517</b>    | <b>\$ 161,866</b>             | <b>\$ 161,866</b>            | <b>\$ 1,145</b>          | <b>0.7%</b>   |
| <b>C - Harbor Master</b>                            |                         |                        |                      |                               |                              |                          |               |
| Personal Services                                   | \$ 429,713              | \$ 441,018             | \$ 227,484           | \$ 385,869                    | \$ 385,869                   | \$ (55,149)              | (12.5%)       |
| All Other Expenses                                  | \$ 41,500               | \$ 41,500              | \$ 21,517            | \$ 41,500                     | \$ 41,500                    | \$ -                     | - %           |
| Fuel & Utilities                                    | \$ -                    | \$ -                   | \$ -                 | \$ 19,000                     | \$ 19,000                    | \$ 19,000                | - %           |
| Departmental Equipment                              | \$ 12,000               | \$ 12,000              | \$ 3,795             | \$ 52,000                     | \$ 52,000                    | \$ 40,000                | 333.3%        |
| <b>Harbor Master Total Budget Request</b>           | <b>\$ 483,213</b>       | <b>\$ 494,518</b>      | <b>\$ 252,796</b>    | <b>\$ 498,369</b>             | <b>\$ 498,369</b>            | <b>\$ 3,851</b>          | <b>0.8%</b>   |



**TOWN OF PLYMOUTH**  
**PRELIMINARY BUDGET REPORT BY OBJECT**  
**FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION                                        | 2020 Original<br>Budget | 2020 Revised<br>Budget | 2020 YTD<br>Actual  | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|------------------------------------------------------------|-------------------------|------------------------|---------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>C - Natural Resources</b>                               |                         |                        |                     |                               |                              |                          |               |
| Personal Services                                          | \$ 475,193              | \$ 503,601             | \$ 328,744          | \$ 497,140                    | \$ 497,140                   | \$(6,461)                | (1.3%)        |
| All Other Expenses                                         | \$ 83,000               | \$ 83,000              | \$ 33,908           | \$ 84,420                     | \$ 84,420                    | \$ 1,420                 | 1.7%          |
| Departmental Equipment                                     | \$ -                    | \$ -                   | \$ -                | \$ -                          | \$ -                         | \$ -                     | - %           |
| <b>Natural Resources Total Budget Request</b>              | <b>\$ 558,193</b>       | <b>\$ 586,601</b>      | <b>\$ 362,652</b>   | <b>\$ 581,560</b>             | <b>\$ 581,560</b>            | <b>\$(5,041)</b>         | <b>(0.9%)</b> |
| <b>Marine &amp; Environmental Affairs Department Total</b> | <b>\$ 1,202,127</b>     | <b>\$ 1,241,840</b>    | <b>\$ 725,965</b>   | <b>\$ 1,241,795</b>           | <b>\$ 1,241,795</b>          | <b>\$(45)</b>            | <b>0.0%</b>   |
| <b>PUBLIC WORKS</b>                                        |                         |                        |                     |                               |                              |                          |               |
| <b>D - DPW Engineering</b>                                 |                         |                        |                     |                               |                              |                          |               |
| Personal Services                                          | \$ 522,888              | \$ 547,715             | \$ 361,467          | \$ 526,455                    | \$ 526,455                   | \$(21,260)               | (3.9%)        |
| All Other Expenses                                         | \$ 83,863               | \$ 83,863              | \$ 65,570           | \$ 83,863                     | \$ 83,863                    | \$ -                     | - %           |
| Departmental Equipment                                     | \$ -                    | \$ -                   | \$ -                | \$ -                          | \$ -                         | \$ -                     | - %           |
| <b>DPW Engineering Total Budget Request</b>                | <b>\$ 606,751</b>       | <b>\$ 631,578</b>      | <b>\$ 427,036</b>   | <b>\$ 610,318</b>             | <b>\$ 610,318</b>            | <b>\$(21,260)</b>        | <b>(3.4%)</b> |
| <b>D - DPW Highway</b>                                     |                         |                        |                     |                               |                              |                          |               |
| Personal Services                                          | \$ 1,830,613            | \$ 1,924,171           | \$ 1,120,492        | \$ 1,918,833                  | \$ 1,918,833                 | \$(5,338)                | (0.3%)        |
| All Other Expenses                                         | \$ 225,570              | \$ 225,570             | \$ 103,242          | \$ 235,570                    | \$ 210,570                   | \$(15,000)               | (6.6%)        |
| Fuel & Utilities                                           | \$ -                    | \$ -                   | \$ -                | \$ 36,180                     | \$ 36,180                    | \$ 36,180                | - %           |
| Departmental Equipment                                     | \$ 52,477               | \$ 52,477              | \$ 34,178           | \$ 39,251                     | \$ 39,251                    | \$(13,226)               | (25.2%)       |
| <b>DPW Highway Total Budget Request</b>                    | <b>\$ 2,108,660</b>     | <b>\$ 2,202,218</b>    | <b>\$ 1,257,912</b> | <b>\$ 2,229,834</b>           | <b>\$ 2,204,834</b>          | <b>\$ 2,616</b>          | <b>0.1%</b>   |
| <b>D - DPW Administration</b>                              |                         |                        |                     |                               |                              |                          |               |
| Personal Services                                          | \$ 493,263              | \$ 510,084             | \$ 367,790          | \$ 532,298                    | \$ 621,298                   | \$ 111,214               | 21.8%         |
| All Other Expenses                                         | \$ 15,876               | \$ 15,876              | \$ 6,293            | \$ 36,131                     | \$ 16,131                    | \$ 255                   | 1.6%          |
| Departmental Equipment                                     | \$ -                    | \$ -                   | \$ -                | \$ -                          | \$ -                         | \$ -                     | - %           |
| <b>DPW Administration Total Budget Request</b>             | <b>\$ 509,139</b>       | <b>\$ 525,960</b>      | <b>\$ 374,084</b>   | <b>\$ 568,429</b>             | <b>\$ 637,429</b>            | <b>\$ 111,469</b>        | <b>21.2%</b>  |
| <b>D - Building Maintenance</b>                            |                         |                        |                     |                               |                              |                          |               |
| Personal Services                                          | \$ 873,095              | \$ 1,079,730           | \$ 504,395          | \$ 1,098,647                  | \$ 1,098,647                 | \$ 18,917                | 1.8%          |
| All Other Expenses                                         | \$ 661,538              | \$ 1,010,899           | \$ 544,909          | \$ 947,272                    | \$ 947,272                   | \$(63,627)               | (6.3%)        |
| Fuel & Utilities                                           | \$ -                    | \$ -                   | \$ -                | \$ 1,370,200                  | \$ 1,370,200                 | \$ 1,370,200             | - %           |
| Departmental Equipment                                     | \$ -                    | \$ -                   | \$ -                | \$ -                          | \$ -                         | \$ -                     | - %           |
| <b>Building Maintenance Total Budget Request</b>           | <b>\$ 1,534,633</b>     | <b>\$ 2,090,629</b>    | <b>\$ 1,049,304</b> | <b>\$ 3,416,119</b>           | <b>\$ 3,416,119</b>          | <b>\$ 1,325,490</b>      | <b>63.4%</b>  |
| <b>D - Fleet Maintenance</b>                               |                         |                        |                     |                               |                              |                          |               |
| Personal Services                                          | \$ 385,239              | \$ 405,363             | \$ 245,468          | \$ 411,807                    | \$ 411,807                   | \$ 6,444                 | 1.6%          |
| All Other Expenses                                         | \$ 458,090              | \$ 458,090             | \$ 255,690          | \$ 458,090                    | \$ 458,090                   | \$ -                     | - %           |
| Fuel & Utilities                                           | \$ -                    | \$ -                   | \$ -                | \$ 560,700                    | \$ 560,700                   | \$ 560,700               | - %           |
| Departmental Equipment                                     | \$ 12,081               | \$ 12,081              | \$ -                | \$ 27,223                     | \$ 27,223                    | \$ 15,142                | 125.3%        |
| <b>Fleet Maintenance Total Budget Request</b>              | <b>\$ 855,410</b>       | <b>\$ 875,534</b>      | <b>\$ 501,159</b>   | <b>\$ 1,457,820</b>           | <b>\$ 1,457,820</b>          | <b>\$ 582,286</b>        | <b>66.5%</b>  |

**TOWN OF PLYMOUTH**  
**PRELIMINARY BUDGET REPORT BY OBJECT**  
**FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION                            | 2020 Original<br>Budget | 2020 Revised<br>Budget | 2020 YTD<br>Actual   | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|------------------------------------------------|-------------------------|------------------------|----------------------|-------------------------------|------------------------------|--------------------------|---------------|
| D - Solid Waste                                |                         |                        |                      |                               |                              |                          |               |
| Personal Services                              | \$ 64,063               | \$ 66,231              | \$ 42,814            | \$ 66,691                     | \$ 66,691                    | \$ 460                   | 0.7%          |
| All Other Expenses                             | \$ 169,645              | \$ 169,645             | \$ 86,314            | \$ 171,415                    | \$ 171,415                   | \$ 1,770                 | 1.0%          |
| <b>Solid Waste Total Budget Request</b>        | <b>\$ 233,708</b>       | <b>\$ 235,876</b>      | <b>\$ 129,128</b>    | <b>\$ 238,106</b>             | <b>\$ 238,106</b>            | <b>\$ 2,230</b>          | <b>0.9%</b>   |
| D - Crematory                                  |                         |                        |                      |                               |                              |                          |               |
| Personal Services                              | \$ 129,987              | \$ 149,209             | \$ 87,824            | \$ 135,212                    | \$ 135,212                   | \$(13,997)               | (9.4%)        |
| All Other Expenses                             | \$ 34,600               | \$ 34,600              | \$ 15,933            | \$ 44,600                     | \$ 44,600                    | \$ 10,000                | 28.9%         |
| Departmental Equipment                         | \$ -                    | \$ -                   | \$ -                 | \$ -                          | \$ -                         | \$ -                     | - %           |
| <b>Crematory Total Budget Request</b>          | <b>\$ 164,587</b>       | <b>\$ 183,809</b>      | <b>\$ 103,757</b>    | <b>\$ 179,812</b>             | <b>\$ 179,812</b>            | <b>\$(3,997)</b>         | <b>(2.2%)</b> |
| D - Cemetery                                   |                         |                        |                      |                               |                              |                          |               |
| Personal Services                              | \$ 349,327              | \$ 377,724             | \$ 236,818           | \$ 432,625                    | \$ 432,625                   | \$ 54,901                | 14.5%         |
| All Other Expenses                             | \$ 68,831               | \$ 68,831              | \$ 16,558            | \$ 82,831                     | \$ 82,831                    | \$ 14,000                | 20.3%         |
| Departmental Equipment                         | \$ 14,161               | \$ 14,161              | \$ 7,824             | \$ 10,217                     | \$ 10,217                    | \$(3,944)                | (27.9%)       |
| <b>Cemetery Total Budget Request</b>           | <b>\$ 432,319</b>       | <b>\$ 460,716</b>      | <b>\$ 261,200</b>    | <b>\$ 525,673</b>             | <b>\$ 525,673</b>            | <b>\$ 64,957</b>         | <b>14.1%</b>  |
| D - Parks And Forestry                         |                         |                        |                      |                               |                              |                          |               |
| Personal Services                              | \$ 1,004,878            | \$ 1,020,611           | \$ 625,535           | \$ 1,023,488                  | \$ 1,023,488                 | \$ 2,877                 | 0.3%          |
| All Other Expenses                             | \$ 246,809              | \$ 246,809             | \$ 98,129            | \$ 258,030                    | \$ 258,030                   | \$ 11,221                | 4.5%          |
| Departmental Equipment                         | \$ 2,085                | \$ 2,085               | \$ -                 | \$ -                          | \$ -                         | \$(2,085)                | (100.0%)      |
| <b>Parks And Forestry Total Budget Request</b> | <b>\$ 1,253,772</b>     | <b>\$ 1,269,505</b>    | <b>\$ 723,664</b>    | <b>\$ 1,281,518</b>           | <b>\$ 1,281,518</b>          | <b>\$ 12,013</b>         | <b>0.9%</b>   |
| <b>Public Works Department Total</b>           | <b>\$ 7,698,979</b>     | <b>\$ 8,475,824</b>    | <b>\$ 4,827,244</b>  | <b>\$ 10,507,629</b>          | <b>\$ 10,551,629</b>         | <b>\$ 2,075,805</b>      | <b>24.5%</b>  |
| <b>Total Total Budget School &amp; Town</b>    | <b>\$ 146,750,759</b>   | <b>\$ 148,419,422</b>  | <b>\$ 86,621,009</b> | <b>\$ 154,690,554</b>         | <b>\$ 155,111,418</b>        | <b>\$ 6,691,996</b>      | <b>4.5%</b>   |

**TOWN OF PLYMOUTH  
PRELIMINARY BUDGET REPORT BY OBJECT  
FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION                                     | 2020 Original<br>Budget | 2020 Revised<br>Budget | 2020 YTD<br>Actual    | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|---------------------------------------------------------|-------------------------|------------------------|-----------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>FIXED COSTS SCHOOL &amp; TOWN</b>                    |                         |                        |                       |                               |                              |                          |               |
| B - Salary Reserve Account                              | \$ 1,464,000            | \$ 672,662             | \$ 129,750            | 1,759,200                     | 1,759,200                    | \$ 1,086,538             | 161.5%        |
| D - Fuel and Utilities                                  | \$ 1,745,230            | \$ 1,881,730           | \$ 1,055,039          | -                             | -                            | \$(1,881,730)            | (100.0%)      |
| B - Finance Committee Reserve Account                   | \$ 150,000              | \$ 53,639              | \$ -                  | 150,000                       | 150,000                      | \$ 96,361                | 179.6%        |
| B - Tax Title Foreclosures                              | \$ 300,000              | \$ 300,000             | \$ 46,763             | 296,000                       | 296,000                      | \$(4,000)                | (1.3%)        |
| F - Medicaid Program                                    | \$ 278,379              | \$ 278,379             | \$ 173,248            | 311,070                       | 311,070                      | \$ 32,691                | 11.7%         |
| F - Out of District Transportation                      | \$ 32,400               | \$ 32,400              | \$ 15,278             | 33,120                        | 33,120                       | \$ 720                   | 2.2%          |
| D - Snow & Ice Removal                                  | \$ 604,250              | \$ 604,250             | \$ 426,149            | 629,250                       | 629,250                      | \$ 25,000                | 4.1%          |
| A - Member Benefits                                     | \$ 7,690,418            | \$ 7,652,418           | \$ 4,798,855          | 8,031,553                     | 7,974,803                    | \$ 322,385               | 4.2%          |
| B - Pensions                                            | \$ 14,288,734           | \$ 14,288,734          | \$ 14,287,734         | 15,498,095                    | 15,453,678                   | \$ 1,164,944             | 8.2%          |
| B - Unemployment Compensation                           | \$ 125,000              | \$ 125,000             | \$ 125,000            | 125,000                       | 125,000                      | \$ -                     | - %           |
| B - Member Insurance                                    | \$ 35,459,140           | \$ 35,459,140          | \$ 21,602,774         | 38,094,608                    | 37,113,552                   | \$ 1,654,412             | 4.7%          |
| B - OPEB Trust Funding                                  | \$ 1,016,568            | \$ 1,016,568           | \$ 1,016,568          | 1,047,066                     | 1,047,066                    | \$ 30,498                | 3.0%          |
| B - Compensated Absences                                | \$ 125,000              | \$ 125,000             | \$ 125,000            | 125,000                       | 125,000                      | \$ -                     | - %           |
| A - All Town Insurance                                  | \$ 1,367,311            | \$ 1,317,311           | \$ 1,265,493          | 1,446,879                     | 1,446,879                    | \$ 129,568               | 9.8%          |
| <b>Total Total Fixed Costs Budget School &amp; Town</b> | <b>\$ 64,646,430</b>    | <b>\$ 63,807,231</b>   | <b>\$ 45,067,651</b>  | <b>\$ 67,546,841</b>          | <b>\$ 66,464,618</b>         | <b>\$ 2,657,387</b>      | <b>4.2%</b>   |
| <b>COMMUNITY DEBT SCHOOL &amp; TOWN</b>                 |                         |                        |                       |                               |                              |                          |               |
| B - Principal                                           | \$ 10,733,742           | \$ 10,712,408          | \$ 1,959,971          | 9,529,594                     | 9,534,394                    | \$(1,178,014)            | (11.0%)       |
| B - Interest                                            | \$ 6,973,640            | \$ 6,989,163           | \$ 3,453,952          | 6,556,419                     | 6,556,419                    | \$(432,744)              | (6.2%)        |
| B - Temporary Interest                                  | \$ 546,598              | \$ 365,644             | \$ -                  | 630,753                       | 630,753                      | \$ 265,109               | 72.5%         |
| B - Miscellaneous Interest                              | \$ 5,000                | \$ 5,000               | \$ 539                | 5,000                         | 5,000                        | \$ -                     | - %           |
| B - Bond Issuance                                       | \$ 25,000               | \$ 25,000              | \$ -                  | 25,000                        | 25,000                       | \$ -                     | - %           |
| <b>Total Total Debt Budget</b>                          | <b>\$ 18,283,980</b>    | <b>\$ 18,097,215</b>   | <b>\$ 5,414,462</b>   | <b>\$ 16,746,766</b>          | <b>\$ 16,751,566</b>         | <b>\$(1,345,649)</b>     | <b>(7.4%)</b> |
| <b>TOTAL GENERAL FUND</b>                               | <b>\$ 229,681,169</b>   | <b>\$ 230,323,868</b>  | <b>\$ 137,103,122</b> | <b>\$ 238,984,161</b>         | <b>\$ 238,327,602</b>        | <b>\$ 8,003,734</b>      | <b>3.5%</b>   |

**TOWN OF PLYMOUTH**  
**PRELIMINARY BUDGET REPORT BY OBJECT**  
**FY2021 - Projection 22101**

**AIRPORT FUND**

| ACCOUNT INFORMATION             | 2020 Original<br>Budget | 2020 Revised<br>Budget | 2020 YTD<br>Actual    | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|---------------------------------|-------------------------|------------------------|-----------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>ENTERPRISE FUNDS</b>         |                         |                        |                       |                               |                              |                          |               |
| G - Personal Services           | \$ 557,174              | \$ 582,048             | \$ 373,707            | \$ 580,304                    | \$ 580,304                   | \$(1,744)                | (0.3%)        |
| G - All Other Expenses          | \$ 2,037,975            | \$ 2,037,975           | \$ 934,742            | \$ 2,046,075                  | \$ 2,046,075                 | \$ 8,100                 | 0.4%          |
| G - Airport Enterprise Debt     | \$ 43,400               | \$ 43,400              | \$ 9,200              | \$ 42,150                     | \$ 42,150                    | \$(1,250)                | (2.9%)        |
| G - Departmental Equipment      | \$ -                    | \$ -                   | \$ -                  | \$ -                          | \$ -                         | \$ -                     | - %           |
| G - Transfer to OPEB Trust      | \$ 3,627                | \$ 3,627               | \$ 3,627              | \$ 3,735                      | \$ 3,735                     | \$ 108                   | 3.0%          |
| <b>Total Airport Budget</b>     | <b>\$ 2,642,176</b>     | <b>\$ 2,667,050</b>    | <b>\$ 1,321,276</b>   | <b>\$ 2,672,264</b>           | <b>\$ 2,672,264</b>          | <b>\$ 5,214</b>          | <b>0.2%</b>   |
| G - Personal Services           | \$ 446,520              | \$ 459,505             | \$ 257,950            | \$ 412,793                    | \$ 412,793                   | \$(46,712)               | (10.2%)       |
| G - Other Expenditures          | \$ 2,282,337            | \$ 2,282,337           | \$ 1,203,296          | \$ 4,585,207                  | \$ 4,585,207                 | \$ 2,302,870             | 100.9%        |
| G - Departmental Equipment      | \$ 13,800               | \$ 13,800              | \$ 13,792             | \$ 11,124                     | \$ 11,124                    | \$(2,676)                | (19.4%)       |
| G - Sewer Enterprise Debt       | \$ 4,555,471            | \$ 4,377,071           | \$ 2,685,987          | \$ 3,847,726                  | \$ 3,847,726                 | \$(529,345)              | (12.1%)       |
| G - Transfer to OPEB Trust      | \$ 2,490                | \$ 2,490               | \$ 2,490              | \$ 2,565                      | \$ 2,565                     | \$ 75                    | 3.0%          |
| <b>Total Sewer Budget</b>       | <b>\$ 7,300,618</b>     | <b>\$ 7,135,203</b>    | <b>\$ 4,163,515</b>   | <b>\$ 8,859,415</b>           | <b>\$ 8,859,415</b>          | <b>\$ 1,724,213</b>      | <b>24.2%</b>  |
| G - Personal Services           | \$ 1,252,386            | \$ 1,307,493           | \$ 853,251            | \$ 1,383,824                  | \$ 1,383,824                 | \$ 76,331                | 5.8%          |
| G - Other Expenditures          | \$ 1,281,123            | \$ 1,281,123           | \$ 688,687            | \$ 1,281,123                  | \$ 1,281,123                 | \$ -                     | - %           |
| G - Departmental Equipment      | \$ -                    | \$ -                   | \$ -                  | \$ -                          | \$ -                         | \$ -                     | - %           |
| G - Water Enterprise Debt       | \$ 2,383,012            | \$ 2,249,623           | \$ 406,450            | \$ 2,234,664                  | \$ 2,234,664                 | \$(14,959)               | (0.7%)        |
| G - Transfer to OPEB Trust      | \$ 15,700               | \$ 15,700              | \$ 15,700             | \$ 16,171                     | \$ 16,171                    | \$ 471                   | 3.0%          |
| <b>Total Water Budget</b>       | <b>\$ 4,932,221</b>     | <b>\$ 4,853,939</b>    | <b>\$ 1,964,087</b>   | <b>\$ 4,915,782</b>           | <b>\$ 4,915,782</b>          | <b>\$ 61,843</b>         | <b>1.3%</b>   |
| G - Personal Services           | \$ 233,364              | \$ 242,034             | \$ 142,395            | \$ 246,705                    | \$ 246,705                   | \$ 4,671                 | 1.9%          |
| G - Other Expenditures          | \$ 426,853              | \$ 426,853             | \$ 273,255            | \$ 366,787                    | \$ 450,630                   | \$ 23,777                | 5.6%          |
| G - Solid Waste Enterprise Debt | \$ -                    | \$ -                   | \$ -                  | \$ 4,800                      | \$ -                         | \$ -                     | - %           |
| B - Reserve Fund                | \$ -                    | \$ -                   | \$ -                  | \$ -                          | \$ -                         | \$ -                     | - %           |
| G - Transfer to OPEB Trust      | \$ 2,948                | \$ 2,948               | \$ 2,948              | \$ 3,037                      | \$ 3,037                     | \$ 89                    | 3.0%          |
| <b>Total Solid Waste Budget</b> | <b>\$ 663,165</b>       | <b>\$ 671,835</b>      | <b>\$ 418,597</b>     | <b>\$ 621,329</b>             | <b>\$ 700,372</b>            | <b>\$ 28,537</b>         | <b>4.2%</b>   |
| G - Other Expenditures          | \$ 1,635,000            | \$ 1,635,000           | \$ 1,116,540          | \$ 1,635,000                  | \$ 1,635,000                 | \$ -                     | - %           |
| G - Departmental Equipment      | \$ 50,000               | \$ 50,000              | \$ -                  | \$ 50,000                     | \$ 50,000                    | \$ -                     | - %           |
| <b>Total Cable Budget</b>       | <b>\$ 1,685,000</b>     | <b>\$ 1,685,000</b>    | <b>\$ 1,116,540</b>   | <b>\$ 1,685,000</b>           | <b>\$ 1,685,000</b>          | <b>\$ -</b>              | <b>- %</b>    |
| <b>TOTAL ENTERPRISE FUNDS</b>   | <b>\$ 17,223,180</b>    | <b>\$ 17,013,026</b>   | <b>\$ 8,984,016</b>   | <b>\$ 18,753,790</b>          | <b>\$ 18,832,833</b>         | <b>\$ 1,819,807</b>      | <b>10.7%</b>  |
| <b>TOTAL FY2021 BUDGET</b>      | <b>\$ 246,904,349</b>   | <b>\$ 247,336,894</b>  | <b>\$ 146,087,137</b> | <b>\$ 257,737,951</b>         | <b>\$ 257,160,435</b>        | <b>\$ 12,129,504</b>     | <b>4.9%</b>   |

**TOWN OF PLYMOUTH  
PRELIMINARY BUDGET REPORT BY OBJECT  
FY2021 - Projection 22101**

**AIRPORT FUND**

| ACCOUNT INFORMATION                  | 2020 Original<br>Budget | 2020 Revised<br>Budget | 2020 YTD<br>Actual  | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|--------------------------------------|-------------------------|------------------------|---------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>INDIRECT COSTS</b>                |                         |                        |                     |                               |                              |                          |               |
| G - Airport Fund - Indirect Cost     | \$ 217,196              | \$ 217,196             | \$ 217,196          | \$ -                          | \$ 223,712                   | \$ 6,516                 | 3.0%          |
| G - Sewer Fund - Indirect Cost       | \$ 402,599              | \$ 402,599             | \$ 402,599          | \$ -                          | \$ 464,234                   | \$ 61,635                | 15.3%         |
| G - Water Fund - Indirect Cost       | \$ 1,283,026            | \$ 1,283,026           | \$ 1,283,026        | \$ -                          | \$ 1,352,886                 | \$ 69,860                | 5.4%          |
| G - Solid Waste Fund - Indirect Cost | \$ 243,697              | \$ 243,697             | \$ 243,697          | \$ -                          | \$ 265,131                   | \$ 21,434                | 8.8%          |
| <b>Total Indirect Costs</b>          | <b>\$ 2,146,518</b>     | <b>\$ 2,146,518</b>    | <b>\$ 2,146,518</b> | <b>\$ -</b>                   | <b>\$ 2,305,963</b>          | <b>\$ 159,445</b>        | <b>7.4%</b>   |

**Town of Plymouth  
General Fund Budget  
Fiscal 2021 - Sources Uses - Preliminary**

**Town Meeting Book**

| <b>GENERAL FUND REVENUES</b>              |                              |                              |                                          |                                                  |                                         |
|-------------------------------------------|------------------------------|------------------------------|------------------------------------------|--------------------------------------------------|-----------------------------------------|
|                                           | <b>Final 2019<br/>Budget</b> | <b>Final Budget<br/>2020</b> | <b>2021 April ATM<br/>Initial Budget</b> | <b>Dollar<br/>Change<br/>over Prior<br/>Year</b> | <b>% Change<br/>over Prior<br/>Year</b> |
| <b><u>Property Taxes</u></b>              |                              |                              |                                          |                                                  |                                         |
| Prior Year Tax Levy Limit                 | 162,811,487                  | 170,642,498                  | 179,459,232                              |                                                  |                                         |
| Amended Prior Year New Growth             |                              |                              |                                          |                                                  |                                         |
| 2.5% Allowance                            | 4,070,287                    | 4,266,062                    | 4,486,481                                |                                                  |                                         |
| New Growth                                | 3,760,724                    | 4,550,672                    | 3,000,000                                |                                                  |                                         |
| Operational Override                      |                              |                              |                                          |                                                  |                                         |
| <b>Levy Limit</b>                         | <b>170,642,498</b>           | <b>179,459,232</b>           | <b>186,945,713</b>                       |                                                  |                                         |
| Debt Exclusion                            | 7,985,660                    | 8,066,208                    | 7,841,843                                |                                                  |                                         |
| Other                                     |                              |                              |                                          |                                                  |                                         |
| <b>Maximum Allowable Levy Limit</b>       | <b>178,628,158</b>           | <b>187,525,440</b>           | <b>194,787,556</b>                       |                                                  |                                         |
| Unused Levy Capacity                      | (3,870,663)                  | (4,062,141)                  | (2,746,422)                              |                                                  |                                         |
| <b>Total Property Taxes Raised</b>        | <b>174,757,495</b>           | <b>183,463,299</b>           | <b>192,041,134</b>                       | <b>8,577,835</b>                                 | <b>4.68%</b>                            |
| <b>Tax Rate</b>                           | <b>\$16.54</b>               | <b>\$16.35</b>               | <b>\$17.11</b>                           | <b>0.76</b>                                      | <b>4.68%</b>                            |
| <b>Values</b>                             | <b>10,565,749,378</b>        | <b>11,220,996,817</b>        | <b>11,220,996,817</b>                    | <b>NO Change in Value</b>                        |                                         |
| <b><u>State Aid - Cherry Sheet</u></b>    |                              |                              |                                          |                                                  |                                         |
| Chapter 70                                | 26,128,197                   | 26,369,547                   | 26,369,547                               |                                                  |                                         |
| Charter School Reimbursement              | 1,584,062                    | 1,251,323                    | 1,251,323                                |                                                  |                                         |
| School Lunch                              |                              |                              | 0                                        |                                                  |                                         |
| Lottery                                   |                              |                              | 0                                        |                                                  |                                         |
| Hold Harmless Lottery                     |                              |                              | 0                                        |                                                  |                                         |
| <b>General Municipal Aid</b>              | <b>4,051,514</b>             | <b>4,160,905</b>             | <b>4,160,905</b>                         |                                                  |                                         |
| <b>Police Career Incentive</b>            |                              |                              | 0                                        |                                                  |                                         |
| Veterans Benefits                         | 426,793                      | 439,380                      | 439,380                                  |                                                  |                                         |
| Exemptions - Vets, Blind                  |                              |                              | 0                                        |                                                  |                                         |
| Exemptions - Elderly                      |                              |                              | 0                                        |                                                  |                                         |
| <b>Exemption Reimbursement Total</b>      | <b>355,731</b>               | <b>373,700</b>               | <b>373,700</b>                           |                                                  |                                         |
| State Owned Land                          | 611,177                      | 698,033                      | 698,033                                  |                                                  |                                         |
| Public Libraries                          | 65,246                       | 68,994                       | 68,994                                   |                                                  |                                         |
| <b>Total</b>                              | <b>33,222,720</b>            | <b>33,361,882</b>            | <b>33,361,882</b>                        | <b>Level Funded</b>                              |                                         |
| <b><u>State Aid - MSBA</u></b>            |                              |                              |                                          |                                                  |                                         |
| School Construction Reimbursement         | 1,636,804                    | 1,636,804                    | 657,278                                  |                                                  |                                         |
| <b>Total</b>                              | <b>1,636,804</b>             | <b>1,636,804</b>             | <b>657,278</b>                           | <b>(979,526)</b>                                 | <b>-59.84%</b>                          |
| <b><u>Local Receipts</u></b>              |                              |                              |                                          |                                                  |                                         |
| Motor Vehicle Excise                      | 8,524,668                    | 8,652,538                    | 8,782,326                                |                                                  |                                         |
| Other Excise                              | 964,338                      | 920,000                      | 925,000                                  |                                                  |                                         |
| Penalties & Interest                      | 814,232                      | 910,000                      | 920,000                                  |                                                  |                                         |
| Payments in Lieu                          | 84,900                       | 75,000                       | 76,000                                   |                                                  |                                         |
| Fees                                      | 574,600                      | 690,000                      | 690,000                                  |                                                  |                                         |
| Rentals                                   | 851,000                      | 865,000                      | 870,000                                  |                                                  |                                         |
| Departmental Revenue - Recreation         | 114,100                      | 175,000                      | 177,000                                  |                                                  |                                         |
| Departmental Revenue - School Medicaid    | 985,300                      | 435,000                      | 435,000                                  |                                                  |                                         |
| Departmental Revenue - Cemetery           | 67,700                       | 80,000                       | 81,000                                   |                                                  |                                         |
| Departmental Revenue - Crematory          | 198,400                      | 245,000                      | 250,000                                  |                                                  |                                         |
| Other Dept Revenue                        | 350,500                      | 450,000                      | 480,000                                  |                                                  |                                         |
| Licenses & Permits                        | 2,855,675                    | 3,000,000                    | 3,200,000                                |                                                  |                                         |
| Fines & Forfeits                          | 305,000                      | 350,000                      | 350,000                                  |                                                  |                                         |
| Miscellaneous - Medicare D / Fringe Reimb | 1,146,271                    | 1,275,000                    | 1,300,000                                |                                                  |                                         |
| PGDC Parking Deck Reimbursement for Debt  | 0                            | 158,208                      | 158,800                                  |                                                  |                                         |
| Investment Income                         | 455,991                      | 745,000                      | 902,000                                  |                                                  |                                         |
| <b>Total</b>                              | <b>18,292,675</b>            | <b>19,025,747</b>            | <b>19,597,126</b>                        | <b>571,379</b>                                   | <b>3.00%</b>                            |
| <b><u>Other Sources</u></b>               |                              |                              |                                          |                                                  |                                         |
| Sewer Fund Indirect Costs                 | 398,248                      | 402,599                      | 464,234                                  |                                                  |                                         |
| Water Fund Indirect Costs                 | 1,279,338                    | 1,283,026                    | 1,352,886                                |                                                  |                                         |
| Airport Indirect Costs                    | 206,853                      | 217,196                      | 223,712                                  |                                                  |                                         |
| Solid Waste Fund Indirect Costs           | 204,099                      | 243,697                      | 265,131                                  |                                                  |                                         |
| <b>Total</b>                              | <b>2,088,538</b>             | <b>2,146,517</b>             | <b>2,305,963</b>                         | <b>159,446</b>                                   | <b>7.43%</b>                            |

Lynne A. Barrett  
Director of Finance

**Town of Plymouth  
General Fund Budget  
Fiscal 2021 - Sources Uses - Preliminary**

**Town Meeting Book**

|                                                    | <b>Final 2019<br/>Budget</b> | <b>Final Budget<br/>2020</b> | <b>2021 April ATM<br/>Initial Budget</b> | <b>Dollar<br/>Change<br/>over Prior<br/>Year</b> | <b>% Change<br/>over Prior<br/>Year</b> |
|----------------------------------------------------|------------------------------|------------------------------|------------------------------------------|--------------------------------------------------|-----------------------------------------|
| <b><u>Available Funds</u></b>                      |                              |                              |                                          |                                                  |                                         |
| Title V Loan Program - Debt Service - Art 7        | 159,717                      | 160,170                      | 163,033                                  |                                                  |                                         |
| Title V Loan Program - Administration - Art 7      | 30,723                       | 31,491                       | 29,492                                   |                                                  |                                         |
| State Boat Ramp Revolving - Art 7                  | 11,382                       | 11,177                       | 12,932                                   |                                                  |                                         |
| Recreation Revolving - Art 7                       | 36,624                       | 32,496                       | 31,866                                   |                                                  |                                         |
| Memorial Hall Revolving - Art 7                    | 10,705                       | 11,462                       | 27,761                                   |                                                  |                                         |
| Plymouth Beach Revolving - Art 7                   | 10,153                       | 10,154                       | 11,592                                   |                                                  |                                         |
| Fire Safety & Prevention Revolving - Art 7         | 5,924                        | 5,947                        | 6,287                                    |                                                  |                                         |
| Fire Alarm Maint Revolving - Art 7                 | 10,112                       | 10,151                       | 10,731                                   |                                                  |                                         |
| Cemetery Perpetual Care Art 7                      | 37,186                       | 22,511                       | 35,000                                   |                                                  |                                         |
| Municipal Waterways - Article 7                    | 130,000                      | 130,000                      | 142,000                                  |                                                  |                                         |
| Municipal Waterways - Article 7 - Debt             | 81,513                       | 84,763                       | 82,763                                   |                                                  |                                         |
| Cemetery Perpetual Care - Article 8                |                              | 0                            |                                          |                                                  |                                         |
| Municipal Waterways - Art 8 & 9                    | 14,000                       | 0                            |                                          |                                                  |                                         |
| Fire Prevention Revolving - Art 8                  | 74,400                       | 0                            |                                          |                                                  |                                         |
| Projects Funds less than \$50,000 for Debt Service | 13,766                       | 0                            | 5,307                                    |                                                  |                                         |
| Pavement Management Debt Fund                      | 104,709                      | 576,199                      | 566,500                                  |                                                  |                                         |
| Meals Tax for Town Hall Project                    | 1,796,094                    | 1,792,844                    | 1,798,344                                |                                                  |                                         |
| Premium for Debt Exclusion                         | 178,582                      | 168,550                      | 158,517                                  |                                                  |                                         |
| Free Cash for Stabilization & OPEB Fund            | 500,000                      | 1,028,000                    | 500,000                                  |                                                  |                                         |
| <b>Total</b>                                       | <b>\$3,205,590</b>           | <b>\$4,075,915</b>           | <b>3,582,124</b>                         | <b>(493,791)</b>                                 | <b>-12.11%</b>                          |
| <b>Grand Total</b>                                 | <b>\$233,203,822</b>         | <b>\$243,710,164</b>         | <b>251,545,507</b>                       | <b>7,835,343</b>                                 | <b>3.22%</b>                            |
| <b>GENERAL FUND EXPENSES</b>                       |                              |                              |                                          |                                                  |                                         |
| <b><u>Operating Budgets</u></b>                    |                              |                              |                                          |                                                  |                                         |
| Administrative Services                            | 2,787,422                    | 2,786,409                    | 3,065,021                                | 278,612                                          | 10.00%                                  |
| Department of Finance                              | 3,373,861                    | 3,412,949                    | 3,785,040                                | 372,091                                          | 10.90%                                  |
| Department of Community Resources                  | 3,643,959                    | 3,665,866                    | 3,896,793                                | 230,927                                          | 6.30%                                   |
| Department of Inspectional Services                | 1,044,517                    | 1,100,456                    | 1,121,421                                | 20,965                                           | 1.91%                                   |
| Department of Planning & Development               | 904,273                      | 984,612                      | 1,034,990                                | 50,378                                           | 5.12%                                   |
| Department of Public Safety                        | 24,672,731                   | 25,705,776                   | 26,332,066                               | 626,290                                          | 2.44%                                   |
| Department of Marine & Environmental Affairs       | 1,113,686                    | 1,202,127                    | 1,241,795                                | 39,668                                           | 3.30%                                   |
| Department of Public Works                         | 7,530,136                    | 8,131,979                    | 10,551,629                               | 2,419,650                                        | 29.75%                                  |
| Fixed Costs                                        | 61,010,555                   | 65,121,430                   | 66,464,618                               | 1,343,188                                        | 2.06%                                   |
| Debt Service                                       | 16,856,664                   | 18,097,215                   | 16,751,566                               | (1,345,649)                                      | -7.44%                                  |
| School                                             | 97,034,575                   | 100,220,185                  | 104,082,663                              | 3,862,478                                        | 3.85%                                   |
| <b>Total</b>                                       | <b>219,972,379</b>           | <b>230,429,004</b>           | <b>238,327,602</b>                       | <b>7,898,598</b>                                 | <b>3.43%</b>                            |
| <b><u>General Articles</u></b>                     |                              |                              |                                          |                                                  |                                         |
| Article 8 Dept Equip & Art 9                       | 0                            |                              |                                          |                                                  |                                         |
| Public & Private Gravel Roads                      | 0                            | 1,000,000                    |                                          |                                                  |                                         |
| Other Articles                                     | 0                            |                              |                                          |                                                  |                                         |
| Unpaid Bills                                       | 0                            |                              |                                          |                                                  |                                         |
| <b>Total</b>                                       | <b>\$0</b>                   | <b>\$1,000,000</b>           | <b>0</b>                                 | <b>(1,000,000)</b>                               | <b>-100.00%</b>                         |
| <b><u>Off-Budget Expenditures</u></b>              |                              |                              |                                          |                                                  |                                         |
| Cherry Sheet Assessments                           | 10,102,022                   | 10,704,238                   | 11,239,450                               |                                                  |                                         |
| Cherry Sheet Offsets                               | 65,246                       | 68,994                       | 68,994                                   |                                                  |                                         |
| Court Judgments                                    | 37,100                       | 45,175                       | 0                                        |                                                  |                                         |
| Appropriation Deficits - Snow & Ice                | 636,653                      | 304,873                      | 709,461                                  |                                                  |                                         |
| Appropriation Deficits - Other (Ch44,S31)          | 1,249,485                    | 21,500                       | 0                                        |                                                  |                                         |
| Overlay Reserve                                    | 1,140,937                    | 1,136,379                    | 1,200,000                                |                                                  |                                         |
| <b>Total</b>                                       | <b>\$13,231,443</b>          | <b>\$12,281,160</b>          | <b>13,217,905</b>                        | <b>936,745</b>                                   | <b>7.63%</b>                            |
| <b>Total</b>                                       | <b>\$233,203,822</b>         | <b>\$243,710,164</b>         | <b>\$251,545,507</b>                     | <b>7,835,343</b>                                 | <b>3.22%</b>                            |
| <b>Revenues Over (Under) Expenditures</b>          | <b>\$0</b>                   | <b>(\$0.00)</b>              | <b>\$0</b>                               |                                                  |                                         |
| <b>Debt Service as % Budget</b>                    | <b>7.66%</b>                 | <b>7.85%</b>                 | <b>7.03%</b>                             |                                                  |                                         |

