TOWN OF PLYMOUTH

# SUPPLEMENT I

## TO THE REPORT & RECOMMENDATIONS OF THE ADVISORY AND FINANCE COMMITTEE

**Presented at the**
**August 10, 2020**

# SPRING VIRTUAL TOWN MEETING

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# August 10, 2020
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# REPORT &
# RECOMMENDATIONS

TOWN OF PLYMOUTH
26 Court Street
Plymouth, Massachusetts 02360
(508) 747-1620

Dear Town Meeting Members,

The Advisory & Finance Committee reviewed and issued recommendations for all the Spring Town Meeting articles prior to the coronavirus pandemic. As the pandemic, and the associated economic difficulties, continued to develop the Committee felt it prudent to reexamine some of its recommendations given the significant change in circumstances since the articles were first reviewed. While the pandemic and the collateral economic difficulties associated with it remain ongoing, and many unknowns still persist, the revised recommendations reflect what the Committee felt was the best course of action at the time the articles were revisited.

Respectfully,

The Advisory & Finance Committee

# ARTICLE 7A:

**ARTICLE 7A:** To see what action the Town will take to provide a reserve fund and to determine what sums of money the Town will raise and appropriate, including appropriations from available funds, toward defraying charges and expenses of the Town, including debt and interest, for the ensuing twelve month period beginning July 1, 2020, or take any other action relative thereto.
**BOARD OF SELECTMEN**

**Sub-Committee Report A**
**RECOMMENDATION: Approval $13,406,926 (Unanimous, 14-0-0)**
The Advisory & Finance Committee, upon reconsidering this Article July 8, 2020, recommend a net decrease of $201,198 to their original recommendation of $13,608,124 as detailed in Sub-Committee Report A.

**Sub-Committee Report B**
**RECOMMENDATION: Approval $75,386,923 (Unanimous, 14-0-0)**
The Advisory & Finance Committee, upon reconsidering this Article July 8, 2020, recommend a net decrease of $1,219,179 to their orginal recommendation of $76,606,102 as detailed in Sub-Committee Report B.

**Sub-Committee Report C**
**RECOMMENDATION: Approval $27,487,229 (Unanimous, 14-0-0)**
The Advisory & Finance Committee, upon reconsidering this Article July 8, 2020, recommend a net decrease of $86,632 to their orginal recommendation of $27,573,861 as detailed in Sub-Committee Report C.

**Sub-Committee Report D**
**RECOMMENDATION: Approval $10,715,110 (Unanimous, 14-0-0)**
The Advisory & Finance Committee, upon reconsidering this Article July 8, 2020, recommend a net decrease of 465,769 to their orginal recommendation of $11,180,879 as detailed in Sub-Committee Report D.

**Sub-Committee Report E**
**RECOMMENDATION: Approval $4,587,164 (Unanimous, 14-0-0)**
The Advisory & Finance Committee, upon reconsidering this Article July 8, 2020, recommend a net decrease of $344,619 to their orginal recommendation of $4,931,783 as detailed in Sub-Committee Report E.

**Sub-Committee Report F**
**RECOMMENDATION: Approval $102,526,853 (Unanimous, 14-0-0)**
The Advisory & Finance Committee, upon reconsidering this Article July 8, 2020, recommend a net decrease of $1,900,000 to their orginal recommendation of $104,426,853 as detailed in Sub-Committee Report F.

# ARTICLE 7B-7F:

**ARTICLE 7B:** To see what action the Town will take to determine what sums of money the Town will raise and appropriate, including appropriations from available funds, toward defraying charges and expenses of the Town for the water enterprise and debt and interest, for the ensuing twelve month period beginning July 1, 2020, or take any other action relative thereto.
**BOARD OF SELECTMEN**

**RECOMMENDATION: Approval $4,812,859 (Unanimous, 14-0-0)** The Advisory & Finance Committee, upon reconsidering this Article July 8, 2020, recommend a net decrease of $102,923 to their original recommendation of $4,915,782 as detailed in Sub-Committee Report G – Water Enterprise.

**ARTICLE 7C:** To see what action the Town will take to determine what sums of money the Town will raise and appropriate, including appropriations from available funds, toward defraying charges and expenses of the Town for the sewer enterprise and debt and interest, for the ensuing twelve month period beginning July 1, 2020, or take any other action relative thereto.
**BOARD OF SELECTMEN**

**RECOMMENDATION: Approval $8,698,041 (Unanimous, 14-0-0)** The Advisory & Finance Committee, upon reconsidering this Article July 8, 2020, recommend a net decrease of $161,374 to their original recommendation of $8,859,415 as detailed in Sub-Committee Report G – Sewer Enterprise.

**ARTICLE 7D:** To see what action the Town will take to determine what sums of money the Town will raise and appropriate, including appropriations from available funds, toward defraying charges and expenses of the Town for the solid waste enterprise and debt and interest, for the ensuing twelve month period beginning July 1, 2020, or take any other action relative thereto.
**BOARD OF SELECTMEN**

**RECOMMENDATION: Approval $715,372 (Unanimous, 14-0-0)** The Advisory & Finance Committee, upon reconsidering this Article July 8, 2020, recommend a net increase of $15,000 to their original recommendation of $700,372 as detailed in Sub-Committee Report G – Solid Waste Enterprise.

**ARTICLE 7E:** To see what action the Town will take to determine what sums of money the Town will raise and appropriate, including appropriations from available funds, toward defraying charges and expenses of the Town for the airport enterprise and debt and interest, for the ensuing twelve month period beginning July 1, 2020, or take any other action relative thereto.
**BOARD OF SELECTMEN**

**RECOMMENDATION: Approval $2,600,306 (Unanimous, 14-0-0)** The Advisory & Finance Committee, upon reconsidering this Article July 8, 2020, recommend a net decrease of $71,958 to their original recommendation of $2,672,264 as detailed in Sub-Committee Report G – Airport Enterprise.

# ARTICLE 9:

**ARTICLE 9:** To see if the Town will vote to raise and appropriate, transfer from available funds or borrow a sum of money for the construction and/or repair and/or purchase and/or lease and/or replacement of departmental buildings and/or equipment and/or capital facilities for various departments of the Town and/or for feasibility and other types of studies, and to authorize contracts or lease/purchase agreements for such purposes for terms of three or more years, as follows:
or take any other action relative thereto.
**BOARD OF SELECTMEN**

| ARTICLE 9A - FY 21 CAPITAL OUTLAY | | | Request | Funding | |
|---|---|---|---|---|---|
| A1 | Town Building Repair Program | Roof supplements – Manomet Fire Station and Police Station | $668,000 | $1,827,100 | Free Cash |
| A2 | Town Building Repair Program | Roof supplements – Pinehill's and Cedarville Fire Stations and Animal Shelter | $402,000 | | |
| A3 | Town Building Repair Program | Fire Escape Replacement – Memorial Hall | 0 | | |
| A4 | Town Building Repair Program | Building Code Survey/Feasibility Study – all DPW buildings | $60,500 | | |
| A5 | Town Building Repair Program | Paving at Fire HQ, Manomet & West Fire Stations, and DPW Annex | $550,000 | | |
| A6 | Town Building Repair Program | Replace steel entry doors - DPW Highway | $53,600 | | |
| A7 | Town Building Repair Program | HVAC energy recovery unit – Animal Shelter | $40,000 | | |
| A8 | Town Building Repair Program | Exterior trim painting – Memorial Hall | $53,000 | | |
| A9 | School Building Repair Program | IBES-Engineering, Design & Construct Oversight for modular envelopes | $61,500 | $1,075,954 | Free Cash |
| A10 | School Building Repair Program | FFES, WES & IBES-Engineering, Design & Construct Oversight for roof replacements | $247,100 | | |
| A11 | School Building Repair Program | PCIS - Replace fire alarm systems | $45,963 | | |
| A12 | School Building Repair Program | PSMS - Bus road asphalt repairs | 0 | | |
| A13 | School Building Repair Program | PCIS-Field renovations & chain link fence installation | $153,945 | | |
| A14 | School Building Repair Program | WES-Window replacements – phase 3 | $145,044 | | |
| A15 | School Building Repair Program | FFES-Window replacements – phase 1 | $118,184 | | |
| A16 | School Building Repair Program | HES-Resurface parking lots | $101,575 | | |
| A17 | School Building Repair Program | PCIS-Replace public address system | $29,578 | | |
| A18 | School Building Repair Program | PSMS-Sidewalk asphalt repairs | $66,750 | | |

| | | | | |
|---|---|---|---|---|
| A19 | School Building Repair Program | PCIS-Replace carpet with vinyl tile | $64,815 | |
| A20 | School Building Repair Program | HA-Replace carpet with vinyl tile | $41,500 | |
| A21 | School Department | Modular classroom renovations at Indian Brook Elementary School | $360,000 | Free cash |
| A22 | Town Vehicle & Equipment Replacement Program | Harbormaster: Replace 2006 Truck ME3 | $47,000 | |
| A23 | Town Vehicle & Equipment Replacement Program | Highway: Replace 1988 Holder mower/sidewalk plow H332 | $227,895 | |
| A24 | Town Vehicle & Equipment Replacement Program | Highway: Replace 2002 dump truck H355 | $85,341 | |
| A25 | Town Vehicle & Equipment Replacement Program | Highway: Purchase new compact skid steer/loader | $57,787 | $954,161 Free Cash |
| A26 | Town Vehicle & Equipment Replacement Program | Highway: Replace 2006 dump truck H346 | $103,418 | |
| A27 | Town Vehicle & Equipment Replacement Program | Fleet: Replace 1983 forklift | $64,335 | |
| A28 | Town Vehicle & Equipment Replacement Program | Fleet: Replace jacks for vehicle lift | $19,575 | |
| A29 | Town Vehicle & Equipment Replacement Program | Cemetery: New heavy-duty utility vehicle | $39,600 | Cemetery Perpetual Fund |
| A30 | Town Vehicle & Equipment Replacement Program | Parks: Replace 3 zero-turn mowers | $43,328 | |
| A31 | Town Vehicle & Equipment Replacement Program | Parks: Replace 1987 tractor | $66,085 | |
| A32 | Town Vehicle & Equipment Replacement Program | Parks: Replace 2007 bucket truck P64 | $239,397 | |
| A33 | Fire Department | Firefighting gear (new and replacement) | $155,261 | Free Cash |
| A34 | Fire Department | Complete upgrades to public safety radio system | $90,000 | Free Cash |
| A35 | Fire Department | Replace & Equip command vehicles C3 & C12 | $119,000 | FIRE SAFETY FUND |
| A36 | IT Department | VM Ware Upgrade | $160,000 | Free Cash |
| A37 | Police Department | Virtual LE training system | $114,341 | Free Cash |
| A38 | Police Department | Replace portable radios | $267,350 | Free Cash |
| A39 | Police Department | Shotgun replacement | $35,395 | Free Cash |
| A40 | DPW Administration | Water Street seawall inspection/permitting | $75,000 | Free Cash |
| A41 | DPW Administration | OSHA compliance | $20,000 | Free Cash |
| A42 | DPW Cemetery | Expand Cedarville Cemetery | $20,250 | SALE OF LOTS |
| A43 | DPW Cemetery | Cedarville Cemetery fence | $60,750 | SALE OF LOTS |
| A44 | DPW Cemetery | Hearse House Renovations | $50,000 | Free Cash |
| A45 | DPW Cemetery | Burial Hill walkways & railing repair | $55,000 | Free Cash |
| A46 | DPW Crematory | Repairs to retort 3 floor & chamber | $24,728 | Free Cash |

| | | | | |
|---|---|---|---|---|
| A47 | Marine & Environmental Dept | Sawmill Dam repairs | $490,000 | $150,000 Free Cash / $340,000 Art 4A1 2019 STM |
| A48 | Sewer Enterprise Fund | Collection system rehabilitation & repair | $500,000 | $209,000 Art 4A 2018 FATM $291,000 Sewer Retained Earnings |
| A49 | Sewer Enterprise Fund | Camelot Drive sewer extension design | $358,600 | Sewer Retained Earnings |
| A50 | Water Enterprise Fund | New well source exploration | $200,000 | Water Retained Earnings |
| A51 | Water Enterprise Fund | Emergency power upgrades at Darby Pond & Cedarville wells | $401,000 | Water Retained Earnings |
| A52 | Water Enterprise Fund | Pump station upgrades | $750,000 | Water Retained Earnings |
| A53 | Water Enterprise Fund | Valve maintenance system trailer | $72,000 | Water Retained Earnings |
| A54 | Water Enterprise Fund | Water smart software | $65,000 | Water Retained Earnings |
| A55 | Water Enterprise Fund | Replace 2008 utility truck W46 | $85,400 | Water Retained Earnings |
| A56 | Solid Waste Enterprise Fund | Replace 2002 excavator for transfer station | $222,640 | Solid Waste Retained Earnings |
| A57 | Solid Waste Enterprise Fund | Trommel screen for yard waste | $403,700 | $201,850 Free Cash / $201,850 Solid Waste Retained Earnings |
| Article 9A1-A57 Total Appropriation | | | $9,052,230 | |

**RECOMMENDATION: Approval $9,052,230 (14-0-0)** The Advisory & Finance Committee, upon reconsidering this Article July 8, 2020, recommend a net decrease of $589,490 to their original recommendation of $9,641,720 and recommend Town Meeting approve Article 9A1-A57 as amended. (See CIC spreadsheet).

# BUDGET BOOK DOCUMENTATION

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



### TOWN FUNDS

| ACCOUNT INFORMATION | 2020 Original Budget | 2020 Revised Budget | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|
| **ADMINISTRATIVE SERVICES** | | | | | | | |
| A - Town Manager | | | | | | | |
| Personal Services | $ 608,727 | $ 627,122 | $ 639,222 | $ 678,423 | $ 671,423 | $ 44,301 | 7.1% |
| All Other Expenses | $ 735,160 | $ 735,160 | $ 615,795 | $ 750,160 | $ 700,160 | $(35,000) | (4.8%) |
| Departmental Equipment | $ - | $ - | $ - | $ - | $ - | $ - | - % |
| **Town Manager Total Budget Request** | **$ 1,343,887** | **$ 1,362,282** | **$ 1,255,018** | **$ 1,428,583** | **$ 1,371,583** | **$ 9,301** | **0.7%** |
| A - Procurement | | | | | | | |
| Personal Services | $ 176,155 | $ 183,626 | $ 186,144 | $ 186,535 | $ 183,535 | $(91) | - % |
| All Other Expenses | $ 315,772 | $ 315,772 | $ 275,327 | $ 316,622 | $ 315,232 | $(540) | (0.2%) |
| Departmental Equipment | $ - | $ - | $ - | $ - | $ - | $ - | - % |
| **Procurement Total Budget Request** | **$ 491,927** | **$ 499,398** | **$ 461,471** | **$ 503,157** | **$ 498,767** | **$(631)** | **(0.1%)** |
| A - Human Resources | | | | | | | |
| Personal Services | $ 245,872 | $ 259,294 | $ 252,413 | $ 270,803 | $ 268,303 | $ 9,009 | 3.5% |
| All Other Expenses | $ 141,550 | $ 216,550 | $ 109,116 | $ 226,550 | $ 188,450 | $(28,100) | (13.0%) |
| Departmental Equipment | $ - | $ - | $ - | $ - | $ - | $ - | - % |
| **Human Resources Total Budget Request** | **$ 387,422** | **$ 475,844** | **$ 361,530** | **$ 497,353** | **$ 456,753** | **$(19,091)** | **(4.0%)** |
| A - Town Clerk | | | | | | | |
| Personal Services | $ 362,573 | $ 394,780 | $ 391,949 | $ 429,632 | $ 413,225 | $ 18,445 | 4.7% |
| All Other Expenses | $ 200,600 | $ 202,725 | $ 188,183 | $ 205,596 | $ 205,333 | $ 2,608 | 1.3% |
| Departmental Equipment | $ - | $ - | $ - | $ 700 | $ 700 | $ 700 | - % |
| **Town Clerk Total Budget Request** | **$ 563,173** | **$ 597,505** | **$ 580,133** | **$ 635,928** | **$ 619,258** | **$ 21,753** | **3.6%** |
| **Administrative Services Department Total** | **$ 2,786,409** | **$ 2,935,028** | **$ 2,658,151** | **$ 3,065,021** | **$ 2,946,361** | **$ 11,333** | **0.4%** |
| **SCHOOL SERVICES** | | | | | | | |
| F - School Services | | | | | | | |
| School Services | $ 100,220,185 | $ 100,220,185 | $ 96,328,826 | $ 104,082,663 | $ 102,182,663 | $ 1,962,478 | 2.0% |
| **School Services Total Budget Request** | **$ 100,220,185** | **$ 100,220,185** | **$ 96,328,826** | **$ 104,082,663** | **$ 102,182,663** | **$ 1,962,478** | **2.0%** |
| **School Services Department Total** | **$ 100,220,185** | **$ 100,220,185** | **$ 96,328,826** | **$ 104,082,663** | **$ 102,182,663** | **$ 1,962,478** | **2.0%** |
| **FINANCE** | | | | | | | |
| B - Town Moderator | | | | | | | |
| Personal Services | $ 4,000 | $ 4,000 | $ 4,000 | $ 4,000 | $ 4,000 | $ - | - % |
| All Other Expenses | $ 15,100 | $ 15,100 | $ 5,589 | $ 15,100 | $ 15,050 | $(50) | (0.3%) |
| **Town Moderator Total Budget Request** | **$ 19,100** | **$ 19,100** | **$ 9,589** | **$ 19,100** | **$ 19,050** | **$(50)** | **(0.3%)** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | 2020 Original Budget | 2020 Revised Budget | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|
| B - Finance And Accounting | | | | | | | |
| Personal Services | $ 533,405 | $ 558,154 | $ 559,726 | $ 560,171 | $ 530,513 | $(27,641) | (5.0%) |
| All Other Expenses | $ 140,653 | $ 140,653 | $ 126,380 | $ 124,595 | $ 114,275 | $(26,378) | (18.8%) |
| Departmental Equipment | $ - | $ - | $ - | $ - | $ - | $ - | - % |
| **Finance And Accounting Total Budget Request** | **$ 674,058** | **$ 698,807** | **$ 686,106** | **$ 684,766** | **$ 644,788** | **$(54,019)** | **(7.7%)** |
| B - Assessing | | | | | | | |
| Personal Services | $ 479,344 | $ 501,518 | $ 471,278 | $ 492,450 | $ 492,260 | $(9,258) | (1.8%) |
| All Other Expenses | $ 78,772 | $ 78,772 | $ 8,042 | $ 78,907 | $ 77,507 | $(1,265) | (1.6%) |
| Departmental Equipment | $ - | $ - | $ - | $ - | $ - | $ - | - % |
| **Assessing Total Budget Request** | **$ 558,116** | **$ 580,290** | **$ 479,320** | **$ 571,357** | **$ 569,767** | **$(10,523)** | **(1.8%)** |
| B - Treasurer And Collector | | | | | | | |
| Personal Services | $ 584,976 | $ 611,768 | $ 568,231 | $ 618,590 | $ 563,103 | $(48,665) | (8.0%) |
| All Other Expenses | $ 33,645 | $ 33,645 | $ 6,311 | $ 57,900 | $ 79,744 | $ 46,099 | 137.0% |
| Departmental Equipment | $ - | $ - | $ - | $ - | $ - | $ - | - % |
| **Treasurer And Collector Total Budget Request** | **$ 618,621** | **$ 645,413** | **$ 574,542** | **$ 676,490** | **$ 642,847** | **$(2,566)** | **(0.4%)** |
| B - Information Technology | | | | | | | |
| Personal Services | $ 507,335 | $ 523,606 | $ 527,864 | $ 509,076 | $ 509,076 | $(14,530) | (2.8%) |
| All Other Expenses | $ 1,013,483 | $ 1,013,483 | $ 882,441 | $ 1,074,092 | $ 1,136,480 | $ 122,997 | 12.1% |
| Departmental Equipment | $ 22,236 | $ 22,236 | $ 21,750 | $ 30,750 | $ - | $(22,236) | (100.0%) |
| **Information Technology Total Budget Request** | **$ 1,543,054** | **$ 1,559,325** | **$ 1,432,055** | **$ 1,613,918** | **$ 1,645,556** | **$ 86,231** | **5.5%** |
| **Finance Department Total** | **$ 3,412,949** | **$ 3,502,935** | **$ 3,181,612** | **$ 3,565,631** | **$ 3,522,008** | **$ 19,073** | **0.5%** |
| **COMMUNITY RESOURCES** | | | | | | | |
| E - Center For Active Living | | | | | | | |
| Personal Services | $ 401,061 | $ 420,761 | $ 389,862 | $ 404,823 | $ 404,823 | $(15,938) | (3.8%) |
| All Other Expenses | $ 125,075 | $ 125,075 | $ 84,855 | $ 125,340 | $ 123,840 | $(1,235) | (1.0%) |
| Departmental Equipment | $ - | $ - | $ - | $ 5,780 | $ 5,780 | $ 5,780 | - % |
| **Center For Active Living Total Budget Request** | **$ 526,136** | **$ 545,836** | **$ 474,717** | **$ 535,943** | **$ 534,443** | **$(11,393)** | **(2.1%)** |
| E - Veterans Services | | | | | | | |
| Personal Services | $ 120,944 | $ 126,668 | $ 125,864 | $ 125,446 | $ 125,446 | $(1,222) | (1.0%) |
| All Other Expenses | $ 601,780 | $ 701,780 | $ 650,909 | $ 602,530 | $ 661,980 | $(39,800) | (5.7%) |
| Departmental Equipment | $ - | $ - | $ - | $ - | $ - | $ - | - % |
| **Veterans Services Total Budget Request** | **$ 722,724** | **$ 828,448** | **$ 776,772** | **$ 727,976** | **$ 787,426** | **$(41,022)** | **(5.0%)** |
| E - Disabilities | | | | | | | |
| All Other Expenses | $ 550 | $ 550 | $ - | $ 325 | $ 325 | $(225) | (40.9%) |
| **Disabilities Total Budget Request** | **$ 550** | **$ 550** | **$ -** | **$ 325** | **$ 325** | **$(225)** | **(40.9%)** |