Lynne A. Barrett  
Director of Finance

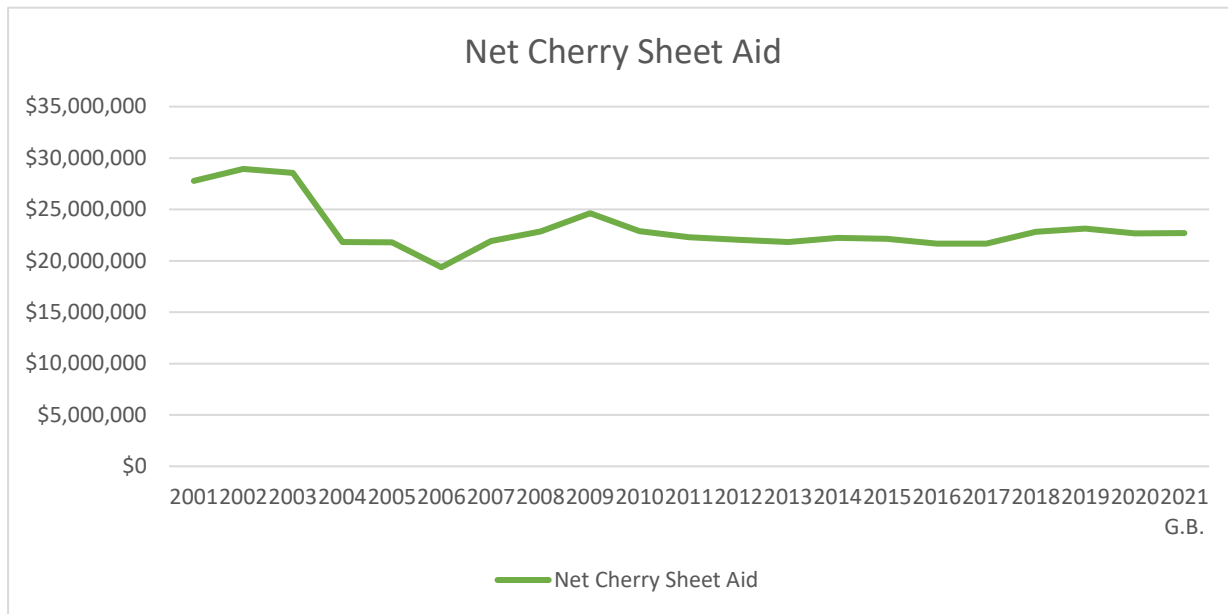
**Town of Plymouth  
Property Taxes History**

| Fiscal Year     | Calculated 21/2 Levy Limit Increase | New Growth          | Debt Exclusion      | Excess Levy Capacity | Increase (Decrease) in Excess Levy Capacity | Property Tax Revenue in Millions | \$ Increase over Prior Year | % Increase (Decrease) over Prior Year | Tax Rate        | % Increase (Decrease) over Prior Year | Assessed Value In Billions | % Increase (Decrease) over Prior Year |
|-----------------|-------------------------------------|---------------------|---------------------|----------------------|---------------------------------------------|----------------------------------|-----------------------------|---------------------------------------|-----------------|---------------------------------------|----------------------------|---------------------------------------|
| 2001            | 1,883,115                           | 1,460,963           | 759,211             | 4,270,372            |                                             | 75.16                            |                             |                                       | 16.30           |                                       | 4.61                       |                                       |
| 2002            | 1,966,716                           | 1,532,811           | 773,561             | 6,548,225            | 2,277,853                                   | 76.39                            | 1.24                        | 1.64%                                 | 14.26           | -12.52%                               | 5.36                       | 16.19%                                |
| 2003            | 2,054,205                           | 1,407,758           | 743,646             | 7,670,681            | 1,122,456                                   | 78.70                            | 2.31                        | 3.02%                                 | 12.30           | -13.74%                               | 6.40                       | 19.44%                                |
| 2004            | 2,140,754                           | 1,447,407           | 716,657             | 3,330,561            | (4,340,120)                                 | 86.59                            | 7.88                        | 10.02%                                | 11.81           | -3.98%                                | 7.33                       | 14.58%                                |
| 2005            | 2,230,458                           | 2,063,326           | 505,352             | 6,491,232            | 3,160,671                                   | 87.53                            | 0.94                        | 1.08%                                 | 10.43           | -11.69%                               | 8.39                       | 14.46%                                |
| 2006            | 2,337,802                           | 3,390,352           | 425,107             | 6,195,848            | (295,384)                                   | 93.47                            | 5.94                        | 6.79%                                 | 9.88            | -5.27%                                | 9.46                       | 12.74%                                |
| 2007            | 2,481,006                           | 3,061,165           | 357,434             | 8,497,252            | 2,301,404                                   | 96.64                            | 3.17                        | 3.39%                                 | 9.71            | -1.72%                                | 9.95                       | 5.20%                                 |
| 2008            | 2,619,560                           | 1,777,968           |                     | 8,286,759            | (210,493)                                   | 100.89                           | 4.25                        | 4.40%                                 | 10.33           | 6.39%                                 | 9.77                       | -1.87%                                |
| 2009            | 2,729,499                           | 1,603,439           |                     | 7,029,898            | (1,256,861)                                 | 106.48                           | 5.59                        | 5.54%                                 | 11.07           | 7.16%                                 | 9.62                       | -1.51%                                |
| 2010            | 2,837,822                           | 1,068,931           | 23,827              | 5,817,173            | (1,212,725)                                 | 111.63                           | 5.14                        | 4.83%                                 | 12.41           | 12.10%                                | 8.99                       | -6.56%                                |
| 2011            | 2,935,491                           | 1,299,472           | 70,128              | 6,587,421            | 770,248                                     | 115.14                           | 3.51                        | 3.15%                                 | 13.04           | 5.08%                                 | 8.83                       | -1.76%                                |
| 2012            | 3,041,365                           | 1,273,934           | 3,033,583           | 6,850,811            | 263,390                                     | 122.15                           | 7.02                        | 6.09%                                 | 13.84           | 6.13%                                 | 8.83                       | -0.04%                                |
| 2013            | 3,149,247                           | 1,238,810           | 3,068,996           | 9,152,556            | 2,301,745                                   | 124.27                           | 2.12                        | 1.74%                                 | 14.43           | 4.26%                                 | 8.61                       | -2.42%                                |
| 2014            | 3,258,949                           | 1,544,707           | 3,879,110           | 8,880,795            | (271,761)                                   | 130.16                           | 5.89                        | 4.74%                                 | 15.13           | 4.85%                                 | 8.60                       | -0.11%                                |
| 2015            | 3,379,040                           | 3,461,708           | 3,835,775           | 7,394,248            | (1,486,547)                                 | 138.44                           | 8.28                        | 6.36%                                 | 15.54           | 2.71%                                 | 8.91                       | 3.56%                                 |
| 2016            | 3,550,059                           | 2,871,139           | 5,948,147           | 5,870,712            | (1,523,536)                                 | 148.52                           | 10.08                       | 7.28%                                 | 16.27           | 4.70%                                 | 9.13                       | 2.47%                                 |
| 2017            | 3,710,589                           | 3,289,658           | 5,975,823           | 4,273,743            | (1,596,969)                                 | 157.13                           | 8.61                        | 5.79%                                 | 16.58           | 1.91%                                 | 9.48                       | 3.82%                                 |
| 2018            | 3,885,595                           | 3,502,085           | 7,976,950           | 4,408,934            | 135,191                                     | 166.38                           | 9.25                        | 5.89%                                 | 16.46           | -0.72%                                | 10.11                      | 6.66%                                 |
| 2019            | 4,070,287                           | 3,760,724           | 7,985,660           | 3,870,663            | (538,270)                                   | 174.76                           | 8.38                        | 5.04%                                 | 16.54           | 0.49%                                 | 10.57                      | 4.53%                                 |
| 2020            | 4,266,062                           | 4,550,672           | 8,066,208           | 4,062,142            | 191,479                                     | 183.46                           | 8.71                        | 4.98%                                 | 16.35           | -1.15%                                | 11.22                      | 6.20%                                 |
| <b>2021 Est</b> | <b>\$ 4,486,481</b>                 | <b>\$ 3,000,000</b> | <b>\$ 7,841,843</b> | <b>\$ 2,746,422</b>  | <b>\$ (1,315,720)</b>                       | <b>\$ 192.04</b>                 | <b>\$ 8.58</b>              | <b>4.68%</b>                          | <b>\$ 17.11</b> | <b>3.45%</b>                          | <b>\$ 11.22</b>            | <b>0.00%</b>                          |



Town of Plymouth  
State Aid History

| Fiscal Year  | MSBA School Construction (Prior Programs) | Education Aid | General Government Aid | Total Cherry Sheet Receipts | State & County Charges | Net Cherry Sheet Aid |
|--------------|-------------------------------------------|---------------|------------------------|-----------------------------|------------------------|----------------------|
| 2001         | \$2,948,639                               | \$22,889,878  | \$5,300,303            | \$28,190,181                | \$417,410              | \$27,772,771         |
| 2002         | \$3,273,503                               | \$24,378,938  | \$4,971,127            | \$29,350,065                | \$412,188              | \$28,937,877         |
| 2003         | \$3,273,503                               | \$24,249,364  | \$4,797,850            | \$29,047,214                | \$494,936              | \$28,552,278         |
| 2004         | \$3,240,768                               | \$19,671,188  | \$4,143,952            | \$23,815,140                | \$1,982,981            | \$21,832,159         |
| 2005         | \$3,273,500                               | \$20,259,054  | \$4,289,028            | \$24,548,082                | \$2,744,254            | \$21,803,828         |
| 2006         | \$1,553,356                               | \$17,423,406  | \$4,984,465            | \$22,407,871                | \$3,036,052            | \$19,371,819         |
| 2007         | \$1,553,356                               | \$19,541,692  | \$6,168,134            | \$25,709,826                | \$3,779,844            | \$21,929,982         |
| 2008         | \$1,553,356                               | \$20,430,024  | \$6,471,834            | \$26,901,858                | \$4,054,650            | \$22,847,208         |
| 2009         | \$1,722,333                               | \$22,394,140  | \$6,636,374            | \$29,030,514                | \$4,412,257            | \$24,618,257         |
| 2010         | \$1,722,333                               | \$22,146,881  | \$5,283,943            | \$27,430,824                | \$4,562,312            | \$22,868,512         |
| 2011         | \$1,636,805                               | \$22,318,089  | \$4,680,518            | \$26,998,607                | \$4,712,800            | \$22,285,807         |
| 2012         | \$1,636,805                               | \$23,066,436  | \$4,412,073            | \$27,478,509                | \$5,445,535            | \$22,032,974         |
| 2013         | \$1,636,805                               | \$23,625,107  | \$4,684,142            | \$28,309,249                | \$6,487,125            | \$21,822,124         |
| 2014         | \$1,636,805                               | \$24,675,547  | \$4,821,928            | \$29,497,475                | \$7,271,444            | \$22,226,031         |
| 2015         | \$1,636,805                               | \$24,982,360  | \$4,924,497            | \$29,906,857                | \$7,765,782            | \$22,141,075         |
| 2016         | \$1,636,805                               | \$25,244,725  | \$5,070,763            | \$30,315,488                | \$8,635,516            | \$21,679,972         |
| 2017         | \$1,636,805                               | \$25,248,856  | \$5,120,433            | \$30,369,289                | \$8,716,280            | \$21,653,009         |
| 2018         | \$1,636,804                               | \$26,401,253  | \$5,261,622            | \$31,662,875                | \$8,829,064            | \$22,833,811         |
| 2019         | \$1,636,804                               | \$27,712,259  | \$5,510,461            | \$33,222,720                | \$10,101,264           | \$23,121,456         |
| 2020         | \$1,636,804                               | \$27,620,870  | \$5,741,012            | \$33,361,882                | \$10,704,238           | \$22,657,644         |
| 2021<br>G.B. | \$657,278                                 | \$28,327,350  | \$5,955,232            | \$34,282,582                | \$11,589,173           | \$22,693,409         |



**Town of Plymouth**  
**General Fund State & Local Revenue**  
**Ten Year Revenue Report Through End of Year**

3/5/2020

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Page 1 of 1

|                                               | 2019<br>ACTUAL     | 2018<br>ACTUAL     | 2017<br>ACTUAL     | 2016<br>ACTUAL     | 2015<br>ACTUAL     | 2014<br>ACTUAL     | 2013<br>ACTUAL     | 2012<br>ACTUAL     | 2011<br>ACTUAL     |
|-----------------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Veteran's Benefits                            | 443,358            | 487,240            | 489,240            | 584,382            | 620,724            | 646,769            | 590,344            | 624,956            | 550,677            |
| Exemptions                                    | 473,648            | 374,202            | 328,681            | 303,568            | 283,949            | 73,292             | 285,182            | 274,498            | 250,333            |
| Police Career Incentive                       | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | 34,568             |
| State Owned Land                              | 564,764            | 547,686            | 548,207            | 550,733            | 550,733            | 501,304            | 491,584            | 491,425            | 474,178            |
| Chapter 70                                    | 26,128,197         | 25,884,957         | 24,315,047         | 23,872,517         | 23,670,917         | 23,291,788         | 22,208,459         | 21,778,007         | 21,523,756         |
| Charter School Reimbursement                  | 1,411,008          | 432,007            | 929,189            | 984,100            | 1,051,423          | 1,471,448          | 1,246,742          | 1,066,193          | 608,002            |
| General Municipal Aid                         | 4,051,514          | 3,914,506          | 3,767,571          | 3,612,244          | 3,486,722          | 3,392,638          | 3,314,295          | 3,314,295          | 3,314,295          |
| <b>TOTAL FROM THE COMMONWEALTH</b>            | <b>33,072,489</b>  | <b>31,640,598</b>  | <b>30,377,935</b>  | <b>29,907,544</b>  | <b>29,664,468</b>  | <b>29,377,239</b>  | <b>28,136,606</b>  | <b>27,549,374</b>  | <b>26,755,809</b>  |
| Motor Vehicle Excise                          | 9,513,398          | 9,477,773          | 8,843,191          | 8,619,741          | 7,841,721          | 7,709,633          | 6,713,669          | 6,390,921          | 6,127,162          |
| Other Excise                                  | 925,723            | 969,311            | 940,386            | 945,929            | 872,422            | 760,614            | 739,889            | 716,483            | 635,616            |
| Penalties/Interest on Taxes                   | 920,672            | 814,233            | 909,458            | 857,112            | 679,256            | 708,936            | 715,245            | 628,420            | 625,663            |
| Payment in Lieu of Taxes                      | 76,149             | 84,997             | 74,724             | 79,405             | 65,771             | 60,193             | 69,883             | 71,399             | 63,392             |
| Fees                                          | 691,021            | 574,642            | 591,563            | 591,145            | 513,776            | 492,333            | 479,346            | 441,747            | 462,233            |
| Rental                                        | 870,017            | 851,945            | 922,670            | 803,732            | 934,978            | 732,444            | 700,378            | 796,752            | 736,362            |
| Departmental Revenue - School                 | 737,567            | 985,380            | 1,134,303          | 876,135            | 793,652            | 843,727            | 635,293            | 430,597            | 681,181            |
| Departmental Revenue - Cemeteries             | 81,250             | 67,750             | 73,875             | 80,625             | 76,970             | 89,425             | 79,825             | 69,750             | 74,050             |
| Departmental Revenue - Crematory              | 250,562            | 198,425            | 201,397            | 212,923            | 378,439            | 343,779            | 345,335            | 305,825            | 298,500            |
| Departmental Revenue - Recreation             | 177,882            | 114,181            | 132,434            | 170,063            | 138,756            | 137,950            | 129,173            | 104,224            | 88,783             |
| Other Departmental Revenue                    | 483,018            | 351,512            | 370,191            | 433,969            | 331,141            | 314,121            | 409,417            | 358,414            | 298,318            |
| Licenses & Permits                            | 3,329,718          | 2,982,709          | 3,027,152          | 2,572,767          | 2,406,420          | 2,423,943          | 1,905,136          | 1,657,936          | 1,544,920          |
| Fines and Forfeits                            | 354,139            | 304,391            | 326,358            | 288,999            | 327,002            | 433,529            | 358,231            | 343,197            | 341,119            |
| Investment Income                             | 1,137,239          | 579,924            | 396,302            | 332,548            | 201,870            | 183,948            | 245,127            | 328,496            | 184,218            |
| Other Miscellaneous Income                    | 1,360,272          | 1,376,905          | 977,878            | 930,591            | 954,092            | 2,921,435          | 827,431            | 702,787            | 1,150,111          |
| Other Miscellaneous Income - Non-Recurring    | 64,321             | 350,372            | 387,049            | 653,294            | 1,024,394          | 490,552            | 1,966,682          | 251,932            | 334,708            |
| <b>TOTAL FROM LOCAL RECEIPTS</b>              | <b>20,972,949</b>  | <b>20,084,451</b>  | <b>19,308,932</b>  | <b>18,448,977</b>  | <b>17,540,659</b>  | <b>18,646,563</b>  | <b>16,320,060</b>  | <b>13,598,880</b>  | <b>13,646,336</b>  |
| <b>TOTAL TOTAL STATE &amp; LOCAL RECEIPTS</b> | <b>54,045,438</b>  | <b>51,725,049</b>  | <b>49,686,868</b>  | <b>48,356,521</b>  | <b>47,205,127</b>  | <b>48,023,802</b>  | <b>44,456,666</b>  | <b>41,148,254</b>  | <b>40,402,145</b>  |
| Property Taxes                                | 173,172,209        | 165,039,134        | 155,883,464        | 147,441,973        | 136,256,031        | 128,558,478        | 122,691,891        | 120,094,036        | 114,075,183        |
| Tax Liens                                     | 534,973            | 480,436            | 795,987            | 994,431            | 927,016            | 1,136,460          | 812,741            | 1,242,307          | 956,706            |
| Tax Foreclosures                              | 250,673            | 254,242            | 612,925            | 18,267             | 3,021              | 4,320              | 1,505              | 1,040              | 454                |
| School Construction                           | 1,636,805          | 1,636,805          | 1,636,805          | 1,636,805          | 1,636,805          | 1,636,805          | 1,636,805          | 1,636,805          | 1,636,805          |
| Tax Deferrals                                 | 57,764             | -                  | 45,472             | 89,828             | 7,005              | -                  | 31,311             | 46,798             | -                  |
| Transfer from SRF                             | 2,504,638          | 2,688,424          | 1,281,583          | 683,746            | 646,910            | 397,625            | 322,172            | 273,958            | 247,515            |
| Transfer from CPF                             | 13,766             | -                  | -                  | -                  | -                  | 226,739            | 362,954            | 230,195            | 71,976             |
| Transfer from Ent                             | 2,088,538          | 2,059,478          | 2,076,093          | 1,991,878          | 1,971,105          | 1,945,583          | 1,867,435          | 1,815,377          | 1,741,529          |
| Transfer from Trust                           | 187,186            | 38,315             | 23,863             | 35,314             | 35,314             | 34,001             | 33,714             | 730,454            | 37,604             |
| Transfer from GF                              | 432,355            | -                  | 169,149            | -                  | 52,720             | 6,450              | 112,516            | -                  | -                  |
| <b>TOTAL OTHER REVENUES</b>                   | <b>180,878,907</b> | <b>172,196,834</b> | <b>162,525,340</b> | <b>152,892,242</b> | <b>141,535,927</b> | <b>133,946,461</b> | <b>127,873,044</b> | <b>126,070,970</b> | <b>118,767,772</b> |
| <b>TOTAL GENERAL FUND REVENUE</b>             | <b>234,924,345</b> | <b>223,921,883</b> | <b>212,212,208</b> | <b>201,248,763</b> | <b>188,741,054</b> | <b>181,970,262</b> | <b>172,329,710</b> | <b>167,219,224</b> | <b>159,169,917</b> |

Town of Plymouth  
Snow and Ice Expenditure History

| Fiscal Year     | Original Appropriation | Supplemental Appropriations & Transfers | Expenditures & Encumbrances | State Reimbursement Received | Federal Reimbursement Received | Deficits Reported on Balance Sheet as of June 30 |
|-----------------|------------------------|-----------------------------------------|-----------------------------|------------------------------|--------------------------------|--------------------------------------------------|
| 2004            | 283,807.00             | -                                       | 791,403.63                  | 130,052.49                   | -                              | (377,544.14)                                     |
| 2005            | 283,807.00             | 63,433.00                               | 1,879,241.39                | -                            | 222,437.79                     | (1,309,563.60)                                   |
| 2006            | 283,807.00             | -                                       | 894,041.53                  | -                            | -                              | (610,234.53)                                     |
| 2007            | 290,491.88             | -                                       | 531,445.13                  | -                            | -                              | (240,953.25)                                     |
| 2008            | 326,527.00             | -                                       | 1,103,513.43                | -                            | -                              | (776,986.43)                                     |
| 2009            | 359,180.00             | -                                       | 1,621,056.12                | -                            | -                              | (1,261,876.12)                                   |
| 2010            | 360,000.00             | 16,997.14                               | 851,997.14                  | -                            | -                              | (475,000.00)                                     |
| 2011            | 385,000.00             | 225,049.00                              | 1,439,444.17                | -                            | -                              | (829,395.17)                                     |
| 2012            | 410,000.00             | -                                       | 390,435.55                  | -                            | -                              | 19,564.45                                        |
| 2013            | 435,000.00             |                                         | 1,142,315.18                |                              |                                | (707,315.18)                                     |
| 2014            | 460,000.00             | 115,000.00                              | 1,505,433.32                |                              |                                | (930,433.32)                                     |
| 2015            | 485,000.00             | 719,768.00                              | 2,904,313.66                |                              |                                | (1,699,545.66)                                   |
| 2016            | 510,000.00             | 42,664.53                               | 1,394,733.05                | 22,702.52                    |                                | (819,366.00)                                     |
| 2017            | 535,000.00             |                                         | 1,168,161.95                | 241,958.99                   |                                | (391,202.96)                                     |
| 2018            | 560,000.00             | 108,220.00                              | 1,304,873.16                |                              |                                | (636,653.16)                                     |
| 2019            | 579,250.00             | 133,500.00                              | 1,017,623.41                |                              |                                | (304,873.41)                                     |
| <b>Averages</b> | <b>409,179.37</b>      | <b>101,759.41</b>                       | <b>1,246,251.99</b>         |                              |                                | <b>(709,461.16)</b>                              |
| 2020            | 604,250.00             | -                                       | 518,396.65                  | As of 3/5/2020               |                                | 85,853.35                                        |

**NOTE: Any Snow & Ice Deficit remaining at the end of the fiscal year requires to be raised in the following years tax rate; therefore you will see an estimate of the 16 year average deficit on the General Fund Sources & Uses Chart.**

## Tax Rate Effect Worksheet

|                                                 |                       |
|-------------------------------------------------|-----------------------|
| <b>Item Description: Appropriation</b>          | <b>Item</b>           |
| <b>Amount \$:</b>                               | <b>\$1,000,000</b>    |
| <b>Fiscal Year:</b>                             | <b>2020</b>           |
| <b>Property Values (Fiscal 2020 Valuation):</b> | <b>11,220,996,817</b> |
| <b>2020 Plymouth Average Home Value</b>         | <b>\$373,697.00</b>   |
| <b>2020 Cost for that Homeowner:</b>            | <b>\$33.30</b>        |
| <b>Cost per thousand of Home Value</b>          | <b>\$0.0891</b>       |

**NOTE:** This worksheet demonstrates, based on 2020 Homes Values, what a \$1,000,000 (\$1 million) appropriation will have an effect on the Tax Rate.

|                                                  |                  |         |
|--------------------------------------------------|------------------|---------|
| What if I don't have the average home?           | \$200,000 Home   | \$17.82 |
| How will \$1 M appropriation effect my tax bill? | \$300,000 Home   | \$26.74 |
|                                                  | \$400,000 Home   | \$35.65 |
|                                                  | \$500,000 Home   | \$44.56 |
|                                                  | \$600,000 Home   | \$53.47 |
|                                                  | \$700,000 Home   | \$62.38 |
|                                                  | \$800,000 Home   | \$71.29 |
|                                                  | \$900,000 Home   | \$80.21 |
|                                                  | \$1,000,000 Home | \$89.12 |

TOWN OF PLYMOUTH  
DEPARTMENTAL EQUIPMENT DETAIL

| Department                            | SUB COMM | Description                                        | YEAR | Qty | Unit Cost | DEPT REQUEST     | FINCOM AMT       |
|---------------------------------------|----------|----------------------------------------------------|------|-----|-----------|------------------|------------------|
| IT                                    | B        | Replacement PCs for Windows 7 and XP Machines      | 2021 | 30  | \$1,025   | \$30,750         | \$30,750         |
| <b>IT Total</b>                       |          |                                                    |      |     |           | <b>\$30,750</b>  | <b>\$30,750</b>  |
| Town Clerk                            | A        | Utility Tables                                     | 2021 | 2   | \$350     | \$700            | \$700            |
| <b>Town Clerk Total</b>               |          |                                                    |      |     |           | <b>\$700</b>     | <b>\$700</b>     |
| Police                                | C        | Admin Cruiser - Unmarked Utility                   | 2021 | 1   | \$41,108  | \$41,108         | \$41,108         |
| Police                                | C        | Cruiser Replacement - Utility                      | 2021 | 5   | \$52,524  | \$262,620        | \$262,620        |
| Police                                | C        | Cruiser Replacement - Prisoner Transport Van       | 2021 | 1   | \$60,380  | \$60,380         | \$60,380         |
| Police                                | C        | PC Replacements - 25 of 50 in Department           | 2021 | 25  | \$1,000   | \$25,000         | \$25,000         |
| <b>Police Total</b>                   |          |                                                    |      |     |           | <b>\$389,108</b> | <b>\$389,108</b> |
| Fire                                  | C        | RIT Packs E1                                       | 2021 | 2   | \$2,960   | \$5,920          | \$5,920          |
| Fire                                  | C        | Brush Breaker Fleet Hose Replacement               | 2021 | 73  | \$202     | \$14,746         | \$14,746         |
| Fire                                  | C        | SCBA                                               | 2021 | 3   | \$6,300   | \$18,900         | \$18,900         |
| Fire                                  | C        | Station Maintenance & Facilities Up Keep           | 2021 | 6   | \$7,000   | \$42,000         | \$28,000         |
| Fire                                  | C        | Dry Chem CO2                                       | 2021 | 7   | \$467     | \$3,269          | \$3,269          |
| Fire                                  | C        | Akron 2 1/2 Playpipe Wstacked Tips Engine 2, 3 & 5 | 2021 | 3   | \$1,049   | \$3,147          | \$3,147          |
| Fire                                  | C        | Portable Radios - Emergency Communication          | 2021 | 20  | \$2,499   | \$49,980         | \$49,980         |
| <b>Fire Total</b>                     |          |                                                    |      |     |           | <b>\$137,962</b> | <b>\$123,962</b> |
| Harbor Master                         | C        | Outboard Repower                                   | 2021 | 1   | \$40,000  | \$40,000         | \$40,000         |
| Harbor Master                         | C        | Town Wharf Ladders                                 | 2021 | 1   | \$12,000  | \$12,000         | \$12,000         |
| <b>Harbor Master Total</b>            |          |                                                    |      |     |           | <b>\$52,000</b>  | <b>\$52,000</b>  |
| DPW Highway                           | D        | Power Pruner Pole Saw                              | 2021 | 1   | \$550     | \$550            | \$550            |
| DPW Highway                           | D        | Cargo Trailer for Painting Machine                 | 2021 | 1   | \$5,908   | \$5,908          | \$5,908          |
| DPW Highway                           | D        | Trackes for Skidsteer                              | 2021 | 1   | \$2,094   | \$2,094          | \$2,094          |
| DPW Highway                           | D        | Cutting Teeth for Asphalt Cold Planing Skidstr     | 2021 | 1   | \$1,650   | \$1,650          | \$1,650          |
| DPW Highway                           | D        | Versachamm Printer/Cutter                          | 2021 | 1   | \$14,999  | \$14,999         | \$14,999         |
| DPW Highway                           | D        | Cutting Teeth for Mower Head - Trac Rops Mower     | 2021 | 1   | \$1,450   | \$1,450          | \$1,450          |
| DPW Highway                           | D        | Compactor for Mini Excavator                       | 2021 | 1   | \$6,500   | \$6,500          | \$6,500          |
| DPW Highway                           | D        | Trackes for Skid Mini Excavator                    | 2021 | 1   | \$2,700   | \$2,700          | \$2,700          |
| DPW Highway                           | D        | Cutting Teeth for John Deere Mower Head            | 2021 | 1   | \$1,600   | \$1,600          | \$1,600          |
| DPW Highway                           | D        | Backpack Blowers                                   | 2021 | 1   | \$1,800   | \$1,800          | \$1,800          |
| <b>DPW Highway Total</b>              |          |                                                    |      |     |           | <b>\$39,251</b>  | <b>\$39,251</b>  |
| Fleet Maintenance                     | D        | Fuel Tank Assembly for H322                        | 2021 | 1   | \$6,782   | \$6,782          | \$6,782          |
| Fleet Maintenance                     | D        | Fuel Tank Assembly for H357                        | 2021 | 1   | \$4,189   | \$4,189          | \$4,189          |
| Fleet Maintenance                     | D        | Diagnostic Charger                                 | 2021 | 1   | \$10,293  | \$10,293         | \$10,293         |
| Fleet Maintenance                     | D        | AC Machine                                         | 2021 | 1   | \$5,959   | \$5,959          | \$5,959          |
| <b>Fleet Maintenance Total</b>        |          |                                                    |      |     |           | <b>\$27,223</b>  | <b>\$27,223</b>  |
| Cemetery                              | D        | Rubber Tracks Cemetery                             | 2021 | 1   | \$4,187   | \$4,187          | \$4,187          |
| Cemetery                              | D        | Sulky EZ Ride Hydro Walk Mower                     | 2021 | 1   | \$6,030   | \$6,030          | \$6,030          |
| <b>Cemetery Total</b>                 |          |                                                    |      |     |           | <b>\$10,217</b>  | <b>\$10,217</b>  |
| CAL                                   | E        | Prezi Monitor System Updates                       | 2021 | 1   | \$3,600   | \$3,600          | \$3,600          |
| CAL                                   | E        | Equip 2nd Classroom with Technology                | 2021 | 1   | \$2,180   | \$2,180          | \$2,180          |
| <b>Center for Active Living Total</b> |          |                                                    |      |     |           | <b>\$5,780</b>   | <b>\$5,780</b>   |
| Library                               | E        | Self Checkout Machine                              | 2021 | 1   | \$14,590  | \$14,590         | \$14,590         |
| Library                               | E        | Bulkhead Door PLM                                  | 2021 | 1   | \$2,300   | \$2,300          | \$2,300          |
| <b>Library Total</b>                  |          |                                                    |      |     |           | <b>\$16,890</b>  | <b>\$16,890</b>  |
| Recreation                            | E        | Rescue Boards - Morton Park                        | 2021 | 2   | \$1,250   | \$2,500          | \$2,500          |
| Recreation                            | E        | Memorial Hall Wireless Mic System                  | 2021 | 1   | \$5,000   | \$5,000          | \$5,000          |
| Recreation                            | E        | Memorial Hall Mid Stage Traveler Curtian           | 2021 | 1   | \$10,000  | \$10,000         | \$10,000         |
| Recreation                            | E        | Flag Poles - Plymouth & Whitehorse Beaches         | 2021 | 2   | \$5,000   | \$10,000         | \$10,000         |
| <b>Recreation Total</b>               |          |                                                    |      |     |           | <b>\$27,500</b>  | <b>\$27,500</b>  |
| Sewer                                 | G        | Tamping Ram                                        | 2021 | 1   | \$2,298   | \$2,298          | \$2,298          |
| Sewer                                 | G        | Flyght Dewatering Pump                             | 2021 | 1   | \$1,529   | \$1,529          | \$1,529          |
| Sewer                                 | G        | Chain Sling - 10' 4 Leg                            | 2021 | 1   | \$1,428   | \$1,428          | \$1,428          |
| Sewer                                 | G        | Fiberglass Manhole Ladder                          | 2021 | 1   | \$254     | \$254            | \$254            |
| Sewer                                 | G        | Honda Self Priming Trash Pump                      | 2021 | 1   | \$2,059   | \$2,059          | \$2,059          |
| Sewer                                 | G        | Manhole Lifting Magnet w/Dolly                     | 2021 | 1   | \$1,996   | \$1,996          | \$1,996          |
| Sewer                                 | G        | Chain Sling - 12' Locking                          | 2021 | 1   | \$1,560   | \$1,560          | \$1,560          |
| <b>Sewer Total</b>                    |          |                                                    |      |     |           | <b>\$11,124</b>  | <b>\$11,124</b>  |

DEPARTMENT OF

**ADMINISTRATIVE SERVICES – Sub-Committee A**

- Town Manager's Office
- Procurement
- Human Resources
- Town Clerk

**TOWN OF PLYMOUTH**  
**PRELIMINARY BUDGET REPORT BY OBJECT**  
**FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION         |                                | 2019<br>Actual   | 2020<br>Original | 2020<br>Revised  | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|-----------------------------|--------------------------------|------------------|------------------|------------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>         |                                |                  |                  |                  |                    |                               |                              |                          |               |
| <b>123 A - TOWN MANAGER</b> |                                |                  |                  |                  |                    |                               |                              |                          |               |
| 511001                      | SALARIES AND WAGES- PERMANENT  | 559,940          | 556,814          | 575,209          | 392,926            | 619,095                       | 619,095                      | 43,886                   | 7.6%          |
| 511005                      | SALARIES & WAGES PARTTIME SEAS | 2,179            | -                | -                | 1,103              | -                             | -                            | -                        | - %           |
| 511099                      | NEW INITIATIVE                 | -                | -                | -                | -                  | -                             | -                            | -                        | - %           |
| 513000                      | OVERTIME                       | 7,008            | 14,000           | 14,000           | 916                | 14,000                        | 14,000                       | -                        | - %           |
| 514005                      | LONGEVITY PAY                  | 3,000            | 3,250            | 3,250            | 6,250              | 6,250                         | 6,250                        | 3,000                    | 92.3%         |
| 515002                      | CELL PHONE REIMBURSEMENT       | 600              | 600              | 600              | 400                | 600                           | 600                          | -                        | - %           |
| 515007                      | CONTRACT BENEFITS              | 865              | 27,071           | 27,071           | 3,365              | 31,100                        | 31,100                       | 4,029                    | 14.9%         |
| 519004                      | SICK LEAVE BUYBACK             | 2,549            | 2,550            | 2,550            | 2,652              | 2,759                         | 2,759                        | 209                      | 8.2%          |
| 519005                      | STIPENDS                       | 2,500            | 2,500            | 2,500            | 2,500              | 2,500                         | 2,500                        | -                        | - %           |
| 519010                      | EARNED TIME BUYBACK            | 1,942            | 1,942            | 1,942            | -                  | 2,119                         | 2,119                        | 177                      | 9.1%          |
|                             | <b>PERSONNEL SERVICES</b>      | <b>580,583</b>   | <b>608,727</b>   | <b>627,122</b>   | <b>410,112</b>     | <b>678,423</b>                | <b>678,423</b>               | <b>51,301</b>            | <b>8.2%</b>   |
| 524301                      | R&M COMPUTER EQUIPMENT         | 4,000            | 4,500            | 4,500            | 4,000              | 4,500                         | 4,500                        | -                        | - %           |
| 524700                      | TITLE RESEARCH                 | -                | 10,000           | 10,000           | 312                | 10,000                        | 10,000                       | -                        | - %           |
| 530101                      | MEETINGS, EDUC & TRAINING      | 3,578            | 5,000            | 5,000            | 1,018              | 5,000                         | 5,000                        | -                        | - %           |
| 530107                      | RECORDS PRESERVATION           | 7,546            | 10,000           | 10,000           | 993                | 10,000                        | 10,000                       | -                        | - %           |
| 530402                      | APPRAISAL SERVICES             | -                | 10,000           | 10,000           | -                  | 10,000                        | 10,000                       | -                        | - %           |
| 530406                      | CH61 REAL ESTATE & APPRAISALS  | -                | -                | -                | -                  | -                             | -                            | -                        | - %           |
| 530500                      | LEGAL SERVICES                 | 728,154          | 650,000          | 650,000          | 376,551            | 660,000                       | 660,000                      | 10,000                   | 1.5%          |
| 541000                      | ART & HISTORY COLLECTION       | -                | -                | -                | -                  | 5,000                         | 5,000                        | 5,000                    | - %           |
| 558010                      | SUBSCRIPTIONS AND PUBLICATIONS | 300              | -                | -                | -                  | -                             | -                            | -                        | - %           |
| 558016                      | EMPLOYEE RECOGNITION & GIFTS   | 685              | 750              | 750              | -                  | 750                           | 750                          | -                        | - %           |
| 559000                      | NEW INITIATIVE EXPENSES        | 3,497            | -                | -                | -                  | -                             | -                            | -                        | - %           |
| 570003                      | SELECTMEN EXPENSES             | 1,082            | 3,000            | 3,000            | 804                | 3,000                         | 3,000                        | -                        | - %           |
| 572001                      | MILEAGE REIMBURSEMENT          | 240              | 500              | 500              | 119                | 500                           | 500                          | -                        | - %           |
| 573000                      | DUES AND MEMBERSHIPS           | 10,695           | 10,410           | 10,410           | 10,957             | 10,410                        | 10,410                       | -                        | - %           |
| 578002                      | TOWN CELEBRATIONS              | 27,880           | 31,000           | 31,000           | 25,000             | 31,000                        | 31,000                       | -                        | - %           |
|                             | <b>OTHER EXPENSES</b>          | <b>787,656</b>   | <b>735,160</b>   | <b>735,160</b>   | <b>419,755</b>     | <b>750,160</b>                | <b>750,160</b>               | <b>15,000</b>            | <b>2.0%</b>   |
| 580013                      | DEPARTMENTAL EQUIPMENT         | -                | -                | -                | -                  | -                             | -                            | -                        | - %           |
|                             | <b>DEPARTMENTAL EQUIPM</b>     | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>           | <b>-</b>                      | <b>-</b>                     | <b>-</b>                 | <b>- %</b>    |
|                             | <b>TOTAL TOWN MANAGER</b>      | <b>1,368,239</b> | <b>1,343,887</b> | <b>1,362,282</b> | <b>829,866</b>     | <b>1,428,583</b>              | <b>1,428,583</b>             | <b>66,301</b>            | <b>4.9%</b>   |

**TOWN OF PLYMOUTH**  
**PRELIMINARY BUDGET REPORT BY OBJECT**  
**FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION        |                                | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|----------------------------|--------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>        |                                |                |                  |                 |                    |                               |                              |                          |               |
| <b>138 A - PROCUREMENT</b> |                                |                |                  |                 |                    |                               |                              |                          |               |
| 511001                     | SALARIES AND WAGES- PERMANENT  | 172,803        | 175,155          | 182,626         | 124,057            | 179,285                       | 179,285                      | (3,341)                  | (1.8%)        |
| 513000                     | OVERTIME                       | 27             | -                | -               | -                  | 6,000                         | 6,000                        | 6,000                    | - %           |
| 514005                     | LONGEVITY PAY                  | 1,000          | 1,000            | 1,000           | 1,250              | 1,250                         | 1,250                        | 250                      | 25.0%         |
| 519004                     | SICK LEAVE BUYBACK             | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
|                            | <b>PERSONNEL SERVICES</b>      | <b>173,829</b> | <b>176,155</b>   | <b>183,626</b>  | <b>125,307</b>     | <b>186,535</b>                | <b>186,535</b>               | <b>2,909</b>             | <b>1.6%</b>   |
| 524400                     | R&M EQUIPMENT                  | 20,437         | 25,350           | 25,350          | 16,199             | 25,350                        | 25,350                       | -                        | - %           |
| 527300                     | EQUIPMENT RENTAL               | 52,424         | 57,600           | 57,600          | 36,450             | 57,600                        | 57,600                       | -                        | - %           |
| 530101                     | MEETINGS, EDUC & TRAINING      | 3,877          | 2,390            | 2,390           | 114                | 2,390                         | 2,390                        | -                        | - %           |
| 530102                     | ADVERTISING                    | 49,131         | 37,000           | 37,000          | 26,862             | 45,000                        | 45,000                       | 8,000                    | 21.6%         |
| 534000                     | TELEPHONE                      | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 534004                     | PRINTING                       | 23,692         | 42,650           | 42,650          | 12,442             | 35,500                        | 35,500                       | (7,150)                  | (16.8%)       |
| 534005                     | COURIER AND DELIVERY SERVICES  | 403            | 800              | 800             | 347                | 800                           | 800                          | -                        | - %           |
| 534008                     | CELL PHONE                     | 28,044         | 34,320           | 34,320          | 19,266             | 34,320                        | 34,320                       | -                        | - %           |
| 542000                     | OFFICE SUPPLIES                | 96,063         | 111,500          | 111,500         | 73,866             | 111,500                       | 111,500                      | -                        | - %           |
| 558010                     | SUBSCRIPTIONS AND PUBLICATIONS | 129            | 212              | 212             | 43                 | 212                           | 212                          | -                        | - %           |
| 572001                     | MILEAGE REIMBURSEMENT          | 108            | 600              | 600             | 146                | 600                           | 600                          | -                        | - %           |
| 573000                     | DUES AND MEMBERSHIPS           | 350            | 350              | 350             | 200                | 350                           | 350                          | -                        | - %           |
| 580000                     | OFFICE EQUIPMENT               | 1,325          | 3,000            | 3,000           | 1,238              | 3,000                         | 3,000                        | -                        | - %           |
|                            | <b>OTHER EXPENSES</b>          | <b>275,982</b> | <b>315,772</b>   | <b>315,772</b>  | <b>187,174</b>     | <b>316,622</b>                | <b>316,622</b>               | <b>850</b>               | <b>0.3%</b>   |
| 580013                     | DEPARTMENTAL EQUIPMENT         | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
|                            | <b>DEPARTMENTAL EQUIPM</b>     | <b>-</b>       | <b>-</b>         | <b>-</b>        | <b>-</b>           | <b>-</b>                      | <b>-</b>                     | <b>-</b>                 | <b>- %</b>    |
|                            | <b>TOTAL PROCUREMENT</b>       | <b>449,812</b> | <b>491,927</b>   | <b>499,398</b>  | <b>312,481</b>     | <b>503,157</b>                | <b>503,157</b>               | <b>3,759</b>             | <b>0.8%</b>   |



**TOWN OF PLYMOUTH  
PRELIMINARY BUDGET REPORT BY OBJECT  
FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION            |                                | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|--------------------------------|--------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>            |                                |                |                  |                 |                    |                               |                              |                          |               |
| <b>152 A - HUMAN RESOURCES</b> |                                |                |                  |                 |                    |                               |                              |                          |               |
| 511001                         | SALARIES AND WAGES- PERMANENT  | 236,058        | 237,310          | 250,732         | 164,974            | 257,785                       | 257,785                      | 7,053                    | 2.8%          |
| 511099                         | NEW INITIATIVE                 | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 513000                         | OVERTIME                       | 1,559          | 5,000            | 5,000           | 1,329              | 5,000                         | 5,000                        | -                        | - %           |
| 514005                         | LONGEVITY PAY                  | 1,500          | 1,500            | 1,500           | 1,500              | 2,000                         | 2,000                        | 500                      | 33.3%         |
| 519004                         | SICK LEAVE BUYBACK             | -              | -                | -               | -                  | 3,761                         | 3,761                        | 3,761                    | - %           |
| 519010                         | EARNED TIME BUYBACK            | -              | 2,062            | 2,062           | 2,156              | 2,257                         | 2,257                        | 195                      | 9.5%          |
|                                | <b>PERSONNEL SERVICES</b>      | <b>239,117</b> | <b>245,872</b>   | <b>259,294</b>  | <b>169,959</b>     | <b>270,803</b>                | <b>270,803</b>               | <b>11,509</b>            | <b>4.4%</b>   |
| 520017                         | OSHA COMPLIANCE                | -              | 20,000           | 20,000          | 14,769             | -                             | -                            | (20,000)                 | (100.0%)      |
| 530004                         | TECHNICAL SERVICES             | 59,850         | 70,850           | 70,850          | 28,000             | 85,850                        | 85,850                       | 15,000                   | 21.2%         |
| 530100                         | STAFF DEVELOPMENT              | 3,293          | 5,000            | 5,000           | 3,293              | 15,000                        | 15,000                       | 10,000                   | 200.0%        |
| 530101                         | MEETINGS, EDUC & TRAINING      | -              | 1,200            | 1,200           | -                  | 1,200                         | 1,200                        | -                        | - %           |
| 530102                         | ADVERTISING                    | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 530201                         | MEDICAL SERVICES               | 39,013         | 27,000           | 27,000          | 40,830             | 107,000                       | 107,000                      | 80,000                   | 296.3%        |
| 530203                         | DRUG TESTING                   | 5,605          | 15,000           | 15,000          | 4,213              | 15,000                        | 15,000                       | -                        | - %           |
| 558010                         | SUBSCRIPTIONS AND PUBLICATIONS | 405            | 1,000            | 1,000           | -                  | 1,000                         | 1,000                        | -                        | - %           |
| 572001                         | MILEAGE REIMBURSEMENT          | 37             | 500              | 500             | 63                 | 500                           | 500                          | -                        | - %           |
| 573000                         | DUES AND MEMBERSHIPS           | 504            | 1,000            | 1,000           | 325                | 1,000                         | 1,000                        | -                        | - %           |
|                                | <b>OTHER EXPENSES</b>          | <b>108,707</b> | <b>141,550</b>   | <b>141,550</b>  | <b>91,492</b>      | <b>226,550</b>                | <b>226,550</b>               | <b>85,000</b>            | <b>60.0%</b>  |
| 580013                         | DEPARTMENTAL EQUIPMENT         | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
|                                | <b>DEPARTMENTAL EQUIPM</b>     | <b>-</b>       | <b>-</b>         | <b>-</b>        | <b>-</b>           | <b>-</b>                      | <b>-</b>                     | <b>-</b>                 | <b>- %</b>    |
|                                | <b>TOTAL HUMAN RESOURCES</b>   | <b>347,824</b> | <b>387,422</b>   | <b>400,844</b>  | <b>261,452</b>     | <b>497,353</b>                | <b>497,353</b>               | <b>96,509</b>            | <b>24.1%</b>  |

**TOWN OF PLYMOUTH  
PRELIMINARY BUDGET REPORT BY OBJECT  
FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION        |                               | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|----------------------------|-------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>        |                               |                |                  |                 |                    |                               |                              |                          |               |
| <b>161 A - TOWN CLERK</b>  |                               |                |                  |                 |                    |                               |                              |                          |               |
| 511001                     | SALARIES AND WAGES- PERMANENT | 313,605        | 316,382          | 332,214         | 206,521            | 335,312                       | 335,312                      | 3,098                    | 0.9%          |
| 511099                     | NEW INITIATIVE                | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 512000                     | SEASONAL / TEMPORARY          | 57,784         | 38,699           | 38,699          | 2,869              | 79,716                        | 79,716                       | 41,017                   | 106.0%        |
| 513000                     | OVERTIME                      | 13,924         | 3,428            | 3,428           | 12,020             | 10,961                        | 10,961                       | 7,533                    | 219.7%        |
| 514005                     | LONGEVITY PAY                 | 850            | 1,050            | 1,050           | 750                | 1,050                         | 1,050                        | -                        | - %           |
| 519004                     | SICK LEAVE BUYBACK            | 2,592          | 2,593            | 2,593           | 2,697              | 2,593                         | 2,593                        | -                        | - %           |
| 519005                     | STIPENDS                      | 421            | 421              | 421             | 421                | -                             | -                            | (421)                    | (100.0%)      |
| <b>PERSONNEL SERVICES</b>  |                               | <b>389,177</b> | <b>362,573</b>   | <b>378,405</b>  | <b>225,278</b>     | <b>429,632</b>                | <b>429,632</b>               | <b>51,227</b>            | <b>13.5%</b>  |
| 530004                     | TECHNICAL SERVICES            | 11,229         | 11,450           | 11,450          | 4,700              | 16,046                        | 16,046                       | 4,596                    | 40.1%         |
| 530101                     | MEETINGS, EDUC & TRAINING     | 596            | 900              | 900             | 551                | 1,000                         | 1,000                        | 100                      | 11.1%         |
| 530106                     | BOOK BINDING                  | 3,968          | 3,000            | 3,000           | -                  | 3,000                         | 3,000                        | -                        | - %           |
| 530107                     | RECORDS PRESERVATION          | 11,366         | 1,600            | 1,600           | -                  | 1,700                         | 1,700                        | 100                      | 6.3%          |
| 534003                     | POSTAGE                       | 174,991        | 175,000          | 175,000         | 140,757            | 175,000                       | 175,000                      | -                        | - %           |
| 534004                     | PRINTING                      | 2,674          | 2,800            | 2,800           | 2,657              | 2,900                         | 2,900                        | 100                      | 3.6%          |
| 542007                     | ELECTION SUPPLIES             | 4,047          | 5,400            | 5,400           | -                  | 5,500                         | 5,500                        | 100                      | 1.9%          |
| 559000                     | NEW INITIATIVE EXPENSES       | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 573000                     | DUES AND MEMBERSHIPS          | 435            | 450              | 450             | 445                | 450                           | 450                          | -                        | - %           |
| <b>OTHER EXPENSES</b>      |                               | <b>209,305</b> | <b>200,600</b>   | <b>200,600</b>  | <b>149,110</b>     | <b>205,596</b>                | <b>205,596</b>               | <b>4,996</b>             | <b>2.5%</b>   |
| 580013                     | DEPARTMENTAL EQUIPMENT        | -              | -                | -               | -                  | 700                           | 700                          | 700                      | - %           |
| <b>DEPARTMENTAL EQUIPM</b> |                               | <b>-</b>       | <b>-</b>         | <b>-</b>        | <b>-</b>           | <b>700</b>                    | <b>700</b>                   | <b>700</b>               | <b>- %</b>    |
| <b>TOTAL TOWN CLERK</b>    |                               | <b>598,482</b> | <b>563,173</b>   | <b>579,005</b>  | <b>374,389</b>     | <b>635,928</b>                | <b>635,928</b>               | <b>56,923</b>            | <b>9.8%</b>   |

DEPARTMENT OF

**FINANCE – Sub-Committee B**

- Town Moderator
- Finance & Accounting
- Assessing
- Treasury/Collections
- Information Technology

**TOWN OF PLYMOUTH**  
**PRELIMINARY BUDGET REPORT BY OBJECT**  
**FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION           |                               | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|-------------------------------|-------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>           |                               |                |                  |                 |                    |                               |                              |                          |               |
| <b>114 B - TOWN MODERATOR</b> |                               |                |                  |                 |                    |                               |                              |                          |               |
| 511001                        | SALARIES AND WAGES- PERMANENT | 2,000          | 4,000            | 2,000           | 1,333              | 2,000                         | 2,000                        | -                        | - %           |
| 513000                        | OVERTIME                      | 2,014          | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 519005                        | STIPENDS                      | 2,000          | -                | 2,000           | 1,000              | 2,000                         | 2,000                        | -                        | - %           |
|                               | <b>PERSONNEL SERVICES</b>     | <b>6,014</b>   | <b>4,000</b>     | <b>4,000</b>    | <b>2,333</b>       | <b>4,000</b>                  | <b>4,000</b>                 | <b>-</b>                 | <b>- %</b>    |
| 521200                        | ELECTRONIC VOTING             | 12,075         | 15,000           | 15,000          | 5,569              | 15,000                        | 15,000                       | -                        | - %           |
| 530101                        | MEETINGS, EDUC & TRAINING     | -              | 100              | 100             | 20                 | 100                           | 100                          | -                        | - %           |
| 530500                        | LEGAL SERVICES                | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 534004                        | PRINTING                      | 1,920          | -                | -               | -                  | -                             | -                            | -                        | - %           |
|                               | <b>OTHER EXPENSES</b>         | <b>13,995</b>  | <b>15,100</b>    | <b>15,100</b>   | <b>5,589</b>       | <b>15,100</b>                 | <b>15,100</b>                | <b>-</b>                 | <b>- %</b>    |
|                               | <b>TOTAL TOWN MODERATOR</b>   | <b>20,009</b>  | <b>19,100</b>    | <b>19,100</b>   | <b>7,923</b>       | <b>19,100</b>                 | <b>19,100</b>                | <b>-</b>                 | <b>- %</b>    |

**TOWN OF PLYMOUTH**  
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**FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION                   |                               | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance  |
|---------------------------------------|-------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|----------------|
| <b>GENERAL FUND</b>                   |                               |                |                  |                 |                    |                               |                              |                          |                |
| <b>133 B - FINANCE AND ACCOUNTING</b> |                               |                |                  |                 |                    |                               |                              |                          |                |
| 511001                                | SALARIES AND WAGES- PERMANENT | 497,036        | 514,643          | 539,392         | 359,883            | 537,124                       | 537,124                      | (2,268)                  | (0.4%)         |
| 511099                                | NEW INITIATIVE                | -              | -                | -               | -                  | -                             | -                            | -                        | - %            |
| 513000                                | OVERTIME                      | 12,482         | 10,000           | 10,000          | 8,524              | 10,000                        | 10,000                       | -                        | - %            |
| 514005                                | LONGEVITY PAY                 | 2,100          | 2,100            | 2,100           | 2,100              | 2,100                         | 2,100                        | -                        | - %            |
| 515002                                | CELL PHONE REIMBURSEMENT      | 600            | 600              | 600             | 400                | 600                           | 600                          | -                        | - %            |
| 519004                                | SICK LEAVE BUYBACK            | 3,031          | 3,031            | 3,031           | 5,148              | 7,044                         | 7,044                        | 4,013                    | 132.4%         |
| 519010                                | EARNED TIME BUYBACK           | 3,091          | 3,031            | 3,031           | 3,202              | 3,303                         | 3,303                        | 272                      | 9.0%           |
| <b>PERSONNEL SERVICES</b>             |                               | <b>518,339</b> | <b>533,405</b>   | <b>558,154</b>  | <b>379,257</b>     | <b>560,171</b>                | <b>560,171</b>               | <b>2,017</b>             | <b>0.4%</b>    |
| 530005                                | PROFESSIONAL SERVICES         | 20,332         | 16,300           | 16,300          | 5,363              | 8,250                         | 8,250                        | (8,050)                  | (49.4%)        |
| 530101                                | MEETINGS, EDUC & TRAINING     | 2,931          | 7,525            | 7,525           | 3,023              | 9,055                         | 9,055                        | 1,530                    | 20.3%          |
| 530400                                | ACCOUNTING AND AUDITING       | 89,000         | 101,500          | 101,500         | 22,000             | 92,000                        | 92,000                       | (9,500)                  | (9.4%)         |
| 530404                                | PAYROLL SERVICES - TOWN       | -              | 1,500            | 1,500           | 1,451              | -                             | -                            | (1,500)                  | (100.0%)       |
| 530405                                | PAYROLL SERVICES - SCHOOL     | -              | 700              | 700             | -                  | -                             | -                            | (700)                    | (100.0%)       |
| 534004                                | PRINTING                      | 12,014         | 11,500           | 11,500          | 3,476              | 13,500                        | 13,500                       | 2,000                    | 17.4%          |
| 540000                                | SUPPLIES AND MATERIALS        | -              | -                | -               | 37                 | -                             | -                            | -                        | - %            |
| 570000                                | OTHER CHARGES & EXPENDITURES  | 91             | -                | -               | -                  | -                             | -                            | -                        | - %            |
| 572001                                | MILEAGE REIMBURSEMENT         | 686            | 700              | 700             | 916                | 800                           | 800                          | 100                      | 14.3%          |
| 573000                                | DUES AND MEMBERSHIPS          | 580            | 928              | 928             | 680                | 990                           | 990                          | 62                       | 6.7%           |
| <b>OTHER EXPENSES</b>                 |                               | <b>125,634</b> | <b>140,653</b>   | <b>140,653</b>  | <b>36,945</b>      | <b>124,595</b>                | <b>124,595</b>               | <b>(16,058)</b>          | <b>(11.4%)</b> |
| 580013                                | DEPARTMENTAL EQUIPMENT        | -              | -                | -               | -                  | -                             | -                            | -                        | - %            |
| <b>DEPARTMENTAL EQUIPM</b>            |                               | <b>-</b>       | <b>-</b>         | <b>-</b>        | <b>-</b>           | <b>-</b>                      | <b>-</b>                     | <b>-</b>                 | <b>- %</b>     |
| <b>TOTAL FINANCE AND ACCOUNTING</b>   |                               | <b>643,973</b> | <b>674,058</b>   | <b>698,807</b>  | <b>416,202</b>     | <b>684,766</b>                | <b>684,766</b>               | <b>(14,041)</b>          | <b>(2.0%)</b>  |

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**TOWN FUNDS**

| ACCOUNT INFORMATION      |                                | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|--------------------------|--------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>      |                                |                |                  |                 |                    |                               |                              |                          |               |
| <b>141 B - ASSESSING</b> |                                |                |                  |                 |                    |                               |                              |                          |               |
| 511001                   | SALARIES AND WAGES- PERMANENT  | 405,580        | 470,959          | 493,133         | 303,225            | 484,165                       | 484,165                      | (8,968)                  | (1.8%)        |
| 511099                   | NEW INITIATIVE                 | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 513000                   | OVERTIME                       | 4,211          | 1,900            | 1,900           | 2,328              | 1,900                         | 1,900                        | -                        | - %           |
| 514005                   | LONGEVITY PAY                  | 1,150          | 1,450            | 1,450           | 1,350              | 1,350                         | 1,350                        | (100)                    | (6.9%)        |
| 519004                   | SICK LEAVE BUYBACK             | 2,996          | 5,035            | 5,035           | 5,238              | 5,035                         | 5,035                        | -                        | - %           |
|                          | <b>PERSONNEL SERVICES</b>      | <b>413,936</b> | <b>479,344</b>   | <b>501,518</b>  | <b>312,141</b>     | <b>492,450</b>                | <b>492,450</b>               | <b>(9,068)</b>           | <b>(1.8%)</b> |
| 530101                   | MEETINGS, EDUC & TRAINING      | 1,854          | 2,915            | 2,915           | 358                | 2,915                         | 2,915                        | -                        | - %           |
| 530402                   | APPRAISAL SERVICES             | -              | 5,000            | 5,000           | -                  | 5,000                         | 5,000                        | -                        | - %           |
| 530403                   | REVALUATION SERVICES           | 13,000         | 65,000           | 65,000          | 3,000              | 65,000                        | 65,000                       | -                        | - %           |
| 530600                   | COUNTY AND STATE RECORDINGS    | 2,136          | 2,300            | 2,300           | 1,493              | 2,400                         | 2,400                        | 100                      | 4.3%          |
| 540000                   | SUPPLIES AND MATERIALS         | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 558010                   | SUBSCRIPTIONS AND PUBLICATIONS | 1,522          | 1,652            | 1,652           | 1,004              | 1,667                         | 1,667                        | 15                       | 0.9%          |
| 572001                   | MILEAGE REIMBURSEMENT          | 537            | 1,000            | 1,000           | 191                | 1,000                         | 1,000                        | -                        | - %           |
| 573000                   | DUES AND MEMBERSHIPS           | 740            | 905              | 905             | 930                | 925                           | 925                          | 20                       | 2.2%          |
|                          | <b>OTHER EXPENSES</b>          | <b>19,789</b>  | <b>78,772</b>    | <b>78,772</b>   | <b>6,976</b>       | <b>78,907</b>                 | <b>78,907</b>                | <b>135</b>               | <b>0.2%</b>   |
| 580013                   | DEPARTMENTAL EQUIPMENT         | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
|                          | <b>DEPARTMENTAL EQUIPM</b>     | <b>-</b>       | <b>-</b>         | <b>-</b>        | <b>-</b>           | <b>-</b>                      | <b>-</b>                     | <b>-</b>                 | <b>- %</b>    |
|                          | <b>TOTAL ASSESSING</b>         | <b>433,725</b> | <b>558,116</b>   | <b>580,290</b>  | <b>319,117</b>     | <b>571,357</b>                | <b>571,357</b>               | <b>(8,933)</b>           | <b>(1.5%)</b> |

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**TOWN FUNDS**

| ACCOUNT INFORMATION                    |                                      | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|----------------------------------------|--------------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>                    |                                      |                |                  |                 |                    |                               |                              |                          |               |
| <b>146 B - TREASURER AND COLLECTOR</b> |                                      |                |                  |                 |                    |                               |                              |                          |               |
| 511001                                 | SALARIES AND WAGES- PERMANENT        | 518,195        | 549,123          | 575,915         | 361,273            | 581,820                       | 581,820                      | 5,905                    | 1.0%          |
| 511005                                 | SALARIES & WAGES PARTTIME SEAS       | 15,250         | 22,707           | 22,707          | 6,071              | 23,424                        | 23,424                       | 717                      | 3.2%          |
| 511099                                 | NEW INITIATIVE                       | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 513000                                 | OVERTIME                             | 2,703          | 9,000            | 9,000           | 4,327              | 9,000                         | 9,000                        | -                        | - %           |
| 514005                                 | LONGEVITY PAY                        | 1,050          | 1,150            | 1,150           | 1,100              | 1,350                         | 1,350                        | 200                      | 17.4%         |
| 519004                                 | SICK LEAVE BUYBACK                   | 2,996          | 2,996            | 2,996           | 3,117              | 2,996                         | 2,996                        | -                        | - %           |
|                                        | <b>PERSONNEL SERVICES</b>            | <b>540,194</b> | <b>584,976</b>   | <b>611,768</b>  | <b>375,887</b>     | <b>618,590</b>                | <b>618,590</b>               | <b>6,822</b>             | <b>1.1%</b>   |
| 530101                                 | MEETINGS, EDUC & TRAINING            | 1,516          | 2,330            | 2,330           | 126                | 2,330                         | 2,330                        | -                        | - %           |
| 530401                                 | FINANCIAL AND BANKING SERVICES       | 5,879          | 29,500           | 29,500          | 2,172              | 53,755                        | 53,755                       | 24,255                   | 82.2%         |
| 572001                                 | MILEAGE REIMBURSEMENT                | 1,211          | 1,590            | 1,590           | -                  | 1,590                         | 1,590                        | -                        | - %           |
| 573000                                 | DUES AND MEMBERSHIPS                 | 165            | 225              | 225             | 305                | 225                           | 225                          | -                        | - %           |
|                                        | <b>OTHER EXPENSES</b>                | <b>8,771</b>   | <b>33,645</b>    | <b>33,645</b>   | <b>2,603</b>       | <b>57,900</b>                 | <b>57,900</b>                | <b>24,255</b>            | <b>72.1%</b>  |
| 580013                                 | DEPARTMENTAL EQUIPMENT               | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
|                                        | <b>DEPARTMENTAL EQUIPM</b>           | <b>-</b>       | <b>-</b>         | <b>-</b>        | <b>-</b>           | <b>-</b>                      | <b>-</b>                     | <b>-</b>                 | <b>- %</b>    |
|                                        | <b>TOTAL TREASURER AND COLLECTOR</b> | <b>548,965</b> | <b>618,621</b>   | <b>645,413</b>  | <b>378,490</b>     | <b>676,490</b>                | <b>676,490</b>               | <b>31,077</b>            | <b>4.8%</b>   |

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**TOWN FUNDS**

| ACCOUNT INFORMATION                   |                                | 2019<br>Actual   | 2020<br>Original | 2020<br>Revised  | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|---------------------------------------|--------------------------------|------------------|------------------|------------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>                   |                                |                  |                  |                  |                    |                               |                              |                          |               |
| <b>155 B - INFORMATION TECHNOLOGY</b> |                                |                  |                  |                  |                    |                               |                              |                          |               |
| 511001                                | SALARIES AND WAGES- PERMANENT  | 484,764          | 494,572          | 510,843          | 342,831            | 496,313                       | 496,313                      | (14,530)                 | (2.8%)        |
| 511099                                | NEW INITIATIVE                 | -                | -                | -                | -                  | -                             | 132,521                      | 132,521                  | - %           |
| 512501                                | PROJECT DETAILS                | 670              | 2,500            | 2,500            | 4,401              | 2,500                         | 2,500                        | -                        | - %           |
| 513000                                | OVERTIME                       | 754              | 4,750            | 4,750            | 1,609              | 4,750                         | 4,750                        | -                        | - %           |
| 514005                                | LONGEVITY PAY                  | 1,150            | 1,250            | 1,250            | 1,250              | 1,250                         | 1,250                        | -                        | - %           |
| 515002                                | CELL PHONE REIMBURSEMENT       | 1,000            | 960              | 960              | 640                | 960                           | 960                          | -                        | - %           |
| 519004                                | SICK LEAVE BUYBACK             | 3,303            | 3,303            | 3,303            | 3,436              | 3,303                         | 3,303                        | -                        | - %           |
| <b>PERSONNEL SERVICES</b>             |                                | <b>491,641</b>   | <b>507,335</b>   | <b>523,606</b>   | <b>354,167</b>     | <b>509,076</b>                | <b>641,597</b>               | <b>117,991</b>           | <b>22.5%</b>  |
| 524301                                | R&M COMPUTER EQUIPMENT         | 534,479          | 540,975          | 540,975          | 380,627            | 588,567                       | 639,455                      | 98,480                   | 18.2%         |
| 530001                                | MANAGEMENT AND CONSULTING      | 114,025          | 237,120          | 237,120          | 120,491            | 231,270                       | 261,270                      | 24,150                   | 10.2%         |
| 530101                                | MEETINGS, EDUC & TRAINING      | 1,311            | 16,775           | 16,775           | 6,380              | 34,275                        | 40,275                       | 23,500                   | 140.1%        |
| 530302                                | WEB PAGE DEVELOPMENT           | 8,657            | 14,720           | 14,720           | 9,699              | 16,000                        | 16,000                       | 1,280                    | 8.7%          |
| 534000                                | TELEPHONE                      | 41,849           | 79,400           | 79,400           | 45,142             | 79,400                        | 79,400                       | -                        | - %           |
| 534001                                | NETWORK COMMUNICATIONS         | 103,116          | 118,143          | 118,143          | 60,324             | 118,230                       | 118,230                      | 87                       | 0.1%          |
| 542001                                | INFORMATION TECHNOLOGY SUPPLIE | 6,572            | 3,500            | 3,500            | 2,537              | 3,500                         | 3,500                        | -                        | - %           |
| 558013                                | UNIFORM SUPPLIES               | 1,616            | 1,500            | 1,500            | 1,453              | 1,500                         | 1,500                        | -                        | - %           |
| 572001                                | MILEAGE REIMBURSEMENT          | 1,160            | 1,200            | 1,200            | 384                | 1,200                         | 1,200                        | -                        | - %           |
| 573000                                | DUES AND MEMBERSHIPS           | -                | 150              | 150              | 100                | 150                           | 150                          | -                        | - %           |
| <b>OTHER EXPENSES</b>                 |                                | <b>812,785</b>   | <b>1,013,483</b> | <b>1,013,483</b> | <b>627,136</b>     | <b>1,074,092</b>              | <b>1,160,980</b>             | <b>147,497</b>           | <b>14.6%</b>  |
| 580013                                | DEPARTMENTAL EQUIPMENT         | 34,213           | 22,236           | 22,236           | 21,750             | 30,750                        | 30,750                       | 8,514                    | 38.3%         |
| <b>DEPARTMENTAL EQUIPM</b>            |                                | <b>34,213</b>    | <b>22,236</b>    | <b>22,236</b>    | <b>21,750</b>      | <b>30,750</b>                 | <b>30,750</b>                | <b>8,514</b>             | <b>38.3%</b>  |
| <b>TOTAL INFORMATION TECHNOLOGY</b>   |                                | <b>1,338,639</b> | <b>1,543,054</b> | <b>1,559,325</b> | <b>1,003,054</b>   | <b>1,613,918</b>              | <b>1,833,327</b>             | <b>274,002</b>           | <b>17.6%</b>  |



DEPARTMENT OF

**COMMUNITY RESOURCES – Sub-Committee E**

- **Center for Active Living**
- **Veterans Services**
- **Disabilities Commission**
- **Library**
- **Recreation**
- **1749 Court House**

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|-----------------------------------------|-------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>                     |                               |                |                  |                 |                    |                               |                              |                          |               |
| <b>541 E - CENTER FOR ACTIVE LIVING</b> |                               |                |                  |                 |                    |                               |                              |                          |               |
| 511001                                  | SALARIES AND WAGES- PERMANENT | 377,720        | 392,919          | 412,619         | 255,687            | 396,554                       | 396,554                      | (16,065)                 | (3.9%)        |
| 511099                                  | NEW INITIATIVE                | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 513000                                  | OVERTIME                      | 1,730          | 2,800            | 2,800           | 2,293              | 2,800                         | 2,800                        | -                        | - %           |
| 514005                                  | LONGEVITY PAY                 | 1,780          | 2,030            | 2,030           | 2,430              | 2,030                         | 2,030                        | -                        | - %           |
| 519004                                  | SICK LEAVE BUYBACK            | 719            | 2,293            | 2,293           | 747                | 2,357                         | 2,357                        | 64                       | 2.8%          |
| 519006                                  | ATTENDANCE BONUS              | -              | 300              | 300             | -                  | 300                           | 300                          | -                        | - %           |
| 519010                                  | EARNED TIME BUYBACK           | -              | 719              | 719             | -                  | 782                           | 782                          | 63                       | 8.8%          |
| <b>PERSONNEL SERVICES</b>               |                               | <b>381,949</b> | <b>401,061</b>   | <b>420,761</b>  | <b>261,157</b>     | <b>404,823</b>                | <b>404,823</b>               | <b>(15,938)</b>          | <b>(3.8%)</b> |
| 524001                                  | R&M GROUNDS                   | 13,022         | 14,700           | 14,700          | 11,300             | 15,300                        | 15,300                       | 600                      | 4.1%          |
| 524400                                  | R&M EQUIPMENT                 | 53,115         | 59,125           | 59,125          | 39,995             | 57,990                        | 57,990                       | (1,135)                  | (1.9%)        |
| 530005                                  | PROFESSIONAL SERVICES         | 2,000          | 4,000            | 4,000           | 1,192              | 4,000                         | 4,000                        | -                        | - %           |
| 530101                                  | MEETINGS, EDUC & TRAINING     | 208            | 2,500            | 2,500           | 1,448              | 2,500                         | 2,500                        | -                        | - %           |
| 534003                                  | POSTAGE                       | 7,500          | 7,500            | 7,500           | 7,500              | 7,800                         | 7,800                        | 300                      | 4.0%          |
| 534004                                  | PRINTING                      | 873            | 1,200            | 1,200           | 810                | 1,200                         | 1,200                        | -                        | - %           |
| 542000                                  | OFFICE SUPPLIES               | 1,529          | 2,500            | 2,500           | 588                | 2,500                         | 2,500                        | -                        | - %           |
| 542008                                  | TECHNICAL SERVICES SUPPLIES   | 7,324          | 8,300            | 8,300           | 2,096              | 8,300                         | 8,300                        | -                        | - %           |
| 549500                                  | NUTRITION PROGRAM             | 11,601         | 20,000           | 20,000          | 7,134              | 20,000                        | 20,000                       | -                        | - %           |
| 558019                                  | COA CONSUMABLES               | 270            | 500              | 500             | 208                | 500                           | 500                          | -                        | - %           |
| 558021                                  | ACCREDITATION                 | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 572001                                  | MILEAGE REIMBURSEMENT         | 862            | 1,500            | 1,500           | 572                | 1,500                         | 1,500                        | -                        | - %           |
| 573000                                  | DUES AND MEMBERSHIPS          | 3,109          | 3,250            | 3,250           | 3,250              | 3,750                         | 3,750                        | 500                      | 15.4%         |
| <b>OTHER EXPENSES</b>                   |                               | <b>101,413</b> | <b>125,075</b>   | <b>125,075</b>  | <b>76,093</b>      | <b>125,340</b>                | <b>125,340</b>               | <b>265</b>               | <b>0.2%</b>   |
| 580013                                  | DEPARTMENTAL EQUIPMENT        | 7,850          | -                | -               | -                  | 5,780                         | 5,780                        | 5,780                    | - %           |
| <b>DEPARTMENTAL EQUIPM</b>              |                               | <b>7,850</b>   | <b>-</b>         | <b>-</b>        | <b>-</b>           | <b>5,780</b>                  | <b>5,780</b>                 | <b>5,780</b>             | <b>- %</b>    |
| <b>TOTAL CENTER FOR ACTIVE LIVING</b>   |                               | <b>491,212</b> | <b>526,136</b>   | <b>545,836</b>  | <b>337,250</b>     | <b>535,943</b>                | <b>535,943</b>               | <b>(9,893)</b>           | <b>(1.8%)</b> |

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**TOWN FUNDS**

| ACCOUNT INFORMATION              |                                | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|----------------------------------|--------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>              |                                |                |                  |                 |                    |                               |                              |                          |               |
| <b>543 E - VETERANS SERVICES</b> |                                |                |                  |                 |                    |                               |                              |                          |               |
| 511001                           | SALARIES AND WAGES- PERMANENT  | 120,571        | 120,544          | 126,268         | 83,769             | 124,996                       | 124,996                      | (1,272)                  | (1.0%)        |
| 513000                           | OVERTIME                       | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 514005                           | LONGEVITY PAY                  | 400            | 400              | 400             | 450                | 450                           | 450                          | 50                       | 12.5%         |
| 519004                           | SICK LEAVE BUYBACK             | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
|                                  | <b>PERSONNEL SERVICES</b>      | <b>120,971</b> | <b>120,944</b>   | <b>126,668</b>  | <b>84,219</b>      | <b>125,446</b>                | <b>125,446</b>               | <b>(1,222)</b>           | <b>(1.0%)</b> |
| 530101                           | MEETINGS, EDUC & TRAINING      | 932            | 1,100            | 1,100           | 266                | 1,100                         | 1,100                        | -                        | - %           |
| 540000                           | SUPPLIES AND MATERIALS         | 449            | 400              | 400             | -                  | 1,150                         | 1,150                        | 750                      | 187.5%        |
| 558010                           | SUBSCRIPTIONS AND PUBLICATIONS | 131            | 130              | 130             | 136                | 130                           | 130                          | -                        | - %           |
| 572001                           | MILEAGE REIMBURSEMENT          | 813            | 1,600            | 1,600           | 475                | 1,600                         | 1,600                        | -                        | - %           |
| 573000                           | DUES AND MEMBERSHIPS           | 85             | 100              | 100             | 85                 | 100                           | 100                          | -                        | - %           |
| 577000                           | VETERANS BENEFITS              | 630,177        | 590,000          | 590,000         | 443,189            | 590,000                       | 650,000                      | 60,000                   | 10.2%         |
| 577001                           | VETERAN HEADSTONES AND MARKERS | 871            | 1,000            | 1,000           | 981                | 1,000                         | 1,000                        | -                        | - %           |
| 577002                           | HOLIDAY REMEMBERANCES          | 6,251          | 7,450            | 7,450           | 1,645              | 7,450                         | 7,450                        | -                        | - %           |
|                                  | <b>OTHER EXPENSES</b>          | <b>639,709</b> | <b>601,780</b>   | <b>601,780</b>  | <b>446,777</b>     | <b>602,530</b>                | <b>662,530</b>               | <b>60,750</b>            | <b>10.1%</b>  |
| 580013                           | DEPARTMENTAL EQUIPMENT         | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
|                                  | <b>DEPARTMENTAL EQUIPM</b>     | <b>-</b>       | <b>-</b>         | <b>-</b>        | <b>-</b>           | <b>-</b>                      | <b>-</b>                     | <b>-</b>                 | <b>- %</b>    |
|                                  | <b>TOTAL VETERANS SERVICES</b> | <b>760,680</b> | <b>722,724</b>   | <b>728,448</b>  | <b>530,996</b>     | <b>727,976</b>                | <b>787,976</b>               | <b>59,528</b>            | <b>8.2%</b>   |

**TOWN OF PLYMOUTH  
PRELIMINARY BUDGET REPORT BY OBJECT  
FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION         |                                | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance  |
|-----------------------------|--------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|----------------|
| <b>GENERAL FUND</b>         |                                |                |                  |                 |                    |                               |                              |                          |                |
| <b>549 E - DISABILITIES</b> |                                |                |                  |                 |                    |                               |                              |                          |                |
| 530101                      | MEETINGS, EDUC & TRAINING      | 85             | 375              | 375             | -                  | 150                           | 150                          | (225)                    | (60.0%)        |
| 542000                      | OFFICE SUPPLIES                | -              | 100              | 100             | -                  | 100                           | 100                          | -                        | - %            |
| 558010                      | SUBSCRIPTIONS AND PUBLICATIONS | -              | 75               | 75              | -                  | 75                            | 75                           | -                        | - %            |
| <b>OTHER EXPENSES</b>       |                                | <b>85</b>      | <b>550</b>       | <b>550</b>      | <b>-</b>           | <b>325</b>                    | <b>325</b>                   | <b>(225)</b>             | <b>(40.9%)</b> |
| <b>TOTAL DISABILITIES</b>   |                                | <b>85</b>      | <b>550</b>       | <b>550</b>      | <b>-</b>           | <b>325</b>                    | <b>325</b>                   | <b>(225)</b>             | <b>(40.9%)</b> |

**TOWN OF PLYMOUTH**  
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**FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION    |                               | 2019<br>Actual   | 2020<br>Original | 2020<br>Revised  | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|------------------------|-------------------------------|------------------|------------------|------------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>    |                               |                  |                  |                  |                    |                               |                              |                          |               |
| <b>610 E - LIBRARY</b> |                               |                  |                  |                  |                    |                               |                              |                          |               |
| 511001                 | SALARIES AND WAGES- PERMANENT | 1,134,210        | 1,193,905        | 1,242,080        | 824,084            | 1,271,232                     | 1,271,232                    | 29,152                   | 2.3%          |
| 511099                 | NEW INITIATIVE                | -                | -                | -                | -                  | -                             | -                            | -                        | - %           |
| 513000                 | OVERTIME                      | 187,392          | 130,857          | 130,857          | 98,737             | 148,856                       | 148,856                      | 17,999                   | 13.8%         |
| 514005                 | LONGEVITY PAY                 | 3,583            | 3,990            | 3,990            | 4,680              | 5,430                         | 5,430                        | 1,440                    | 36.1%         |
| 519004                 | SICK LEAVE BUYBACK            | 3,540            | 5,518            | 5,518            | 3,683              | 5,639                         | 5,639                        | 121                      | 2.2%          |
| 519006                 | ATTENDANCE BONUS              | -                | 600              | 600              | -                  | 600                           | 600                          | -                        | - %           |
| 519010                 | EARNED TIME BUYBACK           | -                | 1,505            | 1,505            | -                  | 806                           | 806                          | (699)                    | (46.4%)       |
|                        | <b>PERSONNEL SERVICES</b>     | <b>1,328,725</b> | <b>1,336,375</b> | <b>1,384,550</b> | <b>931,183</b>     | <b>1,432,563</b>              | <b>1,432,563</b>             | <b>48,013</b>            | <b>3.5%</b>   |
| 524000                 | R&M BUILDINGS                 | 43,761           | 43,533           | 43,533           | 17,175             | 39,251                        | 39,251                       | (4,282)                  | (9.8%)        |
| 524301                 | R&M COMPUTER EQUIPMENT        | 9,738            | 9,240            | 9,240            | 13,314             | 12,702                        | 12,702                       | 3,462                    | 37.5%         |
| 524400                 | R&M EQUIPMENT                 | 47,851           | 45,111           | 45,111           | 24,486             | 43,042                        | 43,042                       | (2,069)                  | (4.6%)        |
| 530101                 | MEETINGS, EDUC & TRAINING     | 2,000            | 3,680            | 3,680            | 3,525              | 6,823                         | 6,823                        | 3,143                    | 85.4%         |
| 534003                 | POSTAGE                       | 8,820            | 9,000            | 9,000            | 105                | 9,000                         | 9,000                        | -                        | - %           |
| 538001                 | PEST CONTROL SERVICES         | 1,320            | 1,452            | 1,452            | 565                | 1,452                         | 1,452                        | -                        | - %           |
| 542008                 | TECHNICAL SERVICES SUPPLIES   | 11,523           | 13,000           | 13,000           | 5,936              | 13,655                        | 13,655                       | 655                      | 5.0%          |
| 558011                 | BOOKS AND PERIODICALS         | 304,784          | 313,744          | 313,744          | 221,869            | 323,157                       | 323,157                      | 9,413                    | 3.0%          |
| 558014                 | LIBRARY SUPPLIES              | 8,647            | 10,190           | 10,190           | 6,730              | 10,190                        | 10,190                       | -                        | - %           |
| 558015                 | LIBRARY PUBLIC USE SUPPLIES   | 6,617            | 7,325            | 7,325            | 5,622              | 7,325                         | 7,325                        | -                        | - %           |
| 573000                 | DUES AND MEMBERSHIPS          | 53,116           | 54,679           | 54,679           | 54,679             | 56,290                        | 56,290                       | 1,611                    | 2.9%          |
| 580016                 | LSPD SOFTWARE & EQUIPMENT     | 200              | 1,000            | 1,000            | 515                | 1,000                         | 1,000                        | -                        | - %           |
|                        | <b>OTHER EXPENSES</b>         | <b>498,376</b>   | <b>511,954</b>   | <b>511,954</b>   | <b>354,521</b>     | <b>523,887</b>                | <b>523,887</b>               | <b>11,933</b>            | <b>2.3%</b>   |
| 580013                 | DEPARTMENTAL EQUIPMENT        | 14,939           | 10,500           | 10,500           | 9,804              | 16,890                        | 16,890                       | 6,390                    | 60.9%         |
|                        | <b>DEPARTMENTAL EQUIPM</b>    | <b>14,939</b>    | <b>10,500</b>    | <b>10,500</b>    | <b>9,804</b>       | <b>16,890</b>                 | <b>16,890</b>                | <b>6,390</b>             | <b>60.9%</b>  |
|                        | <b>TOTAL LIBRARY</b>          | <b>1,842,040</b> | <b>1,858,829</b> | <b>1,907,004</b> | <b>1,295,508</b>   | <b>1,973,340</b>              | <b>1,973,340</b>             | <b>66,336</b>            | <b>3.5%</b>   |

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**TOWN FUNDS**

| ACCOUNT INFORMATION        |                                | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|----------------------------|--------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>        |                                |                |                  |                 |                    |                               |                              |                          |               |
| <b>630 E - RECREATION</b>  |                                |                |                  |                 |                    |                               |                              |                          |               |
| 511001                     | SALARIES AND WAGES- PERMANENT  | 418,815        | 484,610          | 495,952         | 329,124            | 511,154                       | 511,154                      | 15,202                   | 3.1%          |
| 511099                     | NEW INITIATIVE                 | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 512501                     | PROJECT DETAILS                | 11,746         | 11,500           | 11,500          | 7,913              | 13,000                        | 13,000                       | 1,500                    | 13.0%         |
| 513000                     | OVERTIME                       | 1,070          | 1,500            | 1,500           | 1,111              | 1,500                         | 1,500                        | -                        | - %           |
| 514005                     | LONGEVITY PAY                  | 630            | 730              | 730             | 580                | 680                           | 680                          | (50)                     | (6.8%)        |
| 515002                     | CELL PHONE REIMBURSEMENT       | 1,030          | 1,080            | 1,080           | 720                | 1,080                         | 1,080                        | -                        | - %           |
| 519004                     | SICK LEAVE BUYBACK             | 719            | 2,176            | 2,176           | 747                | 782                           | 782                          | (1,394)                  | (64.1%)       |
| 519010                     | EARNED TIME BUYBACK            | -              | 2,176            | 2,176           | -                  | 782                           | 782                          | (1,394)                  | (64.1%)       |
| <b>PERSONNEL SERVICES</b>  |                                | <b>434,009</b> | <b>503,772</b>   | <b>515,114</b>  | <b>340,196</b>     | <b>528,978</b>                | <b>528,978</b>               | <b>13,864</b>            | <b>2.7%</b>   |
| 524400                     | R&M EQUIPMENT                  | 793            | 1,200            | 1,200           | 712                | 1,400                         | 1,400                        | 200                      | 16.7%         |
| 530004                     | TECHNICAL SERVICES             | 3,570          | 3,570            | 3,570           | 3,570              | 3,570                         | 3,570                        | -                        | - %           |
| 530101                     | MEETINGS, EDUC & TRAINING      | 2,500          | 2,500            | 2,500           | 1,936              | 3,000                         | 3,000                        | 500                      | 20.0%         |
| 530401                     | FINANCIAL AND BANKING SERVICES | -              | -                | -               | -                  | 750                           | 750                          | 750                      | - %           |
| 534000                     | TELEPHONE                      | 900            | 1,080            | 1,080           | 810                | 1,092                         | 1,092                        | 12                       | 1.1%          |
| 534004                     | PRINTING                       | 900            | 900              | 900             | -                  | 900                           | 900                          | -                        | - %           |
| 558012                     | RECREATION SUPPLIES            | 9,094          | 9,500            | 9,500           | 4,970              | 9,500                         | 9,500                        | -                        | - %           |
| 572001                     | MILEAGE REIMBURSEMENT          | 99             | 1,000            | 1,000           | 258                | 500                           | 500                          | (500)                    | (50.0%)       |
| 573000                     | DUES AND MEMBERSHIPS           | 400            | 450              | 450             | 540                | 550                           | 550                          | 100                      | 22.2%         |
| <b>OTHER EXPENSES</b>      |                                | <b>18,256</b>  | <b>20,200</b>    | <b>20,200</b>   | <b>12,795</b>      | <b>21,262</b>                 | <b>21,262</b>                | <b>1,062</b>             | <b>5.3%</b>   |
| 580013                     | DEPARTMENTAL EQUIPMENT         | 13,317         | 14,155           | 14,155          | 9,768              | 27,500                        | 27,500                       | 13,345                   | 94.3%         |
| <b>DEPARTMENTAL EQUIPM</b> |                                | <b>13,317</b>  | <b>14,155</b>    | <b>14,155</b>   | <b>9,768</b>       | <b>27,500</b>                 | <b>27,500</b>                | <b>13,345</b>            | <b>94.3%</b>  |
| <b>TOTAL RECREATION</b>    |                                | <b>465,582</b> | <b>538,127</b>   | <b>549,469</b>  | <b>362,759</b>     | <b>577,740</b>                | <b>577,740</b>               | <b>28,271</b>            | <b>5.1%</b>   |

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**TOWN FUNDS**

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|---------------------------------|-------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>             |                               |                |                  |                 |                    |                               |                              |                          |               |
| <b>695 E - 1749 COURT HOUSE</b> |                               |                |                  |                 |                    |                               |                              |                          |               |
| 511001                          | SALARIES AND WAGES- PERMANENT | 9,092          | 13,500           | 13,500          | 9,194              | 15,469                        | 15,469                       | 1,969                    | 14.6%         |
|                                 | <b>PERSONNEL SERVICES</b>     | <b>9,092</b>   | <b>13,500</b>    | <b>13,500</b>   | <b>9,194</b>       | <b>15,469</b>                 | <b>15,469</b>                | <b>1,969</b>             | <b>14.6%</b>  |
| 543001                          | BUILDING SUPPLIES             | 556            | 6,000            | 6,000           | 384                | 6,000                         | 6,000                        | -                        | - %           |
|                                 | <b>OTHER EXPENSES</b>         | <b>556</b>     | <b>6,000</b>     | <b>6,000</b>    | <b>384</b>         | <b>6,000</b>                  | <b>6,000</b>                 | <b>-</b>                 | <b>- %</b>    |
|                                 | <b>TOTAL 1749 COURT HOUSE</b> | <b>9,649</b>   | <b>19,500</b>    | <b>19,500</b>   | <b>9,578</b>       | <b>21,469</b>                 | <b>21,469</b>                | <b>1,969</b>             | <b>10.1%</b>  |