## TOWN FUNDS

| ACCOUNT INFORMATION | 2020 Original Budget | 2020 Revised Budget | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|
| E - Library | | | | | | | |
| Personal Services | $ 1,336,375 | $ 1,384,550 | $ 1,275,868 | $ 1,432,563 | $ 1,262,731 | $(121,819) | (8.8%) |
| All Other Expenses | $ 511,954 | $ 511,954 | $ 420,753 | $ 523,887 | $ 523,887 | $ 11,933 | 2.3% |
| Departmental Equipment | $ 10,500 | $ 10,500 | $ 9,804 | $ 16,890 | $ 16,890 | $ 6,390 | 60.9% |
| **Library Total Budget Request** | **$ 1,858,829** | **$ 1,907,004** | **$ 1,706,424** | **$ 1,973,340** | **$ 1,803,508** | **$(103,496)** | **(5.4%)** |
| E - Recreation | | | | | | | |
| Personal Services | $ 503,772 | $ 515,114 | $ 461,516 | $ 528,978 | $ 494,961 | $(20,153) | (3.9%) |
| All Other Expenses | $ 20,200 | $ 20,200 | $ 18,035 | $ 21,262 | $ 20,262 | $ 62 | 0.3% |
| Departmental Equipment | $ 14,155 | $ 14,155 | $ 9,868 | $ 27,500 | $ 27,500 | $ 13,345 | 94.3% |
| **Recreation Total Budget Request** | **$ 538,127** | **$ 549,469** | **$ 489,419** | **$ 577,740** | **$ 542,723** | **$(6,746)** | **(1.2%)** |
| E - 1749 Court House | | | | | | | |
| Personal Services | $ 13,500 | $ 13,500 | $ 9,194 | $ 15,469 | $ 15,469 | $ 1,969 | 14.6% |
| All Other Expenses | $ 6,000 | $ 6,000 | $ 444 | $ 6,000 | $ 6,000 | $ - | - % |
| **1749 Court House Total Budget Request** | **$ 19,500** | **$ 19,500** | **$ 9,638** | **$ 21,469** | **$ 21,469** | **$ 1,969** | **10.1%** |
| **Community Resources Department Total** | **$ 3,665,866** | **$ 3,850,808** | **$ 3,456,970** | **$ 3,836,793** | **$ 3,689,894** | **$(160,914)** | **-4.2%** |
| **INSPECTIONAL SERVICES** | | | | | | | |
| A - Building And Zoning | | | | | | | |
| Personal Services | $ 760,124 | $ 791,515 | $ 716,987 | $ 775,471 | $ 775,471 | $(16,044) | (2.0%) |
| All Other Expenses | $ 11,165 | $ 11,165 | $ 7,231 | $ 11,165 | $ 8,840 | $(2,325) | (20.8%) |
| Departmental Equipment | $ - | $ - | $ - | $ - | $ - | $ - | - % |
| **Building And Zoning Total Budget Request** | **$ 771,289** | **$ 802,680** | **$ 724,217** | **$ 786,636** | **$ 784,311** | **$(18,369)** | **(2.3%)** |
| A - Public Health | | | | | | | |
| Personal Services | $ 265,867 | $ 255,139 | $ 193,610 | $ 268,785 | $ 243,576 | $(11,563) | (4.5%) |
| All Other Expenses | $ 63,300 | $ 106,800 | $ 64,984 | $ 66,000 | $ 65,600 | $(41,200) | (38.6%) |
| Departmental Equipment | $ - | $ - | $ - | $ - | $ - | $ - | - % |
| **Public Health Total Budget Request** | **$ 329,167** | **$ 361,939** | **$ 258,594** | **$ 334,785** | **$ 309,176** | **$(52,763)** | **(14.6%)** |
| **Inspectional Services Department Total** | **$ 1,100,456** | **$ 1,164,619** | **$ 982,811** | **$ 1,121,421** | **$ 1,093,487** | **$(71,132)** | **-6.1%** |
| **PLANNING & DEVELOPMENT** | | | | | | | |
| E - Planning & Development | | | | | | | |
| Personal Services | $ 607,646 | $ 635,160 | $ 625,374 | $ 652,806 | $ 622,586 | $(12,574) | (2.0%) |
| All Other Expenses | $ 354,989 | $ 354,989 | $ 317,796 | $ 248,299 | $ 252,254 | $(102,735) | (28.9%) |
| Departmental Equipment | $ - | $ - | $ - | $ - | $ - | $ - | - % |
| **Planning & Development Total Budget Request** | **$ 962,635** | **$ 990,149** | **$ 943,171** | **$ 901,105** | **$ 874,840** | **$(115,309)** | **(11.6%)** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | 2020 Original Budget | 2020 Revised Budget | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|
| E - Redevelopment Authority | | | | | | | |
| All Other Expenses | $ 21,977 | $ 21,977 | $ 21,977 | $ 22,430 | $ 22,430 | $ 453 | 2.1% |
| **Redevelopment Authority Total Budget Request** | **$ 21,977** | **$ 21,977** | **$ 21,977** | **$ 22,430** | **$ 22,430** | **$ 453** | **2.1%** |
| **Planning & Development Department Total** | **$ 984,612** | **$ 1,012,126** | **$ 965,148** | **$ 923,535** | **$ 897,270** | **$(114,856)** | **-11.3%** |
| **PUBLIC SAFETY** | | | | | | | |
| C - Police | | | | | | | |
| Personal Services | $ 11,796,650 | $ 11,839,702 | $ 10,892,374 | $ 11,659,191 | $ 11,625,877 | $(213,825) | (1.8%) |
| All Other Expenses | $ 510,294 | $ 522,294 | $ 435,392 | $ 545,780 | $ 543,240 | $ 20,946 | 4.0% |
| Departmental Equipment | $ 338,465 | $ 338,465 | $ 313,020 | $ 389,108 | $ 389,108 | $ 50,643 | 15.0% |
| **Police Total Budget Request** | **$ 12,645,409** | **$ 12,700,461** | **$ 11,640,786** | **$ 12,594,079** | **$ 12,558,225** | **$(142,236)** | **(1.1%)** |
| C - Fire | | | | | | | |
| Personal Services | $ 12,453,761 | $ 12,690,893 | $ 11,759,772 | $ 13,151,449 | $ 13,119,107 | $ 428,214 | 3.4% |
| All Other Expenses | $ 357,906 | $ 442,563 | $ 364,136 | $ 392,676 | $ 388,660 | $(53,903) | (12.2%) |
| Departmental Equipment | $ 152,200 | $ 152,200 | $ 110,015 | $ 137,962 | $ 123,962 | $(28,238) | (18.6%) |
| **Fire Total Budget Request** | **$ 12,963,867** | **$ 13,285,656** | **$ 12,233,923** | **$ 13,682,087** | **$ 13,631,729** | **$ 346,073** | **2.6%** |
| C - Emergency Management | | | | | | | |
| All Other Expenses | $ 69,900 | $ 69,900 | $ 1,440 | $ 69,900 | $ 58,400 | $(11,500) | (16.5%) |
| Departmental Equipment | $ - | $ - | $ - | $ - | $ - | $ - | - % |
| **Emergency Management Total Budget Request** | **$ 69,900** | **$ 69,900** | **$ 1,440** | **$ 69,900** | **$ 58,400** | **$(11,500)** | **(16.5%)** |
| C - Parking Enforcement | | | | | | | |
| Personal Services | $ - | $ - | $ - | $ - | $ - | $ - | - % |
| **Parking Enforcement Total Budget Request** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **- %** |
| **Public Safety Department Total** | **$ 25,679,176** | **$ 26,056,017** | **$ 23,876,149** | **$ 26,346,066** | **$ 26,248,354** | **$ 192,337** | **0.7%** |
| **MARINE & ENVIRONMENTAL AFFAIRS** | | | | | | | |
| C - Animal Control | | | | | | | |
| Personal Services | $ 153,921 | $ 159,806 | $ 160,105 | $ 155,066 | $ 155,066 | $(4,740) | (3.0%) |
| All Other Expenses | $ 6,800 | $ 6,800 | $ 5,101 | $ 6,800 | $ 6,800 | $ - | - % |
| Departmental Equipment | $ - | $ - | $ - | $ - | $ - | $ - | - % |
| **Animal Control Total Budget Request** | **$ 160,721** | **$ 166,606** | **$ 165,205** | **$ 161,866** | **$ 161,866** | **$(4,740)** | **(2.8%)** |
| C - Harbor Master | | | | | | | |
| Personal Services | $ 429,713 | $ 441,018 | $ 334,254 | $ 385,869 | $ 385,269 | $(55,749) | (12.6%) |
| All Other Expenses | $ 41,500 | $ 41,500 | $ 34,121 | $ 41,500 | $ 40,600 | $(900) | (2.2%) |
| Fuel & Utilities | $ - | $ - | $ - | $ 19,000 | $ 19,000 | $ 19,000 | - % |
| Departmental Equipment | $ 12,000 | $ 12,000 | $ 3,795 | $ 52,000 | $ 52,000 | $ 40,000 | 333.3% |
| **Harbor Master Total Budget Request** | **$ 483,213** | **$ 494,518** | **$ 372,169** | **$ 498,369** | **$ 496,869** | **$ 2,351** | **0.5%** |

**TOWN FUNDS**

| ACCOUNT INFORMATION | 2020 Original Budget | 2020 Revised Budget | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|
| C - Natural Resources | | | | | | | |
| Personal Services | $ 475,193 | $ 497,716 | $ 486,689 | $ 497,140 | $ 497,140 | $(576) | (0.1%) |
| All Other Expenses | $ 83,000 | $ 83,000 | $ 59,892 | $ 84,420 | $ 83,000 | $ - | - % |
| Departmental Equipment | $ - | $ - | $ - | $ - | $ - | $ - | - % |
| **Natural Resources Total Budget Request** | **$ 558,193** | **$ 580,716** | **$ 546,581** | **$ 581,560** | **$ 580,140** | **$(576)** | **(0.1%)** |
| **Marine & Environmental Affairs Department Total** | **$ 1,202,127** | **$ 1,241,840** | **$ 1,083,956** | **$ 1,241,795** | **$ 1,238,875** | **$(2,965)** | **-0.2%** |
| **PUBLIC WORKS** | | | | | | | |
| D - DPW Engineering | | | | | | | |
| Personal Services | $ 522,888 | $ 547,715 | $ 532,443 | $ 526,455 | $ 488,011 | $(59,704) | (10.9%) |
| All Other Expenses | $ 83,863 | $ 83,863 | $ 79,255 | $ 83,863 | $ 83,263 | $(600) | (0.7%) |
| Departmental Equipment | $ - | $ - | $ - | $ - | $ - | $ - | - % |
| **DPW Engineering Total Budget Request** | **$ 606,751** | **$ 631,578** | **$ 611,698** | **$ 610,318** | **$ 571,274** | **$(60,304)** | **(9.5%)** |
| D - DPW Highway | | | | | | | |
| Personal Services | $ 1,830,613 | $ 1,924,171 | $ 1,700,937 | $ 1,918,833 | $ 1,830,870 | $(93,301) | (4.8%) |
| All Other Expenses | $ 225,570 | $ 225,570 | $ 192,743 | $ 235,570 | $ 209,320 | $(16,250) | (7.2%) |
| Fuel & Utilities | $ - | $ - | $ - | $ 36,180 | $ 36,180 | $ 36,180 | - % |
| Departmental Equipment | $ 52,477 | $ 52,477 | $ 51,178 | $ 39,251 | $ 39,251 | $(13,226) | (25.2%) |
| **DPW Highway Total Budget Request** | **$ 2,108,660** | **$ 2,202,218** | **$ 1,944,858** | **$ 2,229,834** | **$ 2,115,621** | **$(86,597)** | **(3.9%)** |
| D - DPW Administration | | | | | | | |
| Personal Services | $ 493,263 | $ 510,084 | $ 510,226 | $ 532,298 | $ 621,298 | $ 111,214 | 21.8% |
| All Other Expenses | $ 15,876 | $ 15,876 | $ 11,986 | $ 36,131 | $ 15,131 | $(745) | (4.7%) |
| Departmental Equipment | $ - | $ - | $ - | $ - | $ - | $ - | - % |
| **DPW Administration Total Budget Request** | **$ 509,139** | **$ 525,960** | **$ 522,212** | **$ 568,429** | **$ 636,429** | **$ 110,469** | **21.0%** |
| D - Building Maintenance | | | | | | | |
| Personal Services | $ 873,095 | $ 729,730 | $ 705,557 | $ 1,098,647 | $ 827,903 | $ 98,173 | 13.5% |
| All Other Expenses | $ 661,538 | $ 1,360,899 | $ 937,478 | $ 947,272 | $ 946,772 | $(414,127) | (30.4%) |
| Fuel & Utilities | $ - | $ - | $ - | $ 1,370,200 | $ 1,370,200 | $ 1,370,200 | - % |
| Departmental Equipment | $ - | $ - | $ - | $ - | $ - | $ - | - % |
| **Building Maintenance Total Budget Request** | **$ 1,534,633** | **$ 2,090,629** | **$ 1,643,035** | **$ 3,416,119** | **$ 3,144,875** | **$ 1,054,246** | **50.4%** |
| D - Fleet Maintenance | | | | | | | |
| Personal Services | $ 385,239 | $ 405,363 | $ 369,199 | $ 411,807 | $ 411,807 | $ 6,444 | 1.6% |
| All Other Expenses | $ 458,090 | $ 458,090 | $ 420,364 | $ 458,090 | $ 457,090 | $(1,000) | (0.2%) |
| Fuel & Utilities | $ - | $ - | $ - | $ 560,700 | $ 560,700 | $ 560,700 | - % |
| Departmental Equipment | $ 12,081 | $ 12,081 | $ 11,615 | $ 27,223 | $ 27,223 | $ 15,142 | 125.3% |
| **Fleet Maintenance Total Budget Request** | **$ 855,410** | **$ 875,534** | **$ 801,178** | **$ 1,457,820** | **$ 1,456,820** | **$ 581,286** | **66.4%** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | 2020 Original Budget | 2020 Revised Budget | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|
| D - Solid Waste | | | | | | | |
| Personal Services | $ 64,063 | $ 66,231 | $ 60,456 | $ 66,691 | $ 66,691 | $ 460 | 0.7% |
| All Other Expenses | $ 169,645 | $ 169,645 | $ 135,240 | $ 171,415 | $ 178,770 | $ 9,125 | 5.4% |
| **Solid Waste Total Budget Request** | **$ 233,708** | **$ 235,876** | **$ 195,695** | **$ 238,106** | **$ 245,461** | **$ 9,585** | **4.1%** |
| D - Crematory | | | | | | | |
| Personal Services | $ 129,987 | $ 149,209 | $ 133,639 | $ 135,212 | $ 135,212 | $(13,997) | (9.4%) |
| All Other Expenses | $ 34,600 | $ 34,600 | $ 25,570 | $ 44,600 | $ 43,600 | $ 9,000 | 26.0% |
| Departmental Equipment | $ - | $ - | $ - | $ - | $ - | $ - | - % |
| **Crematory Total Budget Request** | **$ 164,587** | **$ 183,809** | **$ 159,209** | **$ 179,812** | **$ 178,812** | **$(4,997)** | **(2.7%)** |
| D - Cemetery | | | | | | | |
| Personal Services | $ 349,327 | $ 377,724 | $ 345,194 | $ 432,625 | $ 388,024 | $ 10,300 | 2.7% |
| All Other Expenses | $ 68,831 | $ 68,831 | $ 29,141 | $ 82,831 | $ 82,831 | $ 14,000 | 20.3% |
| Departmental Equipment | $ 14,161 | $ 14,161 | $ 14,161 | $ 10,217 | $ 10,217 | $(3,944) | (27.9%) |
| **Cemetery Total Budget Request** | **$ 432,319** | **$ 460,716** | **$ 388,496** | **$ 525,673** | **$ 481,072** | **$ 20,356** | **4.4%** |
| D - Parks And Forestry | | | | | | | |
| Personal Services | $ 1,004,878 | $ 1,020,611 | $ 917,799 | $ 1,023,488 | $ 1,023,488 | $ 2,877 | 0.3% |
| All Other Expenses | $ 246,809 | $ 246,809 | $ 203,675 | $ 258,030 | $ 257,008 | $ 10,199 | 4.1% |
| Departmental Equipment | $ 2,085 | $ 2,085 | $ - | $ - | $ - | $(2,085) | (100.0%) |
| **Parks And Forestry Total Budget Request** | **$ 1,253,772** | **$ 1,269,505** | **$ 1,121,474** | **$ 1,281,518** | **$ 1,280,496** | **$ 10,991** | **0.9%** |
| **Public Works Department Total** | **$ 7,698,979** | **$ 8,475,824** | **$ 7,387,854** | **$ 10,507,629** | **$ 10,110,860** | **$ 1,635,036** | **19.3%** |
| **Total Total Budget School & Town** | **$ 146,750,759** | **$ 148,459,383** | **$ 139,921,477** | **$ 154,690,554** | **$ 151,929,772** | **$ 3,470,389** | **2.3%** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



### TOWN FUNDS

| ACCOUNT INFORMATION | 2020 Original Budget | 2020 Revised Budget | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|
| **FIXED COSTS SCHOOL & TOWN** | | | | | | | |
| B - Salary Reserve Account | $ 1,464,000 | $ 774,298 | $ 333,022 | 1,759,200 | 1,749,200 | $ 974,902 | 125.9% |
| D - Fuel and Utilities | $ 1,745,230 | $ 1,881,730 | $ 1,637,082 | - | - | $(1,881,730) | (100.0%) |
| B - Finance Committee Reserve Account | $ 150,000 | $ 13,678 | $ - | 150,000 | 150,000 | $ 136,322 | 996.7% |
| B - Tax Title Foreclosures | $ 300,000 | $ 300,000 | $ 95,936 | 296,000 | 296,000 | $(4,000) | (1.3%) |
| F - Medicaid Program | $ 278,379 | $ 278,379 | $ 263,725 | 311,070 | 311,070 | $ 32,691 | 11.7% |
| F - Out of District Transportation | $ 32,400 | $ 32,400 | $ 21,488 | 33,120 | 33,120 | $ 720 | 2.2% |
| D - Snow & Ice Removal | $ 604,250 | $ 604,250 | $ 438,647 | 629,250 | 604,250 | $ - | - % |
| A - Member Benefits | $ 7,690,418 | $ 7,652,418 | $ 7,266,769 | 8,031,553 | 7,796,161 | $ 143,743 | 1.9% |
| B - Pensions | $ 14,288,734 | $ 14,288,734 | $ 14,287,734 | 15,498,095 | 15,453,678 | $ 1,164,944 | 8.2% |
| B - Unemployment Compensation | $ 125,000 | $ 125,000 | $ 125,000 | 125,000 | 225,000 | $ 100,000 | 80.0% |
| B - Member Insurance | $ 35,459,140 | $ 35,459,140 | $ 34,681,754 | 38,094,608 | 36,938,871 | $ 1,479,731 | 4.2% |
| B - OPEB Trust Funding | $ 1,016,568 | $ 1,016,568 | $ 1,016,568 | 1,047,066 | 500,000 | $(516,568) | (50.8%) |
| B - Compensated Absences | $ 125,000 | $ 125,000 | $ 125,000 | 125,000 | 125,000 | $ - | - % |
| A - All Town Insurance | $ 1,367,311 | $ 1,317,311 | $ 1,272,575 | 1,446,879 | 1,570,917 | $ 253,606 | 19.3% |
| **Total Total Fixed Costs Budget School & Town** | **$ 64,646,430** | **$ 63,868,906** | **$ 61,565,301** | **$ 67,546,841** | **$ 65,753,267** | **$ 1,884,361** | **3.0%** |
| **COMMUNITY DEBT SCHOOL & TOWN** | | | | | | | |
| B - Principal | $ 10,733,742 | $ 10,712,408 | $ 10,764,965 | 9,529,594 | 9,534,394 | $(1,178,014) | (11.0%) |
| B - Interest | $ 6,973,640 | $ 6,989,163 | $ 6,935,588 | 6,556,419 | 6,556,419 | $(432,744) | (6.2%) |
| B - Temporary Interest | $ 546,598 | $ 365,644 | $ 81,544 | 630,753 | 306,353 | $(59,291) | (16.2%) |
| B - Miscellaneous Interest | $ 5,000 | $ 5,000 | $ 539 | 5,000 | 5,000 | $ - | - % |
| B - Bond Issuance | $ 25,000 | $ 25,000 | $ 2,500 | 25,000 | 25,000 | $ - | - % |
| **Total Total Debt Budget** | **$ 18,283,980** | **$ 18,097,215** | **$ 17,785,136** | **$ 16,746,766** | **$ 16,427,166** | **$(1,670,049)** | **(9.2%)** |
| **TOTAL GENERAL FUND** | **$ 229,681,169** | **$ 230,425,504** | **$ 219,271,913** | **$ 238,984,161** | **$ 234,110,205** | **$ 3,684,701** | **1.6%** |

# TOWN OF PLYMOUTH
# PRELIMINARY BUDGET REPORT BY OBJECT
# FY2021 - Projection 22105

## AIRPORT FUND

| ACCOUNT INFORMATION | 2020 Original Budget | 2020 Revised Budget | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|
| **ENTERPRISE FUNDS** | | | | | | | |
| G - Personal Services | $ 557,174 | $ 557,174 | $ 535,302 | $ 580,304 | $ 509,346 | $(47,828) | (8.6%) |
| G - All Other Expenses | $ 2,037,975 | $ 2,037,975 | $ 1,272,783 | $ 2,046,075 | $ 2,045,075 | $ 7,100 | 0.3% |
| G - Airport Enterprise Debt | $ 43,400 | $ 43,400 | $ 43,400 | $ 42,150 | $ 42,150 | $(1,250) | (2.9%) |
| G - Departmental Equipment | $ - | $ - | $ - | $ - | $ - | $ - | - % |
| G - Transfer to OPEB Trust | $ 3,627 | $ 3,627 | $ 3,627 | $ 3,735 | $ 3,735 | $ 108 | 3.0% |
| **Total Airport Budget** | **$ 2,642,176** | **$ 2,642,176** | **$ 1,855,112** | **$ 2,672,264** | **$ 2,600,306** | **$(41,870)** | **(1.6%)** |
| G - Personal Services | $ 446,520 | $ 446,520 | $ 299,984 | $ 412,793 | $ 320,913 | $(125,607) | (28.1%) |
| G - Other Expenditures | $ 2,282,337 | $ 2,282,337 | $ 2,075,172 | $ 4,585,207 | $ 4,585,207 | $ 2,302,870 | 100.9% |
| G - Departmental Equipment | $ 13,800 | $ 13,800 | $ 13,792 | $ 11,124 | $ 11,124 | $(2,676) | (19.4%) |
| G - Sewer Enterprise Debt | $ 4,555,471 | $ 4,377,071 | $ 3,632,960 | $ 3,847,726 | $ 3,778,232 | $(598,839) | (13.7%) |
| G - Transfer to OPEB Trust | $ 2,490 | $ 2,490 | $ 2,490 | $ 2,565 | $ 2,565 | $ 75 | 3.0% |
| **Total Sewer Budget** | **$ 7,300,618** | **$ 7,122,218** | **$ 6,024,397** | **$ 8,859,415** | **$ 8,698,041** | **$ 1,575,824** | **22.1%** |
| G - Personal Services | $ 1,252,386 | $ 1,252,386 | $ 1,177,622 | $ 1,383,824 | $ 1,359,532 | $ 107,146 | 8.6% |
| G - Other Expenditures | $ 1,281,123 | $ 1,281,123 | $ 1,066,259 | $ 1,281,123 | $ 1,281,123 | $ - | - % |
| G - Departmental Equipment | $ - | $ - | $ - | $ - | $ - | $ - | - % |
| G - Water Enterprise Debt | $ 2,383,012 | $ 2,249,623 | $ 2,220,667 | $ 2,234,664 | $ 2,156,033 | $(93,590) | (4.2%) |
| G - Transfer to OPEB Trust | $ 15,700 | $ 15,700 | $ 15,700 | $ 16,171 | $ 16,171 | $ 471 | 3.0% |
| **Total Water Budget** | **$ 4,932,221** | **$ 4,798,832** | **$ 4,480,249** | **$ 4,915,782** | **$ 4,812,859** | **$ 14,027** | **0.3%** |
| G - Personal Services | $ 233,364 | $ 233,364 | $ 204,601 | $ 246,705 | $ 246,705 | $ 13,341 | 5.7% |
| G - Other Expenditures | $ 426,853 | $ 426,853 | $ 423,414 | $ 366,787 | $ 465,630 | $ 38,777 | 9.1% |
| G - Solid Waste Enterprise Debt | $ - | $ - | $ - | $ 4,800 | $ - | $ - | - % |
| B - Reserve Fund | $ - | $ - | $ - | $ - | $ - | $ - | - % |
| G - Transfer to OPEB Trust | $ 2,948 | $ 2,948 | $ 2,948 | $ 3,037 | $ 3,037 | $ 89 | 3.0% |
| **Total Solid Waste Budget** | **$ 663,165** | **$ 663,165** | **$ 630,963** | **$ 621,329** | **$ 715,372** | **$ 52,207** | **7.9%** |
| G - Other Expenditures | $ 1,635,000 | $ 1,635,000 | $ 1,463,412 | $ 1,635,000 | $ 1,635,000 | $ - | - % |
| G - Departmental Equipment | $ 50,000 | $ 50,000 | $ - | $ 50,000 | $ 50,000 | $ - | - % |
| **Total Cable Budget** | **$ 1,685,000** | **$ 1,685,000** | **$ 1,463,412** | **$ 1,685,000** | **$ 1,685,000** | **$ -** | **- %** |
| **TOTAL ENTERPRISE FUNDS** | **$ 17,223,180** | **$ 16,911,390** | **$ 14,454,133** | **$ 18,753,790** | **$ 18,511,578** | **$ 1,600,188** | **9.5%** |
| **TOTAL FY2021 BUDGET** | **$ 246,904,349** | **$ 247,336,894** | **$ 233,726,046** | **$ 257,737,951** | **$ 252,621,783** | **$ 5,284,889** | **3.1%** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



## AIRPORT FUND

| ACCOUNT INFORMATION | 2020 Original Budget | 2020 Revised Budget | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|
| **INDIRECT COSTS** | | | | | | | |
| G - Airport Fund - Indirect Cost | $ 217,196 | $ 217,196 | $ 217,196 | $ - | $ 207,251 | $(9,945) | (4.6%) |
| G - Sewer Fund - Indirect Cost | $ 402,599 | $ 402,599 | $ 402,599 | $ - | $ 444,606 | $ 42,007 | 10.4% |
| G - Water Fund - Indirect Cost | $ 1,283,026 | $ 1,283,026 | $ 1,283,026 | $ - | $ 1,352,886 | $ 69,860 | 5.4% |
| G - Solid Waste Fund - Indirect Cost | $ 243,697 | $ 243,697 | $ 243,697 | $ - | $ 265,131 | $ 21,434 | 8.8% |
| **Total Indirect Costs** | **$ 2,146,518** | **$ 2,146,518** | **$ 2,146,518** | **$ -** | **$ 2,269,874** | **$ 123,356** | **5.7%** |