DEPARTMENT OF

**INSPECTIONAL SERVICES – Sub-Committee A**

- **Building & Zoning**
- **Board of Health**



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**TOWN FUNDS**

| ACCOUNT INFORMATION                |                                | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|------------------------------------|--------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>                |                                |                |                  |                 |                    |                               |                              |                          |               |
| <b>241 A - BUILDING AND ZONING</b> |                                |                |                  |                 |                    |                               |                              |                          |               |
| 511001                             | SALARIES AND WAGES- PERMANENT  | 647,363        | 686,679          | 718,070         | 422,087            | 702,540                       | 702,540                      | (15,530)                 | (2.2%)        |
| 511099                             | NEW INITIATIVE                 | -              | 22,464           | 22,464          | -                  | -                             | -                            | (22,464)                 | (100.0%)      |
| 512000                             | SEASONAL / TEMPORARY           | 43,470         | 37,260           | 37,260          | 49,849             | 59,160                        | 59,160                       | 21,900                   | 58.8%         |
| 513000                             | OVERTIME                       | 7,027          | 5,000            | 5,000           | 2,714              | 5,000                         | 5,000                        | -                        | - %           |
| 514005                             | LONGEVITY PAY                  | 1,950          | 2,050            | 2,050           | 1,500              | 1,850                         | 1,850                        | (200)                    | (9.8%)        |
| 519004                             | SICK LEAVE BUYBACK             | 4,577          | 4,536            | 4,536           | 4,756              | 4,661                         | 4,661                        | 125                      | 2.8%          |
| 519010                             | EARNED TIME BUYBACK            | 2,177          | 2,135            | 2,135           | -                  | 2,260                         | 2,260                        | 125                      | 5.9%          |
| <b>PERSONNEL SERVICES</b>          |                                | <b>706,565</b> | <b>760,124</b>   | <b>791,515</b>  | <b>480,906</b>     | <b>775,471</b>                | <b>775,471</b>               | <b>(16,044)</b>          | <b>(2.0%)</b> |
| 530101                             | MEETINGS, EDUC & TRAINING      | 3,306          | 4,325            | 4,325           | 1,441              | 4,325                         | 4,325                        | -                        | - %           |
| 558010                             | SUBSCRIPTIONS AND PUBLICATIONS | 46             | 1,750            | 1,750           | 1,401              | 1,750                         | 1,750                        | -                        | - %           |
| 558020                             | PERSONAL PROTECTION EQUIPMENT  | 3,492          | 2,500            | 2,500           | 1,861              | 2,500                         | 2,500                        | -                        | - %           |
| 572001                             | MILEAGE REIMBURSEMENT          | 1,185          | 1,600            | 1,600           | 965                | 1,600                         | 1,600                        | -                        | - %           |
| 573000                             | DUES AND MEMBERSHIPS           | 685            | 990              | 990             | 750                | 990                           | 990                          | -                        | - %           |
| <b>OTHER EXPENSES</b>              |                                | <b>8,715</b>   | <b>11,165</b>    | <b>11,165</b>   | <b>6,419</b>       | <b>11,165</b>                 | <b>11,165</b>                | <b>-</b>                 | <b>- %</b>    |
| 580013                             | DEPARTMENTAL EQUIPMENT         | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| <b>DEPARTMENTAL EQUIPM</b>         |                                | <b>-</b>       | <b>-</b>         | <b>-</b>        | <b>-</b>           | <b>-</b>                      | <b>-</b>                     | <b>-</b>                 | <b>- %</b>    |
| <b>TOTAL BUILDING AND ZONING</b>   |                                | <b>715,279</b> | <b>771,289</b>   | <b>802,680</b>  | <b>487,324</b>     | <b>786,636</b>                | <b>786,636</b>               | <b>(16,044)</b>          | <b>(2.0%)</b> |

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**TOWN FUNDS**

| ACCOUNT INFORMATION          |                               | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance  |
|------------------------------|-------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|----------------|
| <b>GENERAL FUND</b>          |                               |                |                  |                 |                    |                               |                              |                          |                |
| <b>510 A - PUBLIC HEALTH</b> |                               |                |                  |                 |                    |                               |                              |                          |                |
| 511001                       | SALARIES AND WAGES- PERMANENT | 201,415        | 208,884          | 198,156         | 105,982            | 262,800                       | 262,800                      | 64,644                   | 32.6%          |
| 511099                       | NEW INITIATIVE                | -              | 52,818           | 52,818          | -                  | -                             | -                            | (52,818)                 | (100.0%)       |
| 513000                       | OVERTIME                      | 3,499          | 3,425            | 3,425           | 1,751              | 5,000                         | 5,000                        | 1,575                    | 46.0%          |
| 514005                       | LONGEVITY PAY                 | 260            | 260              | 260             | 393                | 505                           | 505                          | 245                      | 94.2%          |
| 515002                       | CELL PHONE REIMBURSEMENT      | 440            | 480              | 480             | 320                | 480                           | 480                          | -                        | - %            |
| 519004                       | SICK LEAVE BUYBACK            | -              | -                | -               | -                  | -                             | -                            | -                        | - %            |
|                              | <b>PERSONNEL SERVICES</b>     | <b>205,613</b> | <b>265,867</b>   | <b>255,139</b>  | <b>108,446</b>     | <b>268,785</b>                | <b>268,785</b>               | <b>13,646</b>            | <b>5.3%</b>    |
| 520006                       | TITLE V INSPECTORS            | 28,055         | -                | 18,000          | 21,540             | -                             | -                            | (18,000)                 | (100.0%)       |
| 520007                       | PERC WITNESSER                | -              | -                | -               | -                  | -                             | -                            | -                        | - %            |
| 530101                       | MEETINGS, EDUC & TRAINING     | 1,425          | 1,700            | 1,700           | 535                | 1,700                         | 1,700                        | -                        | - %            |
| 530109                       | PUBLIC HEALTH SERVICES        | 38,277         | 52,400           | 54,400          | 26,463             | 54,100                        | 54,100                       | (300)                    | (0.6%)         |
| 530202                       | LABORATORY SERVICES           | 10,220         | 6,000            | 6,000           | 6,450              | 7,000                         | 7,000                        | 1,000                    | 16.7%          |
| 530500                       | LEGAL SERVICES                | -              | -                | -               | -                  | -                             | -                            | -                        | - %            |
| 538001                       | PEST CONTROL SERVICES         | -              | -                | -               | -                  | -                             | -                            | -                        | - %            |
| 558009                       | HEALTH INSPECTION SUPPLIES    | 2,992          | 500              | 500             | 276                | 500                           | 500                          | -                        | - %            |
| 559000                       | NEW INITIATIVE EXPENSES       | -              | -                | -               | -                  | -                             | -                            | -                        | - %            |
| 572001                       | MILEAGE REIMBURSEMENT         | 1,091          | 1,200            | 1,200           | -                  | 1,200                         | 1,200                        | -                        | - %            |
| 573000                       | DUES AND MEMBERSHIPS          | 210            | 1,500            | 1,500           | 150                | 1,500                         | 1,500                        | -                        | - %            |
|                              | <b>OTHER EXPENSES</b>         | <b>82,270</b>  | <b>63,300</b>    | <b>83,300</b>   | <b>55,414</b>      | <b>66,000</b>                 | <b>66,000</b>                | <b>(17,300)</b>          | <b>(20.8%)</b> |
| 580013                       | DEPARTMENTAL EQUIPMENT        | -              | -                | -               | -                  | -                             | -                            | -                        | - %            |
|                              | <b>DEPARTMENTAL EQUIPM</b>    | <b>-</b>       | <b>-</b>         | <b>-</b>        | <b>-</b>           | <b>-</b>                      | <b>-</b>                     | <b>-</b>                 | <b>- %</b>     |
|                              | <b>TOTAL PUBLIC HEALTH</b>    | <b>287,883</b> | <b>329,167</b>   | <b>338,439</b>  | <b>163,860</b>     | <b>334,785</b>                | <b>334,785</b>               | <b>(3,654)</b>           | <b>(1.1%)</b>  |

DEPARTMENT OF

**PLANNING & DEVELOPMENT- Sub-Committee E**

- **Community Planning**
- **Redevelopment Authority**

**TOWN OF PLYMOUTH**  
**PRELIMINARY BUDGET REPORT BY OBJECT**  
**FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION                       |                                         | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|-------------------------------------------|-----------------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>                       |                                         |                |                  |                 |                    |                               |                              |                          |               |
| <b>175 E - PLANNING &amp; DEVELOPMENT</b> |                                         |                |                  |                 |                    |                               |                              |                          |               |
| 511001                                    | SALARIES AND WAGES- PERMANENT           | 497,595        | 579,268          | 606,782         | 399,144            | 623,377                       | 623,377                      | 16,595                   | 2.7%          |
| 511099                                    | NEW INITIATIVE                          | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 513000                                    | OVERTIME                                | 13,790         | 19,000           | 19,000          | 9,632              | 19,000                        | 19,000                       | -                        | - %           |
| 514005                                    | LONGEVITY PAY                           | 1,601          | 1,650            | 1,650           | 1,900              | 2,296                         | 2,296                        | 646                      | 39.2%         |
| 515002                                    | CELL PHONE REIMBURSEMENT                | 450            | 600              | 600             | 400                | 600                           | 600                          | -                        | - %           |
| 519004                                    | SICK LEAVE BUYBACK                      | 4,846          | 4,752            | 4,752           | 5,347              | 5,022                         | 5,022                        | 270                      | 5.7%          |
| 519010                                    | EARNED TIME BUYBACK                     | 2,423          | 2,376            | 2,376           | -                  | 2,511                         | 2,511                        | 135                      | 5.7%          |
|                                           | <b>PERSONNEL SERVICES</b>               | <b>520,706</b> | <b>607,646</b>   | <b>635,160</b>  | <b>416,423</b>     | <b>652,806</b>                | <b>652,806</b>               | <b>17,646</b>            | <b>2.8%</b>   |
| 530004                                    | TECHNICAL SERVICES                      | 63,704         | 62,925           | 62,925          | 8,736              | 53,025                        | 53,025                       | (9,900)                  | (15.7%)       |
| 530101                                    | MEETINGS, EDUC & TRAINING               | 2,932          | 3,750            | 3,750           | 1,232              | 4,250                         | 4,250                        | 500                      | 13.3%         |
| 530108                                    | ADMINISTRATIVE SERVICES                 | 210,705        | 285,252          | 285,252         | 202,668            | 187,957                       | 299,412                      | 14,160                   | 5.0%          |
| 558010                                    | SUBSCRIPTIONS AND PUBLICATIONS          | 588            | 287              | 287             | 82                 | 292                           | 292                          | 5                        | 1.7%          |
| 570000                                    | OTHER CHARGES & EXPENDITURES            | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 572001                                    | MILEAGE REIMBURSEMENT                   | 187            | 200              | 200             | 9                  | 200                           | 200                          | -                        | - %           |
| 573000                                    | DUES AND MEMBERSHIPS                    | 1,753          | 2,575            | 2,575           | 1,758              | 2,575                         | 2,575                        | -                        | - %           |
|                                           | <b>OTHER EXPENSES</b>                   | <b>279,870</b> | <b>354,989</b>   | <b>354,989</b>  | <b>214,485</b>     | <b>248,299</b>                | <b>359,754</b>               | <b>4,765</b>             | <b>1.3%</b>   |
| 580013                                    | DEPARTMENTAL EQUIPMENT                  | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
|                                           | <b>DEPARTMENTAL EQUIPM</b>              | <b>-</b>       | <b>-</b>         | <b>-</b>        | <b>-</b>           | <b>-</b>                      | <b>-</b>                     | <b>-</b>                 | <b>- %</b>    |
|                                           | <b>TOTAL PLANNING &amp; DEVELOPMENT</b> | <b>800,575</b> | <b>962,635</b>   | <b>990,149</b>  | <b>630,908</b>     | <b>901,105</b>                | <b>1,012,560</b>             | <b>22,411</b>            | <b>2.3%</b>   |

**TOWN OF PLYMOUTH  
PRELIMINARY BUDGET REPORT BY OBJECT  
FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION                    |                                     | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|----------------------------------------|-------------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>                    |                                     |                |                  |                 |                    |                               |                              |                          |               |
| <b>189 E - REDEVELOPMENT AUTHORITY</b> |                                     |                |                  |                 |                    |                               |                              |                          |               |
| 530004                                 | TECHNICAL SERVICES                  | 10,712         | 10,712           | 10,712          | 10,712             | 10,930                        | 10,930                       | 218                      | 2.0%          |
| 530108                                 | ADMINISTRATIVE SERVICES             | 11,165         | 11,165           | 11,165          | 9,200              | 11,390                        | 11,390                       | 225                      | 2.0%          |
| 574002                                 | SURETY BONDS                        | 100            | 100              | 100             | -                  | 110                           | 110                          | 10                       | 10.0%         |
|                                        | <b>OTHER EXPENSES</b>               | <b>21,977</b>  | <b>21,977</b>    | <b>21,977</b>   | <b>19,912</b>      | <b>22,430</b>                 | <b>22,430</b>                | <b>453</b>               | <b>2.1%</b>   |
|                                        | <b>TOTAL REDEVELOPMENT AUTHORIT</b> | <b>21,977</b>  | <b>21,977</b>    | <b>21,977</b>   | <b>19,912</b>      | <b>22,430</b>                 | <b>22,430</b>                | <b>453</b>               | <b>2.1%</b>   |

DEPARTMENT OF

**PUBLIC SAFETY- Sub-Committee C**

- **Police Department**
- **Fire Department**
- **Emergency Management**

**TOWN OF PLYMOUTH**  
**PRELIMINARY BUDGET REPORT BY OBJECT**  
**FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION   |                                | 2019<br>Actual    | 2020<br>Original  | 2020<br>Revised   | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|-----------------------|--------------------------------|-------------------|-------------------|-------------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>   |                                |                   |                   |                   |                    |                               |                              |                          |               |
| <b>210 C - POLICE</b> |                                |                   |                   |                   |                    |                               |                              |                          |               |
| 511001                | SALARIES AND WAGES- PERMANENT  | 9,245,763         | 10,558,184        | 10,601,236        | 6,269,136          | 10,388,783                    | 10,388,783                   | (212,453)                | (2.0%)        |
| 511099                | NEW INITIATIVE                 | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %           |
| 512000                | SEASONAL / TEMPORARY           | -                 | 3,000             | 3,000             | -                  | 3,000                         | 3,000                        | -                        | - %           |
| 512501 RILEY          | PROJECT DETAILS                | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %           |
| 513000                | OVERTIME                       | 967,163           | 1,000,898         | 1,000,898         | 713,664            | 1,023,923                     | 1,023,923                    | 23,025                   | 2.3%          |
| 514005                | LONGEVITY PAY                  | 28,825            | 29,300            | 29,300            | 30,700             | 30,100                        | 30,100                       | 800                      | 2.7%          |
| 515007                | CONTRACT BENEFITS              | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %           |
| 519003                | UNIFORM ALLOWANCE              | 101,250           | 116,250           | 116,250           | 95,100             | 116,250                       | 116,250                      | -                        | - %           |
| 519004                | SICK LEAVE BUYBACK             | 14,242            | 11,894            | 11,894            | 14,055             | 15,125                        | 15,125                       | 3,231                    | 27.2%         |
| 519005                | STIPENDS                       | 40,100            | 72,850            | 72,850            | 800                | 77,400                        | 77,400                       | 4,550                    | 6.2%          |
| 519006                | ATTENDANCE BONUS               | -                 | 1,000             | 1,000             | -                  | 1,000                         | 1,000                        | -                        | - %           |
| 519010                | EARNED TIME BUYBACK            | -                 | 3,274             | 3,274             | -                  | 3,610                         | 3,610                        | 336                      | 10.3%         |
|                       | <b>PERSONNEL SERVICES</b>      | <b>10,397,342</b> | <b>11,796,650</b> | <b>11,839,702</b> | <b>7,123,454</b>   | <b>11,659,191</b>             | <b>11,659,191</b>            | <b>(180,511)</b>         | <b>(1.5%)</b> |
| 521007                | MARINE FUEL                    | 580               | 2,000             | 2,000             | 114                | 2,000                         | 2,000                        | -                        | - %           |
| 524400                | R&M EQUIPMENT                  | 173,010           | 172,873           | 172,873           | 96,793             | 235,215                       | 235,215                      | 62,342                   | 36.1%         |
| 530004                | TECHNICAL SERVICES             | 35,322            | 38,590            | 38,590            | 23,124             | 38,590                        | 38,590                       | -                        | - %           |
| 530005                | PROFESSIONAL SERVICES          | 151,186           | 24,000            | 24,000            | 18,116             | 25,000                        | 25,000                       | 1,000                    | 4.2%          |
| 530101                | MEETINGS, EDUC & TRAINING      | 27,107            | 23,150            | 23,150            | 24,718             | 26,650                        | 26,650                       | 3,500                    | 15.1%         |
| 534000                | TELEPHONE                      | -                 | 2,000             | 14,000            | 6,639              | 14,000                        | 14,000                       | -                        | - %           |
| 534001                | NETWORK COMMUNICATIONS         | 1,461             | 7,500             | 7,500             | 3,547              | 7,500                         | 7,500                        | -                        | - %           |
| 534005                | COURIER AND DELIVERY SERVICES  | 319               | 500               | 500               | 92                 | 500                           | 500                          | -                        | - %           |
| 543000                | BUILDING MAINTENANCE SUPPLIES  | -                 | 700               | 700               | -                  | -                             | -                            | (700)                    | (100.0%)      |
| 549000                | PRISONER MEALS                 | 1,089             | 2,000             | 2,000             | 538                | 2,000                         | 2,000                        | -                        | - %           |
| 558000                | SUPPLIES AND MATERIALS         | 142,279           | 165,926           | 165,926           | 58,119             | 125,870                       | 125,870                      | (40,056)                 | (24.1%)       |
| 558010                | SUBSCRIPTIONS AND PUBLICATIONS | 9,451             | 15,208            | 15,208            | 12,294             | 15,808                        | 15,808                       | 600                      | 3.9%          |
| 558013                | UNIFORM SUPPLIES               | 31,699            | 40,354            | 40,354            | 36,289             | 36,504                        | 36,504                       | (3,850)                  | (9.5%)        |
| 559000                | NEW INITIATIVE EXPENSES        | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %           |
| 573000                | DUES AND MEMBERSHIPS           | 13,974            | 15,493            | 15,493            | 14,779             | 16,143                        | 16,143                       | 650                      | 4.2%          |
|                       | <b>OTHER EXPENSES</b>          | <b>587,478</b>    | <b>510,294</b>    | <b>522,294</b>    | <b>295,163</b>     | <b>545,780</b>                | <b>545,780</b>               | <b>23,486</b>            | <b>4.5%</b>   |
| 580013                | DEPARTMENTAL EQUIPMENT         | 291,659           | 338,465           | 338,465           | 297,941            | 389,108                       | 389,108                      | 50,643                   | 15.0%         |
|                       | <b>DEPARTMENTAL EQUIPM</b>     | <b>291,659</b>    | <b>338,465</b>    | <b>338,465</b>    | <b>297,941</b>     | <b>389,108</b>                | <b>389,108</b>               | <b>50,643</b>            | <b>15.0%</b>  |
|                       | <b>TOTAL POLICE</b>            | <b>11,276,479</b> | <b>12,645,409</b> | <b>12,700,461</b> | <b>7,716,558</b>   | <b>12,594,079</b>             | <b>12,594,079</b>            | <b>(106,382)</b>         | <b>(0.8%)</b> |

**TOWN OF PLYMOUTH  
PRELIMINARY BUDGET REPORT BY OBJECT  
FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION       |                               | 2019<br>Actual    | 2020<br>Original  | 2020<br>Revised   | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|---------------------------|-------------------------------|-------------------|-------------------|-------------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>       |                               |                   |                   |                   |                    |                               |                              |                          |               |
| <b>220 C - FIRE</b>       |                               |                   |                   |                   |                    |                               |                              |                          |               |
| 511001                    | SALARIES AND WAGES- PERMANENT | 9,585,537         | 10,359,568        | 10,843,796        | 6,531,112          | 10,810,809                    | 10,810,809                   | (32,987)                 | (0.3%)        |
| 511001 SAFER              | SALARIES AND WAGES- PERMANENT | 63,878            | 201,526           | 201,526           | 128,486            | 341,896                       | 341,896                      | 140,370                  | 69.7%         |
| 511099                    | NEW INITIATIVE                | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %           |
| 513000                    | OVERTIME                      | 1,831,755         | 1,755,138         | 1,755,138         | 1,253,772          | 1,850,241                     | 1,850,241                    | 95,103                   | 5.4%          |
| 514005                    | LONGEVITY PAY                 | 19,150            | 20,750            | 20,750            | 19,000             | 20,650                        | 20,650                       | (100)                    | (0.5%)        |
| 515002                    | CELL PHONE REIMBURSEMENT      | 650               | 1,800             | 1,800             | 400                | 1,800                         | 1,800                        | -                        | - %           |
| 519003                    | UNIFORM ALLOWANCE             | 93,875            | 97,250            | 97,250            | 90,750             | 97,250                        | 97,250                       | -                        | - %           |
| 519003 SAFER              | UNIFORM ALLOWANCE             | -                 | 2,250             | 2,250             | 2,250              | 9,000                         | 9,000                        | 6,750                    | 300.0%        |
| 519004                    | SICK LEAVE BUYBACK            | 9,266             | 12,960            | 12,960            | 14,309             | 16,929                        | 16,929                       | 3,969                    | 30.6%         |
| 519010                    | EARNED TIME BUYBACK           | 2,569             | 2,519             | 2,519             | 2,817              | 2,874                         | 2,874                        | 355                      | 14.1%         |
| 519900                    | JLMC AWARD                    | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %           |
| <b>PERSONNEL SERVICES</b> |                               | <b>11,606,680</b> | <b>12,453,761</b> | <b>12,937,989</b> | <b>8,042,896</b>   | <b>13,151,449</b>             | <b>13,151,449</b>            | <b>213,460</b>           | <b>1.6%</b>   |
| 524200 000B2              | R&M - BOAT2                   | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %           |
| 524200 000B3              | R&M - BOAT3                   | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %           |
| 524200 000B4              | R&M - BOAT4                   | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %           |
| 524200 000B5              | R&M - BOAT5                   | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %           |
| 524200 000B6              | R&M - BOAT6                   | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %           |
| 524200 000C1              | R&M - CHIEF                   | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %           |
| 524200 000C2              | R&M - DEPUTY CHIEF-OPERATION  | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %           |
| 524200 000C3              | R&M - VEHICLE #C3             | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %           |
| 524200 000C4              | R&M - FIRE PREVENTION         | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %           |
| 524200 000C5              | R&M - FIRE PREVENTION         | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %           |
| 524200 000C6              | R&M - AUXILARY BOAT TRANSPORT | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %           |
| 524200 000C7              | R&M - SHIFT COMMANDER         | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %           |
| 524200 000C8              | R&M - MECHANIC                | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %           |
| 524200 000C9              | R&M - UTILITY VEHICLE         | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %           |
| 524200 000CA              | R&M - TRAINING                | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %           |
| 524200 000E1              | R&M - ENGINE 1                | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %           |
| 524200 000E2              | R&M - ENGINE 2                | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %           |
| 524200 000E3              | R&M - ENGINE 3                | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %           |
| 524200 000E4              | R&M - ENGINE 4                | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %           |
| 524200 000E5              | R&M - ENGINE 5                | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %           |
| 524200 000E6              | R&M - ENGINE 6                | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %           |
| 524200 000E7              | R&M - ENGINE 7                | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %           |
| 524200 000E8              | R&M - ENGINE 8                | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %           |
| 524200 000E9              | R&M - ENGINE 9                | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %           |
| 524200 000F1              | R&M - FOREST FIRE 1           | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %           |
| 524200 000F2              | R&M - FOREST FIRE 2           | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %           |
| 524200 000F3              | R&M - FOREST FIRE 3           | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %           |



**TOWN OF PLYMOUTH**  
**PRELIMINARY BUDGET REPORT BY OBJECT**  
**FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION |                                   | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|---------------------|-----------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b> |                                   |                |                  |                 |                    |                               |                              |                          |               |
| 524200 000F4        | R&M - FOREST FIRE 4               | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 000F5        | R&M - FOREST FIRE 5               | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 000F6        | R&M - FOREST FIRE 6               | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 000F7        | R&M - FOREST FIRE 7               | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 000F9        | R&M - FOREST FIRE 9               | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 000L2        | R&M - LADDER2                     | 2,331          | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 000R1        | R&M - RESCUE 1                    | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 000S1        | R&M - SQUAD 1                     | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 000T1        | R&M - TANKER 1                    | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 000T2        | R&M - TANKER 2                    | 1,535          | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 000T3        | R&M - TANKER 3                    | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 00375        | R&M - FF375                       | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 00BT1        | R&M - BOOM TRAILER 1              | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 00C10        | R&M - FIRE ALARM                  | 1,299          | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 00C11        | R&M - EMERGENCY MANAGEMENT        | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 00C12        | R&M - TRAINING                    | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 00C14        | R&M - FIRE ALARM                  | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 00C16        | R&M - ADMINISTRATION              | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 00E10        | R&M - ENGINE 10                   | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 00LU1        | R&M - LIGHTING UNIT 1             | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 00MDU        | R&M - MASS DECON UNIT             | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 00SH1        | R&M - SAFETY HOUSE 1              | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 00ST1        | R&M - SPILL TRAILER 1             | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 00ST2        | R&M - SPILL TRAILER 2             | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 0BHOV        | R&M - HOVERCRAFT                  | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 ATOOL        | R&M - APPARATUS TOOLS AND EQUIPME | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 BDIVE        | R&M - DIVE BOAT                   | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 FBOA1        | R&M - FIRE BOAT 1                 | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 GENST        | R&M - POWER GENERATOR SETS        | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 PSAWS        | R&M - POWER SWAS                  | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 PUMPS        | R&M - PORTABLE PUMPS              | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 RTOOL        | R&M - POWER RESCUE TOOLS          | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 SCONS        | R&M - SHOP CONSUMABLE ITEMS       | 5,250          | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 SOPS1        | R&M - SPECIAL OPERATIONS          | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 SSTOK        | R&M - SHOP STOCK ITEMS            | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 STAEQ        | R&M - STATION POWER EQUIPMENT     | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 TRL01        | R&M - TRAILER 1                   | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 TRL02        | R&M - TRAILER 02                  | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 TRL03        | R&M - TRAILER 3                   | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 TRL04        | R&M - TRAILER 4                   | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200 TRL05        | R&M - TRAILER 5                   | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |

**TOWN OF PLYMOUTH  
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FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION |                                           | 2019<br>Actual    | 2020<br>Original  | 2020<br>Revised   | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance  |
|---------------------|-------------------------------------------|-------------------|-------------------|-------------------|--------------------|-------------------------------|------------------------------|--------------------------|----------------|
| <b>GENERAL FUND</b> |                                           |                   |                   |                   |                    |                               |                              |                          |                |
| 524200              | TRL06 R&M - TRAILER 6                     | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %            |
| 524200              | TRL08 R&M - TRAILER 8                     | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %            |
| 524200              | TRL10 R&M - TRAILER 10                    | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %            |
| 524200              | TRL11 R&M - TRAILER 11                    | -                 | -                 | -                 | -                  | -                             | -                            | -                        | - %            |
| 524200              | TWRL1 R&M - TOWER LADDER 1                | 675               | -                 | -                 | -                  | -                             | -                            | -                        | - %            |
| 524200              | R&M -                                     | 5,421             | 24,750            | 24,750            | 15,961             | 26,235                        | 26,235                       | 1,485                    | 6.0%           |
|                     | <b>TOTAL R&amp;M VEHICLES W/ PROJECTS</b> | <b>16,511</b>     | <b>24,750</b>     | <b>24,750</b>     | <b>15,961</b>      | <b>26,235</b>                 | <b>26,235</b>                | <b>1,485</b>             | <b>6.00</b>    |
| 524300              | R&M COMMUNICATION LINES                   | -                 | 4,500             | 4,500             | -                  | 10,000                        | 10,000                       | 5,500                    | 122.2%         |
| 524400              | R&M EQUIPMENT                             | 12,894            | 11,575            | 11,575            | 17,481             | 11,575                        | 11,575                       | -                        | - %            |
| 530004              | TECHNICAL SERVICES                        | 31,847            | 29,000            | 38,600            | 22,564             | 43,400                        | 43,400                       | 4,800                    | 12.4%          |
| 530101              | MEETINGS, EDUC & TRAINING                 | 8,695             | 9,216             | 9,216             | 6,384              | 9,516                         | 9,516                        | 300                      | 3.3%           |
| 530204              | AMBULANCE SERVICES                        | -                 | 250               | 250               | -                  | -                             | -                            | (250)                    | (100.0%)       |
| 530303              | COMMUNICATIONS SERVICES                   | -                 | -                 | -                 | 50                 | -                             | -                            | -                        | - %            |
| 540000              | SUPPLIES AND MATERIALS                    | 6,522             | 1,310             | 1,310             | 2,207              | 1,310                         | 1,310                        | -                        | - %            |
| 542001              | INFORMATION TECHNOLOGY SUPPLIE            | 10,938            | 5,700             | 5,700             | 3,537              | 5,700                         | 5,700                        | -                        | - %            |
| 543003              | HAND AND POWER TOOLS                      | 5,751             | 5,500             | 5,500             | 336                | 5,500                         | 5,500                        | -                        | - %            |
| 545000              | CUSTODIAL SUPPLIES                        | 14,146            | 11,012            | 11,012            | 8,237              | -                             | -                            | (11,012)                 | (100.0%)       |
| 548001              | VEHICLE MAINTENANCE SUPPLIES              | 135,746           | 111,805           | 111,805           | 63,048             | 117,395                       | 117,395                      | 5,590                    | 5.0%           |
| 550000              | FIRST AID SUPPLIES                        | 10,080            | 22,284            | 22,284            | 3,614              | 22,284                        | 22,284                       | -                        | - %            |
| 551000              | TRAINING SUPPLIES                         | 8,255             | 8,750             | 8,750             | 1,091              | 8,750                         | 8,750                        | -                        | - %            |
| 558006              | COMMUNICATIONS EQUIP SUPPLIES             | 3,856             | 6,500             | 6,500             | 2,053              | 6,500                         | 6,500                        | -                        | - %            |
| 558010              | SUBSCRIPTIONS AND PUBLICATIONS            | 812               | 640               | 640               | 712                | 640                           | 640                          | -                        | - %            |
| 558013              | UNIFORM SUPPLIES                          | 4,193             | 2,700             | 2,700             | 3,627              | 5,884                         | 5,884                        | 3,184                    | 117.9%         |
| 570500              | SPECIAL OPERATIONS                        | 9,778             | 8,200             | 13,200            | 1,270              | 13,200                        | 13,200                       | -                        | - %            |
| 572001              | MILEAGE REIMBURSEMENT                     | 47                | 500               | 500               | 15                 | 500                           | 500                          | -                        | - %            |
| 573000              | DUES AND MEMBERSHIPS                      | 1,300             | 1,700             | 1,700             | 1,485              | 1,700                         | 1,700                        | -                        | - %            |
| 580001              | EQUIPMENT                                 | 25,314            | 10,370            | 10,370            | 10,243             | 10,370                        | 10,370                       | -                        | - %            |
| 580002              | FURNISHINGS AND FIXTURES                  | 9,405             | 4,250             | 4,250             | 1,665              | 4,250                         | 4,250                        | -                        | - %            |
| 580003              | FIRE HOSES AND FIXTURES                   | 9,036             | 14,000            | 14,000            | 10,105             | 14,000                        | 14,000                       | -                        | - %            |
| 580004              | AIR PACKS                                 | 10,997            | 26,354            | 26,354            | 10,385             | 35,075                        | 35,075                       | 8,721                    | 33.1%          |
| 580005              | TURNOUT GEAR                              | 34,100            | 37,040            | 37,040            | 4,651              | 38,892                        | 38,892                       | 1,852                    | 5.0%           |
|                     | <b>OTHER EXPENSES</b>                     | <b>370,222</b>    | <b>357,906</b>    | <b>372,506</b>    | <b>190,722</b>     | <b>392,676</b>                | <b>392,676</b>               | <b>20,170</b>            | <b>5.4%</b>    |
| 580013              | DEPARTMENTAL EQUIPMENT                    | 84,111            | 126,895           | 126,895           | 50,417             | 137,962                       | 123,962                      | (2,933)                  | (2.3%)         |
| 580013 SAFER        | DEPARTMENTAL EQUIPMENT                    | 53,159            | 25,305            | 25,305            | 27                 | -                             | -                            | (25,305)                 | (100.0%)       |
|                     | <b>DEPARTMENTAL EQUIPM</b>                | <b>137,270</b>    | <b>152,200</b>    | <b>152,200</b>    | <b>50,444</b>      | <b>137,962</b>                | <b>123,962</b>               | <b>(28,238)</b>          | <b>(18.6%)</b> |
|                     | <b>TOTAL FIRE</b>                         | <b>12,114,172</b> | <b>12,963,867</b> | <b>13,462,695</b> | <b>8,284,062</b>   | <b>13,682,087</b>             | <b>13,668,087</b>            | <b>205,392</b>           | <b>1.5%</b>    |

**TOWN OF PLYMOUTH  
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FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION                 |                                   | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|-------------------------------------|-----------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>                 |                                   |                |                  |                 |                    |                               |                              |                          |               |
| <b>291 C - EMERGENCY MANAGEMENT</b> |                                   |                |                  |                 |                    |                               |                              |                          |               |
| 520012                              | DEBRIS MANAGEMENT                 | 33,000         | 50,000           | 50,000          | -                  | 50,000                        | 50,000                       | -                        | - %           |
| 530101                              | MEETINGS, EDUC & TRAINING         | 2,226          | 2,000            | 2,000           | 372                | 2,000                         | 2,000                        | -                        | - %           |
| 580001                              | EQUIPMENT                         | 13,976         | 17,900           | 17,900          | 778                | 17,900                        | 17,900                       | -                        | - %           |
|                                     | <b>OTHER EXPENSES</b>             | <b>49,202</b>  | <b>69,900</b>    | <b>69,900</b>   | <b>1,150</b>       | <b>69,900</b>                 | <b>69,900</b>                | <b>-</b>                 | <b>- %</b>    |
| 580013                              | DEPARTMENTAL EQUIPMENT            | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
|                                     | <b>DEPARTMENTAL EQUIPM</b>        | <b>-</b>       | <b>-</b>         | <b>-</b>        | <b>-</b>           | <b>-</b>                      | <b>-</b>                     | <b>-</b>                 | <b>- %</b>    |
|                                     | <b>TOTAL EMERGENCY MANAGEMENT</b> | <b>49,202</b>  | <b>69,900</b>    | <b>69,900</b>   | <b>1,150</b>       | <b>69,900</b>                 | <b>69,900</b>                | <b>-</b>                 | <b>- %</b>    |

DEPARTMENT OF  
**MARINE & ENVIRONMENTAL AFFAIRS –**  
**Sub-Committee C**

- **Animal Control**
- **Harbor Master**
- **Natural Resources**

**TOWN OF PLYMOUTH  
PRELIMINARY BUDGET REPORT BY OBJECT  
FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION           |                               | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|-------------------------------|-------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>           |                               |                |                  |                 |                    |                               |                              |                          |               |
| <b>292 C - ANIMAL CONTROL</b> |                               |                |                  |                 |                    |                               |                              |                          |               |
| 511001                        | SALARIES AND WAGES- PERMANENT | 147,181        | 149,886          | 149,886         | 104,158            | 150,931                       | 150,931                      | 1,045                    | 0.7%          |
| 511099                        | NEW INITIATIVE                | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 513000                        | OVERTIME                      | 1,823          | 1,710            | 1,710           | 1,778              | 1,710                         | 1,710                        | -                        | - %           |
| 514005                        | LONGEVITY PAY                 | 650            | 750              | 750             | 750                | 850                           | 850                          | 100                      | 13.3%         |
| 519004                        | SICK LEAVE BUYBACK            | 1,574          | 1,575            | 1,575           | 1,638              | 1,575                         | 1,575                        | -                        | - %           |
|                               | <b>PERSONNEL SERVICES</b>     | <b>151,229</b> | <b>153,921</b>   | <b>153,921</b>  | <b>108,323</b>     | <b>155,066</b>                | <b>155,066</b>               | <b>1,145</b>             | <b>0.7%</b>   |
| 558000                        | SUPPLIES AND MATERIALS        | 6,173          | 6,000            | 6,000           | 1,899              | 6,000                         | 6,000                        | -                        | - %           |
| 558013                        | UNIFORM SUPPLIES              | 713            | 800              | 800             | 294                | 800                           | 800                          | -                        | - %           |
|                               | <b>OTHER EXPENSES</b>         | <b>6,885</b>   | <b>6,800</b>     | <b>6,800</b>    | <b>2,193</b>       | <b>6,800</b>                  | <b>6,800</b>                 | <b>-</b>                 | <b>- %</b>    |
| 580013                        | DEPARTMENTAL EQUIPMENT        | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
|                               | <b>DEPARTMENTAL EQUIPM</b>    | <b>-</b>       | <b>-</b>         | <b>-</b>        | <b>-</b>           | <b>-</b>                      | <b>-</b>                     | <b>-</b>                 | <b>- %</b>    |
|                               | <b>TOTAL ANIMAL CONTROL</b>   | <b>158,114</b> | <b>160,721</b>   | <b>160,721</b>  | <b>110,517</b>     | <b>161,866</b>                | <b>161,866</b>               | <b>1,145</b>             | <b>0.7%</b>   |

**TOWN OF PLYMOUTH**  
**PRELIMINARY BUDGET REPORT BY OBJECT**  
**FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION          |                                | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance  |
|------------------------------|--------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|----------------|
| <b>GENERAL FUND</b>          |                                |                |                  |                 |                    |                               |                              |                          |                |
| <b>295 C - HARBOR MASTER</b> |                                |                |                  |                 |                    |                               |                              |                          |                |
| 511001                       | SALARIES AND WAGES- PERMANENT  | 247,329        | 257,327          | 268,632         | 137,329            | 249,823                       | 249,823                      | (18,809)                 | (7.0%)         |
| 511005                       | SALARIES & WAGES PARTTIME SEAS | 93,301         | 153,000          | 153,000         | 68,689             | 119,000                       | 119,000                      | (34,000)                 | (22.2%)        |
| 513000                       | OVERTIME                       | 17,233         | 13,000           | 13,000          | 18,100             | 13,000                        | 13,000                       | -                        | - %            |
| 514005                       | LONGEVITY PAY                  | 750            | 750              | 750             | 250                | 450                           | 450                          | (300)                    | (40.0%)        |
| 515002                       | CELL PHONE REIMBURSEMENT       | -              | 600              | 600             | -                  | 600                           | 600                          | -                        | - %            |
| 519004                       | SICK LEAVE BUYBACK             | 5,035          | 5,036            | 5,036           | 3,117              | 2,996                         | 2,996                        | (2,040)                  | (40.5%)        |
|                              | <b>PERSONNEL SERVICES</b>      | <b>363,647</b> | <b>429,713</b>   | <b>441,018</b>  | <b>227,484</b>     | <b>385,869</b>                | <b>385,869</b>               | <b>(55,149)</b>          | <b>(12.5%)</b> |
| 524400                       | R&M EQUIPMENT                  | 13,909         | 17,000           | 17,000          | 11,869             | 17,000                        | 17,000                       | -                        | - %            |
| 529505                       | MOORING OPERATIONS             | 9,999          | 10,000           | 10,000          | 3,932              | 10,000                        | 10,000                       | -                        | - %            |
| 530101                       | MEETINGS, EDUC & TRAINING      | 1,745          | 4,600            | 4,600           | 2,016              | 4,600                         | 4,600                        | -                        | - %            |
| 553008                       | SHELLFISH PROPAGATION PROGRAM  | -              | -                | -               | -                  | -                             | -                            | -                        | - %            |
| 558000                       | SUPPLIES AND MATERIALS         | 4,641          | 5,900            | 5,900           | 3,271              | 5,900                         | 5,900                        | -                        | - %            |
| 558013                       | UNIFORM SUPPLIES               | 2,603          | 3,500            | 3,500           | 429                | 3,500                         | 3,500                        | -                        | - %            |
| 573000                       | DUES AND MEMBERSHIPS           | 450            | 500              | 500             | -                  | 500                           | 500                          | -                        | - %            |
|                              | <b>OTHER EXPENSES</b>          | <b>33,348</b>  | <b>41,500</b>    | <b>41,500</b>   | <b>21,517</b>      | <b>41,500</b>                 | <b>41,500</b>                | <b>-</b>                 | <b>- %</b>     |
| 521007                       | MARINE FUEL                    | -              | -                | -               | -                  | 19,000                        | 19,000                       | 19,000                   | - %            |
|                              | <b>FUEL &amp; UTILITIES</b>    | <b>-</b>       | <b>-</b>         | <b>-</b>        | <b>-</b>           | <b>19,000</b>                 | <b>19,000</b>                | <b>19,000</b>            | <b>- %</b>     |
| 580013                       | DEPARTMENTAL EQUIPMENT         | 2,950          | 12,000           | 12,000          | 3,795              | 52,000                        | 52,000                       | 40,000                   | 333.3%         |
|                              | <b>DEPARTMENTAL EQUIPM</b>     | <b>2,950</b>   | <b>12,000</b>    | <b>12,000</b>   | <b>3,795</b>       | <b>52,000</b>                 | <b>52,000</b>                | <b>40,000</b>            | <b>333.3%</b>  |
|                              | <b>TOTAL HARBOR MASTER</b>     | <b>399,945</b> | <b>483,213</b>   | <b>494,518</b>  | <b>252,796</b>     | <b>498,369</b>                | <b>498,369</b>               | <b>3,851</b>             | <b>0.8%</b>    |

**TOWN OF PLYMOUTH  
PRELIMINARY BUDGET REPORT BY OBJECT  
FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION              |                                | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|----------------------------------|--------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>              |                                |                |                  |                 |                    |                               |                              |                          |               |
| <b>427 C - NATURAL RESOURCES</b> |                                |                |                  |                 |                    |                               |                              |                          |               |
| 511001                           | SALARIES AND WAGES- PERMANENT  | 443,531        | 455,121          | 483,529         | 316,660            | 482,724                       | 482,724                      | (805)                    | (0.2%)        |
| 511099                           | NEW INITIATIVE                 | -              | 2,500            | 2,500           | -                  | -                             | -                            | (2,500)                  | (100.0%)      |
| 513000                           | OVERTIME                       | 3,650          | 2,375            | 2,375           | 2,103              | 2,375                         | 2,375                        | -                        | - %           |
| 514005                           | LONGEVITY PAY                  | 1,351          | 1,700            | 1,700           | 400                | 1,950                         | 1,950                        | 250                      | 14.7%         |
| 515002                           | CELL PHONE REIMBURSEMENT       | 600            | 600              | 600             | -                  | 600                           | 600                          | -                        | - %           |
| 519003                           | UNIFORM ALLOWANCE              | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 519004                           | SICK LEAVE BUYBACK             | 4,973          | 6,493            | 6,493           | 7,158              | 7,068                         | 7,068                        | 575                      | 8.9%          |
| 519010                           | EARNED TIME BUYBACK            | 2,177          | 6,404            | 6,404           | 2,423              | 2,423                         | 2,423                        | (3,981)                  | (62.2%)       |
| <b>PERSONNEL SERVICES</b>        |                                | <b>456,282</b> | <b>475,193</b>   | <b>503,601</b>  | <b>328,744</b>     | <b>497,140</b>                | <b>497,140</b>               | <b>(6,461)</b>           | <b>(1.3%)</b> |
| 520002                           | HAZARDOUS WASTE CLEANUP        | 41,754         | 50,000           | 50,000          | 24,667             | 50,000                        | 50,000                       | -                        | - %           |
| 520005                           | ENVIRONMENTAL SERVICES         | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 520015                           | WHITE HORSE BEACH MANAGEMENT   | -              | 10,000           | 10,000          | -                  | 10,000                        | 10,000                       | -                        | - %           |
| 529500                           | LAKES & PONDS PROGRAM          | 8,400          | 7,500            | 7,500           | -                  | 7,500                         | 7,500                        | -                        | - %           |
| 530101                           | MEETINGS, EDUC & TRAINING      | 1,348          | 2,000            | 2,000           | 629                | 3,420                         | 3,420                        | 1,420                    | 71.0%         |
| 538003                           | ENVIRONMENTAL ANNUAL COMPLIANC | 6,610          | 7,000            | 7,000           | 3,448              | 7,000                         | 7,000                        | -                        | - %           |
| 540000                           | SUPPLIES AND MATERIALS         | 4,179          | 5,000            | 5,000           | 3,039              | 5,000                         | 5,000                        | -                        | - %           |
| 558013                           | UNIFORM SUPPLIES               | 1,336          | 1,500            | 1,500           | 2,126              | 1,500                         | 1,500                        | -                        | - %           |
| <b>OTHER EXPENSES</b>            |                                | <b>63,626</b>  | <b>83,000</b>    | <b>83,000</b>   | <b>33,908</b>      | <b>84,420</b>                 | <b>84,420</b>                | <b>1,420</b>             | <b>1.7%</b>   |
| 580013                           | DEPARTMENTAL EQUIPMENT         | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| <b>DEPARTMENTAL EQUIPM</b>       |                                | <b>-</b>       | <b>-</b>         | <b>-</b>        | <b>-</b>           | <b>-</b>                      | <b>-</b>                     | <b>-</b>                 | <b>- %</b>    |
| <b>TOTAL NATURAL RESOURCES</b>   |                                | <b>519,908</b> | <b>558,193</b>   | <b>586,601</b>  | <b>362,652</b>     | <b>581,560</b>                | <b>581,560</b>               | <b>(5,041)</b>           | <b>(0.9%)</b> |