**Town of Plymouth**
**General Fund Budget**
**Fiscal 2021 - Sources Uses - COVID19 Update**



## GENERAL FUND REVENUES

| | Final 2019 Budget | Final 2020 Budget | 2021 April Budget | COVID19 Effects on Budget | New 2021 Budget | Dollar Change over Prior Year | % Change over Prior Year |
|---|---|---|---|---|---|---|---|
| **Property Taxes** | | | | | | | |
| Prior Year Tax Levy Limit | 162,811,487 | 170,642,498 | 179,459,232 | | 179,459,232 | | |
| Amended Prior Year New Growth | | | | | 0 | | |
| 2.5% Allowance | 4,070,287 | 4,266,062 | 4,486,481 | | 4,486,481 | | |
| New Growth | 3,760,724 | 4,550,672 | 3,000,000 | | 3,000,000 | | |
| Operational Override | | | | | 0 | | |
| **Levy Limit** | **170,642,498** | **179,459,232** | **186,945,713** | **0** | **186,945,713** | | |
| Debt Exclusion | 7,985,660 | 8,066,208 | 7,841,843 | | 7,841,843 | | |
| Other | | | | | | | |
| **Maximum Allowable Levy Limit** | **178,628,158** | **187,525,440** | **194,787,556** | **0** | **194,787,556** | | |
| Unused Levy Capacity | (3,870,663) | (4,062,141) | (2,746,422) | 938,050 | (1,808,372) | | |
| **Total Property Taxes Raised** | **174,757,495** | **183,463,299** | **192,041,134** | **938,050** | **192,979,184** | **9,515,885** | **5.19%** |
| **Tax Rate** | **$16.54** | **$16.35** | **$17.11** | **$0.08** | **$17.20** | **0.85** | **5.19%** |
| **Values** | **10,565,749,378** | **11,220,996,817** | **11,220,996,817** | **11,220,996,817** | **11,220,996,817** | **NO Change in Value** | |
| **State Aid - Cherry Sheet** | | | | | | | |
| Chapter 70 | 26,128,197 | 26,369,547 | 26,369,547 | (2,900,650) | 23,468,897 | | |
| Charter School Reimbursement | 1,584,062 | 1,251,323 | 1,251,323 | (137,645) | 1,113,678 | | |
| School Lunch | | | 0 | | 0 | | |
| Lottery | | | 0 | | 0 | | |
| Hold Harmless Lottery | | | 0 | | 0 | | |
| **General Municipal Aid** | 4,051,514 | 4,160,905 | 4,160,905 | (457,700) | 3,703,205 | | |
| **Police Career Incentive** | | | 0 | | 0 | | |
| Veterans Benefits | 426,793 | 439,380 | 439,380 | | 439,380 | | |
| Exemptions - Vets, Blind | | | 0 | | 0 | | |
| Exemptions - Elderly | | | 0 | | 0 | | |
| **Exemption Reimbursement Total** | 355,731 | 373,700 | 373,700 | | 373,700 | | |
| State Owned Land | 611,177 | 698,033 | 698,033 | | 698,033 | | |
| Public Libraries | 65,246 | 68,994 | 68,994 | | 68,994 | | |
| **Total** | **33,222,720** | **33,361,882** | **33,361,882** | **(3,495,995)** | **29,865,887** | **(3,495,995)** | **-10.48%** |
| **State Aid - MSBA** | | | | | | | |
| School Construction Reimbursement | 1,636,804 | 1,636,804 | 657,278 | | 657,278 | | |
| **Total** | **1,636,804** | **1,636,804** | **657,278** | **0** | **657,278** | **(979,526)** | **-59.84%** |
| **Local Receipts** | | | | | | | |
| Motor Vehicle Excise | 8,524,668 | 8,652,538 | 8,782,326 | (600,804) | 8,181,522 | | |
| Other Excise | 964,338 | 920,000 | 925,000 | (185,000) | 740,000 | | |
| Penalties & Interest | 814,232 | 910,000 | 920,000 | | 920,000 | | |
| Payments in Lieu | 84,900 | 75,000 | 76,000 | | 76,000 | | |
| Fees | 574,600 | 690,000 | 690,000 | (69,000) | 621,000 | | |
| Rentals | 851,000 | 865,000 | 870,000 | | 870,000 | | |
| Departmental Revenue - Recreation | 114,100 | 175,000 | 177,000 | (17,700) | 159,300 | | |
| Departmental Revenue - School Medicaid | 985,300 | 435,000 | 435,000 | | 435,000 | | |
| Departmental Revenue - Cemetery | 67,700 | 80,000 | 81,000 | | 81,000 | | |
| Departmental Revenue - Crematory | 198,400 | 245,000 | 250,000 | | 250,000 | | |
| Other Dept Revenue | 350,500 | 450,000 | 480,000 | (48,000) | 432,000 | | |
| Licenses & Permits | 2,855,675 | 3,000,000 | 3,200,000 | (640,000) | 2,560,000 | | |
| Fines & Forfeits | 305,000 | 350,000 | 350,000 | | 350,000 | | |
| Miscellaneous - Medicare D / Fringe Reimb | 1,146,271 | 1,275,000 | 1,300,000 | (143,000) | 1,157,000 | | |
| PGDC Parking Deck Reimbursement for Debt | 0 | 158,208 | 158,800 | | 158,800 | | |
| Investment Income | 455,991 | 745,000 | 902,000 | (674,552) | 227,448 | | |
| **Total** | **18,292,675** | **19,025,747** | **19,597,126** | **(2,378,056)** | **17,219,070** | **(1,806,677)** | **-9.50%** |
| **Other Sources** | | | | | | | |
| Sewer Fund Indirect Costs | 398,248 | 402,599 | 464,234 | (19,628) | 444,606 | | |
| Water Fund Indirect Costs | 1,279,338 | 1,283,026 | 1,352,886 | | 1,352,886 | | |
| Airport Indirect Costs | 206,853 | 217,196 | 223,712 | (16,461) | 207,251 | | |
| Solid Waste Fund Indirect Costs | 204,099 | 243,697 | 265,131 | | 265,131 | | |
| **Total** | **2,088,538** | **2,146,517** | **2,305,963** | **(36,089)** | **2,269,874** | **123,357** | **5.75%** |

Lynne A. Barrett
Director of Finance

7/17/2020

**Town of Plymouth**
**General Fund Budget**
**Fiscal 2021 - Sources Uses - COVID19 Update**

| | Final 2019 Budget | Final 2020 Budget | *2021 April Budget* | *COVID19 Effects on Budget* | *New 2021 Budget* | *Dollar Change over Prior Year* | *% Change over Prior Year* |
|---|---|---|---|---|---|---|---|
| **Available Funds** | | | | | | | |
| Title V Loan Program - Debt Service - Art 7 | 159,717 | 160,170 | *163,033* | | *163,033* | | |
| Title V Loan Program - Administration - Art 7 | 30,723 | 31,491 | *29,492* | | *29,492* | | |
| State Boat Ramp Revolving - Art 7 | 11,382 | 11,177 | *12,932* | | *12,932* | | |
| Recreation Revolving - Art 7 | 36,624 | 32,496 | *31,866* | | *31,866* | | |
| Memorial Hall Revolving - Art 7 | 10,705 | 11,462 | *27,761* | | *27,761* | | |
| Plymouth Beach Revolving - Art 7 | 10,153 | 10,154 | *11,592* | | *11,592* | | |
| Fire Safety & Prevention Revolving - Art 7 | 5,924 | 5,947 | *6,287* | | *6,287* | | |
| Fire Alarm Maint Revolving - Art 7 | 10,112 | 10,151 | *10,731* | | *10,731* | | |
| Cemetery Perpetual Care Art 7 | 37,186 | 22,511 | *35,000* | | *35,000* | | |
| Municipal Waterways - Article 7 | 130,000 | 130,000 | *142,000* | | *142,000* | | |
| Municipal Waterways - Article 7 - Debt | 81,513 | 84,763 | *82,763* | | *82,763* | | |
| Cemetery Perpetual Care - Article 8 | | 0 | | | *0* | | |
| Municipal Waterways - Art 8 & 9 | 14,000 | 0 | | | *0* | | |
| Fire Prevention Revolving - Art 8 | 74,400 | 0 | | | *0* | | |
| Projects Funds less than $50,000 for Debt Service | 13,766 | 0 | *5,307* | *1* | *5,308* | | |
| Pavement Management Debt Fund | 104,709 | 576,199 | *566,500* | *48,231* | *614,731* | | |
| Meals Tax for Town Hall Project | 1,796,094 | 1,792,844 | *1,798,344* | | *1,798,344* | | |
| Premium for Debt Exclusion | 178,582 | 168,550 | *158,517* | | *158,517* | | |
| Free Cash for Stabilization & OPEB Fund | 500,000 | 1,028,000 | *500,000* | | *500,000* | | |
| **Total** | **$3,205,590** | **$4,075,915** | ***3,582,124*** | ***48,232*** | ***3,630,356*** | ***(445,559)*** | ***-10.93%*** |
| **Grand Total** | **$233,203,822** | **$243,710,164** | ***251,545,507*** | ***(4,923,858)*** | ***246,621,649*** | ***2,911,485*** | ***1.19%*** |
| | | | | | | | |
| **GENERAL FUND EXPENSES** | | | | | | | |
| **Operating Budgets** | | | | | | | |
| Administrative Services | 2,787,422 | 2,786,409 | *3,065,021* | *(118,660)* | *2,946,361* | *159,952* | *5.74%* |
| Department of Finance | 3,373,861 | 3,412,949 | *3,785,040* | *(263,032)* | *3,522,008* | *109,059* | *3.20%* |
| Department of Community Resources | 3,643,959 | 3,665,866 | *3,896,793* | *(206,899)* | *3,689,894* | *24,028* | *0.66%* |
| Department of Inspectional Services | 1,044,517 | 1,100,456 | *1,121,421* | *(27,934)* | *1,093,487* | *(6,969)* | *-0.63%* |
| Department of Planning & Development | 904,273 | 984,612 | *1,034,990* | *(137,720)* | *897,270* | *(87,342)* | *-8.87%* |
| Department of Public Safety | 24,672,731 | 25,705,776 | *26,332,066* | *(83,712)* | *26,248,354* | *542,578* | *2.11%* |
| Depertment of Marine & Environmental Affairs | 1,113,686 | 1,202,127 | *1,241,795* | *(2,920)* | *1,238,875* | *36,748* | *3.06%* |
| Department of Public Works | 7,530,136 | 8,131,979 | *10,551,629* | *(440,769)* | *10,110,860* | *1,978,881* | *24.33%* |
| Fixed Costs | 61,010,555 | 65,121,430 | *66,464,618* | *(711,351)* | *65,753,267* | *631,837* | *0.97%* |
| Debt Service | 16,856,664 | 18,097,215 | *16,751,566* | *(324,400)* | *16,427,166* | *(1,670,049)* | *-9.23%* |
| School | 97,034,575 | 100,220,185 | *104,082,663* | *(1,900,000)* | *102,182,663* | *1,962,478* | *1.96%* |
| **Total** | **219,972,379** | **230,429,004** | ***238,327,602*** | ***(4,217,397)*** | ***234,110,205*** | ***3,681,201*** | ***1.60%*** |
| **General Articles** | | | | | | | |
| Article 8 Dept Equip & Art 9 | 0 | | | | *0* | | |
| Public & Private Gravel Roads | 0 | 1,000,000 | | | *0* | | |
| Other Articles | 0 | | | | *0* | | |
| Unpaid Bills | 0 | | | | *0* | | |
| **Total** | **$0** | **$1,000,000** | ***0*** | ***0*** | ***0*** | ***(1,000,000)*** | ***-100.00%*** |
| **Off-Budget Expenditures** | | | | | | | |
| Cherry Sheet Assessments | 10,102,022 | 10,704,238 | *11,239,450* | | *11,239,450* | | |
| Cherry Sheet Offsets | 65,246 | 68,994 | *68,994* | | *68,994* | | |
| Court Judgments | 37,100 | 45,175 | *0* | *3,000* | *3,000* | | |
| Appropriation Deficits - Snow & Ice | 636,653 | 304,873 | *709,461* | *(709,461)* | *0* | | |
| Appropriation Deficits - Other (Ch44,S31) | 1,249,485 | 21,500 | *0* | | *0* | | |
| Overlay Reserve | 1,140,937 | 1,136,379 | *1,200,000* | | *1,200,000* | | |
| **Total** | **$13,231,443** | **$12,281,160** | ***13,217,905*** | ***(706,461)*** | ***12,511,444*** | ***230,284*** | ***1.88%*** |
| | | | | | | | |
| **Total** | **$233,203,822** | **$243,710,164** | ***$251,545,507*** | ***($4,923,858)*** | ***$246,621,649*** | ***2,911,485*** | ***1.19%*** |
| **Revenues Over (Under) Expenditures** | **$0** | **($0.00)** | ***$0*** | ***($0)*** | ***$0*** | | |
| **Debt Service as % Budget** | **7.66%** | **7.85%** | **7.03%** | **7.69%** | **7.02%** | | |

Lynne A. Barrett
Director of Finance

**Town of Plymouth**
**Property Taxes History**

| Fiscal Year | Calculated 21/2 Levy Limt Increase | New Growth | Debt Exclusion | Excess Levy Capacity | Increase (Decrease) in Excess Levy Capacity | Property Tax Revenue in Millions | $ Incease over Prior Year | % Increase (Decrease) over Prior Year | Tax Rate | % Increase (Decrease) over Prior Year | Assessed Value In Billions | % Increase (Decrease) over Prior Year |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 2001 | 1,883,115 | 1,460,963 | 759,211 | 4,270,372 | | 75.16 | | | 16.30 | | 4.61 | |
| 2002 | 1,966,716 | 1,532,811 | 773,561 | 6,548,225 | 2,277,853 | 76.39 | 1.24 | 1.64% | 14.26 | -12.52% | 5.36 | 16.19% |
| 2003 | 2,054,205 | 1,407,758 | 743,646 | 7,670,681 | 1,122,456 | 78.70 | 2.31 | 3.02% | 12.30 | -13.74% | 6.40 | 19.44% |
| 2004 | 2,140,754 | 1,447,407 | 716,657 | 3,330,561 | (4,340,120) | 86.59 | 7.88 | 10.02% | 11.81 | -3.98% | 7.33 | 14.58% |
| 2005 | 2,230,458 | 2,063,326 | 505,352 | 6,491,232 | 3,160,671 | 87.53 | 0.94 | 1.08% | 10.43 | -11.69% | 8.39 | 14.46% |
| 2006 | 2,337,802 | 3,390,352 | 425,107 | 6,195,848 | (295,384) | 93.47 | 5.94 | 6.79% | 9.88 | -5.27% | 9.46 | 12.74% |
| 2007 | 2,481,006 | 3,061,165 | 357,434 | 8,497,252 | 2,301,404 | 96.64 | 3.17 | 3.39% | 9.71 | -1.72% | 9.95 | 5.20% |
| 2008 | 2,619,560 | 1,777,968 | | 8,286,759 | (210,493) | 100.89 | 4.25 | 4.40% | 10.33 | 6.39% | 9.77 | -1.87% |
| 2009 | 2,729,499 | 1,603,439 | | 7,029,898 | (1,256,861) | 106.48 | 5.59 | 5.54% | 11.07 | 7.16% | 9.62 | -1.51% |
| 2010 | 2,837,822 | 1,068,931 | 23,827 | 5,817,173 | (1,212,725) | 111.63 | 5.14 | 4.83% | 12.41 | 12.10% | 8.99 | -6.56% |
| 2011 | 2,935,491 | 1,299,472 | 70,128 | 6,587,421 | 770,248 | 115.14 | 3.51 | 3.15% | 13.04 | 5.08% | 8.83 | -1.76% |
| 2012 | 3,041,365 | 1,273,934 | 3,033,583 | 6,850,811 | 263,390 | 122.15 | 7.02 | 6.09% | 13.84 | 6.13% | 8.83 | -0.04% |
| 2013 | 3,149,247 | 1,238,810 | 3,068,996 | 9,152,556 | 2,301,745 | 124.27 | 2.12 | 1.74% | 14.43 | 4.26% | 8.61 | -2.42% |
| 2014 | 3,258,949 | 1,544,707 | 3,879,110 | 8,880,795 | (271,761) | 130.16 | 5.89 | 4.74% | 15.13 | 4.85% | 8.60 | -0.11% |
| 2015 | 3,379,040 | 3,461,708 | 3,835,775 | 7,394,248 | (1,486,547) | 138.44 | 8.28 | 6.36% | 15.54 | 2.71% | 8.91 | 3.56% |
| 2016 | 3,550,059 | 2,871,139 | 5,948,147 | 5,870,712 | (1,523,536) | 148.52 | 10.08 | 7.28% | 16.27 | 4.70% | 9.13 | 2.47% |
| 2017 | 3,710,589 | 3,289,658 | 5,975,823 | 4,273,743 | (1,596,969) | 157.13 | 8.61 | 5.79% | 16.58 | 1.91% | 9.48 | 3.82% |
| 2018 | 3,885,595 | 3,502,085 | 7,976,950 | 4,408,934 | 135,191 | 166.38 | 9.25 | 5.89% | 16.46 | -0.72% | 10.11 | 6.66% |
| 2019 | 4,070,287 | 3,760,724 | 7,985,660 | 3,870,663 | (538,270) | 174.76 | 8.38 | 5.04% | 16.54 | 0.49% | 10.57 | 4.53% |
| 2020 | 4,266,062 | 4,550,672 | 8,066,208 | 4,062,142 | 191,479 | 183.46 | 8.71 | 4.98% | 16.35 | -1.15% | 11.22 | 6.20% |
| ***2021 Est*** | ***$ 4,486,481*** | ***$ 3,000,000*** | ***$ 7,841,843*** | ***$ 1,808,372*** | ***$ (2,253,770)*** | ***$ 192.98*** | ***$ 9.52*** | ***5.19%*** | ***$ 17.20*** | ***3.99%*** | ***$ 11.22*** | ***0.00%*** |

Lynne A. Barrett
Director of Finance

7/17/2020

# Town of Plymouth
## State Aid Local Receipts - Historical Trends

| Description | 2020 | 2019 | 2018 | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 | 2009 | 2008 | 2007 | 2006 | 2005 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Veteran's Benefits | 470,952 | 443,358 | 487,240 | 489,240 | 584,382 | 620,724 | 646,769 | 590,344 | 624,956 | 550,677 | 493,267 | 372,566 | 207,628 | 143,952 | 187,609 | 181,309 |
| Exemptions | 58,232 | 473,648 | 374,202 | 328,681 | 303,568 | 283,949 | 73,292 | 285,182 | 274,498 | 250,333 | 244,821 | 236,435 | 229,333 | 293,566 | 144,969 | 123,947 |
| Police Career Incentive | | - | - | - | - | - | - | - | - | 34,568 | 64,190 | 331,647 | 333,714 | 342,137 | 351,000 | 335,946 |
| State Owned Land | 698,033 | 564,764 | 547,686 | 548,207 | 550,733 | 550,733 | 501,304 | 491,584 | 491,425 | 474,178 | 788,760 | 853,358 | 795,884 | 712,356 | 548,539 | 419,081 |
| Chapter 70 | 26,371,106 | 26,128,197 | 25,884,957 | 24,315,047 | 23,872,517 | 23,670,917 | 23,291,788 | 22,208,459 | 21,778,007 | 21,523,756 | 20,948,547 | 19,128,070 | 19,542,986 | 18,464,636 | 16,749,443 | 16,321,643 |
| Charter School Reimbursement | 1,141,480 | 1,411,008 | 432,007 | 929,189 | 984,100 | 1,051,423 | 1,471,448 | 1,246,742 | 1,066,193 | 608,002 | 720,912 | 774,315 | 723,104 | 856,271 | 738,945 | 490,312 |
| General Municipal Aid | 4,160,905 | 4,051,514 | 3,914,506 | 3,767,571 | 3,612,244 | 3,486,722 | 3,392,638 | 3,314,295 | 3,314,295 | 3,314,295 | 3,452,391 | 4,401,598 | 4,876,826 | 4,792,155 | 3,856,040 | 3,279,583 |
| **Total State Revenue** | **32,900,708** | **33,072,489** | **31,640,598** | **30,377,935** | **29,907,544** | **29,664,468** | **29,377,239** | **28,136,606** | **27,549,374** | **26,755,809** | **26,712,888** | **26,097,989** | **26,709,475** | **25,605,073** | **22,576,545** | **21,151,821** |
| Motor Vehicle Excise | 9,350,011 | 9,513,398 | 9,477,773 | 8,843,191 | 8,619,741 | 7,841,721 | 7,709,633 | 6,713,669 | 6,390,921 | 6,127,162 | 5,831,321 | 6,450,084 | 6,815,781 | 6,180,500 | 6,699,646 | 7,221,066 |
| Other Excise | 1,090,053 | 925,723 | 969,311 | 940,386 | 945,929 | 872,422 | 760,614 | 739,889 | 716,483 | 635,616 | 463,775 | 433,709 | 382,018 | 375,372 | 319,562 | 324,808 |
| Penalties/Interest on Taxes | 760,873 | 920,672 | 814,233 | 909,458 | 857,112 | 679,256 | 708,936 | 715,245 | 628,420 | 625,663 | 652,854 | 632,887 | 602,331 | 551,335 | 555,086 | 771,155 |
| Payment in Lieu of Taxes | 72,674 | 76,149 | 84,997 | 74,724 | 79,405 | 65,771 | 60,193 | 69,883 | 71,399 | 63,392 | 45,466 | 65,557 | 51,847 | 89,752 | 24,618 | 50,837 |
| Fees | 645,763 | 691,021 | 574,642 | 591,563 | 591,145 | 513,776 | 492,333 | 479,346 | 441,747 | 462,233 | 554,558 | 436,261 | 489,495 | 633,388 | 651,605 | 553,591 |
| Rental | 895,926 | 870,017 | 851,945 | 922,670 | 803,732 | 934,978 | 732,444 | 700,378 | 796,752 | 736,362 | 766,601 | 550,823 | 519,436 | 576,182 | 572,258 | 537,911 |
| Departmental Revenue - School | 532,239 | 737,567 | 985,380 | 1,134,303 | 876,135 | 793,652 | 843,727 | 635,293 | 430,597 | 681,181 | 1,175,084 | 1,118,024 | 1,449,207 | 1,018,037 | 1,334,266 | 1,292,334 |
| Departmental Revenue - Cemeteries | 77,325 | 81,250 | 67,750 | 73,875 | 80,625 | 76,970 | 89,425 | 79,825 | 69,750 | 74,050 | 91,410 | 84,925 | 91,900 | 61,925 | 67,800 | 48,500 |
| Departmental Revenue - Crematory | 267,702 | 250,562 | 198,425 | 201,397 | 212,923 | 378,439 | 343,779 | 345,335 | 305,825 | 298,500 | 271,950 | 8,500 | | | | |
| Departmental Revenue - Recreation | 228,798 | 177,882 | 114,181 | 132,434 | 170,063 | 138,756 | 137,950 | 129,173 | 104,224 | 88,783 | 47,331 | | 126,393 | 44,967 | 44,931 | 48,456 |
| Other Departmental Revenue | 483,676 | 483,018 | 351,512 | 370,191 | 433,969 | 331,141 | 314,121 | 409,417 | 358,414 | 298,318 | 243,736 | 217,249 | 206,346 | 138,823 | 181,945 | 176,227 |
| Licenses & Permits | 2,880,878 | 3,329,718 | 2,982,709 | 3,027,152 | 2,572,767 | 2,406,420 | 2,423,943 | 1,905,136 | 1,657,936 | 1,544,920 | 1,532,313 | 1,354,989 | 1,690,348 | 1,850,114 | 2,330,961 | 2,818,496 |
| Fines and Forfeits | 247,838 | 354,139 | 304,391 | 326,358 | 288,999 | 327,002 | 433,529 | 358,231 | 343,197 | 341,119 | 387,997 | 406,976 | 296,561 | 301,085 | 302,747 | 350,690 |
| Investment Income | 723,062 | 1,137,239 | 579,924 | 396,302 | 332,548 | 201,870 | 183,948 | 245,127 | 328,496 | 184,218 | 352,433 | 787,805 | 1,033,693 | 1,547,748 | 948,472 | 520,855 |
| Other Miscellaneous Income | 428,809 | 1,360,272 | 1,376,905 | 977,878 | 930,591 | 954,092 | 2,921,435 | 827,431 | 702,787 | 1,150,111 | 1,379,268 | 1,156,675 | 1,029,389 | 531,399 | 620,843 | 501,108 |
| **Total Local Revenue** | **18,685,627** | **20,908,627** | **19,734,079** | **18,921,884** | **17,795,683** | **16,516,265** | **18,156,011** | **14,353,378** | **13,346,948** | **13,311,628** | **13,796,097** | **13,704,464** | **14,784,745** | **13,900,627** | **14,654,740** | **15,216,034** |
| **Grand Total State & Local** | **51,586,335** | **53,981,116** | **51,374,677** | **49,299,819** | **47,703,227** | **46,180,733** | **47,533,250** | **42,489,984** | **40,896,322** | **40,067,437** | **40,508,985** | **39,802,453** | **41,494,220** | **39,505,700** | **37,231,285** | **36,367,855** |

Lynne A. Barrett
Director of Finance



7/17/2020

# TOWN OF PLYMOUTH - FY21 CAPITAL IMPROVEMENT PLAN REQUESTS PRIORITIZED BY THE CAPITAL IMPROVEMENTS COMMITTEE ON 1/22/20

| DEPT ACCOUNT | DEPT PRIORITY | DIV. PRIORITY | DEPARTMENT OR SPONSOR | PROJECT DESCRIPTION | COMPONENT COST | PROJECT COST | RANK | TOWN MANAGER RECOMMENDED PROJECT FUNDING | TAX LEVY | FREE CASH | TRANSFER BALANCES | AIRPORT FUND | SEWER FUND | WATER FUND | SOLID WASTE FUND | REVOLVING FUND | OTHER | DEBT |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 220 | 1 | | Fire Department | Firefighting Gear (New & Replacement) | | $155,261.00 | 1 | $155,261 | | 155,261 | | | | | | | | |
| 155 | 1 | | Information Technology | VM Ware Upgrade | | $160,000.00 | 2 | $160,000 | | 160,000 | | | | | | | | |
| 210 | 2 | | Police Department | Virtual LE Training System | | $114,341.00 | 3 | $114,341 | | 114,341 | | | | | | | | |
| 300 | 3.04 | | School Department | Federal Furnace Elementary School Roof Replacement | | $1,388,825.00 | 4 | Wait until the Engineering & Design are complete (see below) and that they have submitted to MSBA for the funding | | | | | | | | | | |
| 421 | 1 | | DPW Admin | Water St Seawall Inspection/Repairs | | $490,000.00 | 5 | $75,000 | | 75,000 | | | | | | | | |
| 422 | | | DPW Operations-Maintenance | Town Building Repair Program: | | $1,852,100.00 | 6 | $1,827,100 | | 1,827,100 | | | | | | | | |
| | 1 | | | Roof Supplements - Manomet Fire Station & Police Station | $668,000.00 | | | | | | | | | | | | | |
| | 2 | | | Roof Supplements - Pinehills & C'ville Fire Stations & Animal S | $402,000.00 | | | | | | | | | | | | | |
| | 3 | | | Fire Escape Replacement at Memorial Hall | $25,000.00 | | | | | | | | | | | | | |
| | 4 | | | Building Code Survey/Feasibility at DPW and Cedarville Salt S | $60,500.00 | | | | | | | | | | | | | |
| | 5 | | | Paving at HQ, Manomet & West Fire Stations & DPW Annex | $550,000.00 | | | | | | | | | | | | | |
| | 6 | | | Replace Steel Entry Doors at DPW Highway | $53,600.00 | | | | | | | | | | | | | |
| | 7 | | | HVAC Energy Recovery Unit at Animal Shelter | $40,000.00 | | | | | | | | | | | | | |
| | 8 | | | Exterior Trim Painting at Memorial Hall | $53,000.00 | | | | | | | | | | | | | |
| 411 | 4 | | DPW Operation-Engineering | Upgrade Traffic Signal at Court & Cherry Sts. | | $1,500,000.00 | 7 | | | | | | | | | | | |
| 210 | 2 | | Police Department | Replace Portable Radios | | $267,350.00 | 8 | $267,350 | | 267,350 | | | | | | | | |
| 220 | 3 | | Fire Department | Complete Upgrades to Public Safety Radio System | | $90,000.00 | 9 | $90,000 | | 90,000 | | | | | | | | |
| 300 | 1 | | School Department | School Building Repair Program | | $1,400,697.00 | 10 | $1,075,954 | | 1,075,954 | | | | | | | | |
| | 1.01 | | IBES | Engr, Design & Const. Oversight for Modular Envelopes | $61,500.00 | | | | | | | | | | | | | |
| | 1.02 | | FFES, WES, IBES | Engr, Design & Const. Oversight for Roof Replacements | $247,100.00 | | | | | | | | | | | | | |
| | 1.03 | | PCIS | Replace Fire Alarm System | $45,963.00 | | | | | | | | | | | | | |
| | 1.04 | | PSMS | Bus Road Asphalt Repairs | $149,490.00 | | | | | | | | | | | | | |
| | 1.05 | | PCIS | Field Renovations & Chain Link Fence Installation | $153,945.00 | | | | | | | | | | | | | |
| | 1.06 | | West | Window Replacement-Ph. 3 | $145,044.00 | | | | | | | | | | | | | |
| | 1.07 | | Federal Furnace | Window Replacement-Ph. 1 | $118,184.00 | | | | | | | | | | | | | |
| | 1.08 | | Hedge | Resurface Parking Lots | $101,575.00 | | | | | | | | | | | | | |
| | 1.09 | | PCIS | Replace Public Address System | $29,578.00 | | | | | | | | | | | | | |
| | 1.10 | | PSMS | Sidewalk Asphalt Repairs | $66,750.00 | | | | | | | | | | | | | |
| | 1.11 | | PCIS | Replace Carpet with Vinyl Tile | $64,815.00 | | | | | | | | | | | | | |
| | 1.12 | | Harbor Academy | Replace Carpet with Vinyl Tile | $41,500.00 | | | | | | | | | | | | | |
| | 1.13 | | PCIS | Replace Gym Floor | $150,000.00 | | | | | | | | | | | | | |
| | 1.14 | | PCIS | Install Vertical Blinds | $25,253.00 | | | | | | | | | | | | | |
| 300 | 3.03 | | School Department | Indian Brook Elementary School Roof Replacement | $1,550,000.00 | | 11 | Wait for same reason as above. | | | | | | | | | | |
| 300 | 3.02 | | School Department | West Elementary School Roof Replacement | $1,366,500.00 | | 12 | Wait for same reason as above. | | | | | | | | | | |
| 300 | 3.01 | | School Department | Modular Classroom Renovations at Indian Brook Elemtary Sch | $360,000.00 | | 13 | $360,000 | | 360,000 | | | | | | | | |
| 422 | | | DPW Operations-Maintenance | Town Vehicle & Equipment Replacement Program | | $1,745,879.00 | 14 | 993,761 | | 954,161 | | | | | | | 39,600 | Perpetual Care |
| | 3 | | 295 | HM Replace 2006 Truck ME3 | $47,000 | | | | | | | | | | | | | |
| | 1 | | 420 | HY Replace 1988 Holder Mower/Sidewalk Plow H332 | $227,895 | | | | | | | | | | | | | |
| | 2 | | 420 | HY Replace 2002 Dump Truck H355 | $85,341 | | | | | | | | | | | | | |
| | 4 | | 420 | HY Purchase New Compact Skid steer/Loader | $57,787 | | | | | | | | | | | | | |
| | 5 | | 420 | HY Replace 2006 Dump Truck H346 | $103,418 | | | | | | | | | | | | | |
| | 6 | | 420 | HY Replace 2006 Dump Truck H347 | $103,418 | | | | | | | | | | | | | |
| | 7 | | 420 | HY Replace 2006 Dump Truck H348 | $103,418 | | | | | | | | | | | | | |
| | 8 | | 420 | HY Replace 1988 Dresser 5-Ton Roller H312 | $72,490 | | | | | | | | | | | | | |
| | 9 | | 420 | HY Replace 2008 Utility Truck H38 | $85,341 | | | | | | | | | | | | | |
| | 10 | | 420 | HY Replace 2006 Truck H345 | $103,418 | | | | | | | | | | | | | |
| | 11 | | 420 | HY Replace 2006 Truck H356 | $103,418 | | | | | | | | | | | | | |

## TOWN OF PLYMOUTH - FY21 CAPITAL IMPROVEMENT PLAN REQUESTS PRIORITIZED BY THE CAPITAL IMPROVEMENTS COMMITTEE ON 1/22/20

| DEPT ACCOUNT | DEPT PRIORITY | DIV. PRIORITY | DEPARTMENT OR SPONSOR | PROJECT DESCRIPTION | COMPONENT COST | PROJECT COST | RANK | TOWN MANAGER RECOMMENDED PROJECT FUNDING | TAX LEVY | FREE CASH | TRANSFER BALANCES | AIRPORT FUND | SEWER FUND | WATER FUND | SOLID WASTE FUND | REVOLVING FUND | OTHER | DEBT |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | 1 | | 425 | FLT Replace 1983 Forklift | $64,335 | | | | | | | | | | | | | |
| | 2 | | 425 | FLT Replace Jacks for Vehicle Lift | $19,575 | | | | | | | | | | | | | |
| | 1 | | 491 | CEM New Heavy Duty Utility Vehicle | $39,600 | | | | | | | | | | | | | |
| | 1 | | 492 | PK Replace Three Zero-Turn Mowers | $43,328 | | | | | | | | | | | | | |
| | 2 | | 492 | PK Replace 1987 Tractor | $66,085 | | | | | | | | | | | | | |
| | 3 | | 492 | PK Replace 2007 Bucket Truck P64 | $239,397 | | | | | | | | | | | | | |
| | 5 | | 492 | PK New Compact Loader w/Attachments | $77,197 | | | | | | | | | | | | | |
| | 6 | | 492 | PK New Truck w/Plow | $103,418 | | | | | | | | | | | | | |
| 411 | 2 | | DPW Operation-Engineering | Bartlett Rd. Bridge Design & Construction | | $1,500,000.00 | 15 | TM will be recommending Brook Road Bridge at STM. Recommend Bartlett to defer until possibly some grant $ to help offset. | | | | | | | | | | |
| 421 | 2 | | DPW Admin | OSHA Compliance | | $20,000.00 | 16 | $20,000 | | 20,000 | | | | | | | | |
| 630 | 1 | | Community Resources-Recreat | Pickleball Court Construction at Forges Field - CPA Art 16 | | $170,000.00 | 17 | $170,000 | | | | | | | | 50,000 | 120,000 | Rec Revolving $50K & CPC Art 16 |
| 492 | 4 | | DPW-Parks & Foresty | Upgrade Three Playgrounds for ADA Compliance - CPC Art 16 | | $545,033.00 | 18 | $545,033 | | 25,000 | | | | | | | 520,033 | CPC-Art 16 |
| 210 | 1 | | Police Department | Shotgun Replacement | | $35,395.00 | 19 | $35,395 | | 35,395 | | | | | | | | |
| 220 | 1 | | Fire Department | Replace & Equip Command Vehicles C3 & C12 | | $119,000.00 | 20 | $119,000 | | | | | | | | 119,000 | | Fire Safety Fund |
| 411 | 1 | | DPW Operation-Engineering | Town Wide Signal Inspection | | $250,000.00 | 21 | | | | | | | | | | | |
| 300 | 2 | | School Department | School Vehicle & Equipment Replacement Program | | $241,435.00 | 22 | | | | | | | | | | | |
| | 2.01 | | DW Facilities | Replace 2002 Rack Truck 940 | $63,000.00 | | | | | | | | | | | | | |
| | 2.02 | | DW Facilities | Replace 2002 Utility Truck 945 | $52,000.00 | | | | | | | | | | | | | |
| | 2.03 | | CCTE Tech Ed | Replace 2005 Passenger Van | $40,935.00 | | | | | | | | | | | | | |
| | 2.04 | | CCTE Tech Ed | Replace 2008 SVU | $36,000.00 | | | | | | | | | | | | | |
| | 2.04 | | CCTE Tech Ed | Replace 2002 Utility Truck 949 (w/o Sander) | $49,500.00 | | | | | | | | | | | | | |
| 411 | 5 | | DPW Operation-Engineering | Implementation of ADA Compliance-Ph 2 | | $115,000.00 | 23 | | | | | | | | | | | |
| 491 | 3 | | DPW Grounds-Cemetery | Expand Cedarville Cemetery | | $20,250.00 | 24 | $20,250 | | | | | | | | | 20,250 | Sale of Lots |
| 490 | 4 | | DPW Grounds-Crematory | Repairs to Retort 3 Floor & Chamber | | $24,728.00 | 25 | $24,728 | | 24,728 | | | | | | | | |
| 491 | 4 | | DPW Grounds-Cemetery | Hearse House Renovations | | $50,000.00 | 26 | $50,000 | | 50,000 | | | | | | | | |
| 411 | 6 | | DPW Operation-Engineering | Town Wide Sidewalk Replacement | | $500,000.00 | 27 | | | | | | | | | | | |
| 491 | 2 | | DPW Grounds-Cemetery | Burial Hill Walkways & Railings Repair | | $55,000.00 | 28 | $55,000 | | 55,000 | | | | | | | | |
| 427 | 1 | | Marine & Environmental | Sawmill Dam Repairs | | $490,000.00 | 29 | $490,000 | | 150,000 | | | | | | | 340,000 | Old Article |
| 210 | 3 | | Police Department | Upgrade Town-Wide Camera System | | $180,000.00 | 30 | | | | | | | | | | | |
| 420 | 3 | | DPW Operations-Highway | Traffic Signal Cameras | | $29,205.00 | 31 | | | | | | | | | | | |
| 411 | 3 | | DPW Operation-Engineering | Wicking Well Manomet Ave. | | $180,000.00 | 32 | | | | | | | | | | | |
| 411 | 7 | | DPW Operation-Engineering | W. Plymouth, Plympton Rd. & West Elementary School Sidewalks | | $1,500,000.00 | 33 | $1,500,000 | | | | | | | | | | 1,500,000 |
| 411 | 8 | | DPW Operation-Engineering | Federal Furnace Elementary School Sidewalks (5 phases) | | $3,000,000.00 | 34 | | | | | | | | | | | |

# TOWN OF PLYMOUTH - FY21 CAPITAL IMPROVEMENT PLAN REQUESTS PRIORITIZED BY THE CAPITAL IMPROVEMENTS COMMITTEE ON 1/22/20

| DEPT ACCOUNT | DEPT PRIORITY | DIV. PRIORITY | DEPARTMENT OR SPONSOR | PROJECT DESCRIPTION | COMPONENT COST | PROJECT COST | RANK | TOWN MANAGER RECOMMENDED PROJECT FUNDING | TAX LEVY | FREE CASH | TRANSFER BALANCES | AIRPORT FUND | SEWER FUND | WATER FUND | SOLID WASTE FUND | REVOLVING FUND | OTHER | DEBT |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 491 | 5 | | DPW Grounds-Cemetery | Cedarville Cemetery Fence | | $60,750.00 | 35 | $60,750 | | | | | | | | | 60,750 | Sale of Lots |
| 411 | 10 | | DPW Operation-Engineering | Carver Rd. Complete Street Improvements (5 phases) | | $16,000,000.00 | 36 | | | | | | | | | | | |
| 427 | 2 | | Marine & Environmental | Dredging Around Town Wharf | | $2,500,000.00 | 37 | $2,500,000 | | | | | | | | | 1,250,000 | 1,250,000 Other - State Share |
| 630 | 2 | | Community Resources-Recreat | Memorial Hall Stage Light Truss | | $25,000.00 | 38 | | | | | | | | | | | |
| | | | | | **TOTAL GENERAL FUND PROJECTS** | **$36,750,249** | | **$10,708,923** | **$0** | **$5,439,290** | **$0** | **$0** | **$0** | **$0** | **$0** | **$169,000** | **$2,350,633** | **$2,750,000** |
| 60-440 | | 1 | DPW Utilities (Sewer) | Collection System Rehabilitation & Repair | | $500,000.00 | 1 | $500,000 | | | | | 291,000 | | | | 209,000 | Old Article |
| | | 2 | DPW Utilities (Sewer) | Camelot Dr. Sewer Extension Design | | $358,600.00 | 2 | $358,600 | | | | | 358,600 | | | | | |
| | | | | | **TOTAL FOR SEWER** | $858,600.00 | | $858,600 | | | | | 649,600 | | | | | |
| 61-450 | | 1 | DPW Utilities (Water) | New Well Source Exploration | | $200,000.00 | 1 | $200,000 | | | | | | 200,000 | | | | |
| | | 2 | DPW Utilities (Water) | Manomet Zone Pipe Upgrades | | $5,100,000.00 | 2 | $5,100,000 | | | | | | | | | | 5,100,000 |
| | | 3 | DPW Utilities (Water) | Emergency Power Upgrades at Darby Pond & Cedarville Wells | | $401,000.00 | 3 | $401,000 | | | | | | 401,000 | | | | |
| | | 4 | DPW Utilities (Water) | Pump Station Upgrades | | $750,000.00 | 4 | $750,000 | | | | | | 750,000 | | | | |
| | | 5 | DPW Utilities (Water) | Valve Maintenance System Trailer | | $72,000.00 | 5 | $72,000 | | | | | | 72,000 | | | | |
| | | 6 | DPW Utilities (Water) | Water Smart Software | | $65,000.00 | 6 | $65,000 | | | | | | 65,000 | | | | |
| | | 7 | DPW Utilities (Water) | Replace 2008 Utility Truck W46 | | $85,400.00 | 7 | $85,400 | | | | | | 85,400 | | | | |
| | | | | | **TOTAL FOR WATER** | $6,673,400.00 | | $6,673,400 | | | | | | $1,573,400 | | | | $5,100,000 |
| 65-482 | | 1 | Airport | Wastewater Treatment Plant Upgrade | | $200,000.00 | 1 | FATM | | | | | | | | | | |
| | | 2 | Airport | Purchase NW-26 SRE building | | $200,000.00 | 2 | FATM | | | | | | | | | | |
| | | | | | **TOTAL FOR AIRPORT** | $400,000.00 | | | | | | | | | | | | |
| 66-433 | | 1 | DPW Utilities (Solid Waste) | Replace 2002 Excavator for Transfer Station | | $222,640.00 | 1 | $222,640 | | | | | | | 222,640 | | | |
| | | 2 | DPW Utilities (Solid Waste) | Trommel Screen for Yard Waste | | $403,700.00 | 2 | $403,700 | | 201,850 | | | | | 201,850 | | | |
| | | | | | **TOTAL FOR SOLID WASTE** | $626,340.00 | | $626,340 | | 201,850 | | | | | 424,490 | | | |
| | | | | | **TOTAL FOR ENTERPRISE FUNDS** | **$8,558,340.00** | | **$8,158,340** | **$0** | **$201,850** | **$0** | **$0** | **$649,600** | **$1,573,400** | **$424,490** | **$0** | **$0** | **$5,100,000** |
| | | | | | **TOTAL PROJECTS FOR FY20** | **$45,308,589.00** | | **$18,867,263** | **$0** | **$5,641,140** | **$0** | **$0** | **$649,600** | **$1,573,400** | **$424,490** | **$169,000** | **$2,350,633** | **$7,850,000** |

**Community Preservation Fund**
**FISCAL 2021 SOURCES & USES OF FUNDS**
**Report for Community Preservation Committee**

**SOURCES:**

**Estimated 2021 CPA Revenues:**

| | | | |
|---|---|---|---|
| Estimated Tax Revenue | | $ | 185,790,999 |
| CPA Surcharge Rate | | | 1.50% |
| Estimated Surcharge for 2021 (Less $10,000 in A & E) | | $ | 2,776,865 |
| Investment Earnings | | $ | 5,000 |
| **State Trust Fund Distribution estimated at 28%** | 2,638,838 | $ | 738,875 |
| | | **$** | **3,520,740** |

**USES:**

| | | | | |
|---|---|---|---|---|
| ***To meet the required Percentages (%) from 2021 Estimated CPA Revenues:*** | | | | |
| **Open Space** | 10% | | $ | 352,074 |
| **Historic Resources** | 10% | | $ | 352,074 |
| **Community Housing** | 10% | | $ | 352,074 |
| | ***Total required to be spent or set aside*** | | ***$*** | ***1,056,222*** |
| ***Amount available for CPA Administrative costs:*** | | | | |
| **CPA Operating Budget** | 4% | | $ | 140,830 |
| **Interest Expense on Debt** | | | $ | 28,840 |
| | ***Total Budget*** | | ***$*** | ***169,671*** |
| **Plan for Articles:** | | | | |
| **ATM Article 16A** | **Reduce 1820 Borrowing** | 500,000 | | |
| **ATM Article 16B** | **Reduce Meetinghouse Borrowing** | 990,000 | | |
| **ATM Article 16C** | **Reduce Stephen's Field Borrowing** | 250,000 | | |
| **ATM Article 16E** | **Playgrounds ADA Project** | 520,033 | | |
| **ATM Article 16F** | **Pickle Ball Courts Forges** | 0 | ***Other Funds - See Balances Sheet*** | |
| **ATM Article 16G** | **Burial Hill Gravestone/Monument Conditions Assessment Report & Phase III Restoration of Stones/Wall** | 0 | ***Other Funds - See Balances Sheet*** | |
| | | | **$** | **2,260,033** |
| **Amended amount to be set aside in budgeted reserve** | | | **$** | **34,814** |

Lynne A. Barrett
Finance Director
7/17/2020

***"REVISED" DRAFT BUDGET PLAN***

| Community Preservation Fund - Available Funds | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| **Fund Balances:** | **Balance 6/30/2019 - CP2** | **FY2020 Annual Town Meeting Action for 7/1/2019** | **ATM 4/6/2019 Art 16C** | **Balances Available for FY2020 Town Meetings - FATM, April STM & ATM** | **Art #** | **FATM October 2019** | **STM April 2020** | **ATM April 2020** | **Balances Remaining** |
| Reserved for Open Space | 503,851.00 | 313,244.00 | (250,000.00) | 567,095.00 | 9E | (567,095.00) | | | - |
| Reserved for Community Housing | 24,310.00 | 313,244.00 | | 337,554.00 | 9D | (337,554.00) | | | - |
| Reserved for Historic Resources | 57,851.00 | 313,244.00 | | 371,095.00 | 9A | (371,095.00) | | | - |
| Budgeted Reserve | - | 1,047,412.00 | | 1,047,412.00 | 9B, 9D, 9E & 9F, ATM 16F & 16G | (640,747.00) | | | 406,665.00 |
| | | | | | | | | | |
| | | | | | | | | | - |
| **Unreserved - for any Purpose** | | | | | | | | | - |
| Undesignated Fund Balance | 2,886,273.72 | | | 2,886,273.72 | 9A & 9C, 16E &16F, STM Arts ? | (1,628,905.00) | (961,500.00) | (320,000.00) | (24,131.28) |
| | | | | | | | | | |
| | | | | | | | | | - |
| **Grand Total** | **3,472,285.72** | **1,987,144.00** | | **5,209,429.72** | | **(3,545,396.00)** | **(961,500.00)** | **(320,000.00)** | **382,533.72** |

| | | | | |
|---|---|---|---|---|
| FATM 2019 | Article | 9A | 1,000,000.00 | 1820 Court House Debt Reduction |
| | Article | 9B | 185,396.00 | CPC Budget Amendment |
| | Article | 9C | 1,000,000.00 | National Meeting House Debt Reduction |
| | Article | 9D | 475,000.00 | Oak Street Plymouth Housing Authority |
| | Article | 9E | 850,000.00 | 53 Acres Roxy Cahoon Land Purchase |
| | Article | 9F | 35,000.00 | Meeting House Bell |
| | | Total | **3,545,396.00** | |
| | | | | |
| ATM 2020 | Article | 16F | 120,000.00 | Pickleball Courts Forges |
| | Article | 16G | 200,000.00 | Burial Hill Gravestone/Monument Conditions Assessment Report & Phase III Restoration Work to Stones/Wall |
| | | | **320,000.00** | |
| | | | | |
| STM 2020 | Article | 9A | 751,500.00 | Jenney Pond Park Project |
| | Article | 9B | 130,000.00 | Off Mayflower St Property |
| | Article | 9C | - | Restoration of Plymouth County Maps |
| | Article | 9D | 80,000.00 | Off Morgan Road Property |
| | | | **961,500.00** | |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



### TOWN FUNDS

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **114 B - TOWN MODERATOR** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 2,000 | 4,000 | 2,000 | 2,000 | 2,000 | 2,000 | - | - % |
| 513000 | OVERTIME | 2,014 | - | - | - | - | - | - | - % |
| 519005 | STIPENDS | 2,000 | - | 2,000 | 2,000 | 2,000 | 2,000 | - | - % |
| | **PERSONNEL SERVICES** | **6,014** | **4,000** | **4,000** | **4,000** | **4,000** | **4,000** | **-** | **- %** |
| 521200 | ELECTRONIC VOTING | 12,075 | 15,000 | 15,000 | 5,569 | 15,000 | 15,000 | - | - % |
| 530101 | MEETINGS, EDUC & TRAINING | - | 100 | 100 | 20 | 100 | 50 | (50) | (50.0%) |
| 530500 | LEGAL SERVICES | - | - | - | - | - | - | - | - % |
| 534004 | PRINTING | 1,920 | - | - | - | - | - | - | - % |
| | **OTHER EXPENSES** | **13,995** | **15,100** | **15,100** | **5,589** | **15,100** | **15,050** | **(50)** | **(0.3%)** |
| | **TOTAL TOWN MODERATOR** | **20,009** | **19,100** | **19,100** | **9,589** | **19,100** | **19,050** | **(50)** | **(0.3%)** |