**DEPARTMENT OF**  
**PUBLIC WORKS – Sub-Committee D**

- **Engineering**
- **Highway**
- **DPW Administration**
- **Building Maintenance**
- **Fleet Maintenance**
- **Solid Waste General**
- **Crematory**
- **Cemetery**
- **Parks & Forestry**



**TOWN OF PLYMOUTH  
PRELIMINARY BUDGET REPORT BY OBJECT  
FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION            |                               | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|--------------------------------|-------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>            |                               |                |                  |                 |                    |                               |                              |                          |               |
| <b>411 D - DPW ENGINEERING</b> |                               |                |                  |                 |                    |                               |                              |                          |               |
| 511001                         | SALARIES AND WAGES- PERMANENT | 504,009        | 509,605          | 534,432         | 352,748            | 512,572                       | 512,572                      | (21,860)                 | (4.1%)        |
| 511099                         | NEW INITIATIVE                | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 513000                         | OVERTIME                      | 332            | 2,500            | 2,500           | -                  | 2,500                         | 2,500                        | -                        | - %           |
| 514005                         | LONGEVITY PAY                 | 1,800          | 1,800            | 1,800           | 2,050              | 2,400                         | 2,400                        | 600                      | 33.3%         |
| 515002                         | CELL PHONE REIMBURSEMENT      | 480            | 480              | 480             | 320                | 480                           | 480                          | -                        | - %           |
| 519004                         | SICK LEAVE BUYBACK            | 8,503          | 8,503            | 8,503           | 6,349              | 8,503                         | 8,503                        | -                        | - %           |
|                                | <b>PERSONNEL SERVICES</b>     | <b>515,124</b> | <b>522,888</b>   | <b>547,715</b>  | <b>361,467</b>     | <b>526,455</b>                | <b>526,455</b>               | <b>(21,260)</b>          | <b>(3.9%)</b> |
| 524400                         | R&M EQUIPMENT                 | -              | 1,000            | 1,000           | -                  | 1,000                         | 1,000                        | -                        | - %           |
| 530101                         | MEETINGS, EDUC & TRAINING     | 410            | 1,200            | 1,200           | 555                | 1,200                         | 1,200                        | -                        | - %           |
| 534004                         | PRINTING                      | 1,257          | 1,700            | 1,700           | -                  | 1,700                         | 1,700                        | -                        | - %           |
| 542005                         | DRAFTING SUPPLIES             | 1,318          | 3,197            | 3,197           | 572                | 3,197                         | 3,197                        | -                        | - %           |
| 542006                         | SURVEY SUPPLIES               | 3,614          | 876              | 876             | 259                | 876                           | 876                          | -                        | - %           |
| 558013                         | UNIFORM SUPPLIES              | -              | -                | -               | 1,057              | -                             | -                            | -                        | - %           |
| 572001                         | MILEAGE REIMBURSEMENT         | -              | 75               | 75              | -                  | 75                            | 75                           | -                        | - %           |
| 573000                         | DUES AND MEMBERSHIPS          | 464            | 815              | 815             | 285                | 815                           | 815                          | -                        | - %           |
| 584007                         | PAVEMENT MARKING              | 75,000         | 75,000           | 75,000          | 62,842             | 75,000                        | 75,000                       | -                        | - %           |
|                                | <b>OTHER EXPENSES</b>         | <b>82,063</b>  | <b>83,863</b>    | <b>83,863</b>   | <b>65,570</b>      | <b>83,863</b>                 | <b>83,863</b>                | <b>-</b>                 | <b>- %</b>    |
| 580013                         | DEPARTMENTAL EQUIPMENT        | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
|                                | <b>DEPARTMENTAL EQUIPM</b>    | <b>-</b>       | <b>-</b>         | <b>-</b>        | <b>-</b>           | <b>-</b>                      | <b>-</b>                     | <b>-</b>                 | <b>- %</b>    |
|                                | <b>TOTAL DPW ENGINEERING</b>  | <b>597,187</b> | <b>606,751</b>   | <b>631,578</b>  | <b>427,036</b>     | <b>610,318</b>                | <b>610,318</b>               | <b>(21,260)</b>          | <b>(3.4%)</b> |

**TOWN OF PLYMOUTH**  
**PRELIMINARY BUDGET REPORT BY OBJECT**  
**FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION         |                                | 2019<br>Actual   | 2020<br>Original | 2020<br>Revised  | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance  |
|-----------------------------|--------------------------------|------------------|------------------|------------------|--------------------|-------------------------------|------------------------------|--------------------------|----------------|
| <b>GENERAL FUND</b>         |                                |                  |                  |                  |                    |                               |                              |                          |                |
| <b>420 D - DPW HIGHWAY</b>  |                                |                  |                  |                  |                    |                               |                              |                          |                |
| 511001                      | SALARIES AND WAGES- PERMANENT  | 1,437,456        | 1,720,987        | 1,814,545        | 985,488            | 1,807,837                     | 1,807,837                    | (6,708)                  | (0.4%)         |
| 511002                      | OUT OF GRADE PAY               | 805              | 4,196            | 4,196            | 804                | 4,196                         | 4,196                        | -                        | - %            |
| 511099                      | NEW INITIATIVE                 | -                | -                | -                | -                  | -                             | -                            | -                        | - %            |
| 513000                      | OVERTIME                       | 206,210          | 97,000           | 97,000           | 125,600            | 97,000                        | 97,000                       | -                        | - %            |
| 514005                      | LONGEVITY PAY                  | 7,203            | 7,950            | 7,950            | 8,450              | 9,150                         | 9,150                        | 1,200                    | 15.1%          |
| 515002                      | CELL PHONE REIMBURSEMENT       | 240              | 480              | 480              | -                  | -                             | -                            | (480)                    | (100.0%)       |
| 519004                      | SICK LEAVE BUYBACK             | -                | -                | -                | -                  | -                             | -                            | -                        | - %            |
| 519006                      | ATTENDANCE BONUS               | 450              | -                | -                | 150                | 650                           | 650                          | 650                      | - %            |
| <b>PERSONNEL SERVICES</b>   |                                | <b>1,652,363</b> | <b>1,830,613</b> | <b>1,924,171</b> | <b>1,120,492</b>   | <b>1,918,833</b>              | <b>1,918,833</b>             | <b>(5,338)</b>           | <b>(0.3%)</b>  |
| 520009                      | CRUSHING SERVICE               | 25,000           | 25,000           | 25,000           | -                  | 25,000                        | -                            | (25,000)                 | (100.0%)       |
| 524009                      | SIGNAL MAINTENANCE             | 17,265           | 12,500           | 12,500           | 5,297              | 12,500                        | 12,500                       | -                        | - %            |
| 524100                      | R&M - ROADS                    | 33,127           | 30,000           | 30,000           | 27,821             | 30,000                        | 30,000                       | -                        | - %            |
| 527300                      | EQUIPMENT RENTAL               | 18,426           | 4,000            | 4,000            | 4,166              | 4,000                         | 4,000                        | -                        | - %            |
| 530101                      | MEETINGS, EDUC & TRAINING      | 1,590            | 2,500            | 2,500            | 1,003              | 2,500                         | 2,500                        | -                        | - %            |
| 543002                      | EQUIPMENT MAINT SUPPLIES       | 27,278           | 15,000           | 15,000           | 17,565             | 15,000                        | 15,000                       | -                        | - %            |
| 543003                      | HAND AND POWER TOOLS           | 7,224            | 8,000            | 8,000            | 3,556              | 8,000                         | 8,000                        | -                        | - %            |
| 550000                      | FIRST AID SUPPLIES             | 303              | 400              | 400              | -                  | 400                           | 400                          | -                        | - %            |
| 553000                      | PRIVATE ROAD MAINTENANCE SUPPL | 11,414           | 16,000           | 16,000           | 4,133              | 16,000                        | 16,000                       | -                        | - %            |
| 553001                      | SIDEWALK MAINTENANCE SUPPLIES  | 1,880            | 3,000            | 3,000            | -                  | 3,000                         | 3,000                        | -                        | - %            |
| 553002                      | PUBLIC RD MAINTENANCE SUPPLIES | 34,420           | 66,000           | 66,000           | 26,599             | 76,000                        | 76,000                       | 10,000                   | 15.2%          |
| 553003                      | SIGNAGE AND PAINT SUPPLIES     | 26,959           | 25,000           | 25,000           | 11,473             | 25,000                        | 25,000                       | -                        | - %            |
| 558013                      | UNIFORM SUPPLIES               | 4,157            | 2,000            | 2,000            | 1,605              | 2,000                         | 2,000                        | -                        | - %            |
| 572001                      | MILEAGE REIMBURSEMENT          | -                | 120              | 120              | -                  | 120                           | 120                          | -                        | - %            |
| 573000                      | DUES AND MEMBERSHIPS           | 305              | 1,050            | 1,050            | 25                 | 1,050                         | 1,050                        | -                        | - %            |
| 584004                      | GUARD RAIL/FENCE               | 11,659           | 15,000           | 15,000           | -                  | 15,000                        | 15,000                       | -                        | - %            |
| <b>OTHER EXPENSES</b>       |                                | <b>221,008</b>   | <b>225,570</b>   | <b>225,570</b>   | <b>103,242</b>     | <b>235,570</b>                | <b>210,570</b>               | <b>(15,000)</b>          | <b>(6.6%)</b>  |
| 524303                      | R&M STREET LIGHTS              | -                | -                | -                | -                  | 36,180                        | 36,180                       | 36,180                   | - %            |
| <b>FUEL &amp; UTILITIES</b> |                                | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>           | <b>36,180</b>                 | <b>36,180</b>                | <b>36,180</b>            | <b>- %</b>     |
| 580013                      | DEPARTMENTAL EQUIPMENT         | 46,762           | 52,477           | 52,477           | 34,178             | 39,251                        | 39,251                       | (13,226)                 | (25.2%)        |
| <b>DEPARTMENTAL EQUIPM</b>  |                                | <b>46,762</b>    | <b>52,477</b>    | <b>52,477</b>    | <b>34,178</b>      | <b>39,251</b>                 | <b>39,251</b>                | <b>(13,226)</b>          | <b>(25.2%)</b> |
| <b>TOTAL DPW HIGHWAY</b>    |                                | <b>1,920,133</b> | <b>2,108,660</b> | <b>2,202,218</b> | <b>1,257,912</b>   | <b>2,229,834</b>              | <b>2,204,834</b>             | <b>2,616</b>             | <b>0.1%</b>    |

**TOWN OF PLYMOUTH  
PRELIMINARY BUDGET REPORT BY OBJECT  
FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION               |                                 | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|-----------------------------------|---------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>               |                                 |                |                  |                 |                    |                               |                              |                          |               |
| <b>421 D - DPW ADMINISTRATION</b> |                                 |                |                  |                 |                    |                               |                              |                          |               |
| 511001                            | SALARIES AND WAGES- PERMANENT   | 271,847        | 282,344          | 299,165         | 210,252            | 320,735                       | 320,735                      | 21,570                   | 7.2%          |
| 511099                            | NEW INITIATIVE                  | -              | -                | -               | -                  | -                             | 89,000                       | 89,000                   | - %           |
| 512501                            | PROJECT DETAILS                 | 219,578        | 200,000          | 200,000         | 145,404            | 200,000                       | 200,000                      | -                        | - %           |
| 513000                            | OVERTIME                        | 1,508          | -                | -               | 3,112              | 2,200                         | 2,200                        | 2,200                    | - %           |
| 514005                            | LONGEVITY PAY                   | 750            | 1,500            | 1,500           | 2,500              | 2,000                         | 2,000                        | 500                      | 33.3%         |
| 515002                            | CELL PHONE REIMBURSEMENT        | 900            | 1,200            | 1,200           | 800                | 1,200                         | 1,200                        | -                        | - %           |
| 519004                            | SICK LEAVE BUYBACK              | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 519006                            | ATTENDANCE BONUS                | -              | 2,200            | 2,200           | -                  | -                             | -                            | (2,200)                  | (100.0%)      |
| 519008                            | RANDOM DRUG TEST                | 2,500          | 3,500            | 3,500           | 2,900              | 3,500                         | 3,500                        | -                        | - %           |
| 519010                            | EARNED TIME BUYBACK             | 2,569          | 2,519            | 2,519           | 2,822              | 2,663                         | 2,663                        | 144                      | 5.7%          |
|                                   | <b>PERSONNEL SERVICES</b>       | <b>499,652</b> | <b>493,263</b>   | <b>510,084</b>  | <b>367,790</b>     | <b>532,298</b>                | <b>621,298</b>               | <b>111,214</b>           | <b>21.8%</b>  |
| 520017                            | OSHA COMPLIANCE                 | -              | -                | -               | -                  | 20,000                        | -                            | -                        | - %           |
| 530101                            | MEETINGS, EDUC & TRAINING       | 2,176          | 2,000            | 2,000           | -                  | 2,000                         | 2,000                        | -                        | - %           |
| 538000                            | LAUNDRY SERVICES                | 4,164          | 3,501            | 3,501           | 2,621              | 3,501                         | 3,501                        | -                        | - %           |
| 572001                            | MILEAGE REIMBURSEMENT           | -              | 125              | 125             | -                  | 125                           | 125                          | -                        | - %           |
| 573000                            | DUES AND MEMBERSHIPS            | 613            | 250              | 250             | 890                | 505                           | 505                          | 255                      | 102.0%        |
| 573001                            | LICENSE RENEWALS                | 8,616          | 10,000           | 10,000          | 2,783              | 10,000                        | 10,000                       | -                        | - %           |
|                                   | <b>OTHER EXPENSES</b>           | <b>15,568</b>  | <b>15,876</b>    | <b>15,876</b>   | <b>6,293</b>       | <b>36,131</b>                 | <b>16,131</b>                | <b>255</b>               | <b>1.6%</b>   |
| 580013                            | DEPARTMENTAL EQUIPMENT          | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
|                                   | <b>DEPARTMENTAL EQUIPM</b>      | <b>-</b>       | <b>-</b>         | <b>-</b>        | <b>-</b>           | <b>-</b>                      | <b>-</b>                     | <b>-</b>                 | <b>- %</b>    |
|                                   | <b>TOTAL DPW ADMINISTRATION</b> | <b>515,220</b> | <b>509,139</b>   | <b>525,960</b>  | <b>374,084</b>     | <b>568,429</b>                | <b>637,429</b>               | <b>111,469</b>           | <b>21.2%</b>  |

**TOWN OF PLYMOUTH**  
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**TOWN FUNDS**

| ACCOUNT INFORMATION                 |                                    | 2019<br>Actual | 2020<br>Original | 2020<br>Revised  | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|-------------------------------------|------------------------------------|----------------|------------------|------------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>                 |                                    |                |                  |                  |                    |                               |                              |                          |               |
| <b>422 D - BUILDING MAINTENANCE</b> |                                    |                |                  |                  |                    |                               |                              |                          |               |
| 511001                              | SALARIES AND WAGES- PERMANENT      | 646,544        | 844,685          | 1,051,320        | 457,958            | 1,067,622                     | 1,067,622                    | 16,302                   | 1.6%          |
| 511099                              | NEW INITIATIVE                     | -              | -                | -                | -                  | -                             | -                            | -                        | - %           |
| 513000                              | OVERTIME                           | 19,132         | 25,000           | 25,000           | 42,086             | 25,000                        | 25,000                       | -                        | - %           |
| 514005                              | LONGEVITY PAY                      | 2,800          | 3,250            | 3,250            | 3,950              | 3,200                         | 3,200                        | (50)                     | (1.5%)        |
| 519006                              | ATTENDANCE BONUS                   | 225            | -                | -                | 75                 | 1,200                         | 1,200                        | 1,200                    | - %           |
| 519007                              | TOOL ALLOWANCE                     | 160            | 160              | 160              | 325                | 1,625                         | 1,625                        | 1,465                    | 915.6%        |
|                                     | <b>PERSONNEL SERVICES</b>          | <b>668,862</b> | <b>873,095</b>   | <b>1,079,730</b> | <b>504,395</b>     | <b>1,098,647</b>              | <b>1,098,647</b>             | <b>18,917</b>            | <b>1.8%</b>   |
| 520000                              | PURCHASE OF SERVICES               | 167,032        | 247,000          | 500,000          | 165,304            | 271,734                       | 271,734                      | (228,266)                | (45.7%)       |
| 524000                              | R&M BUILDINGS                      | -              | -                | -                | -                  | -                             | -                            | -                        | - %           |
| 524008                              | PAINTING SERVICES                  | -              | -                | -                | -                  | 50,000                        | 50,000                       | 50,000                   | - %           |
| 524011                              | CARPENTRY SERVICES                 | -              | -                | -                | -                  | 50,000                        | 50,000                       | 50,000                   | - %           |
| 524012                              | ROOFING SERVICES                   | -              | -                | -                | -                  | 150,000                       | 150,000                      | 150,000                  | - %           |
| 524301                              | R&M COMPUTER EQUIPMENT             | -              | 21,628           | 21,628           | 21,627             | 21,628                        | 21,628                       | -                        | - %           |
| 524500                              | OVERHEAD DOOR REPAIRS              | 13,591         | 23,700           | 120,061          | 24,446             | 23,700                        | 23,700                       | (96,361)                 | (80.3%)       |
| 524501                              | FIRE EXTINGUISHER INSPECTIONS      | 1,461          | 1,400            | 1,400            | 1,952              | 1,400                         | 1,400                        | -                        | - %           |
| 524502                              | SPRINKLER INSPECTION & REPAIR      | 5,950          | 10,000           | 10,000           | 5,300              | 10,000                        | 10,000                       | -                        | - %           |
| 524503                              | ALARM SERVICES                     | 9,308          | 14,100           | 14,100           | 6,786              | 14,100                        | 14,100                       | -                        | - %           |
| 524504                              | MISC REPAIRS & SERVICES            | 17,150         | 17,000           | 17,000           | 21,576             | 17,000                        | 17,000                       | -                        | - %           |
| 530007                              | HVAC SERVICES                      | 121,162        | 163,100          | 163,100          | 98,636             | 163,100                       | 163,100                      | -                        | - %           |
| 530009                              | PLUMBING SERVICES                  | 28,918         | 16,450           | 16,450           | 34,230             | 16,450                        | 16,450                       | -                        | - %           |
| 530010                              | ELECTRICAL SERVICES                | 46,824         | 19,500           | 19,500           | 71,504             | 19,500                        | 19,500                       | -                        | - %           |
| 530011                              | ELEVATOR SERVICES                  | 12,511         | 25,210           | 25,210           | 5,310              | 25,210                        | 25,210                       | -                        | - %           |
| 530012                              | GENERATOR MAINTENANCE SVCS         | 15,770         | 14,000           | 14,000           | 2,955              | 14,000                        | 14,000                       | -                        | - %           |
| 530101                              | MEETINGS, EDUC & TRAINING          | 206            | 1,000            | 1,000            | 95                 | 1,000                         | 1,000                        | -                        | - %           |
| 538001                              | PEST CONTROL SERVICES              | 2,905          | 2,000            | 2,000            | 5,805              | 2,000                         | 2,000                        | -                        | - %           |
| 543000                              | BUILDING MAINTENANCE SUPPLIES      | 50,191         | 41,000           | 41,000           | 44,225             | 41,000                        | 41,000                       | -                        | - %           |
| 543003                              | HAND AND POWER TOOLS               | 7,857          | 12,500           | 12,500           | 880                | 12,500                        | 12,500                       | -                        | - %           |
| 545000                              | CUSTODIAL SUPPLIES                 | 37,091         | 31,800           | 31,800           | 34,278             | 42,800                        | 42,800                       | 11,000                   | 34.6%         |
| 572001                              | MILEAGE REIMBURSEMENT              | -              | 150              | 150              | -                  | 150                           | 150                          | -                        | - %           |
|                                     | <b>OTHER EXPENSES</b>              | <b>537,928</b> | <b>661,538</b>   | <b>1,010,899</b> | <b>544,909</b>     | <b>947,272</b>                | <b>947,272</b>               | <b>(63,627)</b>          | <b>(6.3%)</b> |
| 521000 1749C                        | ELEC - 1749 COURT HOUSE            | -              | -                | -                | -                  | 1,500                         | 1,500                        | 1,500                    | - %           |
| 521000 ANIML                        | ELEC - ANIMAL SHELTER              | -              | -                | -                | -                  | 2,500                         | 2,500                        | 2,500                    | - %           |
| 521000 CEMCR                        | ELEC - CEMETERY / CREMATORY        | -              | -                | -                | -                  | 8,525                         | 8,525                        | 8,525                    | - %           |
| 521000 CEMSU                        | ELEC - CEMETERY SUMMER STREET      | -              | -                | -                | -                  | 250                           | 250                          | 250                      | - %           |
| 521000 COA                          | ELEC - COA                         | -              | -                | -                | -                  | 45,000                        | 45,000                       | 45,000                   | - %           |
| 521000 DPW59                        | ELEC - DPW 159 CAMELOT             | -              | -                | -                | -                  | 35,000                        | 35,000                       | 35,000                   | - %           |
| 521000 DPW69                        | ELEC - DPW 169 CAMELOT             | -              | -                | -                | -                  | 19,500                        | 19,500                       | 19,500                   | - %           |
| 521000 FS1HQ                        | ELEC - FIRE STATION 1 HEADQUARTERS | -              | -                | -                | -                  | 21,000                        | 21,000                       | 21,000                   | - %           |
| 521000 FS2WS                        | ELEC - FIRE STATION 2 WEST         | -              | -                | -                | -                  | 12,500                        | 12,500                       | 12,500                   | 70 - %        |

**TOWN OF PLYMOUTH**  
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**FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION |                                     | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|---------------------|-------------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b> |                                     |                |                  |                 |                    |                               |                              |                          |               |
| 521000 FS3PH        | ELEC - FIRE STATION 3 PINE HILLS    | -              | -                | -               | -                  | 8,500                         | 8,500                        | 8,500                    | - %           |
| 521000 FS4SP        | ELEC - FIRE STATION 4 SOUTH PLYMOUT | -              | -                | -               | -                  | 4,800                         | 4,800                        | 4,800                    | - %           |
| 521000 FS5MA        | ELEC - FIRE STATION 5 MANOMET       | -              | -                | -               | -                  | 7,100                         | 7,100                        | 7,100                    | - %           |
| 521000 FS6CE        | ELEC - FIRE STATION 6 CEDARVILLE    | -              | -                | -               | -                  | 20,200                        | 20,200                       | 20,200                   | - %           |
| 521000 FS7NP        | ELEC - FIRE STATION 7 NORTH PLYMOUT | -              | -                | -               | -                  | 5,900                         | 5,900                        | 5,900                    | - %           |
| 521000 HARBH        | ELEC - HARBOR MASTER VARIOUS        | -              | -                | -               | -                  | 5,800                         | 5,800                        | 5,800                    | - %           |
| 521000 HSALT        | ELEC - HEDGES SALT BARN             | -              | -                | -               | -                  | 2,000                         | 2,000                        | 2,000                    | - %           |
| 521000 JOSLN        | ELEC - JOSLIN CENTER                | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 521000 LIB2         | ELEC - MANOMET LIBRARY              | -              | -                | -               | -                  | 6,000                         | 6,000                        | 6,000                    | - %           |
| 521000 LIBHQ        | ELEC - MAIN LIBRARY                 | -              | -                | -               | -                  | 110,000                       | 110,000                      | 110,000                  | - %           |
| 521000 LRED         | ELEC - LITTLE RED SCHOOL HOUSE      | -              | -                | -               | -                  | 1,800                         | 1,800                        | 1,800                    | - %           |
| 521000 MARI         | ELEC - MARITIME FACILITY            | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 521000 MEMHL        | ELEC - MEMORIAL HALL                | -              | -                | -               | -                  | 117,000                       | 117,000                      | 117,000                  | - %           |
| 521000 MYC          | ELEC - MANOMET YOUTH CENTER         | -              | -                | -               | -                  | 5,800                         | 5,800                        | 5,800                    | - %           |
| 521000 OTHER        | ELEC - ALL OTHER - MISC             | -              | -                | -               | -                  | 12,000                        | 12,000                       | 12,000                   | - %           |
| 521000 POLIC        | ELEC - POLICE HEADQUARTERS          | -              | -                | -               | -                  | 100,000                       | 100,000                      | 100,000                  | - %           |
| 521000 SCOAK        | ELEC - OAK STREET SCHOOL            | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 521000 SCSMD        | ELEC - OLD SCHOOL ADMIN BUILDING    | -              | -                | -               | -                  | 4,300                         | 4,300                        | 4,300                    | - %           |
| 521000 TOWNH        | ELEC - TOWN HALL                    | -              | -                | -               | -                  | 132,000                       | 132,000                      | 132,000                  | - %           |
|                     | <b>TOTAL ELECTRICITY</b>            | -              | -                | -               | -                  | 688,975                       | 688,975                      | 688,975                  | 0.00          |
| 521001 1749C        | HEAT - 1749 COURT HOUSE             | -              | -                | -               | -                  | 4,000                         | 4,000                        | 4,000                    | - %           |
| 521001 ANIML        | HEAT - ANIMAL SHELTER               | -              | -                | -               | -                  | 4,800                         | 4,800                        | 4,800                    | - %           |
| 521001 CEMCR        | HEAT - CEMETERY / CREMATORY         | -              | -                | -               | -                  | 35,000                        | 35,000                       | 35,000                   | - %           |
| 521001 CEMSU        | HEAT - CEMETERY SUMMER STREET       | -              | -                | -               | -                  | 225                           | 225                          | 225                      | - %           |
| 521001 COA          | HEAT - COA                          | -              | -                | -               | -                  | 18,000                        | 18,000                       | 18,000                   | - %           |
| 521001 DPW59        | HEAT - DPW 159 CAMELOT              | -              | -                | -               | -                  | 50,000                        | 50,000                       | 50,000                   | - %           |
| 521001 DPW69        | HEAT - DPW 169 CAMELOT              | -              | -                | -               | -                  | 19,500                        | 19,500                       | 19,500                   | - %           |
| 521001 FS1HQ        | HEAT - FIRE STATION 1 HEADQUARTERS  | -              | -                | -               | -                  | 6,600                         | 6,600                        | 6,600                    | - %           |
| 521001 FS2WS        | HEAT - FIRE STATION 2 WEST          | -              | -                | -               | -                  | 12,000                        | 12,000                       | 12,000                   | - %           |
| 521001 FS3PH        | HEAT - FIRE STATION 3 PINE HILLS    | -              | -                | -               | -                  | 4,500                         | 4,500                        | 4,500                    | - %           |
| 521001 FS4SP        | HEAT - FIRE STATION 4 SOUTH PLYMOUT | -              | -                | -               | -                  | 5,200                         | 5,200                        | 5,200                    | - %           |
| 521001 FS5MA        | HEAT - FIRE STATION 5 MANOMET       | -              | -                | -               | -                  | 14,000                        | 14,000                       | 14,000                   | - %           |
| 521001 FS6CE        | HEAT - FIRE STATION 6 CEDARVILLE    | -              | -                | -               | -                  | 6,000                         | 6,000                        | 6,000                    | - %           |
| 521001 FS7NP        | HEAT - FIRE STATION 7 NORTH PLYMOUT | -              | -                | -               | -                  | 3,800                         | 3,800                        | 3,800                    | - %           |
| 521001 HARBH        | HEAT - HARBOR MASTER VARIOUS        | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 521001 HSALT        | HEAT - HEDGES SALT BARN             | -              | -                | -               | -                  | 1,200                         | 1,200                        | 1,200                    | - %           |
| 521001 JOSLN        | HEAT - JOSLIN CENTER                | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 521001 LIB2         | HEAT - MANOMET LIBRARY              | -              | -                | -               | -                  | 4,000                         | 4,000                        | 4,000                    | - %           |
| 521001 LIBHQ        | HEAT - MAIN LIBRARY                 | -              | -                | -               | -                  | 40,000                        | 40,000                       | 40,000                   | - %           |
| 521001 LRED         | HEAT - LITTLE RED SCHOOL HOUSE      | -              | -                | -               | -                  | 1,000                         | 1,000                        | 1,000                    | - %           |

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**TOWN FUNDS**

| ACCOUNT INFORMATION |                                   | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|---------------------|-----------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b> |                                   |                |                  |                 |                    |                               |                              |                          |               |
| 521001 MARI         | HEAT - MARITIME FACILITY          | -              | -                | -               | -                  | 3,500                         | 3,500                        | 3,500                    | - %           |
| 521001 MEMHL        | HEAT - MEMORIAL HALL              | -              | -                | -               | -                  | 25,500                        | 25,500                       | 25,500                   | - %           |
| 521001 MYC          | HEAT - MANOMET YOUTH CENTER       | -              | -                | -               | -                  | 4,000                         | 4,000                        | 4,000                    | - %           |
| 521001 OTHER        | HEAT - ALL OTHER - MISC           | -              | -                | -               | -                  | 1,000                         | 1,000                        | 1,000                    | - %           |
| 521001 POLIC        | HEAT - POLICE HEADQUARTERS        | -              | -                | -               | -                  | 20,000                        | 20,000                       | 20,000                   | - %           |
| 521001 SCOAK        | HEAT - OAK STREET SCHOOL          | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 521001 SCSMD        | HEAT - OLD SCHOOL ADMIN BUILDING  | -              | -                | -               | -                  | 4,200                         | 4,200                        | 4,200                    | - %           |
| 521001 TOWNH        | HEAT - TOWN HALL                  | -              | -                | -               | -                  | 18,000                        | 18,000                       | 18,000                   | - %           |
|                     | <b>TOTAL HEAT</b>                 | -              | -                | -               | -                  | 306,025                       | 306,025                      | 306,025                  | 0.00          |
| 521003              | STREET LIGHTS - ELECTRICITY       | -              | -                | -               | -                  | 366,000                       | 366,000                      | 366,000                  | - %           |
| 521005 FS3PH        | SEWER USAGE                       | -              | -                | -               | -                  | 1,000                         | 1,000                        | 1,000                    | - %           |
| 521006 FS3PH        | WATER USAGE                       | -              | -                | -               | -                  | 1,000                         | 1,000                        | 1,000                    | - %           |
| 521012 TOWNH        | DIESEL/GENERATOR                  | -              | -                | -               | -                  | 7,200                         | 7,200                        | 7,200                    | - %           |
|                     | <b>FUEL &amp; UTILITIES</b>       | -              | -                | -               | -                  | 1,370,200                     | 1,370,200                    | 1,370,200                | - %           |
| 580013              | DEPARTMENTAL EQUIPMENT            | 12,160         | -                | -               | -                  | -                             | -                            | -                        | - %           |
|                     | <b>DEPARTMENTAL EQUIPM</b>        | 12,160         | -                | -               | -                  | -                             | -                            | -                        | - %           |
|                     | <b>TOTAL BUILDING MAINTENANCE</b> | 1,218,950      | 1,534,633        | 2,090,629       | 1,049,304          | 3,416,119                     | 3,416,119                    | 1,325,490                | 63.4%         |

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**TOWN FUNDS**

| ACCOUNT INFORMATION              |                                | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|----------------------------------|--------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>              |                                |                |                  |                 |                    |                               |                              |                          |               |
| <b>425 D - FLEET MAINTENANCE</b> |                                |                |                  |                 |                    |                               |                              |                          |               |
| 511001                           | SALARIES AND WAGES- PERMANENT  | 350,285        | 366,249          | 386,373         | 217,825            | 390,307                       | 390,307                      | 3,934                    | 1.0%          |
| 511099                           | NEW INITIATIVE                 | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 513000                           | OVERTIME                       | 15,353         | 18,000           | 18,000          | 25,418             | 18,000                        | 18,000                       | -                        | - %           |
| 514005                           | LONGEVITY PAY                  | 550            | 750              | 750             | 1,250              | 1,250                         | 1,250                        | 500                      | 66.7%         |
| 519006                           | ATTENDANCE BONUS               | -              | -                | -               | -                  | 300                           | 300                          | 300                      | - %           |
| 519007                           | TOOL ALLOWANCE                 | 240            | 240              | 240             | 975                | 1,950                         | 1,950                        | 1,710                    | 712.5%        |
|                                  | <b>PERSONNEL SERVICES</b>      | <b>366,428</b> | <b>385,239</b>   | <b>405,363</b>  | <b>245,468</b>     | <b>411,807</b>                | <b>411,807</b>               | <b>6,444</b>             | <b>1.6%</b>   |
| 520000                           | PURCHASE OF SERVICES           | 25,902         | 10,450           | 10,450          | 11,378             | 10,450                        | 10,450                       | -                        | - %           |
| 520003                           | VEHICLE INSPECTIONS            | 2,995          | 4,320            | 4,320           | 1,217              | 4,320                         | 4,320                        | -                        | - %           |
| 520004                           | DIAGNOSTIC SOFTWARE UPGRADE    | 2,800          | 4,000            | 4,000           | 1,500              | 4,000                         | 4,000                        | -                        | - %           |
| 524008                           | PAINTING SERVICES              | 6,489          | 24,000           | 24,000          | -                  | 24,000                        | 24,000                       | -                        | - %           |
| 530014                           | TOWING                         | 4,562          | 5,000            | 5,000           | 3,271              | 5,000                         | 5,000                        | -                        | - %           |
| 530015                           | TIRE REPAIRS                   | 58,268         | 82,000           | 82,000          | 34,147             | 82,000                        | 82,000                       | -                        | - %           |
| 530101                           | MEETINGS, EDUC & TRAINING      | 1,373          | 2,000            | 2,000           | 9                  | 2,000                         | 2,000                        | -                        | - %           |
| 548001                           | VEHICLE MAINTENANCE SUPPLIES   | 348,949        | 326,320          | 326,320         | 204,168            | 326,320                       | 326,320                      | -                        | - %           |
|                                  | <b>OTHER EXPENSES</b>          | <b>451,338</b> | <b>458,090</b>   | <b>458,090</b>  | <b>255,690</b>     | <b>458,090</b>                | <b>458,090</b>               | <b>-</b>                 | <b>- %</b>    |
| 521002 DPW                       | VEHICLE FUEL                   | -              | -                | -               | -                  | 311,000                       | 311,000                      | 311,000                  | - %           |
| 521002 FIRE                      | VEHICLE FUEL                   | -              | -                | -               | -                  | 72,200                        | 72,200                       | 72,200                   | - %           |
| 521002 POL                       | VEHICLE FUEL                   | -              | -                | -               | -                  | 177,500                       | 177,500                      | 177,500                  | - %           |
|                                  | <b>FUEL &amp; UTILITIES</b>    | <b>-</b>       | <b>-</b>         | <b>-</b>        | <b>-</b>           | <b>560,700</b>                | <b>560,700</b>               | <b>560,700</b>           | <b>- %</b>    |
| 580013                           | DEPARTMENTAL EQUIPMENT         | -              | 12,081           | 12,081          | -                  | 27,223                        | 27,223                       | 15,142                   | 125.3%        |
|                                  | <b>DEPARTMENTAL EQUIPM</b>     | <b>-</b>       | <b>12,081</b>    | <b>12,081</b>   | <b>-</b>           | <b>27,223</b>                 | <b>27,223</b>                | <b>15,142</b>            | <b>125.3%</b> |
|                                  | <b>TOTAL FLEET MAINTENANCE</b> | <b>817,766</b> | <b>855,410</b>   | <b>875,534</b>  | <b>501,159</b>     | <b>1,457,820</b>              | <b>1,457,820</b>             | <b>582,286</b>           | <b>66.5%</b>  |

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**TOWN FUNDS**

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|--------------------------------------------|--------------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>                        |                                      |                |                  |                 |                    |                               |                              |                          |               |
| <b>433 D - TRANSFER STATION OPERATIONS</b> |                                      |                |                  |                 |                    |                               |                              |                          |               |
| 511001                                     | SALARIES AND WAGES- PERMANENT        | 30,484         | 33,883           | 36,051          | 22,115             | 36,491                        | 36,491                       | 440                      | 1.2%          |
| 513000                                     | OVERTIME                             | 17,620         | 30,000           | 30,000          | 20,499             | 30,000                        | 30,000                       | -                        | - %           |
| 514005                                     | LONGEVITY PAY                        | 180            | 180              | 180             | 200                | 200                           | 200                          | 20                       | 11.1%         |
|                                            | <b>PERSONNEL SERVICES</b>            | <b>48,284</b>  | <b>64,063</b>    | <b>66,231</b>   | <b>42,814</b>      | <b>66,691</b>                 | <b>66,691</b>                | <b>460</b>               | <b>0.7%</b>   |
| 521002                                     | VEHICLE FUEL                         | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 529504                                     | SOLID WASTE OPERATIONS               | 7,434          | 10,000           | 10,000          | 18,192             | 10,000                        | 10,000                       | -                        | - %           |
| 530013                                     | TECHNICAL SERVICES                   | -              | 40,000           | 40,000          | 6,680              | 40,000                        | 40,000                       | -                        | - %           |
| 530701                                     | LANDFILL WELL MONITORING             | 39,993         | 45,000           | 45,000          | 13,671             | 45,000                        | 45,000                       | -                        | - %           |
| 530703                                     | TIPPING & DISPOSAL - TOWN            | 40,859         | 31,058           | 31,058          | 25,363             | 31,766                        | 31,766                       | 708                      | 2.3%          |
| 530704                                     | TIPPING & DISPOSAL - SCHOOL          | 46,329         | 43,587           | 43,587          | 22,408             | 44,649                        | 44,649                       | 1,062                    | 2.4%          |
| 530707                                     | TIPPING & DISPOSAL RECYCLING         | 9              | -                | -               | -                  | -                             | -                            | -                        | - %           |
|                                            | <b>OTHER EXPENSES</b>                | <b>134,624</b> | <b>169,645</b>   | <b>169,645</b>  | <b>86,314</b>      | <b>171,415</b>                | <b>171,415</b>               | <b>1,770</b>             | <b>1.0%</b>   |
|                                            | <b>TOTAL TRANSFER STATION OPERAT</b> | <b>182,908</b> | <b>233,708</b>   | <b>235,876</b>  | <b>129,128</b>     | <b>238,106</b>                | <b>238,106</b>               | <b>2,230</b>             | <b>0.9%</b>   |



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|--------------------------|-------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>      |                               |                |                  |                 |                    |                               |                              |                          |               |
| <b>490 D - CREMATORY</b> |                               |                |                  |                 |                    |                               |                              |                          |               |
| 511001                   | SALARIES AND WAGES- PERMANENT | 113,758        | 123,738          | 142,960         | 86,187             | 127,637                       | 127,637                      | (15,323)                 | (10.7%)       |
| 511099                   | NEW INITIATIVE                | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 513000                   | OVERTIME                      | 3,524          | 5,700            | 5,700           | 1,637              | 5,700                         | 5,700                        | -                        | - %           |
| 514005                   | LONGEVITY PAY                 | 549            | 549              | 549             | -                  | 375                           | 375                          | (174)                    | (31.7%)       |
| 519004                   | SICK LEAVE BUYBACK            | 2,015          | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 519005                   | STIPENDS                      | -              | -                | -               | -                  | 1,500                         | 1,500                        | 1,500                    | - %           |
|                          | <b>PERSONNEL SERVICES</b>     | <b>119,845</b> | <b>129,987</b>   | <b>149,209</b>  | <b>87,824</b>      | <b>135,212</b>                | <b>135,212</b>               | <b>(13,997)</b>          | <b>(9.4%)</b> |
| 520010                   | RETORT INSPECTION             | 2,838          | 3,100            | 3,100           | -                  | 3,100                         | 3,100                        | -                        | - %           |
| 524400                   | R&M EQUIPMENT                 | 7,210          | 10,000           | 10,000          | 1,124              | 20,000                        | 20,000                       | 10,000                   | 100.0%        |
| 530101                   | MEETINGS, EDUC & TRAINING     | 1,325          | 1,500            | 1,500           | 1,180              | 1,500                         | 1,500                        | -                        | - %           |
| 530102                   | ADVERTISING                   | 2,499          | 2,500            | 2,500           | 1,646              | 2,500                         | 2,500                        | -                        | - %           |
| 542010                   | CREMATORY SUPPLIES            | 13,679         | 17,500           | 17,500          | 11,984             | 17,500                        | 17,500                       | -                        | - %           |
| 559000                   | NEW INITIATIVE EXPENSES       | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
|                          | <b>OTHER EXPENSES</b>         | <b>27,552</b>  | <b>34,600</b>    | <b>34,600</b>   | <b>15,933</b>      | <b>44,600</b>                 | <b>44,600</b>                | <b>10,000</b>            | <b>28.9%</b>  |
| 580013                   | DEPARTMENTAL EQUIPMENT        | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
|                          | <b>DEPARTMENTAL EQUIPM</b>    | <b>-</b>       | <b>-</b>         | <b>-</b>        | <b>-</b>           | <b>-</b>                      | <b>-</b>                     | <b>-</b>                 | <b>- %</b>    |
|                          | <b>TOTAL CREMATORY</b>        | <b>147,397</b> | <b>164,587</b>   | <b>183,809</b>  | <b>103,757</b>     | <b>179,812</b>                | <b>179,812</b>               | <b>(3,997)</b>           | <b>(2.2%)</b> |

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|-------------------------|--------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|----------------|
| <b>GENERAL FUND</b>     |                                |                |                  |                 |                    |                               |                              |                          |                |
| <b>491 D - CEMETERY</b> |                                |                |                  |                 |                    |                               |                              |                          |                |
| 511001                  | SALARIES AND WAGES- PERMANENT  | 272,508        | 294,014          | 322,411         | 204,389            | 356,233                       | 356,233                      | 33,822                   | 10.5%          |
| 511002                  | OUT OF GRADE PAY               | -              | -                | -               | -                  | 4,300                         | 4,300                        | 4,300                    | - %            |
| 511005                  | SALARIES & WAGES PARTTIME SEAS | 360            | 30,000           | 30,000          | 6,660              | 30,000                        | 30,000                       | -                        | - %            |
| 511099                  | NEW INITIATIVE                 | -              | -                | -               | -                  | -                             | -                            | -                        | - %            |
| 513000                  | OVERTIME                       | 28,911         | 24,513           | 24,513          | 21,828             | 37,513                        | 37,513                       | 13,000                   | 53.0%          |
| 514005                  | LONGEVITY PAY                  | 650            | 800              | 800             | 1,250              | 1,525                         | 1,525                        | 725                      | 90.6%          |
| 519004                  | SICK LEAVE BUYBACK             | -              | -                | -               | 2,467              | 2,454                         | 2,454                        | 2,454                    | - %            |
| 519005                  | STIPENDS                       | -              | -                | -               | -                  | -                             | -                            | -                        | - %            |
| 519006                  | ATTENDANCE BONUS               | -              | -                | -               | 225                | 600                           | 600                          | 600                      | - %            |
|                         | <b>PERSONNEL SERVICES</b>      | <b>302,429</b> | <b>349,327</b>   | <b>377,724</b>  | <b>236,818</b>     | <b>432,625</b>                | <b>432,625</b>               | <b>54,901</b>            | <b>14.5%</b>   |
| 520013                  | CEMETERY MAINTENANCE           | -              | 50,000           | 50,000          | 4,200              | 50,000                        | 50,000                       | -                        | - %            |
| 524001                  | R&M GROUNDS                    | 7,699          | 8,150            | 8,150           | 4,577              | 7,150                         | 7,150                        | (1,000)                  | (12.3%)        |
| 524400                  | R&M EQUIPMENT                  | 10,016         | 4,862            | 4,862           | 3,712              | 14,862                        | 14,862                       | 10,000                   | 205.7%         |
| 527300                  | EQUIPMENT RENTAL               | -              | -                | -               | -                  | 5,000                         | 5,000                        | 5,000                    | - %            |
| 546000                  | GROUNDSKEEPING SUPPLIES        | 5,865          | 5,819            | 5,819           | 4,069              | 5,819                         | 5,819                        | -                        | - %            |
|                         | <b>OTHER EXPENSES</b>          | <b>23,580</b>  | <b>68,831</b>    | <b>68,831</b>   | <b>16,558</b>      | <b>82,831</b>                 | <b>82,831</b>                | <b>14,000</b>            | <b>20.3%</b>   |
| 580013                  | DEPARTMENTAL EQUIPMENT         | -              | 14,161           | 14,161          | 7,824              | 10,217                        | 10,217                       | (3,944)                  | (27.9%)        |
|                         | <b>DEPARTMENTAL EQUIPM</b>     | <b>-</b>       | <b>14,161</b>    | <b>14,161</b>   | <b>7,824</b>       | <b>10,217</b>                 | <b>10,217</b>                | <b>(3,944)</b>           | <b>(27.9%)</b> |
|                         | <b>TOTAL CEMETERY</b>          | <b>326,009</b> | <b>432,319</b>   | <b>460,716</b>  | <b>261,200</b>     | <b>525,673</b>                | <b>525,673</b>               | <b>64,957</b>            | <b>14.1%</b>   |