**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **123 A - TOWN MANAGER** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 559,940 | 556,814 | 575,209 | 600,533 | 619,095 | 619,095 | 43,886 | 7.6% |
| 511005 | SALARIES & WAGES PARTTIME SEAS | 2,179 | - | - | 1,103 | - | - | - | - % |
| 511099 | NEW INITIATIVE | - | - | - | - | - | - | - | - % |
| 513000 | OVERTIME | 7,008 | 14,000 | 14,000 | 1,037 | 14,000 | 7,000 | (7,000) | (50.0%) |
| 514005 | LONGEVITY PAY | 3,000 | 3,250 | 3,250 | 6,250 | 6,250 | 6,250 | 3,000 | 92.3% |
| 515002 | CELL PHONE REIMBURSEMENT | 600 | 600 | 600 | 600 | 600 | 600 | - | - % |
| 515007 | CONTRACT BENEFITS | 865 | 27,071 | 27,071 | 24,548 | 31,100 | 31,100 | 4,029 | 14.9% |
| 519004 | SICK LEAVE BUYBACK | 2,549 | 2,550 | 2,550 | 2,652 | 2,759 | 2,759 | 209 | 8.2% |
| 519005 | STIPENDS | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | - | - % |
| 519010 | EARNED TIME BUYBACK | 1,942 | 1,942 | 1,942 | - | 2,119 | 2,119 | 177 | 9.1% |
| | **PERSONNEL SERVICES** | **580,583** | **608,727** | **627,122** | **639,222** | **678,423** | **671,423** | **44,301** | **7.1%** |
| 524301 | R&M COMPUTER EQUIPMENT | 4,000 | 4,500 | 4,500 | 4,000 | 4,500 | 4,500 | - | - % |
| 524700 | TITLE RESEARCH | - | 10,000 | 10,000 | 312 | 10,000 | - | (10,000) | (100.0%) |
| 530101 | MEETINGS, EDUC & TRAINING | 3,578 | 5,000 | 5,000 | 1,299 | 5,000 | 1,000 | (4,000) | (80.0%) |
| 530107 | RECORDS PRESERVATION | 7,546 | 10,000 | 10,000 | 4,386 | 10,000 | 5,000 | (5,000) | (50.0%) |
| 530402 | APPRAISAL SERVICES | - | 10,000 | 10,000 | - | 10,000 | - | (10,000) | (100.0%) |
| 530406 | CH61 REAL ESTATE & APPRAISALS | - | - | - | - | - | - | - | - % |
| 530500 | LEGAL SERVICES | 728,154 | 650,000 | 650,000 | 568,751 | 660,000 | 660,000 | 10,000 | 1.5% |
| 541000 | ART & HISTORY COLLECTION | - | - | - | - | 5,000 | 5,000 | 5,000 | - % |
| 558010 | SUBSCRIPTIONS AND PUBLICATIONS | 300 | - | - | - | - | - | - | - % |
| 558016 | EMPLOYEE RECOGNITION & GIFTS | 685 | 750 | 750 | - | 750 | 750 | - | - % |
| 559000 | NEW INITIATIVE EXPENSES | 3,497 | - | - | - | - | - | - | - % |
| 570003 | SELECTMEN EXPENSES | 1,082 | 3,000 | 3,000 | 972 | 3,000 | 3,000 | - | - % |
| 572001 | MILEAGE REIMBURSEMENT | 240 | 500 | 500 | 119 | 500 | 500 | - | - % |
| 573000 | DUES AND MEMBERSHIPS | 10,695 | 10,410 | 10,410 | 10,957 | 10,410 | 10,410 | - | - % |
| 578002 | TOWN CELEBRATIONS | 27,880 | 31,000 | 31,000 | 25,000 | 31,000 | 10,000 | (21,000) | (67.7%) |
| | **OTHER EXPENSES** | **787,656** | **735,160** | **735,160** | **615,795** | **750,160** | **700,160** | **(35,000)** | **(4.8%)** |
| 580013 | DEPARTMENTAL EQUIPMENT | - | - | - | - | - | - | - | - % |
| | **DEPARTMENTAL EQUIPM** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |
| | **TOTAL TOWN MANAGER** | **1,368,239** | **1,343,887** | **1,362,282** | **1,255,018** | **1,428,583** | **1,371,583** | **9,301** | **0.7%** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



### TOWN FUNDS

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **129 B - SALARY RESERVE FUND** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | - | - | (1,112,702) | 124,475 | - | - | 1,112,702 | (100.0%) |
| 513000 | OVERTIME | - | - | - | 4,425 | - | - | - | - % |
| 513100 | 400TH ANNIVERSARY OT | - | 89,000 | 164,000 | - | 57,000 | 47,000 | (117,000) | (71.3%) |
| 514005 | LONGEVITY PAY | - | - | - | 850 | - | - | - | - % |
| 519004 | SICK LEAVE BUYBACK | - | - | - | - | - | - | - | - % |
| | **PERSONNEL SERVICES** | **-** | **89,000** | **(948,702)** | **129,750** | **57,000** | **47,000** | **995,702** | **(105.0%)** |
| 530502 | CONTRACT BARGAINING | - | - | 348,000 | - | - | - | (348,000) | (100.0%) |
| 597100 | RESERVE FUND TRANSFERS | 26,284 | 1,375,000 | 1,375,000 | 203,272 | 1,702,200 | 1,702,200 | 327,200 | 23.8% |
| | **OTHER EXPENSES** | **26,284** | **1,375,000** | **1,723,000** | **203,272** | **1,702,200** | **1,702,200** | **(20,800)** | **(1.2%)** |
| | **TOTAL SALARY RESERVE FUND** | **26,284** | **1,464,000** | **774,298** | **333,022** | **1,759,200** | **1,749,200** | **974,902** | **125.9%** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105

**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **130 D - FUEL & UTILITY** | | | | | | | | | |
| 521000 | ELEC - | 84,563 | 100,000 | 84,570 | 66,802 | - | - | (84,570) | (100.0%) |
| 521001 | HEAT - | 16,808 | 20,000 | 18,710 | 13,379 | - | - | (18,710) | (100.0%) |
| 521002 | VEHICLE FUEL | 177,305 | 165,000 | 177,500 | 156,677 | - | - | (177,500) | (100.0%) |
| 521007 | MARINE FUEL | - | - | - | - | - | - | - | - % |
| | **POLICE** | **278,676** | **285,000** | **280,780** | **236,858** | **-** | **-** | **(280,780)** | **(100.0%)** |
| 521000 | ELEC - | 80,534 | 85,000 | 80,540 | 79,441 | - | - | (80,540) | (100.0%) |
| 521001 | HEAT - | 51,941 | 50,000 | 54,000 | 41,074 | - | - | (54,000) | (100.0%) |
| 521002 | VEHICLE FUEL | 72,093 | 50,000 | 72,200 | 58,474 | - | - | (72,200) | (100.0%) |
| 521005 | SEWER USAGE | 615 | 1,500 | 1,325 | 847 | - | - | (1,325) | (100.0%) |
| 521006 | WATER USAGE | 598 | 1,000 | 805 | 397 | - | - | (805) | (100.0%) |
| 521007 | MARINE FUEL | - | - | - | - | - | - | - | - % |
| 530303 | COMMUNICATIONS SERVICES | 1,536 | 180 | 1,580 | 35 | - | - | (1,580) | (100.0%) |
| | **FIRE** | **207,316** | **187,680** | **210,450** | **180,267** | **-** | **-** | **(210,450)** | **(100.0%)** |
| 521000 | ELEC - | - | - | - | - | - | - | - | - % |
| 521001 | HEAT - | - | - | - | - | - | - | - | - % |
| 521002 | VEHICLE FUEL | - | - | - | - | - | - | - | - % |
| | **EMERGENCY MANAGEMENT** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |
| 521000 | ELEC - | 5,757 | 3,500 | 7,500 | 5,249 | - | - | (7,500) | (100.0%) |
| 521001 | HEAT - | - | - | - | - | - | - | - | - % |
| 521002 | VEHICLE FUEL | - | - | - | - | - | - | - | - % |
| 521007 | MARINE FUEL | 15,298 | 16,000 | 14,730 | 14,607 | - | - | (14,730) | (100.0%) |
| | **HARBORMASTER** | **21,055** | **19,500** | **22,230** | **19,856** | **-** | **-** | **(22,230)** | **(100.0%)** |
| 521000 | ELEC - | - | - | 2,000 | 9,645 | - | - | (2,000) | (100.0%) |
| 521001 | HEAT - | - | - | 4,000 | 4,538 | - | - | (4,000) | (100.0%) |
| | TOTAL HEAT | - | - | 6,000 | 14,183 | - | - | (6,000) | -100.00 |
| | **SCHOOL** | **-** | **-** | **6,000** | **14,183** | **-** | **-** | **(6,000)** | **(100.0%)** |
| 520000 | PURCHASE OF SERVICES | - | - | - | - | - | - | - | - % |
| 521008 | SOLAR FARM ELECTRICITY | - | - | - | - | - | - | - | - % |
| 521009 | NET METERING CREDITS | - | - | - | - | - | - | - | - % |
| | **SOLAR RENEWABLE ENERGY** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |
| 521000 | ELEC - | 54,348 | 50,000 | 54,500 | 49,640 | - | - | (54,500) | (100.0%) |
| 521001 | HEAT - | 53,463 | 50,000 | 50,000 | 53,585 | - | - | (50,000) | (100.0%) |
| 521002 | VEHICLE FUEL | 309,223 | 250,000 | 311,000 | 228,483 | - | - | (311,000) | (100.0%) |
| | **BUILDING MAINTENANCE** | **417,035** | **350,000** | **415,500** | **331,708** | **-** | **-** | **(415,500)** | **(100.0%)** |
| 521000 | ELEC - | 325,399 | 325,000 | 346,000 | 352,625 | - | - | (346,000) | (100.0%) |
| 524400 | R&M EQUIPMENT | 36,037 | 26,000 | 36,180 | 9,000 | - | - | (36,180) | (100.0%) |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| | **STREET LIGHTING** | **361,436** | **351,000** | **382,180** | **361,625** | **-** | **-** | **(382,180)** | **(100.0%)** |
| 521000 | ELEC - | 8,524 | 8,500 | 8,525 | 8,570 | - | - | (8,525) | (100.0%) |
| 521001 | HEAT - | 34,467 | 50,000 | 34,470 | 30,172 | - | - | (34,470) | (100.0%) |
| | TOTAL HEAT | 42,991 | 58,500 | 42,995 | 38,742 | - | - | (42,995) | -100.00 |
| | **CREMATORY** | **42,991** | **58,500** | **42,995** | **38,742** | **-** | **-** | **(42,995)** | **(100.0%)** |
| 521000 | ELEC - | 38,848 | 45,000 | 38,850 | 38,984 | - | - | (38,850) | (100.0%) |
| 521001 | HEAT - | 14,304 | 18,000 | 14,305 | 12,350 | - | - | (14,305) | (100.0%) |
| 521002 | VEHICLE FUEL | - | - | - | - | - | - | - | - % |
| | **COUNCIL ON AGING** | **53,152** | **63,000** | **53,155** | **51,334** | **-** | **-** | **(53,155)** | **(100.0%)** |
| 521000 | ELEC - | 104,606 | 110,000 | 108,895 | 85,514 | - | - | (108,895) | (100.0%) |
| 521001 | HEAT - | 44,414 | 50,000 | 45,815 | 40,143 | - | - | (45,815) | (100.0%) |
| | TOTAL HEAT | 149,020 | 160,000 | 154,710 | 125,657 | - | - | (154,710) | -100.00 |
| | **LIBRARY** | **149,020** | **160,000** | **154,710** | **125,657** | **-** | **-** | **(154,710)** | **(100.0%)** |
| 521000 | ELEC - | 343 | 550 | 345 | 390 | - | - | (345) | (100.0%) |
| 521001 | HEAT - | - | - | - | - | - | - | - | - % |
| | TOTAL HEAT | 343 | 550 | 345 | 390 | - | - | (345) | -100.00 |
| | **HEDGES POND REC AREA** | **343** | **550** | **345** | **390** | **-** | **-** | **(345)** | **(100.0%)** |
| 521000 | ELEC - | - | 70,000 | - | 86,094 | - | - | - | - % |
| 521001 | HEAT - | - | 31,500 | - | 23,112 | - | - | - | - % |
| | TOTAL HEAT | - | 101,500 | - | 109,205 | - | - | - | 0.00 |
| | **MEMORIAL HALL** | **-** | **101,500** | **-** | **109,205** | **-** | **-** | **-** | **- %** |
| 521000 | ELEC - | 131,427 | 95,000 | 132,000 | 126,674 | - | - | (132,000) | (100.0%) |
| 521001 | HEAT - | 17,184 | 30,000 | 17,185 | 13,574 | - | - | (17,185) | (100.0%) |
| 521002 | VEHICLE FUEL | - | - | - | 1,464 | - | - | - | - % |
| 521012 | DIESEL/GENERATOR | - | - | 2,200 | - | - | - | (2,200) | (100.0%) |
| | **TOWN HALL** | **148,611** | **125,000** | **151,385** | **141,712** | **-** | **-** | **(151,385)** | **(100.0%)** |
| 521000 | ELEC - | 125,814 | 30,000 | 126,000 | 18,506 | - | - | (126,000) | (100.0%) |
| 521001 | HEAT - | 35,562 | 13,500 | 36,000 | 7,039 | - | - | (36,000) | (100.0%) |
| | TOTAL HEAT | 161,376 | 43,500 | 162,000 | 25,545 | - | - | (162,000) | -100.00 |
| | **OTHER BUILDINGS** | **161,376** | **43,500** | **162,000** | **25,545** | **-** | **-** | **(162,000)** | **(100.0%)** |
| | **TOTAL FUEL & UTILITY** | **1,841,012** | **1,745,230** | **1,881,730** | **1,637,082** | **-** | **-** | **(1,881,730)** | **(100.0%)** |

## TOWN FUNDS

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **132 B - FINCOMM RESERVE FUND** | | | | | | | | | |
| 597100 | RESERVE FUND TRANSFERS | - | 150,000 | 13,678 | - | 150,000 | 150,000 | 136,322 | 996.7% |
| | **OTHER EXPENSES** | **-** | **150,000** | **13,678** | **-** | **150,000** | **150,000** | **136,322** | **996.7%** |
| | **TOTAL FINCOMM RESERVE FUND** | **-** | **150,000** | **13,678** | **-** | **150,000** | **150,000** | **136,322** | **996.7%** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **133 B - FINANCE AND ACCOUNTING** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 497,036 | 514,643 | 539,392 | 538,640 | 537,124 | 508,466 | (30,926) | (5.7%) |
| 511099 | NEW INITIATIVE | - | - | - | - | - | - | - | - % |
| 513000 | OVERTIME | 12,482 | 10,000 | 10,000 | 10,035 | 10,000 | 9,000 | (1,000) | (10.0%) |
| 514005 | LONGEVITY PAY | 2,100 | 2,100 | 2,100 | 2,100 | 2,100 | 2,100 | - | - % |
| 515002 | CELL PHONE REIMBURSEMENT | 600 | 600 | 600 | 600 | 600 | 600 | - | - % |
| 519004 | SICK LEAVE BUYBACK | 3,031 | 3,031 | 3,031 | 5,148 | 7,044 | 7,044 | 4,013 | 132.4% |
| 519010 | EARNED TIME BUYBACK | 3,091 | 3,031 | 3,031 | 3,202 | 3,303 | 3,303 | 272 | 9.0% |
| | **PERSONNEL SERVICES** | **518,339** | **533,405** | **558,154** | **559,726** | **560,171** | **530,513** | **(27,641)** | **(5.0%)** |
| 530005 | PROFESSIONAL SERVICES | 20,332 | 16,300 | 16,300 | 14,273 | 8,250 | 8,250 | (8,050) | (49.4%) |
| 530101 | MEETINGS, EDUC & TRAINING | 2,931 | 7,525 | 7,525 | 2,715 | 9,055 | 2,735 | (4,790) | (63.7%) |
| 530400 | ACCOUNTING AND AUDITING | 89,000 | 101,500 | 101,500 | 94,500 | 92,000 | 88,000 | (13,500) | (13.3%) |
| 530404 | PAYROLL SERVICES - TOWN | - | 1,500 | 1,500 | 2,023 | - | - | (1,500) | (100.0%) |
| 530405 | PAYROLL SERVICES - SCHOOL | - | 700 | 700 | - | - | - | (700) | (100.0%) |
| 534004 | PRINTING | 12,014 | 11,500 | 11,500 | 11,237 | 13,500 | 13,500 | 2,000 | 17.4% |
| 540000 | SUPPLIES AND MATERIALS | - | - | - | 37 | - | - | - | - % |
| 570000 | OTHER CHARGES & EXPENDITURES | 91 | - | - | - | - | - | - | - % |
| 572001 | MILEAGE REIMBURSEMENT | 686 | 700 | 700 | 916 | 800 | 800 | 100 | 14.3% |
| 573000 | DUES AND MEMBERSHIPS | 580 | 928 | 928 | 680 | 990 | 990 | 62 | 6.7% |
| | **OTHER EXPENSES** | **125,634** | **140,653** | **140,653** | **126,380** | **124,595** | **114,275** | **(26,378)** | **(18.8%)** |
| 580013 | DEPARTMENTAL EQUIPMENT | - | - | - | - | - | - | - | - % |
| | **DEPARTMENTAL EQUIPM** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |
| | **TOTAL FINANCE AND ACCOUNTING** | **643,973** | **674,058** | **698,807** | **686,106** | **684,766** | **644,788** | **(54,019)** | **(7.7%)** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **138 A - PROCUREMENT** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 172,803 | 175,155 | 182,626 | 184,894 | 179,285 | 179,285 | (3,341) | (1.8%) |
| 513000 | OVERTIME | 27 | - | - | - | 6,000 | 3,000 | 3,000 | - % |
| 514005 | LONGEVITY PAY | 1,000 | 1,000 | 1,000 | 1,250 | 1,250 | 1,250 | 250 | 25.0% |
| 519004 | SICK LEAVE BUYBACK | - | - | - | - | - | - | - | - % |
| | **PERSONNEL SERVICES** | **173,829** | **176,155** | **183,626** | **186,144** | **186,535** | **183,535** | **(91)** | **- %** |
| 524400 | R&M EQUIPMENT | 20,437 | 25,350 | 25,350 | 20,030 | 25,350 | 25,350 | - | - % |
| 527300 | EQUIPMENT RENTAL | 52,424 | 57,600 | 57,600 | 56,746 | 57,600 | 57,600 | - | - % |
| 530101 | MEETINGS, EDUC & TRAINING | 3,877 | 2,390 | 2,390 | 114 | 2,390 | 1,000 | (1,390) | (58.2%) |
| 530102 | ADVERTISING | 49,131 | 37,000 | 37,000 | 37,432 | 45,000 | 45,000 | 8,000 | 21.6% |
| 534000 | TELEPHONE | - | - | - | - | - | - | - | - % |
| 534004 | PRINTING | 23,692 | 42,650 | 42,650 | 20,107 | 35,500 | 35,500 | (7,150) | (16.8%) |
| 534005 | COURIER AND DELIVERY SERVICES | 403 | 800 | 800 | 504 | 800 | 800 | - | - % |
| 534008 | CELL PHONE | 28,044 | 34,320 | 34,320 | 33,809 | 34,320 | 34,320 | - | - % |
| 542000 | OFFICE SUPPLIES | 96,063 | 111,500 | 111,500 | 102,649 | 111,500 | 111,500 | - | - % |
| 558010 | SUBSCRIPTIONS AND PUBLICATIONS | 129 | 212 | 212 | 172 | 212 | 212 | - | - % |
| 572001 | MILEAGE REIMBURSEMENT | 108 | 600 | 600 | 146 | 600 | 600 | - | - % |
| 573000 | DUES AND MEMBERSHIPS | 350 | 350 | 350 | 200 | 350 | 350 | - | - % |
| 580000 | OFFICE EQUIPMENT | 1,325 | 3,000 | 3,000 | 3,418 | 3,000 | 3,000 | - | - % |
| | **OTHER EXPENSES** | **275,982** | **315,772** | **315,772** | **275,327** | **316,622** | **315,232** | **(540)** | **(0.2%)** |
| 580013 | DEPARTMENTAL EQUIPMENT | - | - | - | - | - | - | - | - % |
| | **DEPARTMENTAL EQUIPM** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |
| | **TOTAL PROCUREMENT** | **449,812** | **491,927** | **499,398** | **461,471** | **503,157** | **498,767** | **(631)** | **(0.1%)** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **141 B - ASSESSING** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 405,580 | 470,959 | 493,133 | 462,361 | 484,165 | 484,165 | (8,968) | (1.8%) |
| 511099 | NEW INITIATIVE | - | - | - | - | - | - | - | - % |
| 513000 | OVERTIME | 4,211 | 1,900 | 1,900 | 2,328 | 1,900 | 1,710 | (190) | (10.0%) |
| 514005 | LONGEVITY PAY | 1,150 | 1,450 | 1,450 | 1,350 | 1,350 | 1,350 | (100) | (6.9%) |
| 519004 | SICK LEAVE BUYBACK | 2,996 | 5,035 | 5,035 | 5,238 | 5,035 | 5,035 | - | - % |
| | **PERSONNEL SERVICES** | **413,936** | **479,344** | **501,518** | **471,278** | **492,450** | **492,260** | **(9,258)** | **(1.8%)** |
| 530101 | MEETINGS, EDUC & TRAINING | 1,854 | 2,915 | 2,915 | 358 | 2,915 | 1,515 | (1,400) | (48.0%) |
| 530402 | APPRAISAL SERVICES | - | 5,000 | 5,000 | - | 5,000 | 5,000 | - | - % |
| 530403 | REVALUATION SERVICES | 13,000 | 65,000 | 65,000 | 3,000 | 65,000 | 65,000 | - | - % |
| 530600 | COUNTY AND STATE RECORDINGS | 2,136 | 2,300 | 2,300 | 2,068 | 2,400 | 2,400 | 100 | 4.3% |
| 540000 | SUPPLIES AND MATERIALS | - | - | - | - | - | - | - | - % |
| 558010 | SUBSCRIPTIONS AND PUBLICATIONS | 1,522 | 1,652 | 1,652 | 1,445 | 1,667 | 1,667 | 15 | 0.9% |
| 572001 | MILEAGE REIMBURSEMENT | 537 | 1,000 | 1,000 | 191 | 1,000 | 1,000 | - | - % |
| 573000 | DUES AND MEMBERSHIPS | 740 | 905 | 905 | 980 | 925 | 925 | 20 | 2.2% |
| | **OTHER EXPENSES** | **19,789** | **78,772** | **78,772** | **8,042** | **78,907** | **77,507** | **(1,265)** | **(1.6%)** |
| 580013 | DEPARTMENTAL EQUIPMENT | - | - | - | - | - | - | - | - % |
| | **DEPARTMENTAL EQUIPM** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |
| | **TOTAL ASSESSING** | **433,725** | **558,116** | **580,290** | **479,320** | **571,357** | **569,767** | **(10,523)** | **(1.8%)** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **146 B - TREASURER AND COLLECTOR** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 518,195 | 549,123 | 575,915 | 553,559 | 581,820 | 554,257 | (21,658) | (3.8%) |
| 511005 | SALARIES & WAGES PARTTIME SEAS | 15,250 | 22,707 | 22,707 | 6,071 | 23,424 | - | (22,707) | (100.0%) |
| 511099 | NEW INITIATIVE | - | - | - | - | - | - | - | - % |
| 513000 | OVERTIME | 2,703 | 9,000 | 9,000 | 4,384 | 9,000 | 4,500 | (4,500) | (50.0%) |
| 514005 | LONGEVITY PAY | 1,050 | 1,150 | 1,150 | 1,100 | 1,350 | 1,350 | 200 | 17.4% |
| 519004 | SICK LEAVE BUYBACK | 2,996 | 2,996 | 2,996 | 3,117 | 2,996 | 2,996 | - | - % |
| | **PERSONNEL SERVICES** | **540,194** | **584,976** | **611,768** | **568,231** | **618,590** | **563,103** | **(48,665)** | **(8.0%)** |
| 530101 | MEETINGS, EDUC & TRAINING | 1,516 | 2,330 | 2,330 | 126 | 2,330 | 750 | (1,580) | (67.8%) |
| 530401 | FINANCIAL AND BANKING SERVICES | 5,879 | 29,500 | 29,500 | 4,978 | 53,755 | 77,179 | 47,679 | 161.6% |
| 572001 | MILEAGE REIMBURSEMENT | 1,211 | 1,590 | 1,590 | 902 | 1,590 | 1,590 | - | - % |
| 573000 | DUES AND MEMBERSHIPS | 165 | 225 | 225 | 305 | 225 | 225 | - | - % |
| | **OTHER EXPENSES** | **8,771** | **33,645** | **33,645** | **6,311** | **57,900** | **79,744** | **46,099** | **137.0%** |
| 580013 | DEPARTMENTAL EQUIPMENT | - | - | - | - | - | - | - | - % |
| | **DEPARTMENTAL EQUIPM** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |
| | **TOTAL TREASURER AND COLLECTOR** | **548,965** | **618,621** | **645,413** | **574,542** | **676,490** | **642,847** | **(2,566)** | **(0.4%)** |