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**FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION               |                                 | 2019<br>Actual   | 2020<br>Original | 2020<br>Revised  | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance   |
|-----------------------------------|---------------------------------|------------------|------------------|------------------|--------------------|-------------------------------|------------------------------|--------------------------|-----------------|
| <b>GENERAL FUND</b>               |                                 |                  |                  |                  |                    |                               |                              |                          |                 |
| <b>492 D - PARKS AND FORESTRY</b> |                                 |                  |                  |                  |                    |                               |                              |                          |                 |
| 511001                            | SALARIES AND WAGES- PERMANENT   | 821,191          | 914,889          | 930,622          | 570,028            | 932,924                       | 932,924                      | 2,302                    | 0.2%            |
| 511002                            | OUT OF GRADE PAY                | 11,053           | 2,860            | 2,860            | 145                | 1,422                         | 1,422                        | (1,438)                  | (50.3%)         |
| 511099                            | NEW INITIATIVE                  | -                | 6,080            | 6,080            | -                  | -                             | -                            | (6,080)                  | (100.0%)        |
| 512000                            | SEASONAL / TEMPORARY            | 16,491           | 40,000           | 40,000           | 16,508             | 46,080                        | 46,080                       | 6,080                    | 15.2%           |
| 513000                            | OVERTIME                        | 59,584           | 33,196           | 33,196           | 35,354             | 39,012                        | 39,012                       | 5,816                    | 17.5%           |
| 514005                            | LONGEVITY PAY                   | 4,350            | 4,550            | 4,550            | 3,500              | 3,750                         | 3,750                        | (800)                    | (17.6%)         |
| 515002                            | CELL PHONE REIMBURSEMENT        | -                | -                | -                | -                  | -                             | -                            | -                        | - %             |
| 519004                            | SICK LEAVE BUYBACK              | 3,303            | 3,303            | 3,303            | -                  | -                             | -                            | (3,303)                  | (100.0%)        |
| 519006                            | ATTENDANCE BONUS                | -                | -                | -                | -                  | 300                           | 300                          | 300                      | - %             |
|                                   | <b>PERSONNEL SERVICES</b>       | <b>915,972</b>   | <b>1,004,878</b> | <b>1,020,611</b> | <b>625,535</b>     | <b>1,023,488</b>              | <b>1,023,488</b>             | <b>2,877</b>             | <b>0.3%</b>     |
| 520016                            | FORESTRY SERVICES               | -                | -                | -                | -                  | -                             | -                            | -                        | - %             |
| 524000                            | R&M BUILDINGS                   | 4,859            | 5,650            | 5,650            | 1,338              | 5,650                         | 5,650                        | -                        | - %             |
| 524001                            | R&M GROUNDS                     | 87,281           | 83,102           | 83,102           | 5,130              | 94,323                        | 94,323                       | 11,221                   | 13.5%           |
| 524003                            | R&M PLAYGROUNDS                 | 33,987           | 50,000           | 50,000           | 36,172             | 50,000                        | 50,000                       | -                        | - %             |
| 524400                            | R&M EQUIPMENT                   | 7,655            | 7,725            | 7,725            | 4,846              | 7,725                         | 7,725                        | -                        | - %             |
| 527300                            | EQUIPMENT RENTAL                | 22,266           | 25,600           | 25,600           | 13,057             | 25,600                        | 25,600                       | -                        | - %             |
| 530101                            | MEETINGS, EDUC & TRAINING       | 750              | 2,045            | 2,045            | 323                | 2,045                         | 2,045                        | -                        | - %             |
| 543000                            | BUILDING MAINTENANCE SUPPLIES   | 10,331           | 10,000           | 10,000           | 3,034              | 10,000                        | 10,000                       | -                        | - %             |
| 546001                            | LANDSCAPE SUPPLIES              | 34,431           | 31,492           | 31,492           | 14,829             | 31,492                        | 31,492                       | -                        | - %             |
| 546002                            | PLAYGROUND SUPPLIES             | 2,277            | 9,750            | 9,750            | 637                | 9,750                         | 9,750                        | -                        | - %             |
| 546003                            | TREE PLANTING SUPPLIES          | 2,954            | 2,500            | 2,500            | 980                | 2,500                         | 2,500                        | -                        | - %             |
| 546004                            | SHADE TREE SUPPLIES             | 12,078           | 14,100           | 14,100           | 13,065             | 14,100                        | 14,100                       | -                        | - %             |
| 558013                            | UNIFORM SUPPLIES                | 3,233            | 2,070            | 2,070            | 2,592              | 2,070                         | 2,070                        | -                        | - %             |
| 573000                            | DUES AND MEMBERSHIPS            | 265              | 325              | 325              | 180                | 325                           | 325                          | -                        | - %             |
| 580001                            | EQUIPMENT                       | 8,115            | 2,450            | 2,450            | 1,945              | 2,450                         | 2,450                        | -                        | - %             |
|                                   | <b>OTHER EXPENSES</b>           | <b>230,481</b>   | <b>246,809</b>   | <b>246,809</b>   | <b>98,129</b>      | <b>258,030</b>                | <b>258,030</b>               | <b>11,221</b>            | <b>4.5%</b>     |
| 580013                            | DEPARTMENTAL EQUIPMENT          | 49,678           | 2,085            | 2,085            | -                  | -                             | -                            | (2,085)                  | (100.0%)        |
|                                   | <b>DEPARTMENTAL EQUIPM</b>      | <b>49,678</b>    | <b>2,085</b>     | <b>2,085</b>     | <b>-</b>           | <b>-</b>                      | <b>-</b>                     | <b>(2,085)</b>           | <b>(100.0%)</b> |
|                                   | <b>TOTAL PARKS AND FORESTRY</b> | <b>1,196,131</b> | <b>1,253,772</b> | <b>1,269,505</b> | <b>723,664</b>     | <b>1,281,518</b>              | <b>1,281,518</b>             | <b>12,013</b>            | <b>0.9%</b>     |

## **FIXED COSTS – Sub-Committee:**

- **Salary Reserve Fund - B**
- **Fuel & Utilities - D**
- **Finance Committee Reserve Fund - B**
- **Tax Title Foreclosure - B**
- **Medicaid Program - F**
- **Out of District Transportation - F**
- **Snow & Ice Removal - D**
- **Member Benefits - A**
- **Pension Contributions - B**
- **Unemployment Compensation - B**
- **Member Insurance - B**
- **Compensated Absences - B**
- **OPEB Trust Funding - B**
- **All Town Insurance - A**

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**TOWN FUNDS**

| ACCOUNT INFORMATION                |                                  | 2019<br>Actual | 2020<br>Original | 2020<br>Revised    | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance   |
|------------------------------------|----------------------------------|----------------|------------------|--------------------|--------------------|-------------------------------|------------------------------|--------------------------|-----------------|
| <b>GENERAL FUND</b>                |                                  |                |                  |                    |                    |                               |                              |                          |                 |
| <b>129 B - SALARY RESERVE FUND</b> |                                  |                |                  |                    |                    |                               |                              |                          |                 |
| 511001                             | SALARIES AND WAGES- PERMANENT    | -              | -                | (1,214,338)        | 124,475            | -                             | -                            | 1,214,338                | (100.0%)        |
| 513000                             | OVERTIME                         | -              | -                | -                  | 4,425              | -                             | -                            | -                        | - %             |
| 513100                             | 400TH ANNIVERSARY OT             | -              | 89,000           | 164,000            | -                  | 57,000                        | 57,000                       | (107,000)                | (65.2%)         |
| 514005                             | LONGEVITY PAY                    | -              | -                | -                  | 850                | -                             | -                            | -                        | - %             |
| 519004                             | SICK LEAVE BUYBACK               | -              | -                | -                  | -                  | -                             | -                            | -                        | - %             |
|                                    | <b>PERSONNEL SERVICES</b>        | -              | <b>89,000</b>    | <b>(1,050,338)</b> | <b>129,750</b>     | <b>57,000</b>                 | <b>57,000</b>                | <b>1,107,338</b>         | <b>(105.4%)</b> |
| 530502                             | CONTRACT BARGAINING              | -              | -                | 348,000            | -                  | -                             | -                            | (348,000)                | (100.0%)        |
| 597100                             | RESERVE FUND TRANSFERS           | 26,284         | 1,375,000        | 1,375,000          | -                  | 1,702,200                     | 1,702,200                    | 327,200                  | 23.8%           |
|                                    | <b>OTHER EXPENSES</b>            | <b>26,284</b>  | <b>1,375,000</b> | <b>1,723,000</b>   | <b>-</b>           | <b>1,702,200</b>              | <b>1,702,200</b>             | <b>(20,800)</b>          | <b>(1.2%)</b>   |
|                                    | <b>TOTAL SALARY RESERVE FUND</b> | <b>26,284</b>  | <b>1,464,000</b> | <b>672,662</b>     | <b>129,750</b>     | <b>1,759,200</b>              | <b>1,759,200</b>             | <b>1,086,538</b>         | <b>161.5%</b>   |

**TOWN OF PLYMOUTH**  
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**FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION               |                               | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance   |
|-----------------------------------|-------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|-----------------|
| <b>GENERAL FUND</b>               |                               |                |                  |                 |                    |                               |                              |                          |                 |
| <b>130 D - FUEL &amp; UTILITY</b> |                               |                |                  |                 |                    |                               |                              |                          |                 |
| 521000                            | ELEC -                        | 84,563         | 100,000          | 84,570          | 46,096             | -                             | -                            | (84,570)                 | (100.0%)        |
| 521001                            | HEAT -                        | 16,808         | 20,000           | 18,710          | 7,330              | -                             | -                            | (18,710)                 | (100.0%)        |
| 521002                            | VEHICLE FUEL                  | 177,305        | 165,000          | 177,500         | 113,658            | -                             | -                            | (177,500)                | (100.0%)        |
| 521007                            | MARINE FUEL                   | -              | -                | -               | -                  | -                             | -                            | -                        | - %             |
|                                   | <b>POLICE</b>                 | <b>278,676</b> | <b>285,000</b>   | <b>280,780</b>  | <b>167,084</b>     | -                             | -                            | <b>(280,780)</b>         | <b>(100.0%)</b> |
| 521000                            | ELEC -                        | 80,534         | 85,000           | 80,540          | 50,008             | -                             | -                            | (80,540)                 | (100.0%)        |
| 521001                            | HEAT -                        | 51,941         | 50,000           | 54,000          | 22,496             | -                             | -                            | (54,000)                 | (100.0%)        |
| 521002                            | VEHICLE FUEL                  | 72,093         | 50,000           | 72,200          | 40,210             | -                             | -                            | (72,200)                 | (100.0%)        |
| 521005                            | SEWER USAGE                   | 615            | 1,500            | 1,325           | 847                | -                             | -                            | (1,325)                  | (100.0%)        |
| 521006                            | WATER USAGE                   | 598            | 1,000            | 805             | 397                | -                             | -                            | (805)                    | (100.0%)        |
| 521007                            | MARINE FUEL                   | -              | -                | -               | -                  | -                             | -                            | -                        | - %             |
| 530303                            | COMMUNICATIONS SERVICES       | 1,536          | 180              | 1,580           | 35                 | -                             | -                            | (1,580)                  | (100.0%)        |
|                                   | <b>FIRE</b>                   | <b>207,316</b> | <b>187,680</b>   | <b>210,450</b>  | <b>113,993</b>     | -                             | -                            | <b>(210,450)</b>         | <b>(100.0%)</b> |
| 521000                            | ELEC -                        | -              | -                | -               | -                  | -                             | -                            | -                        | - %             |
| 521001                            | HEAT -                        | -              | -                | -               | -                  | -                             | -                            | -                        | - %             |
| 521002                            | VEHICLE FUEL                  | -              | -                | -               | -                  | -                             | -                            | -                        | - %             |
|                                   | <b>EMERGENCY MANAGEMENT</b>   | -              | -                | -               | -                  | -                             | -                            | -                        | - %             |
| 521000                            | ELEC -                        | 5,757          | 3,500            | 7,500           | 2,630              | -                             | -                            | (7,500)                  | (100.0%)        |
| 521001                            | HEAT -                        | -              | -                | -               | -                  | -                             | -                            | -                        | - %             |
| 521002                            | VEHICLE FUEL                  | -              | -                | -               | -                  | -                             | -                            | -                        | - %             |
| 521007                            | MARINE FUEL                   | 15,298         | 16,000           | 14,730          | 9,673              | -                             | -                            | (14,730)                 | (100.0%)        |
|                                   | <b>HARBORMASTER</b>           | <b>21,055</b>  | <b>19,500</b>    | <b>22,230</b>   | <b>12,303</b>      | -                             | -                            | <b>(22,230)</b>          | <b>(100.0%)</b> |
| 521000                            | ELEC -                        | -              | -                | 2,000           | 5,783              | -                             | -                            | (2,000)                  | (100.0%)        |
| 521001                            | HEAT -                        | -              | -                | 4,000           | 2,417              | -                             | -                            | (4,000)                  | (100.0%)        |
|                                   | <b>TOTAL HEAT</b>             | -              | -                | <b>6,000</b>    | <b>8,200</b>       | -                             | -                            | <b>(6,000)</b>           | <b>-100.00</b>  |
|                                   | <b>SCHOOL</b>                 | -              | -                | <b>6,000</b>    | <b>8,200</b>       | -                             | -                            | <b>(6,000)</b>           | <b>(100.0%)</b> |
| 520000                            | PURCHASE OF SERVICES          | -              | -                | -               | -                  | -                             | -                            | -                        | - %             |
| 521008                            | SOLAR FARM ELECTRICITY        | -              | -                | -               | -                  | -                             | -                            | -                        | - %             |
| 521009                            | NET METERING CREDITS          | -              | -                | -               | -                  | -                             | -                            | -                        | - %             |
|                                   | <b>SOLAR RENEWABLE ENERGY</b> | -              | -                | -               | -                  | -                             | -                            | -                        | - %             |
| 521000                            | ELEC -                        | 54,348         | 50,000           | 54,500          | 30,260             | -                             | -                            | (54,500)                 | (100.0%)        |
| 521001                            | HEAT -                        | 53,463         | 50,000           | 50,000          | 37,339             | -                             | -                            | (50,000)                 | (100.0%)        |
| 521002                            | VEHICLE FUEL                  | 309,223        | 250,000          | 311,000         | 173,835            | -                             | -                            | (311,000)                | (100.0%)        |
|                                   | <b>BUILDING MAINTENANCE</b>   | <b>417,035</b> | <b>350,000</b>   | <b>415,500</b>  | <b>241,434</b>     | -                             | -                            | <b>(415,500)</b>         | <b>(100.0%)</b> |
| 521000                            | ELEC -                        | 325,399        | 325,000          | 346,000         | 201,666            | -                             | -                            | (346,000)                | (100.0%)        |
| 524400                            | R&M EQUIPMENT                 | 36,037         | 26,000           | 36,180          | 5,593              | -                             | -                            | (36,180)                 | 82 (100.0%)     |

**TOWN OF PLYMOUTH**  
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**TOWN FUNDS**

| ACCOUNT INFORMATION |                                 | 2019<br>Actual   | 2020<br>Original | 2020<br>Revised  | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance   |
|---------------------|---------------------------------|------------------|------------------|------------------|--------------------|-------------------------------|------------------------------|--------------------------|-----------------|
| <b>GENERAL FUND</b> |                                 |                  |                  |                  |                    |                               |                              |                          |                 |
|                     | <b>STREET LIGHTING</b>          | <b>361,436</b>   | <b>351,000</b>   | <b>382,180</b>   | <b>207,258</b>     | -                             | -                            | <b>(382,180)</b>         | <b>(100.0%)</b> |
| 521000              | ELEC -                          | 8,524            | 8,500            | 8,525            | 5,094              | -                             | -                            | (8,525)                  | (100.0%)        |
| 521001              | HEAT -                          | 34,467           | 50,000           | 34,470           | 16,249             | -                             | -                            | (34,470)                 | (100.0%)        |
|                     | <b>TOTAL HEAT</b>               | <b>42,991</b>    | <b>58,500</b>    | <b>42,995</b>    | <b>21,343</b>      | -                             | -                            | <b>(42,995)</b>          | <b>-100.00</b>  |
|                     | <b>CREMATORY</b>                | <b>42,991</b>    | <b>58,500</b>    | <b>42,995</b>    | <b>21,343</b>      | -                             | -                            | <b>(42,995)</b>          | <b>(100.0%)</b> |
| 521000              | ELEC -                          | 38,848           | 45,000           | 38,850           | 25,460             | -                             | -                            | (38,850)                 | (100.0%)        |
| 521001              | HEAT -                          | 14,304           | 18,000           | 14,305           | 6,456              | -                             | -                            | (14,305)                 | (100.0%)        |
| 521002              | VEHICLE FUEL                    | -                | -                | -                | -                  | -                             | -                            | -                        | - %             |
|                     | <b>COUNCIL ON AGING</b>         | <b>53,152</b>    | <b>63,000</b>    | <b>53,155</b>    | <b>31,917</b>      | -                             | -                            | <b>(53,155)</b>          | <b>(100.0%)</b> |
| 521000              | ELEC -                          | 104,606          | 110,000          | 108,895          | 55,201             | -                             | -                            | (108,895)                | (100.0%)        |
| 521001              | HEAT -                          | 44,414           | 50,000           | 45,815           | 21,783             | -                             | -                            | (45,815)                 | (100.0%)        |
|                     | <b>TOTAL HEAT</b>               | <b>149,020</b>   | <b>160,000</b>   | <b>154,710</b>   | <b>76,984</b>      | -                             | -                            | <b>(154,710)</b>         | <b>-100.00</b>  |
|                     | <b>LIBRARY</b>                  | <b>149,020</b>   | <b>160,000</b>   | <b>154,710</b>   | <b>76,984</b>      | -                             | -                            | <b>(154,710)</b>         | <b>(100.0%)</b> |
| 521000              | ELEC -                          | 343              | 550              | 345              | 250                | -                             | -                            | (345)                    | (100.0%)        |
| 521001              | HEAT -                          | -                | -                | -                | -                  | -                             | -                            | -                        | - %             |
|                     | <b>TOTAL HEAT</b>               | <b>343</b>       | <b>550</b>       | <b>345</b>       | <b>250</b>         | -                             | -                            | <b>(345)</b>             | <b>-100.00</b>  |
|                     | <b>HEDGES POND REC AREA</b>     | <b>343</b>       | <b>550</b>       | <b>345</b>       | <b>250</b>         | -                             | -                            | <b>(345)</b>             | <b>(100.0%)</b> |
| 521000              | ELEC -                          | -                | 70,000           | -                | 58,878             | -                             | -                            | -                        | - %             |
| 521001              | HEAT -                          | -                | 31,500           | -                | 11,410             | -                             | -                            | -                        | - %             |
|                     | <b>TOTAL HEAT</b>               | <b>-</b>         | <b>101,500</b>   | <b>-</b>         | <b>70,288</b>      | -                             | -                            | <b>-</b>                 | <b>0.00</b>     |
|                     | <b>MEMORIAL HALL</b>            | <b>-</b>         | <b>101,500</b>   | <b>-</b>         | <b>70,288</b>      | -                             | -                            | <b>-</b>                 | <b>- %</b>      |
| 521000              | ELEC -                          | 131,427          | 95,000           | 132,000          | 80,758             | -                             | -                            | (132,000)                | (100.0%)        |
| 521001              | HEAT -                          | 17,184           | 30,000           | 17,185           | 6,425              | -                             | -                            | (17,185)                 | (100.0%)        |
| 521002              | VEHICLE FUEL                    | -                | -                | -                | 107                | -                             | -                            | -                        | - %             |
| 521012              | DIESEL/GENERATOR                | -                | -                | 2,200            | -                  | -                             | -                            | (2,200)                  | (100.0%)        |
|                     | <b>TOWN HALL</b>                | <b>148,611</b>   | <b>125,000</b>   | <b>151,385</b>   | <b>87,289</b>      | -                             | -                            | <b>(151,385)</b>         | <b>(100.0%)</b> |
| 521000              | ELEC -                          | 125,814          | 30,000           | 126,000          | 11,593             | -                             | -                            | (126,000)                | (100.0%)        |
| 521001              | HEAT -                          | 35,562           | 13,500           | 36,000           | 5,101              | -                             | -                            | (36,000)                 | (100.0%)        |
|                     | <b>TOTAL HEAT</b>               | <b>161,376</b>   | <b>43,500</b>    | <b>162,000</b>   | <b>16,694</b>      | -                             | -                            | <b>(162,000)</b>         | <b>-100.00</b>  |
|                     | <b>OTHER BUILDINGS</b>          | <b>161,376</b>   | <b>43,500</b>    | <b>162,000</b>   | <b>16,694</b>      | -                             | -                            | <b>(162,000)</b>         | <b>(100.0%)</b> |
|                     | <b>TOTAL FUEL &amp; UTILITY</b> | <b>1,841,012</b> | <b>1,745,230</b> | <b>1,881,730</b> | <b>1,055,039</b>   | -                             | -                            | <b>(1,881,730)</b>       | <b>(100.0%)</b> |

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| ACCOUNT INFORMATION                 |                                   | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|-------------------------------------|-----------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>                 |                                   |                |                  |                 |                    |                               |                              |                          |               |
| <b>132 B - FINCOMM RESERVE FUND</b> |                                   |                |                  |                 |                    |                               |                              |                          |               |
| 597100                              | RESERVE FUND TRANSFERS            | -              | 150,000          | 53,639          | -                  | 150,000                       | 150,000                      | 96,361                   | 179.6%        |
|                                     | <b>OTHER EXPENSES</b>             | -              | <b>150,000</b>   | <b>53,639</b>   | -                  | <b>150,000</b>                | <b>150,000</b>               | <b>96,361</b>            | <b>179.6%</b> |
|                                     | <b>TOTAL FINCOMM RESERVE FUND</b> | -              | <b>150,000</b>   | <b>53,639</b>   | -                  | <b>150,000</b>                | <b>150,000</b>               | <b>96,361</b>            | <b>179.6%</b> |



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| ACCOUNT INFORMATION                     |                       | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|-----------------------------------------|-----------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>                     |                       |                |                  |                 |                    |                               |                              |                          |               |
| <b>158 B - TAX TITLE AND FORCLOSURE</b> |                       |                |                  |                 |                    |                               |                              |                          |               |
| 520000                                  | PURCHASE OF SERVICES  | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 530102                                  | ADVERTISING           | -              | 4,000            | 4,000           | -                  | -                             | -                            | (4,000)                  | (100.0%)      |
| 530500                                  | LEGAL SERVICES        | 103,402        | 148,000          | 148,000         | 42,400             | 148,000                       | 148,000                      | -                        | - %           |
| 530601                                  | LAND COURT RECORDINGS | 19,355         | 115,000          | 115,000         | -                  | 115,000                       | 115,000                      | -                        | - %           |
| 538002                                  | RELEASE FEES          | 9,522          | 33,000           | 33,000          | 4,363              | 33,000                        | 33,000                       | -                        | - %           |
| <b>OTHER EXPENSES</b>                   |                       | <b>132,279</b> | <b>300,000</b>   | <b>300,000</b>  | <b>46,763</b>      | <b>296,000</b>                | <b>296,000</b>               | <b>(4,000)</b>           | <b>(1.3%)</b> |
| <b>TOTAL TAX TITLE AND FORCLOSURE</b>   |                       | <b>132,279</b> | <b>300,000</b>   | <b>300,000</b>  | <b>46,763</b>      | <b>296,000</b>                | <b>296,000</b>               | <b>(4,000)</b>           | <b>(1.3%)</b> |

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| ACCOUNT INFORMATION             |                               | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance  |
|---------------------------------|-------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|----------------|
| <b>GENERAL FUND</b>             |                               |                |                  |                 |                    |                               |                              |                          |                |
| <b>390 F - MEDICAID PROGRAM</b> |                               |                |                  |                 |                    |                               |                              |                          |                |
| 511001                          | SALARIES AND WAGES- PERMANENT | 208,120        | 215,979          | 215,979         | 160,273            | 257,170                       | 257,170                      | 41,191                   | 19.1%          |
|                                 | <b>PERSONNEL SERVICES</b>     | <b>208,120</b> | <b>215,979</b>   | <b>215,979</b>  | <b>160,273</b>     | <b>257,170</b>                | <b>257,170</b>               | <b>41,191</b>            | <b>19.1%</b>   |
| 520000                          | PURCHASE OF SERVICES          | 46,176         | 58,900           | 58,900          | 9,474              | 50,400                        | 50,400                       | (8,500)                  | (14.4%)        |
| 540000                          | SUPPLIES AND MATERIALS        | 3,500          | 3,500            | 3,500           | 3,500              | 3,500                         | 3,500                        | -                        | - %            |
|                                 | <b>OTHER EXPENSES</b>         | <b>49,676</b>  | <b>62,400</b>    | <b>62,400</b>   | <b>12,974</b>      | <b>53,900</b>                 | <b>53,900</b>                | <b>(8,500)</b>           | <b>(13.6%)</b> |
|                                 | <b>TOTAL MEDICAID PROGRAM</b> | <b>257,795</b> | <b>278,379</b>   | <b>278,379</b>  | <b>173,248</b>     | <b>311,070</b>                | <b>311,070</b>               | <b>32,691</b>            | <b>11.7%</b>   |

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|-----------------------------------------------|---------------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>                           |                                       |                |                  |                 |                    |                               |                              |                          |               |
| <b>391 F - OUT OF DISTRICT TRANSPORTATION</b> |                                       |                |                  |                 |                    |                               |                              |                          |               |
| 511001                                        | SALARIES AND WAGES- PERMANENT         | 24,999         | 32,400           | 32,400          | 15,278             | 33,120                        | 33,120                       | 720                      | 2.2%          |
|                                               | <b>PERSONNEL SERVICES</b>             | <b>24,999</b>  | <b>32,400</b>    | <b>32,400</b>   | <b>15,278</b>      | <b>33,120</b>                 | <b>33,120</b>                | <b>720</b>               | <b>2.2%</b>   |
| 520008                                        | AGRICULTURE VOCATION STUDENTS         | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
|                                               | <b>OTHER EXPENSES</b>                 | <b>-</b>       | <b>-</b>         | <b>-</b>        | <b>-</b>           | <b>-</b>                      | <b>-</b>                     | <b>-</b>                 | <b>- %</b>    |
|                                               | <b>TOTAL OUT OF DISTRICT TRANSPOR</b> | <b>24,999</b>  | <b>32,400</b>    | <b>32,400</b>   | <b>15,278</b>      | <b>33,120</b>                 | <b>33,120</b>                | <b>720</b>               | <b>2.2%</b>   |

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|---------------------------------|-------------------------------|------------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>             |                               |                  |                  |                 |                    |                               |                              |                          |               |
| <b>423 D - DPW SNOW AND ICE</b> |                               |                  |                  |                 |                    |                               |                              |                          |               |
| 512501 31318                    | PROJECT DETAILS               | -                | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 513000                          | OVERTIME                      | 167,282          | 109,250          | 109,250         | 63,152             | 109,250                       | 109,250                      | -                        | - %           |
| 513000 31318                    | OVERTIME                      | -                | -                | -               | -                  | -                             | -                            | -                        | - %           |
|                                 | <b>PERSONNEL SERVICES</b>     | <b>167,282</b>   | <b>109,250</b>   | <b>109,250</b>  | <b>63,152</b>      | <b>109,250</b>                | <b>109,250</b>               | <b>-</b>                 | <b>- %</b>    |
| 520000                          | PURCHASE OF SERVICES          | 21,840           | 6,500            | 6,500           | 7,375              | 6,500                         | 6,500                        | -                        | - %           |
| 520000 31318                    | PURCHASE OF SERVICES          | -                | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 520000 RILEY                    | PURCHASE OF SERVICES          | -                | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 524200                          | R&M -                         | 114,125          | 80,500           | 80,500          | 41,768             | 80,500                        | 80,500                       | -                        | - %           |
| 529002                          | SNOW REMOVAL CONTRACTS        | 506,287          | 137,500          | 137,500         | 131,203            | 162,500                       | 162,500                      | 25,000                   | 18.2%         |
| 529002 31318                    | SNOW REMOVAL CONTRACTS        | -                | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 530101                          | MEETINGS, EDUC & TRAINING     | 124              | 600              | 600             | 1,171              | 600                           | 600                          | -                        | - %           |
| 558000                          | SUPPLIES AND MATERIALS        | 207,965          | 269,900          | 269,900         | 181,479            | 269,900                       | 269,900                      | -                        | - %           |
|                                 | <b>OTHER EXPENSES</b>         | <b>850,341</b>   | <b>495,000</b>   | <b>495,000</b>  | <b>362,997</b>     | <b>520,000</b>                | <b>520,000</b>               | <b>25,000</b>            | <b>5.1%</b>   |
|                                 | <b>TOTAL DPW SNOW AND ICE</b> | <b>1,017,623</b> | <b>604,250</b>   | <b>604,250</b>  | <b>426,149</b>     | <b>629,250</b>                | <b>629,250</b>               | <b>25,000</b>            | <b>4.1%</b>   |

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| ACCOUNT INFORMATION            |                             | 2019<br>Actual   | 2020<br>Original | 2020<br>Revised  | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|--------------------------------|-----------------------------|------------------|------------------|------------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>            |                             |                  |                  |                  |                    |                               |                              |                          |               |
| <b>910 A - MEMBER BENEFITS</b> |                             |                  |                  |                  |                    |                               |                              |                          |               |
| 516001                         | WORKERS COMPENSATION        | 838,238          | 994,481          | 884,481          | 783,830            | 898,920                       | 898,920                      | 14,439                   | 1.6%          |
| 516005                         | DEFERRED COMPENSATION MATCH | 267,500          | 285,600          | 315,600          | 198,875            | 314,601                       | 314,601                      | (999)                    | (0.3%)        |
| 516008                         | EMPLOYER MEDICARE           | 1,616,575        | 1,774,926        | 1,774,926        | 1,014,667          | 1,863,000                     | 1,863,000                    | 88,074                   | 5.0%          |
| 516012                         | 100 B CLAIMS                | 260,034          | 170,445          | 170,445          | 58,453             | 180,200                       | 180,200                      | 9,755                    | 5.7%          |
| 516013                         | 111 F CLAIMS                | 103,264          | 225,000          | 225,000          | 206,081            | 248,270                       | 248,270                      | 23,270                   | 10.3%         |
| 516015                         | WELLNESS PROGRAM            | 891              | 10,000           | 10,000           | -                  | 10,000                        | 10,000                       | -                        | - %           |
| 516019                         | DISABILITY INSURANCE        | 95,477           | 100,825          | 100,825          | 70,560             | 110,800                       | 110,800                      | 9,975                    | 9.9%          |
| 516020                         | LIFE INSURANCE              | 38,941           | 75,770           | 75,770           | 26,725             | 79,980                        | 79,980                       | 4,210                    | 5.6%          |
| 516021                         | MANAGED BLUE                | 2,210,455        | 2,497,410        | 2,539,410        | 1,711,958          | 2,789,618                     | 2,732,868                    | 193,458                  | 7.6%          |
| 516103                         | MEDICARE PART B PREMIUM     | 1,369,463        | 1,462,461        | 1,462,461        | 692,300            | 1,460,550                     | 1,460,550                    | (1,911)                  | (0.1%)        |
| 516106                         | MEDICARE PART B PENALTY     | 79,851           | 93,500           | 93,500           | 35,406             | 75,614                        | 75,614                       | (17,886)                 | (19.1%)       |
| <b>PERSONNEL SERVICES</b>      |                             | <b>6,880,689</b> | <b>7,690,418</b> | <b>7,652,418</b> | <b>4,798,855</b>   | <b>8,031,553</b>              | <b>7,974,803</b>             | <b>322,385</b>           | <b>4.2%</b>   |
| <b>152 A - HUMAN RESOURCES</b> |                             |                  |                  |                  |                    |                               |                              |                          |               |
| 516001                         | WORKERS COMPENSATION        | 251,256          | 298,345          | 268,345          | 228,643            | 262,214                       | 262,214                      | (6,131)                  | (2.3%)        |
| 516005                         | DEFERRED COMPENSATION MATCH | 267,500          | 285,600          | 315,600          | 198,875            | 314,601                       | 314,601                      | (999)                    | (0.3%)        |
| 516008                         | EMPLOYER MEDICARE           | 542,925          | 589,500          | 589,500          | 381,257            | 618,800                       | 618,800                      | 29,300                   | 5.0%          |
| 516012                         | 100 B CLAIMS                | 260,034          | 170,445          | 170,445          | 58,453             | 180,200                       | 180,200                      | 9,755                    | 5.7%          |
| 516013                         | 111 F CLAIMS                | 103,264          | 225,000          | 225,000          | 206,081            | 248,270                       | 248,270                      | 23,270                   | 10.3%         |
| 516015                         | WELLNESS PROGRAM            | 891              | 10,000           | 10,000           | -                  | 10,000                        | 10,000                       | -                        | - %           |
| 516019                         | DISABILITY INSURANCE        | 70,268           | 74,100           | 74,100           | 51,768             | 81,400                        | 81,400                       | 7,300                    | 9.9%          |
| 516020                         | LIFE INSURANCE              | 17,773           | 22,025           | 22,025           | 12,656             | 23,250                        | 23,250                       | 1,225                    | 5.6%          |
| 516021                         | MANAGED BLUE                | 408,657          | 499,501          | 499,501          | 324,883            | 538,705                       | 510,888                      | 11,387                   | 2.3%          |
| 516103                         | MEDICARE PART B PREMIUM     | 457,363          | 482,466          | 482,466          | 227,150            | 476,700                       | 476,700                      | (5,766)                  | (1.2%)        |
| 516106                         | MEDICARE PART B PENALTY     | 32,551           | 40,500           | 40,500           | 13,293             | 27,820                        | 27,820                       | (12,680)                 | (31.3%)       |
| <b>PERSONNEL SERVICES</b>      |                             | <b>2,412,481</b> | <b>2,697,482</b> | <b>2,697,482</b> | <b>1,703,059</b>   | <b>2,781,960</b>              | <b>2,754,143</b>             | <b>56,661</b>            | <b>2.1%</b>   |
| <b>300 A - SCHOOL</b>          |                             |                  |                  |                  |                    |                               |                              |                          |               |
| 516001                         | WORKERS COMPENSATION        | 586,983          | 696,136          | 616,136          | 555,187            | 636,706                       | 636,706                      | 20,570                   | 3.3%          |
| 516008                         | EMPLOYER MEDICARE           | 1,073,650        | 1,185,426        | 1,185,426        | 633,410            | 1,244,200                     | 1,244,200                    | 58,774                   | 5.0%          |
| 516019                         | DISABILITY INSURANCE        | 25,209           | 26,725           | 26,725           | 18,792             | 29,400                        | 29,400                       | 2,675                    | 10.0%         |
| 516020                         | LIFE INSURANCE              | 21,167           | 53,745           | 53,745           | 14,069             | 56,730                        | 56,730                       | 2,985                    | 5.6%          |
| 516021                         | MANAGED BLUE                | 1,801,799        | 1,997,909        | 2,039,909        | 1,387,075          | 2,250,913                     | 2,221,980                    | 182,071                  | 8.9%          |
| 516103                         | MEDICARE PART B PREMIUM     | 912,100          | 979,995          | 979,995          | 465,150            | 983,850                       | 983,850                      | 3,855                    | 0.4%          |
| 516106                         | MEDICARE PART B PENALTY     | 47,300           | 53,000           | 53,000           | 22,114             | 47,794                        | 47,794                       | (5,206)                  | (9.8%)        |
| <b>PERSONNEL SERVICES</b>      |                             | <b>4,468,208</b> | <b>4,992,936</b> | <b>4,954,936</b> | <b>3,095,796</b>   | <b>5,249,593</b>              | <b>5,220,660</b>             | <b>265,724</b>           | <b>5.4%</b>   |
| <b>TOTAL MEMBER BENEFITS</b>   |                             | <b>6,880,689</b> | <b>7,690,418</b> | <b>7,652,418</b> | <b>4,798,855</b>   | <b>8,031,553</b>              | <b>7,974,803</b>             | <b>322,385</b>           | <b>4.2%</b>   |

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|--------------------------------------|------------------------------------|-------------------|-------------------|-------------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>                  |                                    |                   |                   |                   |                    |                               |                              |                          |               |
| <b>911 B - PENSION CONTRIBUTIONS</b> |                                    |                   |                   |                   |                    |                               |                              |                          |               |
| 516004                               | RETIREMENT                         | 13,240,525        | 14,288,734        | 14,288,734        | 14,287,734         | 15,498,095                    | 15,453,678                   | 1,164,944                | 8.2%          |
|                                      | <b>PERSONNEL SERVICES</b>          | <b>13,240,525</b> | <b>14,288,734</b> | <b>14,288,734</b> | <b>14,287,734</b>  | <b>15,498,095</b>             | <b>15,453,678</b>            | <b>1,164,944</b>         | <b>8.2%</b>   |
| <b>152 B - HUMAN RESOURCES</b>       |                                    |                   |                   |                   |                    |                               |                              |                          |               |
| 516004                               | RETIREMENT                         | 9,420,815         | 10,439,555        | 10,439,555        | 10,438,555         | 11,323,109                    | 11,290,180                   | 850,625                  | 8.1%          |
|                                      | <b>PERSONNEL SERVICES</b>          | <b>9,420,815</b>  | <b>10,439,555</b> | <b>10,439,555</b> | <b>10,438,555</b>  | <b>11,323,109</b>             | <b>11,290,180</b>            | <b>850,625</b>           | <b>8.1%</b>   |
| <b>300 B - SCHOOL</b>                |                                    |                   |                   |                   |                    |                               |                              |                          |               |
| 516004                               | RETIREMENT                         | 3,819,710         | 3,849,179         | 3,849,179         | 3,849,179          | 4,174,986                     | 4,163,498                    | 314,319                  | 8.2%          |
|                                      | <b>PERSONNEL SERVICES</b>          | <b>3,819,710</b>  | <b>3,849,179</b>  | <b>3,849,179</b>  | <b>3,849,179</b>   | <b>4,174,986</b>              | <b>4,163,498</b>             | <b>314,319</b>           | <b>8.2%</b>   |
|                                      | <b>TOTAL PENSION CONTRIBUTIONS</b> | <b>13,240,525</b> | <b>14,288,734</b> | <b>14,288,734</b> | <b>14,287,734</b>  | <b>15,498,095</b>             | <b>15,453,678</b>            | <b>1,164,944</b>         | <b>8.2%</b>   |

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|------------------------------------------|------------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>                      |                                    |                |                  |                 |                    |                               |                              |                          |               |
| <b>913 B - UNEMPLOYMENT COMPENSATION</b> |                                    |                |                  |                 |                    |                               |                              |                          |               |
| 596909                                   | TRANSFER TO UNEMPLOYMENT TRUST     | 125,000        | 125,000          | 125,000         | 125,000            | 125,000                       | 125,000                      | -                        | - %           |
|                                          | <b>OTHER EXPENSES</b>              | <b>125,000</b> | <b>125,000</b>   | <b>125,000</b>  | <b>125,000</b>     | <b>125,000</b>                | <b>125,000</b>               | -                        | - %           |
|                                          | <b>TOTAL UNEMPLOYMENT COMPENSA</b> | <b>125,000</b> | <b>125,000</b>   | <b>125,000</b>  | <b>125,000</b>     | <b>125,000</b>                | <b>125,000</b>               | -                        | - %           |

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**TOWN FUNDS**

| ACCOUNT INFORMATION             |                     | 2019<br>Actual    | 2020<br>Original  | 2020<br>Revised   | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|---------------------------------|---------------------|-------------------|-------------------|-------------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>             |                     |                   |                   |                   |                    |                               |                              |                          |               |
| <b>914 B - MEMBER INSURANCE</b> |                     |                   |                   |                   |                    |                               |                              |                          |               |
| 516010                          | MEDEX PREMIUMS      | 5,162,845         | 5,421,119         | 5,421,119         | 3,495,893          | 5,691,722                     | 5,663,838                    | 242,719                  | 4.5%          |
| 516104                          | BLUE CHOICE MEDICAL | 24,851,900        | 26,231,768        | 26,231,768        | 15,662,655         | 28,181,108                    | 27,469,815                   | 1,238,047                | 4.7%          |
| 516105                          | BLUE CARE ELECT PPO | 1,794,446         | 1,761,368         | 1,761,368         | 1,131,454          | 1,949,976                     | 1,855,485                    | 94,117                   | 5.3%          |
| 516107                          | BCBS DENTAL         | 1,944,212         | 2,044,885         | 2,044,885         | 1,312,772          | 2,271,802                     | 2,124,414                    | 79,529                   | 3.9%          |
| <b>PERSONNEL SERVICES</b>       |                     | <b>33,753,403</b> | <b>35,459,140</b> | <b>35,459,140</b> | <b>21,602,774</b>  | <b>38,094,608</b>             | <b>37,113,552</b>            | <b>1,654,412</b>         | <b>4.7%</b>   |
| <b>152 B - HUMAN RESOURCES</b>  |                     |                   |                   |                   |                    |                               |                              |                          |               |
| 516010                          | MEDEX PREMIUMS      | 2,199,545         | 2,291,230         | 2,291,230         | 1,478,653          | 2,402,450                     | 2,406,365                    | 115,135                  | 5.0%          |
| 516104                          | BLUE CHOICE MEDICAL | 8,620,589         | 9,089,315         | 9,089,315         | 5,946,133          | 10,029,932                    | 9,648,871                    | 559,556                  | 6.2%          |
| 516105                          | BLUE CARE ELECT PPO | 748,903           | 708,043           | 708,043           | 519,646            | 874,664                       | 857,664                      | 149,621                  | 21.1%         |
| 516107                          | BCBS DENTAL         | 645,877           | 684,776           | 684,776           | 461,846            | 752,760                       | 706,337                      | 21,561                   | 3.1%          |
| <b>PERSONNEL SERVICES</b>       |                     | <b>12,214,913</b> | <b>12,773,364</b> | <b>12,773,364</b> | <b>8,406,277</b>   | <b>14,059,806</b>             | <b>13,619,237</b>            | <b>845,873</b>           | <b>6.6%</b>   |
| <b>300 B - SCHOOL</b>           |                     |                   |                   |                   |                    |                               |                              |                          |               |
| 516010                          | MEDEX PREMIUMS      | 2,963,301         | 3,129,889         | 3,129,889         | 2,017,240          | 3,289,272                     | 3,257,473                    | 127,584                  | 4.1%          |
| 516104                          | BLUE CHOICE MEDICAL | 16,231,311        | 17,142,453        | 17,142,453        | 9,716,522          | 18,151,176                    | 17,820,944                   | 678,491                  | 4.0%          |
| 516105                          | BLUE CARE ELECT PPO | 1,045,543         | 1,053,325         | 1,053,325         | 611,808            | 1,075,312                     | 997,821                      | (55,504)                 | (5.3%)        |
| 516107                          | BCBS DENTAL         | 1,298,336         | 1,360,109         | 1,360,109         | 850,926            | 1,519,042                     | 1,418,077                    | 57,968                   | 4.3%          |
| <b>PERSONNEL SERVICES</b>       |                     | <b>21,538,490</b> | <b>22,685,776</b> | <b>22,685,776</b> | <b>13,196,496</b>  | <b>24,034,802</b>             | <b>23,494,315</b>            | <b>808,539</b>           | <b>3.6%</b>   |
| <b>TOTAL MEMBER INSURANCE</b>   |                     | <b>33,753,403</b> | <b>35,459,140</b> | <b>35,459,140</b> | <b>21,602,774</b>  | <b>38,094,608</b>             | <b>37,113,552</b>            | <b>1,654,412</b>         | <b>4.7%</b>   |