## TOWN FUNDS

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **152 A - HUMAN RESOURCES** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 236,058 | 237,310 | 250,732 | 247,429 | 257,785 | 257,785 | 7,053 | 2.8% |
| 511099 | NEW INITIATIVE | - | - | - | - | - | - | - | - % |
| 513000 | OVERTIME | 1,559 | 5,000 | 5,000 | 1,329 | 5,000 | 2,500 | (2,500) | (50.0%) |
| 514005 | LONGEVITY PAY | 1,500 | 1,500 | 1,500 | 1,500 | 2,000 | 2,000 | 500 | 33.3% |
| 519004 | SICK LEAVE BUYBACK | - | - | - | - | 3,761 | 3,761 | 3,761 | - % |
| 519010 | EARNED TIME BUYBACK | - | 2,062 | 2,062 | 2,156 | 2,257 | 2,257 | 195 | 9.5% |
| | **PERSONNEL SERVICES** | **239,117** | **245,872** | **259,294** | **252,413** | **270,803** | **268,303** | **9,009** | **3.5%** |
| 520017 | OSHA COMPLIANCE | - | 20,000 | 20,000 | 14,769 | - | - | (20,000) | (100.0%) |
| 530004 | TECHNICAL SERVICES | 59,850 | 70,850 | 70,850 | 33,250 | 85,850 | 85,850 | 15,000 | 21.2% |
| 530100 | STAFF DEVELOPMENT | 3,293 | 5,000 | 5,000 | 3,713 | 15,000 | 15,000 | 10,000 | 200.0% |
| 530101 | MEETINGS, EDUC & TRAINING | - | 1,200 | 1,200 | - | 1,200 | 600 | (600) | (50.0%) |
| 530102 | ADVERTISING | - | - | - | - | - | - | - | - % |
| 530201 | MEDICAL SERVICES | 39,013 | 27,000 | 102,000 | 50,987 | 107,000 | 69,500 | (32,500) | (31.9%) |
| 530203 | DRUG TESTING | 5,605 | 15,000 | 15,000 | 5,593 | 15,000 | 15,000 | - | - % |
| 558010 | SUBSCRIPTIONS AND PUBLICATIONS | 405 | 1,000 | 1,000 | 417 | 1,000 | 1,000 | - | - % |
| 572001 | MILEAGE REIMBURSEMENT | 37 | 500 | 500 | 63 | 500 | 500 | - | - % |
| 573000 | DUES AND MEMBERSHIPS | 504 | 1,000 | 1,000 | 325 | 1,000 | 1,000 | - | - % |
| | **OTHER EXPENSES** | **108,707** | **141,550** | **216,550** | **109,116** | **226,550** | **188,450** | **(28,100)** | **(13.0%)** |
| 580013 | DEPARTMENTAL EQUIPMENT | - | - | - | - | - | - | - | - % |
| | **DEPARTMENTAL EQUIPM** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |
| | **TOTAL HUMAN RESOURCES** | **347,824** | **387,422** | **475,844** | **361,530** | **497,353** | **456,753** | **(19,091)** | **(4.0%)** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **155 B - INFORMATION TECHNOLOGY** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 484,764 | 494,572 | 510,843 | 516,177 | 496,313 | 496,313 | (14,530) | (2.8%) |
| 511099 | NEW INITIATIVE | - | - | - | - | - | - | - | - % |
| 512501 | PROJECT DETAILS | 670 | 2,500 | 2,500 | 4,401 | 2,500 | 2,500 | - | - % |
| 513000 | OVERTIME | 754 | 4,750 | 4,750 | 1,609 | 4,750 | 4,750 | - | - % |
| 514005 | LONGEVITY PAY | 1,150 | 1,250 | 1,250 | 1,250 | 1,250 | 1,250 | - | - % |
| 515002 | CELL PHONE REIMBURSEMENT | 1,000 | 960 | 960 | 990 | 960 | 960 | - | - % |
| 519004 | SICK LEAVE BUYBACK | 3,303 | 3,303 | 3,303 | 3,436 | 3,303 | 3,303 | - | - % |
| | **PERSONNEL SERVICES** | **491,641** | **507,335** | **523,606** | **527,864** | **509,076** | **509,076** | **(14,530)** | **(2.8%)** |
| 524301 | R&M COMPUTER EQUIPMENT | 534,479 | 540,975 | 540,975 | 509,855 | 588,567 | 639,455 | 98,480 | 18.2% |
| 530001 | MANAGEMENT AND CONSULTING | 114,025 | 237,120 | 237,120 | 169,720 | 231,270 | 261,270 | 24,150 | 10.2% |
| 530101 | MEETINGS, EDUC & TRAINING | 1,311 | 16,775 | 16,775 | 6,380 | 34,275 | 15,775 | (1,000) | (6.0%) |
| 530302 | WEB PAGE DEVELOPMENT | 8,657 | 14,720 | 14,720 | 10,260 | 16,000 | 16,000 | 1,280 | 8.7% |
| 534000 | TELEPHONE | 41,849 | 79,400 | 79,400 | 46,406 | 79,400 | 79,400 | - | - % |
| 534001 | NETWORK COMMUNICATIONS | 103,116 | 118,143 | 118,143 | 134,460 | 118,230 | 118,230 | 87 | 0.1% |
| 542001 | INFORMATION TECHNOLOGY SUPPLIE | 6,572 | 3,500 | 3,500 | 2,963 | 3,500 | 3,500 | - | - % |
| 558013 | UNIFORM SUPPLIES | 1,616 | 1,500 | 1,500 | 1,453 | 1,500 | 1,500 | - | - % |
| 572001 | MILEAGE REIMBURSEMENT | 1,160 | 1,200 | 1,200 | 844 | 1,200 | 1,200 | - | - % |
| 573000 | DUES AND MEMBERSHIPS | - | 150 | 150 | 100 | 150 | 150 | - | - % |
| | **OTHER EXPENSES** | **812,785** | **1,013,483** | **1,013,483** | **882,441** | **1,074,092** | **1,136,480** | **122,997** | **12.1%** |
| 580013 | DEPARTMENTAL EQUIPMENT | 34,213 | 22,236 | 22,236 | 21,750 | 30,750 | - | (22,236) | (100.0%) |
| | **DEPARTMENTAL EQUIPM** | **34,213** | **22,236** | **22,236** | **21,750** | **30,750** | **-** | **(22,236)** | **(100.0%)** |
| | **TOTAL INFORMATION TECHNOLOGY** | **1,338,639** | **1,543,054** | **1,559,325** | **1,432,055** | **1,613,918** | **1,645,556** | **86,231** | **5.5%** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **158 B - TAX TITLE AND FORCLOSURE** | | | | | | | | | |
| 520000 | PURCHASE OF SERVICES | - | - | - | - | - | - | - | - % |
| 530102 | ADVERTISING | - | 4,000 | 4,000 | - | - | - | (4,000) | (100.0%) |
| 530500 | LEGAL SERVICES | 103,402 | 148,000 | 148,000 | 55,547 | 148,000 | 148,000 | - | - % |
| 530601 | LAND COURT RECORDINGS | 19,355 | 115,000 | 115,000 | 30,685 | 115,000 | 115,000 | - | - % |
| 538002 | RELEASE FEES | 9,522 | 33,000 | 33,000 | 9,704 | 33,000 | 33,000 | - | - % |
| | **OTHER EXPENSES** | **132,279** | **300,000** | **300,000** | **95,936** | **296,000** | **296,000** | **(4,000)** | **(1.3%)** |
| | **TOTAL TAX TITLE AND FORCLOSURE** | **132,279** | **300,000** | **300,000** | **95,936** | **296,000** | **296,000** | **(4,000)** | **(1.3%)** |

# TOWN OF PLYMOUTH
# PRELIMINARY BUDGET REPORT BY OBJECT
# FY2021 - Projection 22105



## TOWN FUNDS

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **161 A - TOWN CLERK** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 313,605 | 316,382 | 332,214 | 321,325 | 335,312 | 321,998 | (10,216) | (3.1%) |
| 511099 | NEW INITIATIVE | - | - | - | - | - | - | - | - % |
| 512000 | SEASONAL / TEMPORARY | 57,784 | 38,699 | 55,074 | 48,226 | 79,716 | 79,716 | 24,642 | 44.7% |
| 513000 | OVERTIME | 13,924 | 3,428 | 3,428 | 18,530 | 10,961 | 10,961 | 7,533 | 219.7% |
| 514005 | LONGEVITY PAY | 850 | 1,050 | 1,050 | 750 | 1,050 | 550 | (500) | (47.6%) |
| 519004 | SICK LEAVE BUYBACK | 2,592 | 2,593 | 2,593 | 2,697 | 2,593 | - | (2,593) | (100.0%) |
| 519005 | STIPENDS | 421 | 421 | 421 | 421 | - | - | (421) | (100.0%) |
| | **PERSONNEL SERVICES** | **389,177** | **362,573** | **394,780** | **391,949** | **429,632** | **413,225** | **18,445** | **4.7%** |
| 530004 | TECHNICAL SERVICES | 11,229 | 11,450 | 13,575 | 11,480 | 16,046 | 16,046 | 2,471 | 18.2% |
| 530101 | MEETINGS, EDUC & TRAINING | 596 | 900 | 900 | 551 | 1,000 | 737 | (163) | (18.1%) |
| 530106 | BOOK BINDING | 3,968 | 3,000 | 3,000 | 600 | 3,000 | 3,000 | - | - % |
| 530107 | RECORDS PRESERVATION | 11,366 | 1,600 | 1,600 | 1,540 | 1,700 | 1,700 | 100 | 6.3% |
| 534003 | POSTAGE | 174,991 | 175,000 | 175,000 | 164,245 | 175,000 | 175,000 | - | - % |
| 534004 | PRINTING | 2,674 | 2,800 | 2,800 | 2,657 | 2,900 | 2,900 | 100 | 3.6% |
| 542007 | ELECTION SUPPLIES | 4,047 | 5,400 | 5,400 | 6,666 | 5,500 | 5,500 | 100 | 1.9% |
| 559000 | NEW INITIATIVE EXPENSES | - | - | - | - | - | - | - | - % |
| 573000 | DUES AND MEMBERSHIPS | 435 | 450 | 450 | 445 | 450 | 450 | - | - % |
| | **OTHER EXPENSES** | **209,305** | **200,600** | **202,725** | **188,183** | **205,596** | **205,333** | **2,608** | **1.3%** |
| 580013 | DEPARTMENTAL EQUIPMENT | - | - | - | - | 700 | 700 | 700 | - % |
| | **DEPARTMENTAL EQUIPM** | **-** | **-** | **-** | **-** | **700** | **700** | **700** | **- %** |
| | **TOTAL TOWN CLERK** | **598,482** | **563,173** | **597,505** | **580,133** | **635,928** | **619,258** | **21,753** | **3.6%** |

### TOWN FUNDS

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **175 E - PLANNING & DEVELOPMENT** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 497,595 | 579,268 | 606,782 | 603,180 | 623,377 | 595,657 | (11,125) | (1.8%) |
| 511099 | NEW INITIATIVE | - | - | - | - | - | - | - | - % |
| 513000 | OVERTIME | 13,790 | 19,000 | 19,000 | 11,674 | 19,000 | 16,500 | (2,500) | (13.2%) |
| 514005 | LONGEVITY PAY | 1,601 | 1,650 | 1,650 | 1,900 | 2,296 | 2,296 | 646 | 39.2% |
| 515002 | CELL PHONE REIMBURSEMENT | 450 | 600 | 600 | 600 | 600 | 600 | - | - % |
| 519004 | SICK LEAVE BUYBACK | 4,846 | 4,752 | 4,752 | 5,347 | 5,022 | 5,022 | 270 | 5.7% |
| 519010 | EARNED TIME BUYBACK | 2,423 | 2,376 | 2,376 | 2,674 | 2,511 | 2,511 | 135 | 5.7% |
| | **PERSONNEL SERVICES** | **520,706** | **607,646** | **635,160** | **625,374** | **652,806** | **622,586** | **(12,574)** | **(2.0%)** |
| 530004 | TECHNICAL SERVICES | 63,704 | 62,925 | 62,925 | 29,283 | 53,025 | 23,025 | (39,900) | (63.4%) |
| 530101 | MEETINGS, EDUC & TRAINING | 2,932 | 3,750 | 3,750 | 1,412 | 4,250 | 1,750 | (2,000) | (53.3%) |
| 530108 | ADMINISTRATIVE SERVICES | 210,705 | 285,252 | 285,252 | 285,252 | 187,957 | 224,412 | (60,840) | (21.3%) |
| 558010 | SUBSCRIPTIONS AND PUBLICATIONS | 588 | 287 | 287 | 82 | 292 | 292 | 5 | 1.7% |
| 570000 | OTHER CHARGES & EXPENDITURES | - | - | - | - | - | - | - | - % |
| 572001 | MILEAGE REIMBURSEMENT | 187 | 200 | 200 | 9 | 200 | 200 | - | - % |
| 573000 | DUES AND MEMBERSHIPS | 1,753 | 2,575 | 2,575 | 1,758 | 2,575 | 2,575 | - | - % |
| | **OTHER EXPENSES** | **279,870** | **354,989** | **354,989** | **317,796** | **248,299** | **252,254** | **(102,735)** | **(28.9%)** |
| 580013 | DEPARTMENTAL EQUIPMENT | - | - | - | - | - | - | - | - % |
| | **DEPARTMENTAL EQUIPM** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |
| | **TOTAL PLANNING & DEVELOPMENT** | **800,575** | **962,635** | **990,149** | **943,171** | **901,105** | **874,840** | **(115,309)** | **(11.6%)** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **189 E - REDEVELOPMENT AUTHORITY** | | | | | | | | | |
| 530004 | TECHNICAL SERVICES | 10,712 | 10,712 | 10,712 | 10,712 | 10,930 | 10,930 | 218 | 2.0% |
| 530108 | ADMINISTRATIVE SERVICES | 11,165 | 11,165 | 11,165 | 11,265 | 11,390 | 11,390 | 225 | 2.0% |
| 574002 | SURETY BONDS | 100 | 100 | 100 | - | 110 | 110 | 10 | 10.0% |
| | **OTHER EXPENSES** | **21,977** | **21,977** | **21,977** | **21,977** | **22,430** | **22,430** | **453** | **2.1%** |
| | **TOTAL REDEVELOPMENT AUTHORIT** | **21,977** | **21,977** | **21,977** | **21,977** | **22,430** | **22,430** | **453** | **2.1%** |

# TOWN OF PLYMOUTH
# PRELIMINARY BUDGET REPORT BY OBJECT
# FY2021 - Projection 22105



## TOWN FUNDS

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **210 C - POLICE** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 9,245,763 | 10,558,184 | 10,601,236 | 9,758,389 | 10,388,783 | 10,365,469 | (235,767) | (2.2%) |
| 511099 | NEW INITIATIVE | - | - | - | - | - | - | - | - % |
| 512000 | SEASONAL / TEMPORARY | - | 3,000 | 3,000 | - | 3,000 | 3,000 | - | - % |
| 512501 RILEY | PROJECT DETAILS | - | - | - | - | - | - | - | - % |
| 513000 | OVERTIME | 967,163 | 1,000,898 | 1,000,898 | 947,249 | 1,023,923 | 1,013,923 | 13,025 | 1.3% |
| 514005 | LONGEVITY PAY | 28,825 | 29,300 | 29,300 | 30,700 | 30,100 | 30,100 | 800 | 2.7% |
| 515007 | CONTRACT BENEFITS | - | - | - | - | - | - | - | - % |
| 519003 | UNIFORM ALLOWANCE | 101,250 | 116,250 | 116,250 | 95,100 | 116,250 | 116,250 | - | - % |
| 519004 | SICK LEAVE BUYBACK | 14,242 | 11,894 | 11,894 | 14,055 | 15,125 | 15,125 | 3,231 | 27.2% |
| 519005 | STIPENDS | 40,100 | 72,850 | 72,850 | 43,400 | 77,400 | 77,400 | 4,550 | 6.2% |
| 519006 | ATTENDANCE BONUS | - | 1,000 | 1,000 | - | 1,000 | 1,000 | - | - % |
| 519010 | EARNED TIME BUYBACK | - | 3,274 | 3,274 | 3,481 | 3,610 | 3,610 | 336 | 10.3% |
| | **PERSONNEL SERVICES** | **10,397,342** | **11,796,650** | **11,839,702** | **10,892,374** | **11,659,191** | **11,625,877** | **(213,825)** | **(1.8%)** |
| 521007 | MARINE FUEL | 580 | 2,000 | 2,000 | 114 | 2,000 | 2,000 | - | - % |
| 524400 | R&M EQUIPMENT | 173,010 | 172,873 | 172,873 | 134,414 | 235,215 | 235,215 | 62,342 | 36.1% |
| 530004 | TECHNICAL SERVICES | 35,322 | 38,590 | 38,590 | 34,912 | 38,590 | 38,590 | - | - % |
| 530005 | PROFESSIONAL SERVICES | 151,186 | 24,000 | 24,000 | 20,341 | 25,000 | 25,000 | 1,000 | 4.2% |
| 530101 | MEETINGS, EDUC & TRAINING | 27,107 | 23,150 | 23,150 | 25,111 | 26,650 | 24,110 | 960 | 4.1% |
| 534000 | TELEPHONE | - | 2,000 | 14,000 | 10,220 | 14,000 | 14,000 | - | - % |
| 534001 | NETWORK COMMUNICATIONS | 1,461 | 7,500 | 7,500 | 5,456 | 7,500 | 7,500 | - | - % |
| 534005 | COURIER AND DELIVERY SERVICES | 319 | 500 | 500 | 194 | 500 | 500 | - | - % |
| 543000 | BUILDING MAINTENANCE SUPPLIES | - | 700 | 700 | - | - | - | (700) | (100.0%) |
| 549000 | PRISONER MEALS | 1,089 | 2,000 | 2,000 | 1,226 | 2,000 | 2,000 | - | - % |
| 558000 | SUPPLIES AND MATERIALS | 142,279 | 165,926 | 165,926 | 124,193 | 125,870 | 125,870 | (40,056) | (24.1%) |
| 558010 | SUBSCRIPTIONS AND PUBLICATIONS | 9,451 | 15,208 | 15,208 | 18,346 | 15,808 | 15,808 | 600 | 3.9% |
| 558013 | UNIFORM SUPPLIES | 31,699 | 40,354 | 40,354 | 45,734 | 36,504 | 36,504 | (3,850) | (9.5%) |
| 559000 | NEW INITIATIVE EXPENSES | - | - | - | - | - | - | - | - % |
| 573000 | DUES AND MEMBERSHIPS | 13,974 | 15,493 | 15,493 | 15,129 | 16,143 | 16,143 | 650 | 4.2% |
| | **OTHER EXPENSES** | **587,478** | **510,294** | **522,294** | **435,392** | **545,780** | **543,240** | **20,946** | **4.0%** |
| 580013 | DEPARTMENTAL EQUIPMENT | 291,659 | 338,465 | 338,465 | 313,020 | 389,108 | 389,108 | 50,643 | 15.0% |
| | **DEPARTMENTAL EQUIPM** | **291,659** | **338,465** | **338,465** | **313,020** | **389,108** | **389,108** | **50,643** | **15.0%** |
| | **TOTAL POLICE** | **11,276,479** | **12,645,409** | **12,700,461** | **11,640,786** | **12,594,079** | **12,558,225** | **(142,236)** | **(1.1%)** |

**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **220 C - FIRE** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 9,585,537 | 10,359,568 | 10,596,700 | 9,741,697 | 10,810,809 | 10,788,467 | 191,767 | 1.8% |
| 511001 SAFER | SALARIES AND WAGES- PERMANENT | 63,878 | 201,526 | 201,526 | 192,730 | 341,896 | 341,896 | 140,370 | 69.7% |
| 511099 | NEW INITIATIVE | - | - | - | - | - | - | - | - % |
| 513000 | OVERTIME | 1,831,755 | 1,755,138 | 1,755,138 | 1,695,618 | 1,850,241 | 1,840,241 | 85,103 | 4.8% |
| 514005 | LONGEVITY PAY | 19,150 | 20,750 | 20,750 | 19,000 | 20,650 | 20,650 | (100) | (0.5%) |
| 515002 | CELL PHONE REIMBURSEMENT | 650 | 1,800 | 1,800 | 600 | 1,800 | 1,800 | - | - % |
| 519003 | UNIFORM ALLOWANCE | 93,875 | 97,250 | 97,250 | 90,750 | 97,250 | 97,250 | - | - % |
| 519003 SAFER | UNIFORM ALLOWANCE | - | 2,250 | 2,250 | 2,250 | 9,000 | 9,000 | 6,750 | 300.0% |
| 519004 | SICK LEAVE BUYBACK | 9,266 | 12,960 | 12,960 | 14,309 | 16,929 | 16,929 | 3,969 | 30.6% |
| 519010 | EARNED TIME BUYBACK | 2,569 | 2,519 | 2,519 | 2,817 | 2,874 | 2,874 | 355 | 14.1% |
| 519900 | JLMC AWARD | - | - | - | - | - | - | - | - % |
| | **PERSONNEL SERVICES** | **11,606,680** | **12,453,761** | **12,690,893** | **11,759,772** | **13,151,449** | **13,119,107** | **428,214** | **3.4%** |
| 524200 000B2 | R&M - BOAT2 | - | - | - | - | - | - | - | - % |
| 524200 000B3 | R&M - BOAT3 | - | - | - | - | - | - | - | - % |
| 524200 000B4 | R&M - BOAT4 | - | - | - | - | - | - | - | - % |
| 524200 000B5 | R&M - BOAT5 | - | - | - | - | - | - | - | - % |
| 524200 000B6 | R&M - BOAT6 | - | - | - | - | - | - | - | - % |
| 524200 000C1 | R&M - CHIEF | - | - | - | - | - | - | - | - % |
| 524200 000C2 | R&M - DEPUTY CHIEF-OPERATION | - | - | - | - | - | - | - | - % |
| 524200 000C3 | R&M - VEHICLE #C3 | - | - | - | - | - | - | - | - % |
| 524200 000C4 | R&M - FIRE PREVENTION | - | - | - | - | - | - | - | - % |
| 524200 000C5 | R&M - FIRE PREVENTION | - | - | - | - | - | - | - | - % |
| 524200 000C6 | R&M - AUXILARY BOAT TRANSPORT | - | - | - | - | - | - | - | - % |
| 524200 000C7 | R&M - SHIFT COMMANDER | - | - | - | - | - | - | - | - % |
| 524200 000C8 | R&M - MECHANIC | - | - | - | - | - | - | - | - % |
| 524200 000C9 | R&M - UTILITY VEHICLE | - | - | - | - | - | - | - | - % |
| 524200 000CA | R&M - TRAINING | - | - | - | - | - | - | - | - % |
| 524200 000E1 | R&M - ENGINE 1 | - | - | - | - | - | - | - | - % |
| 524200 000E2 | R&M - ENGINE 2 | - | - | - | - | - | - | - | - % |
| 524200 000E3 | R&M - ENGINE 3 | - | - | - | - | - | - | - | - % |
| 524200 000E4 | R&M - ENGINE 4 | - | - | - | - | - | - | - | - % |
| 524200 000E5 | R&M - ENGINE 5 | - | - | - | - | - | - | - | - % |
| 524200 000E6 | R&M - ENGINE 6 | - | - | - | - | - | - | - | - % |
| 524200 000E7 | R&M - ENGINE 7 | - | - | - | - | - | - | - | - % |
| 524200 000E8 | R&M - ENGINE 8 | - | - | - | - | - | - | - | - % |
| 524200 000E9 | R&M - ENGINE 9 | - | - | - | - | - | - | - | - % |
| 524200 000F1 | R&M - FOREST FIRE 1 | - | - | - | - | - | - | - | - % |
| 524200 000F2 | R&M - FOREST FIRE 2 | - | - | - | - | - | - | - | - % |
| 524200 000F3 | R&M - FOREST FIRE 3 | - | - | - | - | - | - | - | - % |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| 524200 000F4 | R&M - FOREST FIRE 4 | - | - | - | - | - | - | - | - % |
| 524200 000F5 | R&M - FOREST FIRE 5 | - | - | - | - | - | - | - | - % |
| 524200 000F6 | R&M - FOREST FIRE 6 | - | - | - | - | - | - | - | - % |
| 524200 000F7 | R&M - FOREST FIRE 7 | - | - | - | - | - | - | - | - % |
| 524200 000F9 | R&M - FOREST FIRE 9 | - | - | - | - | - | - | - | - % |
| 524200 000L2 | R&M - LADDER2 | 2,331 | - | - | - | - | - | - | - % |
| 524200 000R1 | R&M - RESCUE 1 | - | - | - | - | - | - | - | - % |
| 524200 000S1 | R&M - SQUAD 1 | - | - | - | - | - | - | - | - % |
| 524200 000T1 | R&M - TANKER 1 | - | - | - | - | - | - | - | - % |
| 524200 000T2 | R&M - TANKER 2 | 1,535 | - | - | - | - | - | - | - % |
| 524200 000T3 | R&M - TANKER 3 | - | - | - | - | - | - | - | - % |
| 524200 00375 | R&M - FF375 | - | - | - | - | - | - | - | - % |
| 524200 00BT1 | R&M - BOOM TRAILER 1 | - | - | - | - | - | - | - | - % |
| 524200 00C10 | R&M - FIRE ALARM | 1,299 | - | - | - | - | - | - | - % |
| 524200 00C11 | R&M - EMERGENCY MANAGEMENT | - | - | - | - | - | - | - | - % |
| 524200 00C12 | R&M - TRAINING | - | - | - | - | - | - | - | - % |
| 524200 00C14 | R&M - FIRE ALARM | - | - | - | - | - | - | - | - % |
| 524200 00C16 | R&M - ADMINISTRATION | - | - | - | - | - | - | - | - % |
| 524200 00E10 | R&M - ENGINE 10 | - | - | - | - | - | - | - | - % |
| 524200 00LU1 | R&M - LIGHTING UNIT 1 | - | - | - | - | - | - | - | - % |
| 524200 00MDU | R&M - MASS DECON UNIT | - | - | - | - | - | - | - | - % |
| 524200 00SH1 | R&M - SAFETY HOUSE 1 | - | - | - | - | - | - | - | - % |
| 524200 00ST1 | R&M - SPILL TRAILER 1 | - | - | - | - | - | - | - | - % |
| 524200 00ST2 | R&M - SPILL TRAILER 2 | - | - | - | - | - | - | - | - % |
| 524200 0BHOV | R&M - HOVERCRAFT | - | - | - | - | - | - | - | - % |
| 524200 ATOOL | R&M - APPARATUS TOOLS AND EQUIPME | - | - | - | - | - | - | - | - % |
| 524200 BDIVE | R&M - DIVE BOAT | - | - | - | - | - | - | - | - % |
| 524200 FBOA1 | R&M - FIRE BOAT 1 | - | - | - | - | - | - | - | - % |
| 524200 GENST | R&M - POWER GENERATOR SETS | - | - | - | - | - | - | - | - % |
| 524200 PSAWS | R&M - POWER SWAS | - | - | - | - | - | - | - | - % |
| 524200 PUMPS | R&M - PORTABLE PUMPS | - | - | - | - | - | - | - | - % |
| 524200 RTOOL | R&M - POWER RESCUE TOOLS | - | - | - | - | - | - | - | - % |
| 524200 SCONS | R&M - SHOP CONSUMABLE ITEMS | 5,250 | - | - | - | - | - | - | - % |
| 524200 SOPS1 | R&M - SPECIAL OPERATIONS | - | - | - | - | - | - | - | - % |
| 524200 SSTOK | R&M - SHOP STOCK ITEMS | - | - | - | - | - | - | - | - % |
| 524200 STAEQ | R&M - STATION POWER EQUIPMENT | - | - | - | - | - | - | - | - % |
| 524200 TRL01 | R&M - TRAILER 1 | - | - | - | - | - | - | - | - % |
| 524200 TRL02 | R&M - TRAILER 02 | - | - | - | - | - | - | - | - % |
| 524200 TRL03 | R&M - TRAILER 3 | - | - | - | - | - | - | - | - % |
| 524200 TRL04 | R&M - TRAILER 4 | - | - | - | - | - | - | - | - % |
| 524200 TRL05 | R&M - TRAILER 5 | - | - | - | - | - | - | - | - % |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| 524200 TRL06 | R&M - TRAILER 6 | - | - | - | - | - | - | - | - % |
| 524200 TRL08 | R&M - TRAILER 8 | - | - | - | - | - | - | - | - % |
| 524200 TRL10 | R&M - TRAILER 10 | - | - | - | - | - | - | - | - % |
| 524200 TRL11 | R&M - TRAILER 11 | - | - | - | - | - | - | - | - % |
| 524200 TWRL1 | R&M - TOWER LADDER 1 | 675 | - | - | - | - | - | - | - % |
| 524200 | R&M - | 5,421 | 24,750 | 24,750 | 30,953 | 26,235 | 26,235 | 1,485 | 6.0% |
| | TOTAL R&M VEHICLES W/ PROJECTS | 16,511 | 24,750 | 24,750 | 30,953 | 26,235 | 26,235 | 1,485 | 6.00 |
| 524300 | R&M COMMUNICATION LINES | - | 4,500 | 4,500 | - | 10,000 | 10,000 | 5,500 | 122.2% |
| 524400 | R&M EQUIPMENT | 12,894 | 11,575 | 11,575 | 13,311 | 11,575 | 11,575 | - | - % |
| 530004 | TECHNICAL SERVICES | 31,847 | 29,000 | 38,600 | 37,754 | 43,400 | 43,400 | 4,800 | 12.4% |
| 530101 | MEETINGS, EDUC & TRAINING | 8,695 | 9,216 | 9,216 | 6,502 | 9,516 | 5,500 | (3,716) | (40.3%) |
| 530204 | AMBULANCE SERVICES | - | 250 | 250 | - | - | - | (250) | (100.0%) |
| 530303 | COMMUNICATIONS SERVICES | - | - | 39,961 | 10,604 | - | - | (39,961) | (100.0%) |
| 540000 | SUPPLIES AND MATERIALS | 6,522 | 1,310 | 1,310 | 2,253 | 1,310 | 1,310 | - | - % |
| 542001 | INFORMATION TECHNOLOGY SUPPLIE | 10,938 | 5,700 | 5,700 | 5,106 | 5,700 | 5,700 | - | - % |
| 543003 | HAND AND POWER TOOLS | 5,751 | 5,500 | 5,500 | 5,572 | 5,500 | 5,500 | - | - % |
| 545000 | CUSTODIAL SUPPLIES | 14,146 | 11,012 | 11,012 | 14,910 | - | - | (11,012) | (100.0%) |
| 548001 | VEHICLE MAINTENANCE SUPPLIES | 135,746 | 111,805 | 111,805 | 109,383 | 117,395 | 117,395 | 5,590 | 5.0% |
| 550000 | FIRST AID SUPPLIES | 10,080 | 22,284 | 22,284 | 12,982 | 22,284 | 22,284 | - | - % |
| 551000 | TRAINING SUPPLIES | 8,255 | 8,750 | 8,750 | 1,091 | 8,750 | 8,750 | - | - % |
| 558006 | COMMUNICATIONS EQUIP SUPPLIES | 3,856 | 6,500 | 6,500 | 3,921 | 6,500 | 6,500 | - | - % |
| 558010 | SUBSCRIPTIONS AND PUBLICATIONS | 812 | 640 | 640 | 792 | 640 | 640 | - | - % |
| 558013 | UNIFORM SUPPLIES | 4,193 | 2,700 | 2,700 | 5,632 | 5,884 | 5,884 | 3,184 | 117.9% |
| 570500 | SPECIAL OPERATIONS | 9,778 | 8,200 | 43,296 | 15,160 | 13,200 | 13,200 | (30,096) | (69.5%) |
| 572001 | MILEAGE REIMBURSEMENT | 47 | 500 | 500 | 210 | 500 | 500 | - | - % |
| 573000 | DUES AND MEMBERSHIPS | 1,300 | 1,700 | 1,700 | 1,485 | 1,700 | 1,700 | - | - % |
| 580001 | EQUIPMENT | 25,314 | 10,370 | 10,370 | 14,290 | 10,370 | 10,370 | - | - % |
| 580002 | FURNISHINGS AND FIXTURES | 9,405 | 4,250 | 4,250 | 1,665 | 4,250 | 4,250 | - | - % |
| 580003 | FIRE HOSES AND FIXTURES | 9,036 | 14,000 | 14,000 | 22,830 | 14,000 | 14,000 | - | - % |
| 580004 | AIR PACKS | 10,997 | 26,354 | 26,354 | 24,116 | 35,075 | 35,075 | 8,721 | 33.1% |
| 580005 | TURNOUT GEAR | 34,100 | 37,040 | 37,040 | 23,615 | 38,892 | 38,892 | 1,852 | 5.0% |
| | **OTHER EXPENSES** | **370,222** | **357,906** | **442,563** | **364,136** | **392,676** | **388,660** | **(53,903)** | **(12.2%)** |
| 580013 | DEPARTMENTAL EQUIPMENT | 84,111 | 126,895 | 126,895 | 109,988 | 137,962 | 123,962 | (2,933) | (2.3%) |
| 580013 SAFER | DEPARTMENTAL EQUIPMENT | 53,159 | 25,305 | 25,305 | 27 | - | - | (25,305) | (100.0%) |
| | **DEPARTMENTAL EQUIPM** | **137,270** | **152,200** | **152,200** | **110,015** | **137,962** | **123,962** | **(28,238)** | **(18.6%)** |
| | **TOTAL FIRE** | **12,114,172** | **12,963,867** | **13,285,656** | **12,233,923** | **13,682,087** | **13,631,729** | **346,073** | **2.6%** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **241 A - BUILDING AND ZONING** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 647,363 | 686,679 | 718,070 | 653,659 | 702,540 | 702,540 | (15,530) | (2.2%) |
| 511099 | NEW INITIATIVE | - | 22,464 | 22,464 | - | - | - | (22,464) | (100.0%) |
| 512000 | SEASONAL / TEMPORARY | 43,470 | 37,260 | 37,260 | 52,184 | 59,160 | 59,160 | 21,900 | 58.8% |
| 513000 | OVERTIME | 7,027 | 5,000 | 5,000 | 4,887 | 5,000 | 5,000 | - | - % |
| 514005 | LONGEVITY PAY | 1,950 | 2,050 | 2,050 | 1,500 | 1,850 | 1,850 | (200) | (9.8%) |
| 519004 | SICK LEAVE BUYBACK | 4,577 | 4,536 | 4,536 | 4,756 | 4,661 | 4,661 | 125 | 2.8% |
| 519010 | EARNED TIME BUYBACK | 2,177 | 2,135 | 2,135 | - | 2,260 | 2,260 | 125 | 5.9% |
| | **PERSONNEL SERVICES** | **706,565** | **760,124** | **791,515** | **716,987** | **775,471** | **775,471** | **(16,044)** | **(2.0%)** |
| 530101 | MEETINGS, EDUC & TRAINING | 3,306 | 4,325 | 4,325 | 1,641 | 4,325 | 2,000 | (2,325) | (53.8%) |
| 558010 | SUBSCRIPTIONS AND PUBLICATIONS | 46 | 1,750 | 1,750 | 1,401 | 1,750 | 1,750 | - | - % |
| 558020 | PERSONAL PROTECTION EQUIPMENT | 3,492 | 2,500 | 2,500 | 2,236 | 2,500 | 2,500 | - | - % |
| 572001 | MILEAGE REIMBURSEMENT | 1,185 | 1,600 | 1,600 | 1,202 | 1,600 | 1,600 | - | - % |
| 573000 | DUES AND MEMBERSHIPS | 685 | 990 | 990 | 750 | 990 | 990 | - | - % |
| | **OTHER EXPENSES** | **8,715** | **11,165** | **11,165** | **7,231** | **11,165** | **8,840** | **(2,325)** | **(20.8%)** |
| 580013 | DEPARTMENTAL EQUIPMENT | - | - | - | - | - | - | - | - % |
| | **DEPARTMENTAL EQUIPM** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |
| | **TOTAL BUILDING AND ZONING** | **715,279** | **771,289** | **802,680** | **724,217** | **786,636** | **784,311** | **(18,369)** | **(2.3%)** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **291 C - EMERGENCY MANAGEMENT** | | | | | | | | | |
| 520012 | DEBRIS MANAGEMENT | 33,000 | 50,000 | 50,000 | - | 50,000 | 40,000 | (10,000) | (20.0%) |
| 530101 | MEETINGS, EDUC & TRAINING | 2,226 | 2,000 | 2,000 | 567 | 2,000 | 500 | (1,500) | (75.0%) |
| 580001 | EQUIPMENT | 13,976 | 17,900 | 17,900 | 873 | 17,900 | 17,900 | - | - % |
| | **OTHER EXPENSES** | **49,202** | **69,900** | **69,900** | **1,440** | **69,900** | **58,400** | **(11,500)** | **(16.5%)** |
| 580013 | DEPARTMENTAL EQUIPMENT | - | - | - | - | - | - | - | - % |
| | **DEPARTMENTAL EQUIPM** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |
| | **TOTAL EMERGENCY MANAGEMENT** | **49,202** | **69,900** | **69,900** | **1,440** | **69,900** | **58,400** | **(11,500)** | **(16.5%)** |

## TOWN FUNDS

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **292 C - ANIMAL CONTROL** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 147,181 | 149,886 | 155,771 | 155,939 | 150,931 | 150,931 | (4,840) | (3.1%) |
| 511099 | NEW INITIATIVE | - | - | - | - | - | - | - | - % |
| 513000 | OVERTIME | 1,823 | 1,710 | 1,710 | 1,778 | 1,710 | 1,710 | - | - % |
| 514005 | LONGEVITY PAY | 650 | 750 | 750 | 750 | 850 | 850 | 100 | 13.3% |
| 519004 | SICK LEAVE BUYBACK | 1,574 | 1,575 | 1,575 | 1,638 | 1,575 | 1,575 | - | - % |
| | **PERSONNEL SERVICES** | **151,229** | **153,921** | **159,806** | **160,105** | **155,066** | **155,066** | **(4,740)** | **(3.0%)** |
| 558000 | SUPPLIES AND MATERIALS | 6,173 | 6,000 | 6,000 | 4,707 | 6,000 | 6,000 | - | - % |
| 558013 | UNIFORM SUPPLIES | 713 | 800 | 800 | 394 | 800 | 800 | - | - % |
| | **OTHER EXPENSES** | **6,885** | **6,800** | **6,800** | **5,101** | **6,800** | **6,800** | **-** | **- %** |
| 580013 | DEPARTMENTAL EQUIPMENT | - | - | - | - | - | - | - | - % |
| | **DEPARTMENTAL EQUIPM** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |
| | **TOTAL ANIMAL CONTROL** | **158,114** | **160,721** | **166,606** | **165,205** | **161,866** | **161,866** | **(4,740)** | **(2.8%)** |

**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **293 C - PARKING ENFORCEMENT** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | - | - | - | - | - | - | - | - % |
| 514005 | LONGEVITY PAY | - | - | - | - | - | - | - | - % |
| 515007 | CONTRACT BENEFITS | - | - | - | - | - | - | - | - % |
| 519003 | UNIFORM ALLOWANCE | - | - | - | - | - | - | - | - % |
| | **PERSONNEL SERVICES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |
| | **TOTAL PARKING ENFORCEMENT** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **295 C - HARBOR MASTER** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 247,329 | 257,327 | 268,632 | 221,745 | 249,823 | 249,823 | (18,809) | (7.0%) |
| 511005 | SALARIES & WAGES PARTTIME SEAS | 93,301 | 153,000 | 153,000 | 84,100 | 119,000 | 119,000 | (34,000) | (22.2%) |
| 513000 | OVERTIME | 17,233 | 13,000 | 13,000 | 25,042 | 13,000 | 13,000 | - | - % |
| 514005 | LONGEVITY PAY | 750 | 750 | 750 | 250 | 450 | 450 | (300) | (40.0%) |
| 515002 | CELL PHONE REIMBURSEMENT | - | 600 | 600 | - | 600 | - | (600) | (100.0%) |
| 519004 | SICK LEAVE BUYBACK | 5,035 | 5,036 | 5,036 | 3,117 | 2,996 | 2,996 | (2,040) | (40.5%) |
| | **PERSONNEL SERVICES** | **363,647** | **429,713** | **441,018** | **334,254** | **385,869** | **385,269** | **(55,749)** | **(12.6%)** |
| 524400 | R&M EQUIPMENT | 13,909 | 17,000 | 17,000 | 21,165 | 17,000 | 17,000 | - | - % |
| 529505 | MOORING OPERATIONS | 9,999 | 10,000 | 10,000 | 3,932 | 10,000 | 10,000 | - | - % |
| 530101 | MEETINGS, EDUC & TRAINING | 1,745 | 4,600 | 4,600 | 2,200 | 4,600 | 3,700 | (900) | (19.6%) |
| 553008 | SHELLFISH PROPAGATION PROGRAM | - | - | - | - | - | - | - | - % |
| 558000 | SUPPLIES AND MATERIALS | 4,641 | 5,900 | 5,900 | 5,549 | 5,900 | 5,900 | - | - % |
| 558013 | UNIFORM SUPPLIES | 2,603 | 3,500 | 3,500 | 1,074 | 3,500 | 3,500 | - | - % |
| 573000 | DUES AND MEMBERSHIPS | 450 | 500 | 500 | 200 | 500 | 500 | - | - % |
| | **OTHER EXPENSES** | **33,348** | **41,500** | **41,500** | **34,121** | **41,500** | **40,600** | **(900)** | **(2.2%)** |
| 521007 | MARINE FUEL | - | - | - | - | 19,000 | 19,000 | 19,000 | - % |
| | **FUEL & UTILITIES** | **-** | **-** | **-** | **-** | **19,000** | **19,000** | **19,000** | **- %** |
| 580013 | DEPARTMENTAL EQUIPMENT | 2,950 | 12,000 | 12,000 | 3,795 | 52,000 | 52,000 | 40,000 | 333.3% |
| | **DEPARTMENTAL EQUIPM** | **2,950** | **12,000** | **12,000** | **3,795** | **52,000** | **52,000** | **40,000** | **333.3%** |
| | **TOTAL HARBOR MASTER** | **399,945** | **483,213** | **494,518** | **372,169** | **498,369** | **496,869** | **2,351** | **0.5%** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **390 F - MEDICAID PROGRAM** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 208,120 | 215,979 | 215,979 | 244,346 | 257,170 | 257,170 | 41,191 | 19.1% |
| | **PERSONNEL SERVICES** | **208,120** | **215,979** | **215,979** | **244,346** | **257,170** | **257,170** | **41,191** | **19.1%** |
| 520000 | PURCHASE OF SERVICES | 46,176 | 58,900 | 58,900 | 15,879 | 50,400 | 50,400 | (8,500) | (14.4%) |
| 540000 | SUPPLIES AND MATERIALS | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | - | - % |
| | **OTHER EXPENSES** | **49,676** | **62,400** | **62,400** | **19,379** | **53,900** | **53,900** | **(8,500)** | **(13.6%)** |
| | **TOTAL MEDICAID PROGRAM** | **257,795** | **278,379** | **278,379** | **263,725** | **311,070** | **311,070** | **32,691** | **11.7%** |

**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **391 F - OUT OF DISTRICT TRANSPORTATION** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 24,999 | 32,400 | 32,400 | 21,488 | 33,120 | 33,120 | 720 | 2.2% |
| | **PERSONNEL SERVICES** | **24,999** | **32,400** | **32,400** | **21,488** | **33,120** | **33,120** | **720** | **2.2%** |
| 520008 | AGRICULTURE VOCATION STUDENTS | - | - | - | - | - | - | - | - % |
| | **OTHER EXPENSES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |
| | **TOTAL OUT OF DISTRICT TRANSPOR** | **24,999** | **32,400** | **32,400** | **21,488** | **33,120** | **33,120** | **720** | **2.2%** |

# TOWN OF PLYMOUTH
# PRELIMINARY BUDGET REPORT BY OBJECT
# FY2021 - Projection 22105



## TOWN FUNDS

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **411 D - DPW ENGINEERING** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 504,009 | 509,605 | 534,432 | 523,564 | 512,572 | 481,231 | (53,201) | (10.0%) |
| 511099 | NEW INITIATIVE | - | - | - | - | - | - | - | - % |
| 513000 | OVERTIME | 332 | 2,500 | 2,500 | - | 2,500 | 2,500 | - | - % |
| 514005 | LONGEVITY PAY | 1,800 | 1,800 | 1,800 | 2,050 | 2,400 | 1,400 | (400) | (22.2%) |
| 515002 | CELL PHONE REIMBURSEMENT | 480 | 480 | 480 | 480 | 480 | 480 | - | - % |
| 519004 | SICK LEAVE BUYBACK | 8,503 | 8,503 | 8,503 | 6,349 | 8,503 | 2,400 | (6,103) | (71.8%) |
| | **PERSONNEL SERVICES** | **515,124** | **522,888** | **547,715** | **532,443** | **526,455** | **488,011** | **(59,704)** | **(10.9%)** |
| 524400 | R&M EQUIPMENT | - | 1,000 | 1,000 | - | 1,000 | 1,000 | - | - % |
| 530101 | MEETINGS, EDUC & TRAINING | 410 | 1,200 | 1,200 | 255 | 1,200 | 600 | (600) | (50.0%) |
| 534004 | PRINTING | 1,257 | 1,700 | 1,700 | - | 1,700 | 1,700 | - | - % |
| 542005 | DRAFTING SUPPLIES | 1,318 | 3,197 | 3,197 | 1,674 | 3,197 | 3,197 | - | - % |
| 542006 | SURVEY SUPPLIES | 3,614 | 876 | 876 | 983 | 876 | 876 | - | - % |
| 558013 | UNIFORM SUPPLIES | - | - | - | 1,057 | - | - | - | - % |
| 572001 | MILEAGE REIMBURSEMENT | - | 75 | 75 | - | 75 | 75 | - | - % |
| 573000 | DUES AND MEMBERSHIPS | 464 | 815 | 815 | 285 | 815 | 815 | - | - % |
| 584007 | PAVEMENT MARKING | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | - | - % |
| | **OTHER EXPENSES** | **82,063** | **83,863** | **83,863** | **79,255** | **83,863** | **83,263** | **(600)** | **(0.7%)** |
| 580013 | DEPARTMENTAL EQUIPMENT | - | - | - | - | - | - | - | - % |
| | **DEPARTMENTAL EQUIPM** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |
| | **TOTAL DPW ENGINEERING** | **597,187** | **606,751** | **631,578** | **611,698** | **610,318** | **571,274** | **(60,304)** | **(9.5%)** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **420 D - DPW HIGHWAY** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 1,437,456 | 1,720,987 | 1,814,545 | 1,505,822 | 1,807,837 | 1,719,874 | (94,671) | (5.2%) |
| 511002 | OUT OF GRADE PAY | 805 | 4,196 | 4,196 | 804 | 4,196 | 4,196 | - | - % |
| 511099 | NEW INITIATIVE | - | - | - | - | - | - | - | - % |
| 513000 | OVERTIME | 206,210 | 97,000 | 97,000 | 185,712 | 97,000 | 97,000 | - | - % |
| 514005 | LONGEVITY PAY | 7,203 | 7,950 | 7,950 | 8,450 | 9,150 | 9,150 | 1,200 | 15.1% |
| 515002 | CELL PHONE REIMBURSEMENT | 240 | 480 | 480 | - | - | - | (480) | (100.0%) |
| 519004 | SICK LEAVE BUYBACK | - | - | - | - | - | - | - | - % |
| 519006 | ATTENDANCE BONUS | 450 | - | - | 150 | 650 | 650 | 650 | - % |
| | **PERSONNEL SERVICES** | **1,652,363** | **1,830,613** | **1,924,171** | **1,700,937** | **1,918,833** | **1,830,870** | **(93,301)** | **(4.8%)** |
| 520009 | CRUSHING SERVICE | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | - | (25,000) | (100.0%) |
| 524009 | SIGNAL MAINTENANCE | 17,265 | 12,500 | 12,500 | 11,188 | 12,500 | 12,500 | - | - % |
| 524100 | R&M - ROADS | 33,127 | 30,000 | 30,000 | 39,351 | 30,000 | 30,000 | - | - % |
| 527300 | EQUIPMENT RENTAL | 18,426 | 4,000 | 4,000 | 6,763 | 4,000 | 4,000 | - | - % |
| 530101 | MEETINGS, EDUC & TRAINING | 1,590 | 2,500 | 2,500 | 1,153 | 2,500 | 1,250 | (1,250) | (50.0%) |
| 543002 | EQUIPMENT MAINT SUPPLIES | 27,278 | 15,000 | 15,000 | 30,985 | 15,000 | 15,000 | - | - % |
| 543003 | HAND AND POWER TOOLS | 7,224 | 8,000 | 8,000 | 7,490 | 8,000 | 8,000 | - | - % |
| 550000 | FIRST AID SUPPLIES | 303 | 400 | 400 | - | 400 | 400 | - | - % |
| 553000 | PRIVATE ROAD MAINTENANCE SUPPL | 11,414 | 16,000 | 16,000 | 6,552 | 16,000 | 16,000 | - | - % |
| 553001 | SIDEWALK MAINTENANCE SUPPLIES | 1,880 | 3,000 | 3,000 | 2,948 | 3,000 | 3,000 | - | - % |
| 553002 | PUBLIC RD MAINTENANCE SUPPLIES | 34,420 | 66,000 | 66,000 | 36,012 | 76,000 | 76,000 | 10,000 | 15.2% |
| 553003 | SIGNAGE AND PAINT SUPPLIES | 26,959 | 25,000 | 25,000 | 21,410 | 25,000 | 25,000 | - | - % |
| 558013 | UNIFORM SUPPLIES | 4,157 | 2,000 | 2,000 | 2,342 | 2,000 | 2,000 | - | - % |
| 572001 | MILEAGE REIMBURSEMENT | - | 120 | 120 | - | 120 | 120 | - | - % |
| 573000 | DUES AND MEMBERSHIPS | 305 | 1,050 | 1,050 | 182 | 1,050 | 1,050 | - | - % |
| 584004 | GUARD RAIL/FENCE | 11,659 | 15,000 | 15,000 | 1,366 | 15,000 | 15,000 | - | - % |
| | **OTHER EXPENSES** | **221,008** | **225,570** | **225,570** | **192,743** | **235,570** | **209,320** | **(16,250)** | **(7.2%)** |
| 524303 | R&M STREET LIGHTS | - | - | - | - | 36,180 | 36,180 | 36,180 | - % |
| | **FUEL & UTILITIES** | **-** | **-** | **-** | **-** | **36,180** | **36,180** | **36,180** | **- %** |
| 580013 | DEPARTMENTAL EQUIPMENT | 46,762 | 52,477 | 52,477 | 51,178 | 39,251 | 39,251 | (13,226) | (25.2%) |
| | **DEPARTMENTAL EQUIPM** | **46,762** | **52,477** | **52,477** | **51,178** | **39,251** | **39,251** | **(13,226)** | **(25.2%)** |
| | **TOTAL DPW HIGHWAY** | **1,920,133** | **2,108,660** | **2,202,218** | **1,944,858** | **2,229,834** | **2,115,621** | **(86,597)** | **(3.9%)** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **421 D - DPW ADMINISTRATION** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 271,847 | 282,344 | 299,165 | 315,635 | 320,735 | 320,735 | 21,570 | 7.2% |
| 511099 | NEW INITIATIVE | - | - | - | - | - | 89,000 | 89,000 | - % |
| 512501 | PROJECT DETAILS | 219,578 | 200,000 | 200,000 | 180,746 | 200,000 | 200,000 | - | - % |
| 513000 | OVERTIME | 1,508 | - | - | 3,623 | 2,200 | 2,200 | 2,200 | - % |
| 514005 | LONGEVITY PAY | 750 | 1,500 | 1,500 | 2,500 | 2,000 | 2,000 | 500 | 33.3% |
| 515002 | CELL PHONE REIMBURSEMENT | 900 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | - | - % |
| 519004 | SICK LEAVE BUYBACK | - | - | - | - | - | - | - | - % |
| 519006 | ATTENDANCE BONUS | - | 2,200 | 2,200 | - | - | - | (2,200) | (100.0%) |
| 519008 | RANDOM DRUG TEST | 2,500 | 3,500 | 3,500 | 3,700 | 3,500 | 3,500 | - | - % |
| 519010 | EARNED TIME BUYBACK | 2,569 | 2,519 | 2,519 | 2,822 | 2,663 | 2,663 | 144 | 5.7% |
| | **PERSONNEL SERVICES** | **499,652** | **493,263** | **510,084** | **510,226** | **532,298** | **621,298** | **111,214** | **21.8%** |
| 520017 | OSHA COMPLIANCE | - | - | - | - | 20,000 | - | - | - % |
| 530101 | MEETINGS, EDUC & TRAINING | 2,176 | 2,000 | 2,000 | 190 | 2,000 | 1,000 | (1,000) | (50.0%) |
| 538000 | LAUNDRY SERVICES | 4,164 | 3,501 | 3,501 | 3,784 | 3,501 | 3,501 | - | - % |
| 572001 | MILEAGE REIMBURSEMENT | - | 125 | 125 | - | 125 | 125 | - | - % |
| 573000 | DUES AND MEMBERSHIPS | 613 | 250 | 250 | 1,100 | 505 | 505 | 255 | 102.0% |
| 573001 | LICENSE RENEWALS | 8,616 | 10,000 | 10,000 | 6,912 | 10,000 | 10,000 | - | - % |
| | **OTHER EXPENSES** | **15,568** | **15,876** | **15,876** | **11,986** | **36,131** | **15,131** | **(745)** | **(4.7%)** |
| 580013 | DEPARTMENTAL EQUIPMENT | - | - | - | - | - | - | - | - % |
| | **DEPARTMENTAL EQUIPM** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |
| | **TOTAL DPW ADMINISTRATION** | **515,220** | **509,139** | **525,960** | **522,212** | **568,429** | **636,429** | **110,469** | **21.0%** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105