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**TOWN FUNDS**

| ACCOUNT INFORMATION                 |                                   | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|-------------------------------------|-----------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>                 |                                   |                |                  |                 |                    |                               |                              |                          |               |
| <b>916 B - COMPENSATED ABSENCES</b> |                                   |                |                  |                 |                    |                               |                              |                          |               |
| 596900                              | TRS TO SPEC PURP, TRUST, AGENCY   | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 596916                              | TR TO COMPENSATED ABSENCES        | 125,000        | 125,000          | 125,000         | 125,000            | 125,000                       | 125,000                      | -                        | - %           |
|                                     | <b>OTHER EXPENSES</b>             | <b>125,000</b> | <b>125,000</b>   | <b>125,000</b>  | <b>125,000</b>     | <b>125,000</b>                | <b>125,000</b>               | <b>-</b>                 | <b>- %</b>    |
|                                     | <b>TOTAL COMPENSATED ABSENCES</b> | <b>125,000</b> | <b>125,000</b>   | <b>125,000</b>  | <b>125,000</b>     | <b>125,000</b>                | <b>125,000</b>               | <b>-</b>                 | <b>- %</b>    |

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|-----------------------------------|---------------------------------|----------------|------------------|------------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>               |                                 |                |                  |                  |                    |                               |                              |                          |               |
| <b>915 B - OPEB TRUST FUNDING</b> |                                 |                |                  |                  |                    |                               |                              |                          |               |
| 596910                            | TRANSFER TO OPEB TRUST          | 950,119        | 1,016,568        | 1,016,568        | 1,016,568          | 1,047,066                     | 1,047,066                    | 30,498                   | 3.0%          |
|                                   | <b>OTHER EXPENSES</b>           | <b>950,119</b> | <b>1,016,568</b> | <b>1,016,568</b> | <b>1,016,568</b>   | <b>1,047,066</b>              | <b>1,047,066</b>             | <b>30,498</b>            | <b>3.0%</b>   |
|                                   | <b>TOTAL OPEB TRUST FUNDING</b> | <b>950,119</b> | <b>1,016,568</b> | <b>1,016,568</b> | <b>1,016,568</b>   | <b>1,047,066</b>              | <b>1,047,066</b>             | <b>30,498</b>            | <b>3.0%</b>   |

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|-------------------------------|-----------------------------|--------------------|--------------------|--------------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>           |                             |                    |                    |                    |                    |                               |                              |                          |               |
| <b>945 A - TOWN INSURANCE</b> |                             |                    |                    |                    |                    |                               |                              |                          |               |
| 574001                        | TOWN PROPERTY & LIABILITY   | 1,175,594          | 1,363,811          | 1,313,811          | 1,263,487          | 1,445,379                     | 1,445,379                    | 131,568                  | 10.0%         |
| 574002                        | SURETY BONDS                | 2,865              | 3,500              | 3,500              | 2,006              | 1,500                         | 1,500                        | (2,000)                  | (57.1%)       |
| 574004                        | SELF INSURED LIABILITY      | -                  | -                  | -                  | -                  | -                             | -                            | -                        | - %           |
| 574006                        | DEDUCTIBLES                 | -                  | -                  | -                  | -                  | -                             | -                            | -                        | - %           |
|                               | <b>OTHER EXPENSES</b>       | <b>1,178,459</b>   | <b>1,367,311</b>   | <b>1,317,311</b>   | <b>1,265,493</b>   | <b>1,446,879</b>              | <b>1,446,879</b>             | <b>129,568</b>           | <b>9.8%</b>   |
|                               | <b>TOTAL TOWN INSURANCE</b> | <b>1,178,459</b>   | <b>1,367,311</b>   | <b>1,317,311</b>   | <b>1,265,493</b>   | <b>1,446,879</b>              | <b>1,446,879</b>             | <b>129,568</b>           | <b>9.8%</b>   |
|                               | <b>TOTAL GENERAL FUND</b>   | <b>118,971,218</b> | <b>129,460,984</b> | <b>130,103,683</b> | <b>79,778,160</b>  | <b>134,901,498</b>            | <b>134,244,939</b>           | <b>4,141,256</b>         | <b>3.2%</b>   |

## **COMMUNITY DEBT – Sub-Committee B**

- **Long Term Debt**
- **Long Term Interest**
- **Short Term Interest**
- **Miscellaneous Interest**
- **Bond Issuance Costs**

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**TOWN FUNDS**

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|------------------------------------|---------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>                |                                 |                |                  |                 |                    |                               |                              |                          |               |
| <b>710 B - LONG TERM PRINCIPAL</b> |                                 |                |                  |                 |                    |                               |                              |                          |               |
| 591000                             | LONG TERM DEBT                  | 495,000        | 1,238,534        | 1,227,200       | 49,980             | 1,230,000                     | 1,230,000                    | 2,800                    | 0.2%          |
| 591011                             | BEACH NOURISHMENT               | 5,000          | 5,000            | 5,000           | -                  | -                             | -                            | (5,000)                  | (100.0%)      |
| 591018                             | TITLE V 1                       | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 591019                             | TITLE V 2                       | 8,974          | 9,871            | 9,871           | 9,871              | 9,871                         | 9,871                        | -                        | - %           |
| 591020                             | TITLE V 3                       | 10,000         | 10,000           | 10,000          | 10,000             | 10,000                        | 10,000                       | -                        | - %           |
| 591030                             | TITLE V 4                       | 10,000         | 10,000           | 10,000          | 10,000             | 10,000                        | 10,000                       | -                        | - %           |
| 591031                             | TITLE V 5                       | 10,000         | 10,000           | 10,000          | 10,000             | 10,000                        | 10,000                       | -                        | - %           |
| 591032                             | PCIS HVAC 3,000,000             | 155,000        | 148,750          | 148,750         | -                  | 148,600                       | 148,600                      | (150)                    | (0.1%)        |
| 591033                             | PSHS ROOF 1,600,000             | 10,000         | 9,700            | 9,700           | -                  | 9,700                         | 9,700                        | -                        | - %           |
| 591034                             | DPW IMP#4 1,300,000             | 25,000         | 23,975           | 23,975          | -                  | 23,950                        | 23,950                       | (25)                     | (0.1%)        |
| 591035                             | DPW IMP #5 1,300,000            | 15,000         | 14,675           | 14,675          | -                  | 14,650                        | 14,650                       | (25)                     | (0.2%)        |
| 591036                             | WEST SCHOOL HVAC 2,000,000      | 110,000        | 109,200          | 109,200         | -                  | 109,200                       | 109,200                      | -                        | - %           |
| 591037                             | INFO TECHNOLOGY #1 1,101,000    | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 591038                             | FIRE TRUCKS                     | 190,000        | 186,275          | 186,275         | -                  | 182,950                       | 182,950                      | (3,325)                  | (1.8%)        |
| 591040                             | PCIS HVAC 8,000,000             | 420,000        | 407,295          | 407,295         | -                  | 406,450                       | 406,450                      | (845)                    | (0.2%)        |
| 591042                             | BUTLER BUILDING HVAC \$125,000  | 5,000          | 4,800            | 4,800           | -                  | 4,800                         | 4,800                        | -                        | - %           |
| 591043                             | SCHOOL EXTERIOR DOORS \$86,400  | 5,000          | 4,800            | 4,800           | -                  | 4,800                         | 4,800                        | -                        | - %           |
| 591044                             | 1976 PUMPING ENGINE \$445,000   | 30,000         | 29,100           | 29,100          | -                  | 29,000                        | 29,000                       | (100)                    | (0.3%)        |
| 591046                             | DPW IMP #6 \$1,300,000          | 25,000         | 24,450           | 24,450          | -                  | 24,450                        | 24,450                       | -                        | - %           |
| 591047                             | INFO TECHNOLOGY #2 \$1,097,000  | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 591052                             | RENOVATE SIEVER FIELD \$256,278 | 18,250         | 19,450           | 19,450          | -                  | 19,400                        | 19,400                       | (50)                     | (0.3%)        |
| 591053                             | FORGES FIELD PAVILION \$94,425  | 6,750          | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 591055                             | DPW IMP #7 \$1,300,000          | 30,000         | 24,450           | 24,450          | -                  | 24,450                        | 24,450                       | -                        | - %           |
| 591056                             | REPLACE ENGINE 8 \$475,000      | 35,000         | 34,150           | 34,150          | -                  | 29,000                        | 29,000                       | (5,150)                  | (15.1%)       |
| 591057                             | INFO TECH FIBER OPTIC \$394,891 | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 591058                             | RENOVATE SIEVER FIELD \$213,290 | 15,000         | 14,520           | 14,520          | -                  | 14,500                        | 14,500                       | (20)                     | (0.1%)        |
| 591059                             | 169 CAMELOT \$2,300,000         | 120,000        | 116,335          | 116,335         | -                  | 116,150                       | 116,150                      | (185)                    | (0.2%)        |
| 591072                             | MANOMET GAS CONTAIN \$150,000   | 5,000          | 4,850            | 4,850           | -                  | -                             | 4,800                        | (50)                     | (1.0%)        |
| 591074                             | CREMATORY \$775,000             | 40,000         | 39,150           | 39,150          | -                  | 39,150                        | 39,150                       | -                        | - %           |
| 591075                             | INFO TECHNOLOGY #3 \$450,000    | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 591080                             | DPW IMP#8 \$1,300,000           | 30,000         | 29,400           | 29,400          | -                  | 29,400                        | 29,400                       | -                        | - %           |
| 591081                             | PLYMCO DAM PROJECT              | 36,537         | 36,538           | 36,538          | 18,269             | 36,538                        | 36,538                       | -                        | - %           |
| 591086                             | TITLE V 6                       | 20,015         | 20,045           | 20,045          | 20,045             | 20,075                        | 20,075                       | 30                       | 0.1%          |
| 591087                             | SCHOOL BDLG REPAIR \$510,651    | 25,000         | 24,200           | 24,200          | -                  | 24,200                        | 24,200                       | -                        | - %           |
| 591089                             | TITLE V 7                       | 13,333         | 13,333           | 13,333          | 13,333             | 13,333                        | 13,333                       | -                        | - %           |
| 591090                             | NORTH HS DEBT EXCLUSION         | 1,710,000      | 1,710,000        | 1,710,000       | -                  | 1,710,000                     | 1,710,000                    | -                        | - %           |
| 591094                             | SENIOR CENTER DEBT EXCLUSION    | 400,000        | 400,000          | 400,000         | -                  | 400,000                       | 400,000                      | -                        | - %           |
| 591095                             | OFF BILLINGTON DAM \$200,000    | 10,000         | 10,000           | 10,000          | -                  | 10,000                        | 10,000                       | -                        | - %           |
| 591096                             | STANDISH AVE \$750,000          | 80,000         | 80,000           | 80,000          | -                  | -                             | -                            | (80,000)                 | (100.0%)      |
| 591097                             | EMERGENCY OP CNTR \$500,000     | 25,000         | 25,000           | 25,000          | -                  | 25,000                        | 25,000                       | -                        | - %           |

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|----------------------------------|--------------------------------|------------------|-------------------|-------------------|--------------------|-------------------------------|------------------------------|--------------------------|----------------|
| <b>GENERAL FUND</b>              |                                |                  |                   |                   |                    |                               |                              |                          |                |
| 591099                           | TITLE V 8                      | 13,333           | 13,333            | 13,333            | 13,333             | 13,333                        | 13,333                       | -                        | - %            |
| 591100                           | PCIS ROOF \$5.65M              | 85,000           | 85,000            | 85,000            | -                  | 85,000                        | 85,000                       | -                        | - %            |
| 591102                           | TITLE V 9                      | 26,667           | 26,667            | 26,667            | 26,667             | 26,667                        | 26,667                       | -                        | - %            |
| 591103                           | WATER ST CULVERT & BRIDGE      | 110,000          | 30,000            | 30,000            | -                  | 110,000                       | 110,000                      | 80,000                   | 266.7%         |
| 591104                           | PLYMOUTH BCH SEAWALL 300K      | 30,000           | 30,000            | 30,000            | -                  | 30,000                        | 30,000                       | -                        | - %            |
| 591105                           | RETORT 200K                    | 20,000           | 20,000            | 20,000            | -                  | 20,000                        | 20,000                       | -                        | - %            |
| 591106                           | LONG BEACH OPEN SPACE PURCHASE | 15,000           | 15,000            | 15,000            | -                  | 15,000                        | 15,000                       | -                        | - %            |
| 591107                           | INDIAN BROOK HVAC 6.5M         | 370,000          | 370,000           | 370,000           | -                  | 370,000                       | 370,000                      | -                        | - %            |
| 591108                           | PSMS BRICK VENEER/FLASH 3.436M | 190,000          | 190,000           | 190,000           | -                  | 190,000                       | 190,000                      | -                        | - %            |
| 591109                           | WATER STREET BRIDGE            | 5,000            | 85,000            | 85,000            | -                  | 5,000                         | 5,000                        | (80,000)                 | (94.1%)        |
| 591110                           | SCHOOL WINDOW REPLACEMENT      | 20,000           | 15,000            | 15,000            | -                  | 15,000                        | 15,000                       | -                        | - %            |
| 591111                           | SCHOOL BATHROOM REMODELING     | 15,000           | 15,000            | 15,000            | -                  | 15,000                        | 15,000                       | -                        | - %            |
| 591112                           | SOUTH HIGH SCHOOL DEBT EXCLUSI | 2,015,000        | 2,235,000         | 2,225,000         | -                  | 2,225,000                     | 2,225,000                    | -                        | - %            |
| 591113                           | FEDRL FURNACE HVAC 7,150,000M  | 305,000          | 305,000           | 305,000           | -                  | 305,000                       | 305,000                      | -                        | - %            |
| 591114                           | TITLE V 10                     | 15,000           | 15,000            | 15,000            | 15,000             | 15,000                        | 15,000                       | -                        | - %            |
| 591118                           | TITLE V 11                     | 12,399           | 12,669            | 12,669            | 15,424             | 12,944                        | 12,944                       | 275                      | 2.2%           |
| 591119                           | POL STATION METHANE MITIGATION | 85,000           | 85,000            | 85,000            | -                  | 85,000                        | 85,000                       | -                        | - %            |
| 591120                           | WATERFRONT PROMENADE           | -                | -                 | -                 | -                  | -                             | -                            | -                        | - %            |
| 591121                           | SOUTH ST SIGNALIZATION         | -                | -                 | -                 | -                  | -                             | -                            | -                        | - %            |
| 591122                           | NEW TOWN HALL COMPLEX          | 565,000          | 590,000           | 590,000           | -                  | 625,000                       | 625,000                      | 35,000                   | 5.9%           |
| 591123                           | T-WHARF PROJECT                | -                | -                 | -                 | -                  | -                             | -                            | -                        | - %            |
| 591126                           | TITLE V 12                     | -                | 8,266             | 8,266             | 8,090              | 8,446                         | 8,446                        | 180                      | 2.2%           |
| 591127                           | TITLE V 13                     | -                | -                 | -                 | -                  | -                             | -                            | -                        | - %            |
| 591250                           | MANOMET & SOUTH RENOVATIONS    | 538,000          | 538,000           | 538,000           | 538,000            | 530,000                       | 530,000                      | (8,000)                  | (1.5%)         |
| 591251                           | PSMS CONSTRUCTION              | 1,122,000        | 1,117,000         | 1,117,000         | 1,117,000          | -                             | -                            | (1,117,000)              | (100.0%)       |
| 591254                           | LANDFILL CLOSURE II            | 14,096           | 13,840            | 13,840            | 13,839             | 13,609                        | 13,609                       | (231)                    | (1.7%)         |
| 591255                           | LANDFILL CLOSURE III           | 72,411           | 71,121            | 71,121            | 71,121             | 74,978                        | 74,978                       | 3,857                    | 5.4%           |
| <b>OTHER EXPENSES</b>            |                                | <b>9,792,765</b> | <b>10,733,742</b> | <b>10,712,408</b> | <b>1,959,971</b>   | <b>9,529,594</b>              | <b>9,534,394</b>             | <b>(1,178,014)</b>       | <b>(11.0%)</b> |
| <b>TOTAL LONG TERM PRINCIPAL</b> |                                | <b>9,792,765</b> | <b>10,733,742</b> | <b>10,712,408</b> | <b>1,959,971</b>   | <b>9,529,594</b>              | <b>9,534,394</b>             | <b>(1,178,014)</b>       | <b>(11.0%)</b> |

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|-----------------------------------|---------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>               |                                 |                |                  |                 |                    |                               |                              |                          |               |
| <b>750 B - LONG TERM INTEREST</b> |                                 |                |                  |                 |                    |                               |                              |                          |               |
| 591000                            | LONG TERM DEBT                  | 315,538        | 775,638          | 872,296         | 376,142            | 830,988                       | 830,988                      | (41,308)                 | (4.7%)        |
| 591011                            | BEACH NOURISHMENT               | 1,250          | 1,000            | 1,000           | 500                | 750                           | 750                          | (250)                    | (25.0%)       |
| 591032                            | PCIS HVAC 3,000,000             | 52,520         | 46,320           | 46,320          | 23,160             | 40,370                        | 40,370                       | (5,950)                  | (12.8%)       |
| 591033                            | PSHS ROOF 1,600,000             | 3,400          | 3,000            | 3,000           | 1,500              | 2,612                         | 2,612                        | (388)                    | (12.9%)       |
| 591034                            | DPW IMP#4 1,300,000             | 7,637          | 6,637            | 6,637           | 3,319              | 5,678                         | 5,678                        | (959)                    | (14.4%)       |
| 591035                            | DPW IMP #5 1,300,000            | 5,931          | 5,331            | 5,331           | 2,666              | 4,744                         | 4,744                        | (587)                    | (11.0%)       |
| 591036                            | WEST SCHOOL HVAC 2,000,000      | 46,750         | 42,350           | 42,350          | 21,175             | 37,132                        | 37,132                       | (5,218)                  | (12.3%)       |
| 591037                            | INFO TECHNOLOGY #1 1,101,000    | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 591038                            | FIRE TRUCKS                     | 39,347         | 31,747           | 31,747          | 15,874             | 24,296                        | 24,296                       | (7,451)                  | (23.5%)       |
| 591040                            | PCIS HVAC 8,000,000             | 157,060        | 140,261          | 140,261         | 70,130             | 123,969                       | 123,969                      | (16,292)                 | (11.6%)       |
| 591042                            | BUTLER BUILDING HVAC \$125,000  | 1,530          | 1,330            | 1,330           | 665                | 1,138                         | 1,138                        | (192)                    | (14.4%)       |
| 591043                            | SCHOOL EXTERIOR DOORS \$86,400  | 1,528          | 1,328            | 1,328           | 664                | 1,136                         | 1,136                        | (192)                    | (14.5%)       |
| 591044                            | 1976 PUMPING ENGINE \$445,000   | 5,838          | 4,638            | 4,638           | 2,319              | 3,474                         | 3,474                        | (1,164)                  | (25.1%)       |
| 591046                            | DPW IMP #6 \$1,300,000          | 10,147         | 9,147            | 9,147           | 4,574              | 8,169                         | 8,169                        | (978)                    | (10.7%)       |
| 591047                            | INFO TECHNOLOGY #2 \$1,097,000  | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 591052                            | RENOVATE SIEVER FIELD \$256,278 | 3,900          | 2,900            | 2,900           | 1,450              | 2,122                         | 2,122                        | (778)                    | (26.8%)       |
| 591053                            | FORGES FIELD PAVILION \$94,425  | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 591055                            | DPW IMP #7 \$1,300,000          | 10,347         | 9,147            | 9,147           | 4,574              | 8,169                         | 8,169                        | (978)                    | (10.7%)       |
| 591056                            | REPLACE ENGINE 8 \$475,000      | 6,234          | 4,834            | 4,834           | 2,417              | 3,468                         | 3,468                        | (1,366)                  | (28.3%)       |
| 591057                            | INFO TECH FIBER OPTIC \$394,891 | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 591058                            | RENOVATE SIEVER FIELD \$213,290 | 2,919          | 2,319            | 2,319           | 1,159              | 1,738                         | 1,738                        | (581)                    | (25.1%)       |
| 591059                            | 169 CAMELOT \$2,300,000         | 44,877         | 40,078           | 40,078          | 20,039             | 35,424                        | 35,424                       | (4,654)                  | (11.6%)       |
| 591072                            | MANOMET GAS CONTAIN \$150,000   | 1,158          | 958              | 958             | 479                | 764                           | 764                          | (194)                    | (20.3%)       |
| 591074                            | CREMATORY \$775,000             | 15,366         | 13,766           | 13,766          | 6,883              | 12,200                        | 12,200                       | (1,566)                  | (11.4%)       |
| 591075                            | INFO TECHNOLOGY #3 \$450,000    | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 591080                            | DPW IMP#8 \$1,300,000           | 11,306         | 10,106           | 10,106          | 5,053              | 8,930                         | 8,930                        | (1,176)                  | (11.6%)       |
| 591081                            | PLYMCO DAM PROJECT              | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 591086                            | TITLE V 6                       | -              | 227              | 227             | -                  | 168                           | 168                          | (59)                     | (26.0%)       |
| 591087                            | SCHOOL BDLG REPAIR \$510,651    | 9,350          | 8,350            | 8,350           | 4,175              | 7,382                         | 7,382                        | (968)                    | (11.6%)       |
| 591089                            | TITLE V 7                       | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 591090                            | NORTH HS DEBT EXCLUSION         | 1,456,689      | 1,377,089        | 1,377,089       | 688,544            | 1,293,039                     | 1,293,039                    | (84,050)                 | (6.1%)        |
| 591094                            | SENIOR CENTER DEBT EXCLUSION    | 356,000        | 336,000          | 336,000         | 168,000            | 316,000                       | 316,000                      | (20,000)                 | (6.0%)        |
| 591095                            | OFF BILLINGTON DAM \$200,000    | 6,500          | 6,000            | 6,000           | 3,000              | 5,500                         | 5,500                        | (500)                    | (8.3%)        |
| 591096                            | STANDISH AVE \$750,000          | 8,000          | 4,000            | 4,000           | 2,000              | -                             | -                            | (4,000)                  | (100.0%)      |
| 591097                            | EMERGENCY OP CNTR \$500,000     | 16,250         | 15,000           | 15,000          | 7,500              | 13,750                        | 13,750                       | (1,250)                  | (8.3%)        |
| 591099                            | TITLE V 8                       | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 591100                            | PCIS ROOF \$5.65M               | 37,400         | 34,000           | 34,000          | 17,000             | 29,750                        | 29,750                       | (4,250)                  | (12.5%)       |
| 591102                            | TITLE V 9                       | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 591103                            | WATER ST CULVERT & BRIDGE       | 61,229         | 56,829           | 56,829          | 28,414             | 52,179                        | 52,179                       | (4,650)                  | (8.2%)        |
| 591104                            | PLYMOUTH BCH SEAWALL 300K       | 7,200          | 6,000            | 6,000           | 3,000              | 4,500                         | 4,500                        | (1,500)                  | 101 (25.0%)   |

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**TOWN FUNDS**

| ACCOUNT INFORMATION             |                                | 2019<br>Actual   | 2020<br>Original | 2020<br>Revised  | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|---------------------------------|--------------------------------|------------------|------------------|------------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>             |                                |                  |                  |                  |                    |                               |                              |                          |               |
| 591105                          | RETORT 200K                    | 4,800            | 4,000            | 4,000            | 2,000              | 3,000                         | 3,000                        | (1,000)                  | (25.0%)       |
| 591106                          | LONG BEACH OPEN SPACE PURCHASE | 9,746            | 9,147            | 9,147            | 4,573              | 8,547                         | 8,547                        | (600)                    | (6.6%)        |
| 591107                          | INDIAN BROOK HVAC 6.5M         | 162,800          | 148,000          | 148,000          | 74,000             | 129,500                       | 129,500                      | (18,500)                 | (12.5%)       |
| 591108                          | PSMS BRICK VENEER/FLASH 3.436M | 86,295           | 78,695           | 78,695           | 39,348             | 69,395                        | 69,395                       | (9,300)                  | (11.8%)       |
| 591109                          | WATER STREET BRIDGE            | 2,200            | 2,000            | 2,000            | 1,000              | 1,750                         | 1,750                        | (250)                    | (12.5%)       |
| 591110                          | SCHOOL WINDOW REPLACEMENT      | 3,800            | 3,000            | 3,000            | 1,500              | 2,250                         | 2,250                        | (750)                    | (25.0%)       |
| 591111                          | SCHOOL BATHROOM REMODELING     | 3,600            | 3,000            | 3,000            | 1,500              | 2,250                         | 2,250                        | (750)                    | (25.0%)       |
| 591112                          | SOUTH HIGH SCHOOL DEBT EXCLUSI | 2,047,971        | 2,232,126        | 2,150,991        | 1,072,151          | 2,056,323                     | 2,056,323                    | (94,668)                 | (4.4%)        |
| 591113                          | FEDRL FURNACE HVAC 7,150,000M  | 186,375          | 174,175          | 174,175          | 87,088             | 161,975                       | 161,975                      | (12,200)                 | (7.0%)        |
| 591114                          | TITLE V 10                     | -                | -                | -                | -                  | -                             | -                            | -                        | - %           |
| 591118                          | TITLE V 11                     | 6,189            | 6,337            | 6,337            | 3,168              | 6,047                         | 6,047                        | (290)                    | (4.6%)        |
| 591119                          | POL STATION METHANE MITIGATION | 52,780           | 49,380           | 49,380           | 24,690             | 45,980                        | 45,980                       | (3,400)                  | (6.9%)        |
| 591120                          | WATERFRONT PROMENADE           | -                | -                | -                | -                  | -                             | -                            | -                        | - %           |
| 591121                          | SOUTH ST SIGNALIZATION         | -                | -                | -                | -                  | -                             | -                            | -                        | - %           |
| 591122                          | NEW TOWN HALL COMPLEX          | 1,231,094        | 1,202,845        | 1,202,845        | 601,422            | 1,173,345                     | 1,173,345                    | (29,500)                 | (2.5%)        |
| 591123                          | T-WHARF PROJECT                | -                | -                | -                | -                  | -                             | -                            | -                        | - %           |
| 591126                          | TITLE V 12                     | 2,469            | 4,422            | 4,422            | 4,213              | 4,232                         | 4,232                        | (190)                    | (4.3%)        |
| 591127                          | TITLE V 13                     | -                | -                | -                | -                  | 2,917                         | 2,917                        | 2,917                    | - %           |
| 591250                          | MANOMET & SOUTH RENOVATIONS    | 58,900           | 32,000           | 32,000           | 22,725             | 9,275                         | 9,275                        | (22,725)                 | (71.0%)       |
| 591251                          | PSMS CONSTRUCTION              | 83,900           | 27,925           | 27,925           | 27,925             | -                             | -                            | (27,925)                 | (100.0%)      |
| 591254                          | LANDFILL CLOSURE II            | 296              | 45               | 45               | 45                 | 15                            | 15                           | (30)                     | (66.7%)       |
| 591255                          | LANDFILL CLOSURE III           | 1,483            | 213              | 213              | 233                | 79                            | 79                           | (134)                    | (62.9%)       |
| <b>OTHER EXPENSES</b>           |                                | <b>6,647,899</b> | <b>6,973,640</b> | <b>6,989,163</b> | <b>3,453,952</b>   | <b>6,556,419</b>              | <b>6,556,419</b>             | <b>(432,744)</b>         | <b>(6.2%)</b> |
| <b>TOTAL LONG TERM INTEREST</b> |                                | <b>6,647,899</b> | <b>6,973,640</b> | <b>6,989,163</b> | <b>3,453,952</b>   | <b>6,556,419</b>              | <b>6,556,419</b>             | <b>(432,744)</b>         | <b>(6.2%)</b> |



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**TOWN FUNDS**

| ACCOUNT INFORMATION                |                                | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|------------------------------------|--------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>                |                                |                |                  |                 |                    |                               |                              |                          |               |
| <b>752 B - SHORT TERM INTEREST</b> |                                |                |                  |                 |                    |                               |                              |                          |               |
| 591112                             | SOUTH HIGH SCHOOL DEBT EXCLUSI | 164,542        | -                | 49,723          | -                  | -                             | -                            | (49,723)                 | (100.0%)      |
| 591120                             | WATERFRONT PROMENADE           | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 591121                             | SOUTH ST SIGNALIZATION         | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 591122                             | NEW TOWN HALL COMPLEX          | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 591123                             | T-WHARF PROJECT                | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 591127                             | TITLE V 13                     | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 592000                             | SHORT TERM INTEREST            | 209,536        | 546,598          | 315,921         | -                  | 630,753                       | 630,753                      | 314,832                  | 99.7%         |
| <b>OTHER EXPENSES</b>              |                                | <b>374,078</b> | <b>546,598</b>   | <b>365,644</b>  | -                  | <b>630,753</b>                | <b>630,753</b>               | <b>265,109</b>           | <b>72.5%</b>  |
| <b>TOTAL SHORT TERM INTEREST</b>   |                                | <b>374,078</b> | <b>546,598</b>   | <b>365,644</b>  | -                  | <b>630,753</b>                | <b>630,753</b>               | <b>265,109</b>           | <b>72.5%</b>  |

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**TOWN FUNDS**

| ACCOUNT INFORMATION          |                            | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|------------------------------|----------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>          |                            |                |                  |                 |                    |                               |                              |                          |               |
| <b>753 B - MISC INTEREST</b> |                            |                |                  |                 |                    |                               |                              |                          |               |
| 592550                       | MISC INTEREST              | 4,350          | 5,000            | 5,000           | 539                | 5,000                         | 5,000                        | -                        | - %           |
|                              | <b>OTHER EXPENSES</b>      | <b>4,350</b>   | <b>5,000</b>     | <b>5,000</b>    | <b>539</b>         | <b>5,000</b>                  | <b>5,000</b>                 | <b>-</b>                 | <b>- %</b>    |
|                              | <b>TOTAL MISC INTEREST</b> | <b>4,350</b>   | <b>5,000</b>     | <b>5,000</b>    | <b>539</b>         | <b>5,000</b>                  | <b>5,000</b>                 | <b>-</b>                 | <b>- %</b>    |

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**TOWN FUNDS**

| ACCOUNT INFORMATION                |                                  | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|------------------------------------|----------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>GENERAL FUND</b>                |                                  |                |                  |                 |                    |                               |                              |                          |               |
| <b>755 B - BOND ISSUANCE COSTS</b> |                                  |                |                  |                 |                    |                               |                              |                          |               |
| 593100                             | ISSUANCE COSTS                   | 14,788         | 25,000           | 25,000          | -                  | 25,000                        | 25,000                       | -                        | - %           |
|                                    | <b>OTHER EXPENSES</b>            | <b>14,788</b>  | <b>25,000</b>    | <b>25,000</b>   | -                  | <b>25,000</b>                 | <b>25,000</b>                | -                        | - %           |
|                                    | <b>TOTAL BOND ISSUANCE COSTS</b> | <b>14,788</b>  | <b>25,000</b>    | <b>25,000</b>   | -                  | <b>25,000</b>                 | <b>25,000</b>                | -                        | - %           |



## **ENTERPRISE FUNDS – Sub-Committee G**

- **Airport Enterprise**
- **Sewer Enterprise**
- **Water Enterprise**
- **Solid Waste Enterprise**
- **Cable Public Access Enterprise**

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**AIRPORT FUND**

| ACCOUNT INFORMATION                |                                  | 2019<br>Actual   | 2020<br>Original | 2020<br>Revised  | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|------------------------------------|----------------------------------|------------------|------------------|------------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>AIRPORT ENTERPRISE FUND</b>     |                                  |                  |                  |                  |                    |                               |                              |                          |               |
| <b>482 G - AIRPORT</b>             |                                  |                  |                  |                  |                    |                               |                              |                          |               |
| 511001                             | SALARIES AND WAGES- PERMANENT    | 481,162          | 501,298          | 526,172          | 337,123            | 521,328                       | 521,328                      | (4,844)                  | (0.9%)        |
| 513000                             | OVERTIME                         | 43,708           | 49,000           | 49,000           | 30,308             | 52,000                        | 52,000                       | 3,000                    | 6.1%          |
| 514005                             | LONGEVITY PAY                    | 2,650            | 2,650            | 2,650            | 2,750              | 2,750                         | 2,750                        | 100                      | 3.8%          |
| 515002                             | CELL PHONE REIMBURSEMENT         | 480              | 480              | 480              | 320                | 480                           | 480                          | -                        | - %           |
| 519004                             | SICK LEAVE BUYBACK               | 2,996            | 2,996            | 2,996            | 3,117              | 2,996                         | 2,996                        | -                        | - %           |
| 519006                             | ATTENDANCE BONUS                 | -                | 750              | 750              | 90                 | 750                           | 750                          | -                        | - %           |
|                                    | <b>PERSONNEL SERVICES</b>        | <b>530,996</b>   | <b>557,174</b>   | <b>582,048</b>   | <b>373,707</b>     | <b>580,304</b>                | <b>580,304</b>               | <b>(1,744)</b>           | <b>(0.3%)</b> |
| 521000                             | ELEC -                           | 59,579           | 70,000           | 70,000           | 38,556             | 81,000                        | 81,000                       | 11,000                   | 15.7%         |
| 521001                             | HEAT -                           | 8,658            | 13,500           | 13,500           | 3,749              | 9,500                         | 9,500                        | (4,000)                  | (29.6%)       |
| 521002                             | VEHICLE FUEL                     | 11,031           | 16,000           | 16,000           | 6,842              | 18,000                        | 18,000                       | 2,000                    | 12.5%         |
| 521004                             | AVIATION FUEL                    | 1,346,347        | 1,835,000        | 1,835,000        | 827,917            | 1,835,000                     | 1,835,000                    | -                        | - %           |
| 524000                             | R&M BUILDINGS                    | 22,525           | 9,500            | 9,500            | 3,657              | 10,000                        | 10,000                       | 500                      | 5.3%          |
| 524200                             | R&M -                            | 14,222           | 10,500           | 10,500           | 3,954              | 9,500                         | 9,500                        | (1,000)                  | (9.5%)        |
| 530004                             | TECHNICAL SERVICES               | 40,986           | 37,000           | 37,000           | 19,421             | 35,000                        | 35,000                       | (2,000)                  | (5.4%)        |
| 530038                             | LEGAL SERVICES AIRPORT           | 3,211            | 4,500            | 4,500            | 614                | 5,000                         | 5,000                        | 500                      | 11.1%         |
| 530101                             | MEETINGS, EDUC & TRAINING        | 1,934            | 1,800            | 1,800            | 1,471              | 1,800                         | 1,800                        | -                        | - %           |
| 530102                             | ADVERTISING                      | 396              | 500              | 500              | 320                | 500                           | 500                          | -                        | - %           |
| 534000                             | TELEPHONE                        | 5,614            | 3,800            | 3,800            | 2,134              | 4,200                         | 4,200                        | 400                      | 10.5%         |
| 542000                             | OFFICE SUPPLIES                  | 3,385            | 4,000            | 4,000            | 2,989              | 4,000                         | 4,000                        | -                        | - %           |
| 543002                             | EQUIPMENT MAINT SUPPLIES         | (4,308)          | 6,750            | 6,750            | 4,310              | 6,650                         | 6,650                        | (100)                    | (1.5%)        |
| 570000                             | OTHER CHARGES & EXPENDITURES     | 5,090            | 5,000            | 5,000            | 5,771              | 5,000                         | 5,000                        | -                        | - %           |
| 573000                             | DUES AND MEMBERSHIPS             | 401              | 1,225            | 1,225            | 517                | 1,325                         | 1,325                        | 100                      | 8.2%          |
| 574003                             | INSURANCE PREMIUMS               | 14,569           | 16,400           | 16,400           | 12,521             | 17,600                        | 17,600                       | 1,200                    | 7.3%          |
| 580001                             | EQUIPMENT                        | 130              | 2,500            | 2,500            | -                  | 2,000                         | 2,000                        | (500)                    | (20.0%)       |
|                                    | <b>OTHER EXPENSES</b>            | <b>1,533,772</b> | <b>2,037,975</b> | <b>2,037,975</b> | <b>934,742</b>     | <b>2,046,075</b>              | <b>2,046,075</b>             | <b>8,100</b>             | <b>0.4%</b>   |
| 580013                             | DEPARTMENTAL EQUIPMENT           | -                | -                | -                | -                  | -                             | -                            | -                        | - %           |
|                                    | <b>DEPARTMENTAL EQUIPM</b>       | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>           | <b>-</b>                      | <b>-</b>                     | <b>-</b>                 | <b>- %</b>    |
|                                    | <b>TOTAL AIRPORT</b>             | <b>2,064,768</b> | <b>2,595,149</b> | <b>2,620,023</b> | <b>1,308,449</b>   | <b>2,626,379</b>              | <b>2,626,379</b>             | <b>6,356</b>             | <b>0.2%</b>   |
| <b>710 G - LONG TERM PRINCIPAL</b> |                                  |                  |                  |                  |                    |                               |                              |                          |               |
| 591000                             | LONG TERM DEBT                   | 20,000           | 25,000           | 25,000           | -                  | 25,000                        | 25,000                       | -                        | - %           |
|                                    | <b>OTHER EXPENSES</b>            | <b>20,000</b>    | <b>25,000</b>    | <b>25,000</b>    | <b>-</b>           | <b>25,000</b>                 | <b>25,000</b>                | <b>-</b>                 | <b>- %</b>    |
|                                    | <b>TOTAL LONG TERM PRINCIPAL</b> | <b>20,000</b>    | <b>25,000</b>    | <b>25,000</b>    | <b>-</b>           | <b>25,000</b>                 | <b>25,000</b>                | <b>-</b>                 | <b>- %</b>    |
| <b>750 G - LONG TERM INTEREST</b>  |                                  |                  |                  |                  |                    |                               |                              |                          |               |
| 591000                             | LONG TERM DEBT                   | 19,400           | 18,400           | 18,400           | 9,200              | 17,150                        | 17,150                       | (1,250)                  | (6.8%)        |
|                                    | <b>OTHER EXPENSES</b>            | <b>19,400</b>    | <b>18,400</b>    | <b>18,400</b>    | <b>9,200</b>       | <b>17,150</b>                 | <b>17,150</b>                | <b>(1,250)</b>           | <b>(6.8%)</b> |

**TOWN OF PLYMOUTH  
PRELIMINARY BUDGET REPORT BY OBJECT  
FY2021 - Projection 22101**

**AIRPORT FUND**

| ACCOUNT INFORMATION                |                               | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|------------------------------------|-------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>AIRPORT ENTERPRISE FUND</b>     |                               |                |                  |                 |                    |                               |                              |                          |               |
|                                    | TOTAL LONG TERM INTEREST      | 19,400         | 18,400           | 18,400          | 9,200              | 17,150                        | 17,150                       | (1,250)                  | (6.8%)        |
| <b>752 G - SHORT TERM INTEREST</b> |                               |                |                  |                 |                    |                               |                              |                          |               |
| 592000                             | SHORT TERM INTEREST           | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
|                                    | OTHER EXPENSES                | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
|                                    | TOTAL SHORT TERM INTEREST     | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| <b>755 G - BOND ISSUANCE COSTS</b> |                               |                |                  |                 |                    |                               |                              |                          |               |
| 593100                             | ISSUANCE COSTS                | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
|                                    | OTHER EXPENSES                | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
|                                    | TOTAL BOND ISSUANCE COSTS     | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| <b>915 G - OPEB TRUST FUNDING</b>  |                               |                |                  |                 |                    |                               |                              |                          |               |
| 596910                             | TRANSFER TO OPEB TRUST        | 5,056          | 3,627            | 3,627           | 3,627              | 3,735                         | 3,735                        | 108                      | 3.0%          |
|                                    | OTHER EXPENSES                | 5,056          | 3,627            | 3,627           | 3,627              | 3,735                         | 3,735                        | 108                      | 3.0%          |
|                                    | TOTAL OPEB TRUST FUNDING      | 5,056          | 3,627            | 3,627           | 3,627              | 3,735                         | 3,735                        | 108                      | 3.0%          |
|                                    | TOTAL AIRPORT ENTERPRISE FUND | 2,109,224      | 2,642,176        | 2,667,050       | 1,321,276          | 2,672,264                     | 2,672,264                    | 5,214                    | 0.2%          |

**TOWN OF PLYMOUTH**  
**PRELIMINARY BUDGET REPORT BY OBJECT**  
**FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION                |                                | 2019<br>Actual   | 2020<br>Original | 2020<br>Revised  | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance  |
|------------------------------------|--------------------------------|------------------|------------------|------------------|--------------------|-------------------------------|------------------------------|--------------------------|----------------|
| <b>SEWER ENTERPRISE FUND</b>       |                                |                  |                  |                  |                    |                               |                              |                          |                |
| <b>440 G - SEWER</b>               |                                |                  |                  |                  |                    |                               |                              |                          |                |
| 511001                             | SALARIES AND WAGES- PERMANENT  | 336,412          | 342,052          | 355,037          | 235,769            | 352,972                       | 352,972                      | (2,065)                  | (0.6%)         |
| 511099                             | NEW INITIATIVE                 | -                | 44,792           | 44,792           | -                  | -                             | -                            | (44,792)                 | (100.0%)       |
| 512501                             | PROJECT DETAILS                | 3,646            | 21,600           | 21,600           | 7,356              | 21,600                        | 21,600                       | -                        | - %            |
| 513000                             | OVERTIME                       | 15,452           | 33,220           | 33,220           | 10,694             | 33,220                        | 33,220                       | -                        | - %            |
| 514005                             | LONGEVITY PAY                  | 695              | 600              | 600              | 695                | 745                           | 745                          | 145                      | 24.2%          |
| 515002                             | CELL PHONE REIMBURSEMENT       | 480              | 960              | 960              | 320                | 960                           | 960                          | -                        | - %            |
| 519004                             | SICK LEAVE BUYBACK             | 2,996            | 2,996            | 2,996            | 3,117              | 2,996                         | 2,996                        | -                        | - %            |
| 519006                             | ATTENDANCE BONUS               | -                | 300              | 300              | -                  | 300                           | 300                          | -                        | - %            |
|                                    | <b>PERSONNEL SERVICES</b>      | <b>359,681</b>   | <b>446,520</b>   | <b>459,505</b>   | <b>257,950</b>     | <b>412,793</b>                | <b>412,793</b>               | <b>(46,712)</b>          | <b>(10.2%)</b> |
| 521000                             | ELEC -                         | 10,530           | 15,000           | 15,000           | 5,873              | 647,000                       | 647,000                      | 632,000                  | 4,213.3%       |
| 521001                             | HEAT -                         | 661              | 6,500            | 6,500            | 506                | 6,500                         | 6,500                        | -                        | - %            |
| 521002                             | VEHICLE FUEL                   | -                | -                | -                | -                  | 25,000                        | 25,000                       | 25,000                   | - %            |
| 521010                             | FUEL OIL WWTP                  | -                | -                | -                | -                  | 100,000                       | 100,000                      | 100,000                  | - %            |
| 521011                             | NATURAL GAS/PROPANE            | -                | -                | -                | -                  | 5,000                         | 5,000                        | 5,000                    | - %            |
| 524004                             | R&M WWTP                       | -                | -                | -                | -                  | 150,000                       | 150,000                      | 150,000                  | - %            |
| 524006                             | R&M PUMP STATIONS/COLLECT SYST | -                | -                | -                | -                  | 125,000                       | 125,000                      | 125,000                  | - %            |
| 524007                             | R&M OF SEWER SYSTEM            | 1,937,998        | 1,996,837        | 1,996,837        | 1,164,821          | 2,208,707                     | 2,208,707                    | 211,870                  | 10.6%          |
| 524010                             | FORCE MAIN CLEANING & INSPECT  | 3,150            | 20,000           | 20,000           | -                  | 20,000                        | 20,000                       | -                        | - %            |
| 524200                             | R&M -                          | 997              | 3,000            | 3,000            | 681                | 25,000                        | 25,000                       | 22,000                   | 733.3%         |
| 524400                             | R&M EQUIPMENT                  | 11,005           | 13,000           | 13,000           | 957                | -                             | -                            | (13,000)                 | (100.0%)       |
| 530013                             | TECHNICAL SERVICES             | 171,405          | 220,000          | 220,000          | 29,053             | 115,000                       | 115,000                      | (105,000)                | (47.7%)        |
| 530040                             | CHEMICALS                      | -                | -                | -                | -                  | 514,000                       | 514,000                      | 514,000                  | - %            |
| 530101                             | MEETINGS, EDUC & TRAINING      | 2,861            | 4,000            | 4,000            | 678                | 4,000                         | 4,000                        | -                        | - %            |
| 530202                             | LABORATORY SERVICES            | -                | -                | -                | -                  | 5,000                         | 5,000                        | 5,000                    | - %            |
| 530750                             | BIOSOLIDS DISPOSAL             | -                | -                | -                | -                  | 600,000                       | 600,000                      | 600,000                  | - %            |
| 530755                             | GRIT & SCREENINGS DISPOSAL     | -                | -                | -                | -                  | 25,000                        | 25,000                       | 25,000                   | - %            |
| 534000                             | TELEPHONE                      | 1,671            | 4,000            | 4,000            | 727                | -                             | -                            | (4,000)                  | (100.0%)       |
| 558020                             | PERSONAL PROTECTION EQUIPMENT  | -                | -                | -                | -                  | 10,000                        | 10,000                       | 10,000                   | - %            |
| 580014                             | SOFTWARE                       | -                | -                | -                | -                  | -                             | -                            | -                        | - %            |
|                                    | <b>OTHER EXPENSES</b>          | <b>2,140,277</b> | <b>2,282,337</b> | <b>2,282,337</b> | <b>1,203,296</b>   | <b>4,585,207</b>              | <b>4,585,207</b>             | <b>2,302,870</b>         | <b>100.9%</b>  |
| 580013                             | DEPARTMENTAL EQUIPMENT         | 35,481           | 13,800           | 13,800           | 13,792             | 11,124                        | 11,124                       | (2,676)                  | (19.4%)        |
|                                    | <b>DEPARTMENTAL EQUIPM</b>     | <b>35,481</b>    | <b>13,800</b>    | <b>13,800</b>    | <b>13,792</b>      | <b>11,124</b>                 | <b>11,124</b>                | <b>(2,676)</b>           | <b>(19.4%)</b> |
|                                    | <b>TOTAL SEWER</b>             | <b>2,535,439</b> | <b>2,742,657</b> | <b>2,755,642</b> | <b>1,475,039</b>   | <b>5,009,124</b>              | <b>5,009,124</b>             | <b>2,253,482</b>         | <b>81.8%</b>   |
| <b>710 G - LONG TERM PRINCIPAL</b> |                                |                  |                  |                  |                    |                               |                              |                          |                |
| 591000                             | LONG TERM DEBT                 | -                | 1,202,729        | 1,150,829        | 376,862            | 746,862                       | 746,862                      | (403,967)                | (35.1%)        |
| 591026                             | WWTP FACILITIES DESIGN IV      | 1,236,920        | 1,253,006        | 1,253,006        | 1,253,006          | 1,218,898                     | 1,218,898                    | (34,108)                 | (2.7%)         |
| 591027                             | WWTP FACILITIES DESIGN V       | 425,685          | 422,073          | 422,073          | 422,072            | 437,162                       | 437,162                      | 15,089                   | 3.6%           |
| 591028                             | WWTP FACILITIES DESIGN VI      | 21,020           | 21,020           | 21,020           | 21,020             | 21,020                        | 21,020                       | -                        | - %            |



**TOWN OF PLYMOUTH**  
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**FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION                |                                  | 2019<br>Actual   | 2020<br>Original | 2020<br>Revised  | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance  |
|------------------------------------|----------------------------------|------------------|------------------|------------------|--------------------|-------------------------------|------------------------------|--------------------------|----------------|
| <b>SEWER ENTERPRISE FUND</b>       |                                  |                  |                  |                  |                    |                               |                              |                          |                |
| 591063                             | WASTEWATER FACILITY              | 30,000           | 29,350           | 29,350           | -                  | 29,350                        | 29,350                       | -                        | - %            |
| 591088                             | RUSSELL MILLS DAM \$125K         | 8,929            | 8,928            | 8,928            | 8,928              | 8,928                         | 8,928                        | -                        | - %            |
| 591101                             | SEWER INTERCEPTOR PROJ \$800K    | 40,000           | 40,000           | 40,000           | -                  | 40,000                        | 40,000                       | -                        | - %            |
| 591115                             | SAMOSSET ST SEWER EXTENSION      | 125,000          | 130,000          | 130,000          | -                  | 135,000                       | 135,000                      | 5,000                    | 3.8%           |
| 591116                             | SEWER INTERCEPTOR REPLACE        | 80,000           | 80,000           | 80,000           | -                  | 80,000                        | 80,000                       | -                        | - %            |
| 591124                             | WARREN AVE SEWER EXTENSION       | 25,000           | 25,000           | 25,000           | -                  | 20,000                        | 20,000                       | (5,000)                  | (20.0%)        |
|                                    | <b>OTHER EXPENSES</b>            | <b>1,992,554</b> | <b>3,212,106</b> | <b>3,160,206</b> | <b>2,081,888</b>   | <b>2,737,220</b>              | <b>2,737,220</b>             | <b>(422,986)</b>         | <b>(13.4%)</b> |
|                                    | <b>TOTAL LONG TERM PRINCIPAL</b> | <b>1,992,554</b> | <b>3,212,106</b> | <b>3,160,206</b> | <b>2,081,888</b>   | <b>2,737,220</b>              | <b>2,737,220</b>             | <b>(422,986)</b>         | <b>(13.4%)</b> |
| <b>750 G - LONG TERM INTEREST</b>  |                                  |                  |                  |                  |                    |                               |                              |                          |                |
| 591000                             | LONG TERM DEBT                   | 147,215          | 1,044,295        | 917,795          | 427,211            | 775,160                       | 775,160                      | (142,635)                | (15.5%)        |
| 591026                             | WWTP FACILITIES DESIGN IV        | 55,872           | 29,683           | 29,683           | 29,681             | 2,746                         | 2,746                        | (26,937)                 | (90.7%)        |
| 591027                             | WWTP FACILITIES DESIGN V         | 38,336           | 29,827           | 29,827           | 29,537             | 20,428                        | 20,428                       | (9,399)                  | (31.5%)        |
| 591028                             | WWTP FACILITIES DESIGN VI        | 1,968            | 1,830            | 1,830            | 1,282              | 1,024                         | 1,024                        | (806)                    | (44.0%)        |
| 591063                             | WASTEWATER FACILITY              | 12,175           | 10,975           | 10,975           | 5,488              | 9,801                         | 9,801                        | (1,174)                  | (10.7%)        |
| 591088                             | RUSSELL MILLS DAM \$125K         | 60               | 47               | 47               | 47                 | 69                            | 69                           | 22                       | 46.8%          |
| 591101                             | SEWER INTERCEPTOR PROJ \$800K    | 26,000           | 24,000           | 24,000           | 12,000             | 22,000                        | 22,000                       | (2,000)                  | (8.3%)         |
| 591115                             | SAMOSSET ST SEWER EXTENSION      | 154,775          | 148,526          | 148,526          | 74,263             | 142,026                       | 142,026                      | (6,500)                  | (4.4%)         |
| 591116                             | SEWER INTERCEPTOR REPLACE        | 50,131           | 46,932           | 46,932           | 23,466             | 43,732                        | 43,732                       | (3,200)                  | (6.8%)         |
| 591124                             | WARREN AVE SEWER EXTENSION       | 3,500            | 2,250            | 2,250            | 1,125              | 1,000                         | 1,000                        | (1,250)                  | (55.6%)        |
|                                    | <b>OTHER EXPENSES</b>            | <b>490,032</b>   | <b>1,338,365</b> | <b>1,211,865</b> | <b>604,099</b>     | <b>1,017,986</b>              | <b>1,017,986</b>             | <b>(193,879)</b>         | <b>(16.0%)</b> |
|                                    | <b>TOTAL LONG TERM INTEREST</b>  | <b>490,032</b>   | <b>1,338,365</b> | <b>1,211,865</b> | <b>604,099</b>     | <b>1,017,986</b>              | <b>1,017,986</b>             | <b>(193,879)</b>         | <b>(16.0%)</b> |
| <b>752 G - SHORT TERM INTEREST</b> |                                  |                  |                  |                  |                    |                               |                              |                          |                |
| 591115                             | SAMOSSET ST SEWER EXTENSION      | -                | -                | -                | -                  | -                             | -                            | -                        | - %            |
| 592000                             | SHORT TERM INTEREST              | 134,625          | -                | -                | -                  | 77,520                        | 77,520                       | 77,520                   | - %            |
|                                    | <b>OTHER EXPENSES</b>            | <b>134,625</b>   | <b>-</b>         | <b>-</b>         | <b>-</b>           | <b>77,520</b>                 | <b>77,520</b>                | <b>77,520</b>            | <b>- %</b>     |
|                                    | <b>TOTAL SHORT TERM INTEREST</b> | <b>134,625</b>   | <b>-</b>         | <b>-</b>         | <b>-</b>           | <b>77,520</b>                 | <b>77,520</b>                | <b>77,520</b>            | <b>- %</b>     |
| <b>755 G - BOND ISSUANCE COSTS</b> |                                  |                  |                  |                  |                    |                               |                              |                          |                |
| 593100                             | ISSUANCE COSTS                   | 19,200           | 5,000            | 5,000            | -                  | 15,000                        | 15,000                       | 10,000                   | 200.0%         |
|                                    | <b>OTHER EXPENSES</b>            | <b>19,200</b>    | <b>5,000</b>     | <b>5,000</b>     | <b>-</b>           | <b>15,000</b>                 | <b>15,000</b>                | <b>10,000</b>            | <b>200.0%</b>  |
|                                    | <b>TOTAL BOND ISSUANCE COSTS</b> | <b>19,200</b>    | <b>5,000</b>     | <b>5,000</b>     | <b>-</b>           | <b>15,000</b>                 | <b>15,000</b>                | <b>10,000</b>            | <b>200.0%</b>  |
| <b>915 G - OPEB TRUST FUNDING</b>  |                                  |                  |                  |                  |                    |                               |                              |                          |                |
| 596910                             | TRANSFER TO OPEB TRUST           | 2,077            | 2,490            | 2,490            | 2,490              | 2,565                         | 2,565                        | 75                       | 3.0%           |
|                                    | <b>OTHER EXPENSES</b>            | <b>2,077</b>     | <b>2,490</b>     | <b>2,490</b>     | <b>2,490</b>       | <b>2,565</b>                  | <b>2,565</b>                 | <b>75</b>                | <b>3.0%</b>    |
|                                    | <b>TOTAL OPEB TRUST FUNDING</b>  | <b>2,077</b>     | <b>2,490</b>     | <b>2,490</b>     | <b>2,490</b>       | <b>2,565</b>                  | <b>2,565</b>                 | <b>75</b>                | <b>3.0%</b>    |

**TOWN OF PLYMOUTH**  
**PRELIMINARY BUDGET REPORT BY OBJECT**  
**FY2021 - Projection 22101**

**TOWN FUNDS**

| <b>ACCOUNT INFORMATION</b>         | <b>2019<br/>Actual</b> | <b>2020<br/>Original</b> | <b>2020<br/>Revised</b> | <b>2020 YTD<br/>Actual</b> | <b>2021<br/>Department<br/>Request</b> | <b>2021<br/>Finance<br/>Committee</b> | <b>Variance<br/>2021 to 2020</b> | <b>%<br/>Variance</b> |
|------------------------------------|------------------------|--------------------------|-------------------------|----------------------------|----------------------------------------|---------------------------------------|----------------------------------|-----------------------|
| <b>TOTAL SEWER ENTERPRISE FUND</b> | <b>5,173,927</b>       | <b>7,300,618</b>         | <b>7,135,203</b>        | <b>4,163,515</b>           | <b>8,859,415</b>                       | <b>8,859,415</b>                      | <b>1,724,213</b>                 | <b>24.2%</b>          |

**TOWN OF PLYMOUTH**  
**PRELIMINARY BUDGET REPORT BY OBJECT**  
**FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION          |                                | 2019<br>Actual   | 2020<br>Original | 2020<br>Revised  | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|------------------------------|--------------------------------|------------------|------------------|------------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>WATER ENTERPRISE FUND</b> |                                |                  |                  |                  |                    |                               |                              |                          |               |
| <b>450 G - WATER</b>         |                                |                  |                  |                  |                    |                               |                              |                          |               |
| 511001                       | SALARIES AND WAGES- PERMANENT  | 984,159          | 1,115,436        | 1,170,543        | 728,219            | 1,186,702                     | 1,186,702                    | 16,159                   | 1.4%          |
| 511099                       | NEW INITIATIVE                 | -                | -                | -                | -                  | 58,872                        | 58,872                       | 58,872                   | - %           |
| 512501                       | PROJECT DETAILS                | 9,240            | 18,000           | 18,000           | 1,858              | 18,000                        | 18,000                       | -                        | - %           |
| 513000                       | OVERTIME                       | 142,852          | 114,000          | 114,000          | 118,119            | 114,000                       | 114,000                      | -                        | - %           |
| 514005                       | LONGEVITY PAY                  | 4,905            | 4,250            | 4,250            | 5,055              | 5,550                         | 5,550                        | 1,300                    | 30.6%         |
| 519004                       | SICK LEAVE BUYBACK             | -                | 200              | 200              | -                  | 200                           | 200                          | -                        | - %           |
| 519006                       | ATTENDANCE BONUS               | -                | 500              | 500              | -                  | 500                           | 500                          | -                        | - %           |
| <b>PERSONNEL SERVICES</b>    |                                | <b>1,141,157</b> | <b>1,252,386</b> | <b>1,307,493</b> | <b>853,251</b>     | <b>1,383,824</b>              | <b>1,383,824</b>             | <b>76,331</b>            | <b>5.8%</b>   |
| 520000                       | PURCHASE OF SERVICES           | 5,157            | 10,000           | 10,000           | 6,492              | 10,000                        | 10,000                       | -                        | - %           |
| 521000                       | ELEC -                         | 348,376          | 400,000          | 400,000          | 225,428            | 400,000                       | 400,000                      | -                        | - %           |
| 521001                       | HEAT -                         | 31,676           | 45,000           | 45,000           | 16,795             | 45,000                        | 45,000                       | -                        | - %           |
| 521002                       | VEHICLE FUEL                   | 25,763           | 42,188           | 42,188           | 16,139             | 42,188                        | 42,188                       | -                        | - %           |
| 524006                       | R&M PUMP STATIONS/COLLECT SYST | 78,068           | 150,000          | 150,000          | 83,339             | 150,000                       | 150,000                      | -                        | - %           |
| 524200                       | R&M -                          | 59,928           | 40,000           | 40,000           | 16,344             | 40,000                        | 40,000                       | -                        | - %           |
| 529502                       | WATER CONSERVATION PROGRAM     | -                | 15,000           | 15,000           | -                  | 15,000                        | 15,000                       | -                        | - %           |
| 530004                       | TECHNICAL SERVICES             | 2,740            | 100,000          | 100,000          | 30,640             | 100,000                       | 100,000                      | -                        | - %           |
| 530039                       | WATER TESTING                  | 45,923           | 56,700           | 56,700           | 31,484             | 56,700                        | 56,700                       | -                        | - %           |
| 530040                       | CHEMICALS                      | 170,943          | 125,000          | 125,000          | 120,186            | 125,000                       | 125,000                      | -                        | - %           |
| 530041                       | WATER METERS & SERVICES        | 78,530           | 100,000          | 100,000          | 98,211             | 100,000                       | 100,000                      | -                        | - %           |
| 530101                       | MEETINGS, EDUC & TRAINING      | 11,557           | 4,500            | 4,500            | 6,729              | 4,500                         | 4,500                        | -                        | - %           |
| 530102                       | ADVERTISING                    | 1,602            | 4,500            | 4,500            | 249                | 4,500                         | 4,500                        | -                        | - %           |
| 534000                       | TELEPHONE                      | 3,191            | 4,000            | 4,000            | 1,896              | 4,000                         | 4,000                        | -                        | - %           |
| 534004                       | PRINTING                       | 3,320            | 2,000            | 2,000            | -                  | 2,000                         | 2,000                        | -                        | - %           |
| 540000                       | SUPPLIES AND MATERIALS         | 77               | -                | -                | -                  | -                             | -                            | -                        | - %           |
| 543003                       | HAND AND POWER TOOLS           | 6,605            | 8,000            | 8,000            | 8,630              | 8,000                         | 8,000                        | -                        | - %           |
| 553002                       | PUBLIC RD MAINTENANCE SUPPLIES | 33,700           | 89,500           | 89,500           | 4,149              | 89,500                        | 89,500                       | -                        | - %           |
| 553006                       | MAINS & HYDRANT SUPPLIES       | 29,042           | 65,900           | 65,900           | 5,839              | 65,900                        | 65,900                       | -                        | - %           |
| 558013                       | UNIFORM SUPPLIES               | 7,784            | -                | -                | 1,196              | -                             | -                            | -                        | - %           |
| 559000                       | NEW INITIATIVE EXPENSES        | -                | -                | -                | -                  | -                             | -                            | -                        | - %           |
| 565003                       | OTHER STATE ASSESSMENTS        | 13,459           | 14,300           | 14,300           | 12,846             | 14,300                        | 14,300                       | -                        | - %           |
| 573000                       | DUES AND MEMBERSHIPS           | 3,356            | 4,535            | 4,535            | 2,050              | 4,535                         | 4,535                        | -                        | - %           |
| 573001                       | LICENSE RENEWALS               | -                | -                | -                | 43                 | -                             | -                            | -                        | - %           |
| 580001                       | EQUIPMENT                      | -                | -                | -                | -                  | -                             | -                            | -                        | - %           |
| <b>OTHER EXPENSES</b>        |                                | <b>960,799</b>   | <b>1,281,123</b> | <b>1,281,123</b> | <b>688,687</b>     | <b>1,281,123</b>              | <b>1,281,123</b>             | <b>-</b>                 | <b>- %</b>    |
| 580013                       | DEPARTMENTAL EQUIPMENT         | -                | -                | -                | -                  | -                             | -                            | -                        | - %           |
| <b>DEPARTMENTAL EQUIPM</b>   |                                | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>           | <b>-</b>                      | <b>-</b>                     | <b>-</b>                 | <b>- %</b>    |
| <b>TOTAL WATER</b>           |                                | <b>2,101,955</b> | <b>2,533,509</b> | <b>2,588,616</b> | <b>1,541,937</b>   | <b>2,664,947</b>              | <b>2,664,947</b>             | <b>76,331</b>            | <b>2.9%</b>   |

**710 G - LONG TERM PRINCIPAL**

**TOWN OF PLYMOUTH  
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FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION                |                                 | 2019<br>Actual   | 2020<br>Original | 2020<br>Revised  | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|------------------------------------|---------------------------------|------------------|------------------|------------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>WATER ENTERPRISE FUND</b>       |                                 |                  |                  |                  |                    |                               |                              |                          |               |
| 591000                             | LONG TERM DEBT                  | 410,000          | 790,050          | 866,500          | -                  | 850,000                       | 850,000                      | (16,500)                 | (1.9%)        |
| 591064                             | N. PLYMOUTH WELL \$750,000      | 5,000            | 5,000            | 5,000            | -                  | -                             | -                            | (5,000)                  | (100.0%)      |
| 591065                             | BRADFORD WELL \$600,000         | 30,000           | 29,350           | 29,350           | -                  | 29,350                        | 29,350                       | -                        | - %           |
| 591066                             | WATER GENERATORS \$720,000      | -                | -                | -                | -                  | -                             | -                            | -                        | - %           |
| 591067                             | REPLACE LOUT POND WELL \$1M     | 55,000           | 54,900           | 54,900           | -                  | 54,900                        | 54,900                       | -                        | - %           |
| 591069                             | TEST WELLS \$600,000            | -                | -                | -                | -                  | -                             | -                            | -                        | - %           |
| 591079                             | WANNOS POND \$1,000,000         | 125,000          | 124,525          | 124,525          | -                  | 114,550                       | 114,550                      | (9,975)                  | (8.0%)        |
| 591085                             | BRADFORD FILTERS \$3,750,000    | 150,000          | 152,400          | 152,400          | -                  | 147,250                       | 147,250                      | (5,150)                  | (3.4%)        |
| 591117                             | JACKET WATER MAIN REPLACEMENT   | 140,000          | 140,000          | 140,000          | -                  | 140,000                       | 140,000                      | -                        | - %           |
| 591125                             | SAMOSSET WATER TANK RESTORATION | 70,000           | 70,000           | 70,000           | -                  | 70,000                        | 70,000                       | -                        | - %           |
| 591261                             | NORTH PLYMOUTH WELL DESIGN      | 31,170           | 30,228           | 30,228           | 30,228             | 28,678                        | 28,678                       | (1,550)                  | (5.1%)        |
| <b>OTHER EXPENSES</b>              |                                 | <b>1,016,170</b> | <b>1,396,453</b> | <b>1,472,903</b> | <b>30,228</b>      | <b>1,434,728</b>              | <b>1,434,728</b>             | <b>(38,175)</b>          | <b>(2.6%)</b> |
| <b>TOTAL LONG TERM PRINCIPAL</b>   |                                 | <b>1,016,170</b> | <b>1,396,453</b> | <b>1,472,903</b> | <b>30,228</b>      | <b>1,434,728</b>              | <b>1,434,728</b>             | <b>(38,175)</b>          | <b>(2.6%)</b> |
| <b>750 G - LONG TERM INTEREST</b>  |                                 |                  |                  |                  |                    |                               |                              |                          |               |
| 591000                             | LONG TERM DEBT                  | 190,831          | 742,382          | 532,543          | 256,164            | 494,232                       | 494,232                      | (38,311)                 | (7.2%)        |
| 591064                             | N. PLYMOUTH WELL \$750,000      | 398              | 200              | 200              | 99                 | -                             | -                            | (200)                    | (100.0%)      |
| 591065                             | BRADFORD WELL \$600,000         | 12,177           | 10,977           | 10,977           | 5,489              | 9,803                         | 9,803                        | (1,174)                  | (10.7%)       |
| 591066                             | WATER GENERATORS \$720,000      | -                | -                | -                | -                  | -                             | -                            | -                        | - %           |
| 591067                             | REPLACE LOUT POND WELL \$1M     | 30,430           | 27,830           | 27,830           | 13,915             | 25,134                        | 25,134                       | (2,696)                  | (9.7%)        |
| 591068                             | REHAB HARRINGTON WATER TANK     | -                | -                | -                | -                  | -                             | -                            | -                        | - %           |
| 591069                             | TEST WELLS \$600,000            | -                | -                | -                | -                  | -                             | -                            | -                        | - %           |
| 591079                             | WANNOS POND \$1,000,000         | 42,065           | 36,665           | 36,665           | 18,382             | 30,784                        | 30,784                       | (5,881)                  | (16.0%)       |
| 591085                             | BRADFORD FILTERS \$3,750,000    | 60,911           | 54,911           | 54,911           | 27,456             | 48,815                        | 48,815                       | (6,096)                  | (11.1%)       |
| 591117                             | JACKET WATER MAIN REPLACEMENT   | 89,649           | 84,000           | 84,000           | 41,999             | 78,350                        | 78,350                       | (5,650)                  | (6.7%)        |
| 591125                             | SAMOSSET WATER TANK RESTORATION | 27,250           | 23,750           | 23,750           | 11,875             | 20,250                        | 20,250                       | (3,500)                  | (14.7%)       |
| 591261                             | NORTH PLYMOUTH WELL DESIGN      | 1,619            | 844              | 844              | 843                | 68                            | 68                           | (776)                    | (91.9%)       |
| <b>OTHER EXPENSES</b>              |                                 | <b>455,329</b>   | <b>981,559</b>   | <b>771,720</b>   | <b>376,222</b>     | <b>707,436</b>                | <b>707,436</b>               | <b>(64,284)</b>          | <b>(8.3%)</b> |
| <b>TOTAL LONG TERM INTEREST</b>    |                                 | <b>455,329</b>   | <b>981,559</b>   | <b>771,720</b>   | <b>376,222</b>     | <b>707,436</b>                | <b>707,436</b>               | <b>(64,284)</b>          | <b>(8.3%)</b> |
| <b>752 G - SHORT TERM INTEREST</b> |                                 |                  |                  |                  |                    |                               |                              |                          |               |
| 591068                             | REHAB HARRINGTON WATER TANK     | -                | -                | -                | -                  | -                             | -                            | -                        | - %           |
| 591117                             | JACKET WATER MAIN REPLACEMENT   | -                | -                | -                | -                  | -                             | -                            | -                        | - %           |
| 591125                             | SAMOSSET WATER TANK RESTORATION | -                | -                | -                | -                  | -                             | -                            | -                        | - %           |
| 592000                             | SHORT TERM INTEREST             | 94,686           | -                | -                | -                  | 82,500                        | 82,500                       | 82,500                   | - %           |
| <b>OTHER EXPENSES</b>              |                                 | <b>94,686</b>    | <b>-</b>         | <b>-</b>         | <b>-</b>           | <b>82,500</b>                 | <b>82,500</b>                | <b>82,500</b>            | <b>- %</b>    |
| <b>TOTAL SHORT TERM INTEREST</b>   |                                 | <b>94,686</b>    | <b>-</b>         | <b>-</b>         | <b>-</b>           | <b>82,500</b>                 | <b>82,500</b>                | <b>82,500</b>            | <b>- %</b>    |
| <b>755 G - BOND ISSUANCE COSTS</b> |                                 |                  |                  |                  |                    |                               |                              |                          |               |
| 593100                             | ISSUANCE COSTS                  | -                | 5,000            | 5,000            | -                  | 10,000                        | 10,000                       | 5,000                    | 100.0%        |

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**TOWN FUNDS**

| ACCOUNT INFORMATION               |                             | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|-----------------------------------|-----------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>WATER ENTERPRISE FUND</b>      |                             |                |                  |                 |                    |                               |                              |                          |               |
|                                   | OTHER EXPENSES              | -              | 5,000            | 5,000           | -                  | 10,000                        | 10,000                       | 5,000                    | 100.0%        |
|                                   | TOTAL BOND ISSUANCE COSTS   | -              | 5,000            | 5,000           | -                  | 10,000                        | 10,000                       | 5,000                    | 100.0%        |
| <b>915 G - OPEB TRUST FUNDING</b> |                             |                |                  |                 |                    |                               |                              |                          |               |
| 596910                            | TRANSFER TO OPEB TRUST      | 11,788         | 15,700           | 15,700          | 15,700             | 16,171                        | 16,171                       | 471                      | 3.0%          |
|                                   | OTHER EXPENSES              | 11,788         | 15,700           | 15,700          | 15,700             | 16,171                        | 16,171                       | 471                      | 3.0%          |
|                                   | TOTAL OPEB TRUST FUNDING    | 11,788         | 15,700           | 15,700          | 15,700             | 16,171                        | 16,171                       | 471                      | 3.0%          |
|                                   | TOTAL WATER ENTERPRISE FUND | 3,679,928      | 4,932,221        | 4,853,939       | 1,964,087          | 4,915,782                     | 4,915,782                    | 61,843                   | 1.3%          |

**TOWN OF PLYMOUTH**  
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**TOWN FUNDS**

| ACCOUNT INFORMATION                        |                                      | 2019<br>Actual | 2020<br>Original | 2020<br>Revised | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|--------------------------------------------|--------------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>SOLID WASTE ENTERPRISE FUND</b>         |                                      |                |                  |                 |                    |                               |                              |                          |               |
| <b>132 B - FINCOMM RESERVE FUND</b>        |                                      |                |                  |                 |                    |                               |                              |                          |               |
| 597100                                     | RESERVE FUND TRANSFERS               | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
|                                            | <b>OTHER EXPENSES</b>                | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
|                                            | <b>TOTAL FINCOMM RESERVE FUND</b>    | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| <b>433 G - TRANSFER STATION OPERATIONS</b> |                                      |                |                  |                 |                    |                               |                              |                          |               |
| 511001                                     | SALARIES AND WAGES- PERMANENT        | 146,270        | 183,994          | 192,664         | 117,585            | 197,355                       | 197,355                      | 4,691                    | 2.4%          |
| 513000                                     | OVERTIME                             | 45,780         | 47,650           | 47,650          | 24,010             | 47,650                        | 47,650                       | -                        | - %           |
| 514005                                     | LONGEVITY PAY                        | 720            | 720              | 720             | 800                | 800                           | 800                          | 80                       | 11.1%         |
| 519004                                     | SICK LEAVE BUYBACK                   | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 519006                                     | ATTENDANCE BONUS                     | 375            | 1,000            | 1,000           | -                  | 900                           | 900                          | (100)                    | (10.0%)       |
|                                            | <b>PERSONNEL SERVICES</b>            | <b>193,145</b> | <b>233,364</b>   | <b>242,034</b>  | <b>142,395</b>     | <b>246,705</b>                | <b>246,705</b>               | <b>4,671</b>             | <b>1.9%</b>   |
| 521000                                     | ELEC -                               | 5,974          | 9,000            | 9,000           | 2,697              | 9,000                         | 9,000                        | -                        | - %           |
| 521002                                     | VEHICLE FUEL                         | 26,619         | 31,550           | 31,550          | 18,322             | 31,550                        | 31,550                       | -                        | - %           |
| 527300                                     | EQUIPMENT RENTAL                     | 14,265         | 6,660            | 6,660           | 4,520              | 6,660                         | 6,660                        | -                        | - %           |
| 529503                                     | OPERATION OF TRANSFER STATION        | 10,945         | 37,000           | 37,000          | 15,518             | 37,000                        | 37,000                       | -                        | - %           |
| 530013                                     | TECHNICAL SERVICES                   | -              | 5,000            | 5,000           | -                  | 21,945                        | 21,945                       | 16,945                   | 338.9%        |
| 530101                                     | MEETINGS, EDUC & TRAINING            | -              | 500              | 500             | -                  | 500                           | 500                          | -                        | - %           |
| 530702                                     | RECYCLING SERVICES                   | 39,503         | 47,550           | 47,550          | 27,495             | 47,550                        | 47,550                       | -                        | - %           |
| 530703                                     | TIPPING & DISPOSAL - TOWN            | 144,090        | 148,196          | 148,196         | 89,296             | 151,807                       | 151,807                      | 3,611                    | 2.4%          |
| 530704                                     | TIPPING & DISPOSAL - SCHOOL          | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 530707                                     | TIPPING & DISPOSAL RECYCLING         | 20,883         | 18,000           | 18,000          | 15,811             | 18,000                        | 18,000                       | -                        | - %           |
| 534004                                     | PRINTING                             | -              | 800              | 800             | -                  | 800                           | 800                          | -                        | - %           |
| 542009                                     | PAYT BAGS                            | 77,992         | 80,622           | 80,622          | 52,960             | -                             | 83,843                       | 3,221                    | 4.0%          |
| 548001                                     | VEHICLE MAINTENANCE SUPPLIES         | 31,058         | 32,000           | 32,000          | 41,739             | 32,000                        | 32,000                       | -                        | - %           |
| 553005                                     | RECYCLING SUPPLIES                   | 3,925          | 5,000            | 5,000           | -                  | 5,000                         | 5,000                        | -                        | - %           |
| 572001                                     | MILEAGE REIMBURSEMENT                | -              | 300              | 300             | 48                 | 300                           | 300                          | -                        | - %           |
| 573000                                     | DUES AND MEMBERSHIPS                 | 4,850          | 4,675            | 4,675           | 4,850              | 4,675                         | 4,675                        | -                        | - %           |
|                                            | <b>OTHER EXPENSES</b>                | <b>380,104</b> | <b>426,853</b>   | <b>426,853</b>  | <b>273,255</b>     | <b>366,787</b>                | <b>450,630</b>               | <b>23,777</b>            | <b>5.6%</b>   |
|                                            | <b>TOTAL TRANSFER STATION OPERAT</b> | <b>573,249</b> | <b>660,217</b>   | <b>668,887</b>  | <b>415,649</b>     | <b>613,492</b>                | <b>697,335</b>               | <b>28,448</b>            | <b>4.3%</b>   |
| <b>435 D - CURBSIDE PROGRAM</b>            |                                      |                |                  |                 |                    |                               |                              |                          |               |
| 511001                                     | SALARIES AND WAGES- PERMANENT        | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 511099                                     | NEW INITIATIVE                       | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 513000                                     | OVERTIME                             | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
|                                            | <b>PERSONNEL SERVICES</b>            | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 529005                                     | CURBSIDE COLLECTION CONTRACT         | 96,707         | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 530703                                     | TIPPING & DISPOSAL - TOWN            | 3,799          | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 534004                                     | PRINTING                             | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 542009                                     | PAYT BAGS                            | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |

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|------------------------------------------|--------------------------------|----------------|------------------|-----------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>SOLID WASTE ENTERPRISE FUND</b>       |                                |                |                  |                 |                    |                               |                              |                          |               |
|                                          | OTHER EXPENSES                 | 100,505        | -                | -               | -                  | -                             | -                            | -                        | - %           |
|                                          | TOTAL CURBSIDE PROGRAM         | 100,505        | -                | -               | -                  | -                             | -                            | -                        | - %           |
| <b>710 G - LONG TERM PRINCIPAL</b>       |                                |                |                  |                 |                    |                               |                              |                          |               |
| 591070                                   | 1995 ROLL OFF TRUCK \$145,000  | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 591071                                   | CAMERA SYSTEM \$123,650        | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 591072                                   | MANOMET GAS CONTAIN \$150,000  | -              | -                | -               | -                  | 4,800                         | -                            | -                        | - %           |
| 591073                                   | SOUTH ST SITE ASSESS \$150,000 | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 591083                                   | USED LOADER \$125,000          | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 591084                                   | PACKER TRUCK \$134,000         | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 591253                                   | LANDFILL CLOSURE I             | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 591254                                   | LANDFILL CLOSURE II            | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 591255                                   | LANDFILL CLOSURE III           | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
|                                          | OTHER EXPENSES                 | -              | -                | -               | -                  | 4,800                         | -                            | -                        | - %           |
|                                          | TOTAL LONG TERM PRINCIPAL      | -              | -                | -               | -                  | 4,800                         | -                            | -                        | - %           |
| <b>750 G - LONG TERM INTEREST</b>        |                                |                |                  |                 |                    |                               |                              |                          |               |
| 591070                                   | 1995 ROLL OFF TRUCK \$145,000  | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 591071                                   | CAMERA SYSTEM \$123,650        | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 591072                                   | MANOMET GAS CONTAIN \$150,000  | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 591073                                   | SOUTH ST SITE ASSESS \$150,000 | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 591083                                   | USED LOADER \$125,000          | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 591084                                   | PACKER TRUCK \$134,000         | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 591253                                   | LANDFILL CLOSURE I             | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 591254                                   | LANDFILL CLOSURE II            | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| 591255                                   | LANDFILL CLOSURE III           | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
|                                          | OTHER EXPENSES                 | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
|                                          | TOTAL LONG TERM INTEREST       | -              | -                | -               | -                  | -                             | -                            | -                        | - %           |
| <b>915 G - OPEB TRUST FUNDING</b>        |                                |                |                  |                 |                    |                               |                              |                          |               |
| 596910                                   | TRANSFER TO OPEB TRUST         | 1,685          | 2,948            | 2,948           | 2,948              | 3,037                         | 3,037                        | 89                       | 3.0%          |
|                                          | OTHER EXPENSES                 | 1,685          | 2,948            | 2,948           | 2,948              | 3,037                         | 3,037                        | 89                       | 3.0%          |
|                                          | TOTAL OPEB TRUST FUNDING       | 1,685          | 2,948            | 2,948           | 2,948              | 3,037                         | 3,037                        | 89                       | 3.0%          |
| <b>TOTAL SOLID WASTE ENTERPRISE FUND</b> |                                | <b>675,439</b> | <b>663,165</b>   | <b>671,835</b>  | <b>418,597</b>     | <b>621,329</b>                | <b>700,372</b>               | <b>28,537</b>            | <b>4.2%</b>   |

**TOWN OF PLYMOUTH  
PRELIMINARY BUDGET REPORT BY OBJECT  
FY2021 - Projection 22101**

| ACCOUNT INFORMATION                 |                                           | 2019<br>Actual     | 2020<br>Original   | 2020<br>Revised    | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|-------------------------------------|-------------------------------------------|--------------------|--------------------|--------------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>CABLE ACCESS ENTERPRISE FUND</b> |                                           |                    |                    |                    |                    |                               |                              |                          |               |
| <b>123 G - CABLE PUBLIC ACCESS</b>  |                                           |                    |                    |                    |                    |                               |                              |                          |               |
| 520100                              | PURCHASE OF SERVICES GOV'T                | 955,635            | 1,068,000          | 1,068,000          | 736,916            | 1,068,000                     | 1,068,000                    | -                        | - %           |
| 520300                              | PURCHASE OF SERVICES SCHOOL               | 492,297            | 552,000            | 552,000            | 379,624            | 552,000                       | 552,000                      | -                        | - %           |
| 530500                              | LEGAL SERVICES                            | -                  | 10,000             | 10,000             | -                  | 10,000                        | 10,000                       | -                        | - %           |
| 570000                              | OTHER CHARGES & EXPENDITURES              | -                  | 5,000              | 5,000              | -                  | 5,000                         | 5,000                        | -                        | - %           |
|                                     | <b>OTHER EXPENSES</b>                     | <b>1,447,931</b>   | <b>1,635,000</b>   | <b>1,635,000</b>   | <b>1,116,540</b>   | <b>1,635,000</b>              | <b>1,635,000</b>             | <b>-</b>                 | <b>- %</b>    |
| 580013                              | DEPARTMENTAL EQUIPMENT                    | 260                | 50,000             | 50,000             | -                  | 50,000                        | 50,000                       | -                        | - %           |
|                                     | <b>DEPARTMENTAL EQUIPM</b>                | <b>260</b>         | <b>50,000</b>      | <b>50,000</b>      | <b>-</b>           | <b>50,000</b>                 | <b>50,000</b>                | <b>-</b>                 | <b>- %</b>    |
|                                     | <b>TOTAL CABLE PUBLIC ACCESS</b>          | <b>1,448,191</b>   | <b>1,685,000</b>   | <b>1,685,000</b>   | <b>1,116,540</b>   | <b>1,685,000</b>              | <b>1,685,000</b>             | <b>-</b>                 | <b>- %</b>    |
|                                     | <b>TOTAL CABLE ACCESS ENTERPRISE FUND</b> | <b>1,448,191</b>   | <b>1,685,000</b>   | <b>1,685,000</b>   | <b>1,116,540</b>   | <b>1,685,000</b>              | <b>1,685,000</b>             | <b>-</b>                 | <b>- %</b>    |
|                                     | <b>TOTAL ENTERPRISE FUNDS</b>             | <b>13,086,710</b>  | <b>17,223,180</b>  | <b>17,013,026</b>  | <b>8,984,016</b>   | <b>18,753,790</b>             | <b>18,832,833</b>            | <b>1,819,807</b>         | <b>10.7%</b>  |
|                                     | <b>TOTAL BUDGET</b>                       | <b>132,057,928</b> | <b>146,684,164</b> | <b>147,116,709</b> | <b>88,762,175</b>  | <b>153,655,288</b>            | <b>153,077,772</b>           | <b>5,961,063</b>         | <b>4.1%</b>   |



**TOWN OF PLYMOUTH  
PRELIMINARY BUDGET REPORT BY OBJECT  
FY2021 - Projection 22101**

**TOWN FUNDS**

| ACCOUNT INFORMATION                        |                     | 2019<br>Actual   | 2020<br>Original | 2020<br>Revised  | 2020 YTD<br>Actual | 2021<br>Department<br>Request | 2021<br>Finance<br>Committee | Variance<br>2021 to 2020 | %<br>Variance |
|--------------------------------------------|---------------------|------------------|------------------|------------------|--------------------|-------------------------------|------------------------------|--------------------------|---------------|
| <b>INDIRECT ENTERPRISE COSTS</b>           |                     |                  |                  |                  |                    |                               |                              |                          |               |
| <b>433 G - TRANSFER STATION OPERATIONS</b> |                     |                  |                  |                  |                    |                               |                              |                          |               |
| 596000                                     | TRS TO GENERAL FUND | 204,099          | 243,697          | 243,697          | 243,697            | -                             | 265,131                      | 21,434                   | 8.8%          |
| <b>440 G - SEWER</b>                       |                     |                  |                  |                  |                    |                               |                              |                          |               |
| 596000                                     | TRS TO GENERAL FUND | 398,248          | 402,599          | 402,599          | 402,599            | -                             | 464,234                      | 61,635                   | 15.3%         |
| <b>450 G - WATER</b>                       |                     |                  |                  |                  |                    |                               |                              |                          |               |
| 596000                                     | TRS TO GENERAL FUND | 1,279,338        | 1,283,026        | 1,283,026        | 1,283,026          | -                             | 1,352,886                    | 69,860                   | 5.4%          |
| <b>482 G - AIRPORT</b>                     |                     |                  |                  |                  |                    |                               |                              |                          |               |
| 596000                                     | TRS TO GENERAL FUND | 206,853          | 217,196          | 217,196          | 217,196            | -                             | 223,712                      | 6,516                    | 3.0%          |
| <b>TOTAL INDIRECT ENTERPRISE COSTS</b>     |                     | <b>2,088,538</b> | <b>2,146,518</b> | <b>2,146,518</b> | <b>2,146,518</b>   | <b>-</b>                      | <b>2,305,963</b>             | <b>159,445</b>           | <b>7.4%</b>   |