### TOWN FUNDS

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **422 D - BUILDING MAINTENANCE** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 646,544 | 844,685 | 701,320 | 643,661 | 1,067,622 | 796,878 | 95,558 | 13.6% |
| 511099 | NEW INITIATIVE | - | - | - | - | - | - | - | - % |
| 513000 | OVERTIME | 19,132 | 25,000 | 25,000 | 56,895 | 25,000 | 25,000 | - | - % |
| 514005 | LONGEVITY PAY | 2,800 | 3,250 | 3,250 | 3,950 | 3,200 | 3,200 | (50) | (1.5%) |
| 519006 | ATTENDANCE BONUS | 225 | - | - | 75 | 1,200 | 1,200 | 1,200 | - % |
| 519007 | TOOL ALLOWANCE | 160 | 160 | 160 | 975 | 1,625 | 1,625 | 1,465 | 915.6% |
| | **PERSONNEL SERVICES** | **668,862** | **873,095** | **729,730** | **705,557** | **1,098,647** | **827,903** | **98,173** | **13.5%** |
| 520000 | PURCHASE OF SERVICES | 167,032 | 247,000 | 850,000 | 326,569 | 271,734 | 271,734 | (578,266) | (68.0%) |
| 524000 | R&M BUILDINGS | - | - | - | - | - | - | - | - % |
| 524008 | PAINTING SERVICES | - | - | - | - | 50,000 | 50,000 | 50,000 | - % |
| 524011 | CARPENTRY SERVICES | - | - | - | - | 50,000 | 50,000 | 50,000 | - % |
| 524012 | ROOFING SERVICES | - | - | - | - | 150,000 | 150,000 | 150,000 | - % |
| 524301 | R&M COMPUTER EQUIPMENT | - | 21,628 | 21,628 | 21,627 | 21,628 | 21,628 | - | - % |
| 524500 | OVERHEAD DOOR REPAIRS | 13,591 | 23,700 | 120,061 | 104,935 | 23,700 | 23,700 | (96,361) | (80.3%) |
| 524501 | FIRE EXTINGUISHER INSPECTIONS | 1,461 | 1,400 | 1,400 | 1,952 | 1,400 | 1,400 | - | - % |
| 524502 | SPRINKLER INSPECTION & REPAIR | 5,950 | 10,000 | 10,000 | 5,300 | 10,000 | 10,000 | - | - % |
| 524503 | ALARM SERVICES | 9,308 | 14,100 | 14,100 | 10,492 | 14,100 | 14,100 | - | - % |
| 524504 | MISC REPAIRS & SERVICES | 17,150 | 17,000 | 17,000 | 38,970 | 17,000 | 17,000 | - | - % |
| 530007 | HVAC SERVICES | 121,162 | 163,100 | 163,100 | 163,402 | 163,100 | 163,100 | - | - % |
| 530009 | PLUMBING SERVICES | 28,918 | 16,450 | 16,450 | 46,237 | 16,450 | 16,450 | - | - % |
| 530010 | ELECTRICAL SERVICES | 46,824 | 19,500 | 19,500 | 87,030 | 19,500 | 19,500 | - | - % |
| 530011 | ELEVATOR SERVICES | 12,511 | 25,210 | 25,210 | 15,380 | 25,210 | 25,210 | - | - % |
| 530012 | GENERATOR MAINTENANCE SVCS | 15,770 | 14,000 | 14,000 | 3,565 | 14,000 | 14,000 | - | - % |
| 530101 | MEETINGS, EDUC & TRAINING | 206 | 1,000 | 1,000 | 95 | 1,000 | 500 | (500) | (50.0%) |
| 538001 | PEST CONTROL SERVICES | 2,905 | 2,000 | 2,000 | 6,060 | 2,000 | 2,000 | - | - % |
| 543000 | BUILDING MAINTENANCE SUPPLIES | 50,191 | 41,000 | 41,000 | 62,827 | 41,000 | 41,000 | - | - % |
| 543003 | HAND AND POWER TOOLS | 7,857 | 12,500 | 12,500 | 2,560 | 12,500 | 12,500 | - | - % |
| 545000 | CUSTODIAL SUPPLIES | 37,091 | 31,800 | 31,800 | 40,476 | 42,800 | 42,800 | 11,000 | 34.6% |
| 572001 | MILEAGE REIMBURSEMENT | - | 150 | 150 | - | 150 | 150 | - | - % |
| | **OTHER EXPENSES** | **537,928** | **661,538** | **1,360,899** | **937,478** | **947,272** | **946,772** | **(414,127)** | **(30.4%)** |
| 521000 1749C | ELEC - 1749 COURT HOUSE | - | - | - | - | 1,500 | 1,500 | 1,500 | - % |
| 521000 ANIML | ELEC - ANIMAL SHELTER | - | - | - | - | 2,500 | 2,500 | 2,500 | - % |
| 521000 CEMCR | ELEC - CEMETERY / CREMATORY | - | - | - | - | 8,525 | 8,525 | 8,525 | - % |
| 521000 CEMSU | ELEC - CEMETERY SUMMER STREET | - | - | - | - | 250 | 250 | 250 | - % |
| 521000 COA | ELEC - COA | - | - | - | - | 45,000 | 45,000 | 45,000 | - % |
| 521000 DPW59 | ELEC - DPW 159 CAMELOT | - | - | - | - | 35,000 | 35,000 | 35,000 | - % |
| 521000 DPW69 | ELEC - DPW 169 CAMELOT | - | - | - | - | 19,500 | 19,500 | 19,500 | - % |
| 521000 FS1HQ | ELEC - FIRE STATION 1 HEADQUARTERS | - | - | - | - | 21,000 | 21,000 | 21,000 | - % |
| 521000 FS2WS | ELEC - FIRE STATION 2 WEST | - | - | - | - | 12,500 | 12,500 | 12,500 | - % |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| 521000 FS3PH | ELEC - FIRE STATION 3 PINE HILLS | - | - | - | - | 8,500 | 8,500 | 8,500 | - % |
| 521000 FS4SP | ELEC - FIRE STATION 4 SOUTH PLYMOUT | - | - | - | - | 4,800 | 4,800 | 4,800 | - % |
| 521000 FS5MA | ELEC - FIRE STATION 5 MANOMET | - | - | - | - | 7,100 | 7,100 | 7,100 | - % |
| 521000 FS6CE | ELEC - FIRE STATION 6 CEDARVILLE | - | - | - | - | 20,200 | 20,200 | 20,200 | - % |
| 521000 FS7NP | ELEC - FIRE STATION 7 NORTH PLYMOUT | - | - | - | - | 5,900 | 5,900 | 5,900 | - % |
| 521000 HARBM | ELEC - HARBOR MASTER VARIOUS | - | - | - | - | 5,800 | 5,800 | 5,800 | - % |
| 521000 HSALT | ELEC - HEDGES SALT BARN | - | - | - | - | 2,000 | 2,000 | 2,000 | - % |
| 521000 JOSLN | ELEC - JOSLIN CENTER | - | - | - | - | - | - | - | - % |
| 521000 LIB2 | ELEC - MANOMET LIBRARY | - | - | - | - | 6,000 | 6,000 | 6,000 | - % |
| 521000 LIBHQ | ELEC - MAIN LIBRARY | - | - | - | - | 110,000 | 110,000 | 110,000 | - % |
| 521000 LRED | ELEC - LITTLE RED SCHOOL HOUSE | - | - | - | - | 1,800 | 1,800 | 1,800 | - % |
| 521000 MARI | ELEC - MARITIME FACILITY | - | - | - | - | - | - | - | - % |
| 521000 MEMHL | ELEC - MEMORIAL HALL | - | - | - | - | 117,000 | 117,000 | 117,000 | - % |
| 521000 MYC | ELEC - MANOMET YOUTH CENTER | - | - | - | - | 5,800 | 5,800 | 5,800 | - % |
| 521000 OTHER | ELEC - ALL OTHER - MISC | - | - | - | - | 12,000 | 12,000 | 12,000 | - % |
| 521000 POLIC | ELEC - POLICE HEADQUARTERS | - | - | - | - | 100,000 | 100,000 | 100,000 | - % |
| 521000 SCOAK | ELEC - OAK STREET SCHOOL | - | - | - | - | - | - | - | - % |
| 521000 SCSMD | ELEC - OLD SCHOOL ADMIN BUILDING | - | - | - | - | 4,300 | 4,300 | 4,300 | - % |
| 521000 TOWNH | ELEC - TOWN HALL | - | - | - | - | 132,000 | 132,000 | 132,000 | - % |
| | TOTAL ELECTRICITY | - | - | - | - | 688,975 | 688,975 | 688,975 | 0.00 |
| 521001 1749C | HEAT - 1749 COURT HOUSE | - | - | - | - | 4,000 | 4,000 | 4,000 | - % |
| 521001 ANIML | HEAT - ANIMAL SHELTER | - | - | - | - | 4,800 | 4,800 | 4,800 | - % |
| 521001 CEMCR | HEAT - CEMETERY / CREMATORY | - | - | - | - | 35,000 | 35,000 | 35,000 | - % |
| 521001 CEMSU | HEAT - CEMETERY SUMMER STREET | - | - | - | - | 225 | 225 | 225 | - % |
| 521001 COA | HEAT - COA | - | - | - | - | 18,000 | 18,000 | 18,000 | - % |
| 521001 DPW59 | HEAT - DPW 159 CAMELOT | - | - | - | - | 50,000 | 50,000 | 50,000 | - % |
| 521001 DPW69 | HEAT - DPW 169 CAMELOT | - | - | - | - | 19,500 | 19,500 | 19,500 | - % |
| 521001 FS1HQ | HEAT - FIRE STATION 1 HEADQUARTERS | - | - | - | - | 6,600 | 6,600 | 6,600 | - % |
| 521001 FS2WS | HEAT - FIRE STATION 2 WEST | - | - | - | - | 12,000 | 12,000 | 12,000 | - % |
| 521001 FS3PH | HEAT - FIRE STATION 3 PINE HILLS | - | - | - | - | 4,500 | 4,500 | 4,500 | - % |
| 521001 FS4SP | HEAT - FIRE STATION 4 SOUTH PLYMOUT | - | - | - | - | 5,200 | 5,200 | 5,200 | - % |
| 521001 FS5MA | HEAT - FIRE STATION 5 MANOMET | - | - | - | - | 14,000 | 14,000 | 14,000 | - % |
| 521001 FS6CE | HEAT - FIRE STATION 6 CEDARVILLE | - | - | - | - | 6,000 | 6,000 | 6,000 | - % |
| 521001 FS7NP | HEAT - FIRE STATION 7 NORTH PLYMOUT | - | - | - | - | 3,800 | 3,800 | 3,800 | - % |
| 521001 HARBM | HEAT - HARBOR MASTER VARIOUS | - | - | - | - | - | - | - | - % |
| 521001 HSALT | HEAT - HEDGES SALT BARN | - | - | - | - | 1,200 | 1,200 | 1,200 | - % |
| 521001 JOSLN | HEAT - JOSLIN CENTER | - | - | - | - | - | - | - | - % |
| 521001 LIB2 | HEAT - MANOMET LIBRARY | - | - | - | - | 4,000 | 4,000 | 4,000 | - % |
| 521001 LIBHQ | HEAT - MAIN LIBRARY | - | - | - | - | 40,000 | 40,000 | 40,000 | - % |
| 521001 LRED | HEAT - LITTLE RED SCHOOL HOUSE | - | - | - | - | 1,000 | 1,000 | 1,000 | - % |

## TOWN FUNDS

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| 521001 MARI | HEAT - MARITIME FACILITY | - | - | - | - | 3,500 | 3,500 | 3,500 | - % |
| 521001 MEMHL | HEAT - MEMORIAL HALL | - | - | - | - | 25,500 | 25,500 | 25,500 | - % |
| 521001 MYC | HEAT - MANOMET YOUTH CENTER | - | - | - | - | 4,000 | 4,000 | 4,000 | - % |
| 521001 OTHER | HEAT - ALL OTHER - MISC | - | - | - | - | 1,000 | 1,000 | 1,000 | - % |
| 521001 POLIC | HEAT - POLICE HEADQUARTERS | - | - | - | - | 20,000 | 20,000 | 20,000 | - % |
| 521001 SCOAK | HEAT - OAK STREET SCHOOL | - | - | - | - | - | - | - | - % |
| 521001 SCSMD | HEAT - OLD SCHOOL ADMIN BUILDING | - | - | - | - | 4,200 | 4,200 | 4,200 | - % |
| 521001 TOWNH | HEAT - TOWN HALL | - | - | - | - | 18,000 | 18,000 | 18,000 | - % |
| | TOTAL HEAT | - | - | - | - | 306,025 | 306,025 | 306,025 | 0.00 |
| 521003 | STREET LIGHTS - ELECTRICITY | - | - | - | - | 366,000 | 366,000 | 366,000 | - % |
| 521005 FS3PH | SEWER USAGE | - | - | - | - | 1,000 | 1,000 | 1,000 | - % |
| 521006 FS3PH | WATER USAGE | - | - | - | - | 1,000 | 1,000 | 1,000 | - % |
| 521012 TOWNH | DIESEL/GENERATOR | - | - | - | - | 7,200 | 7,200 | 7,200 | - % |
| | **FUEL & UTILITIES** | **-** | **-** | **-** | **-** | **1,370,200** | **1,370,200** | **1,370,200** | **- %** |
| 580013 | DEPARTMENTAL EQUIPMENT | 12,160 | - | - | - | - | - | - | - % |
| | **DEPARTMENTAL EQUIPM** | **12,160** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |
| | **TOTAL BUILDING MAINTENANCE** | **1,218,950** | **1,534,633** | **2,090,629** | **1,643,035** | **3,416,119** | **3,144,875** | **1,054,246** | **50.4%** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **423 D - DPW SNOW AND ICE** | | | | | | | | | |
| 512501 31318 | PROJECT DETAILS | - | - | - | - | - | - | - | - % |
| 513000 | OVERTIME | 167,282 | 109,250 | 109,250 | 66,380 | 109,250 | 109,250 | - | - % |
| 513000 31318 | OVERTIME | - | - | - | - | - | - | - | - % |
| | **PERSONNEL SERVICES** | **167,282** | **109,250** | **109,250** | **66,380** | **109,250** | **109,250** | **-** | **- %** |
| 520000 | PURCHASE OF SERVICES | 21,840 | 6,500 | 6,500 | 14,503 | 6,500 | 6,500 | - | - % |
| 520000 31318 | PURCHASE OF SERVICES | - | - | - | - | - | - | - | - % |
| 520000 RILEY | PURCHASE OF SERVICES | - | - | - | - | - | - | - | - % |
| 524200 | R&M - | 114,125 | 80,500 | 80,500 | 41,951 | 80,500 | 80,500 | - | - % |
| 529002 | SNOW REMOVAL CONTRACTS | 506,287 | 137,500 | 137,500 | 131,203 | 162,500 | 137,500 | - | - % |
| 529002 31318 | SNOW REMOVAL CONTRACTS | - | - | - | - | - | - | - | - % |
| 530101 | MEETINGS, EDUC & TRAINING | 124 | 600 | 600 | 1,171 | 600 | 600 | - | - % |
| 558000 | SUPPLIES AND MATERIALS | 207,965 | 269,900 | 269,900 | 183,439 | 269,900 | 269,900 | - | - % |
| | **OTHER EXPENSES** | **850,341** | **495,000** | **495,000** | **372,267** | **520,000** | **495,000** | **-** | **- %** |
| | **TOTAL DPW SNOW AND ICE** | **1,017,623** | **604,250** | **604,250** | **438,647** | **629,250** | **604,250** | **-** | **- %** |

# TOWN OF PLYMOUTH
# PRELIMINARY BUDGET REPORT BY OBJECT
# FY2021 - Projection 22105



## TOWN FUNDS

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **425 D - FLEET MAINTENANCE** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 350,285 | 366,249 | 386,373 | 325,370 | 390,307 | 390,307 | 3,934 | 1.0% |
| 511099 | NEW INITIATIVE | - | - | - | - | - | - | - | - % |
| 513000 | OVERTIME | 15,353 | 18,000 | 18,000 | 40,954 | 18,000 | 18,000 | - | - % |
| 514005 | LONGEVITY PAY | 550 | 750 | 750 | 1,250 | 1,250 | 1,250 | 500 | 66.7% |
| 519006 | ATTENDANCE BONUS | - | - | - | - | 300 | 300 | 300 | - % |
| 519007 | TOOL ALLOWANCE | 240 | 240 | 240 | 1,625 | 1,950 | 1,950 | 1,710 | 712.5% |
| | **PERSONNEL SERVICES** | **366,428** | **385,239** | **405,363** | **369,199** | **411,807** | **411,807** | **6,444** | **1.6%** |
| 520000 | PURCHASE OF SERVICES | 25,902 | 10,450 | 10,450 | 16,480 | 10,450 | 10,450 | - | - % |
| 520003 | VEHICLE INSPECTIONS | 2,995 | 4,320 | 4,320 | 4,542 | 4,320 | 4,320 | - | - % |
| 520004 | DIAGNOSTIC SOFTWARE UPGRADE | 2,800 | 4,000 | 4,000 | 2,800 | 4,000 | 4,000 | - | - % |
| 524008 | PAINTING SERVICES | 6,489 | 24,000 | 24,000 | 6,800 | 24,000 | 24,000 | - | - % |
| 530014 | TOWING | 4,562 | 5,000 | 5,000 | 4,506 | 5,000 | 5,000 | - | - % |
| 530015 | TIRE REPAIRS | 58,268 | 82,000 | 82,000 | 45,256 | 82,000 | 82,000 | - | - % |
| 530101 | MEETINGS, EDUC & TRAINING | 1,373 | 2,000 | 2,000 | 12 | 2,000 | 1,000 | (1,000) | (50.0%) |
| 548001 | VEHICLE MAINTENANCE SUPPLIES | 348,949 | 326,320 | 326,320 | 339,968 | 326,320 | 326,320 | - | - % |
| | **OTHER EXPENSES** | **451,338** | **458,090** | **458,090** | **420,364** | **458,090** | **457,090** | **(1,000)** | **(0.2%)** |
| 521002 DPW | VEHICLE FUEL | - | - | - | - | 311,000 | 311,000 | 311,000 | - % |
| 521002 FIRE | VEHICLE FUEL | - | - | - | - | 72,200 | 72,200 | 72,200 | - % |
| 521002 POL | VEHICLE FUEL | - | - | - | - | 177,500 | 177,500 | 177,500 | - % |
| | **FUEL & UTILITIES** | **-** | **-** | **-** | **-** | **560,700** | **560,700** | **560,700** | **- %** |
| 580013 | DEPARTMENTAL EQUIPMENT | - | 12,081 | 12,081 | 11,615 | 27,223 | 27,223 | 15,142 | 125.3% |
| | **DEPARTMENTAL EQUIPM** | **-** | **12,081** | **12,081** | **11,615** | **27,223** | **27,223** | **15,142** | **125.3%** |
| | **TOTAL FLEET MAINTENANCE** | **817,766** | **855,410** | **875,534** | **801,178** | **1,457,820** | **1,456,820** | **581,286** | **66.4%** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **427 C - NATURAL RESOURCES** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 443,531 | 455,121 | 477,644 | 474,225 | 482,724 | 482,724 | 5,080 | 1.1% |
| 511099 | NEW INITIATIVE | - | 2,500 | 2,500 | - | - | - | (2,500) | (100.0%) |
| 513000 | OVERTIME | 3,650 | 2,375 | 2,375 | 2,483 | 2,375 | 2,375 | - | - % |
| 514005 | LONGEVITY PAY | 1,351 | 1,700 | 1,700 | 400 | 1,950 | 1,950 | 250 | 14.7% |
| 515002 | CELL PHONE REIMBURSEMENT | 600 | 600 | 600 | - | 600 | 600 | - | - % |
| 519003 | UNIFORM ALLOWANCE | - | - | - | - | - | - | - | - % |
| 519004 | SICK LEAVE BUYBACK | 4,973 | 6,493 | 6,493 | 7,158 | 7,068 | 7,068 | 575 | 8.9% |
| 519010 | EARNED TIME BUYBACK | 2,177 | 6,404 | 6,404 | 2,423 | 2,423 | 2,423 | (3,981) | (62.2%) |
| | **PERSONNEL SERVICES** | **456,282** | **475,193** | **497,716** | **486,689** | **497,140** | **497,140** | **(576)** | **(0.1%)** |
| 520002 | HAZARDOUS WASTE CLEANUP | 41,754 | 50,000 | 50,000 | 38,482 | 50,000 | 50,000 | - | - % |
| 520005 | ENVIRONMENTAL SERVICES | - | - | - | - | - | - | - | - % |
| 520015 | WHITE HORSE BEACH MANAGEMENT | - | 10,000 | 10,000 | 4,194 | 10,000 | 10,000 | - | - % |
| 529500 | LAKES & PONDS PROGRAM | 8,400 | 7,500 | 7,500 | 4,000 | 7,500 | 7,500 | - | - % |
| 530101 | MEETINGS, EDUC & TRAINING | 1,348 | 2,000 | 2,000 | 1,978 | 3,420 | 2,000 | - | - % |
| 538003 | ENVIRONMENTAL ANNUAL COMPLIANC | 6,610 | 7,000 | 7,000 | 3,292 | 7,000 | 7,000 | - | - % |
| 540000 | SUPPLIES AND MATERIALS | 4,179 | 5,000 | 5,000 | 4,641 | 5,000 | 5,000 | - | - % |
| 558013 | UNIFORM SUPPLIES | 1,336 | 1,500 | 1,500 | 3,304 | 1,500 | 1,500 | - | - % |
| | **OTHER EXPENSES** | **63,626** | **83,000** | **83,000** | **59,892** | **84,420** | **83,000** | **-** | **- %** |
| 580013 | DEPARTMENTAL EQUIPMENT | - | - | - | - | - | - | - | - % |
| | **DEPARTMENTAL EQUIPM** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |
| | **TOTAL NATURAL RESOURCES** | **519,908** | **558,193** | **580,716** | **546,581** | **581,560** | **580,140** | **(576)** | **(0.1%)** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



### TOWN FUNDS

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **433 D - TRANSFER STATION OPERATIONS** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 30,484 | 33,883 | 36,051 | 33,957 | 36,491 | 36,491 | 440 | 1.2% |
| 513000 | OVERTIME | 17,620 | 30,000 | 30,000 | 26,299 | 30,000 | 30,000 | - | - % |
| 514005 | LONGEVITY PAY | 180 | 180 | 180 | 200 | 200 | 200 | 20 | 11.1% |
| | **PERSONNEL SERVICES** | **48,284** | **64,063** | **66,231** | **60,456** | **66,691** | **66,691** | **460** | **0.7%** |
| 521002 | VEHICLE FUEL | - | - | - | - | - | - | - | - % |
| 529504 | SOLID WASTE OPERATIONS | 7,434 | 10,000 | 10,000 | 35,050 | 10,000 | 10,000 | - | - % |
| 530013 | TECHNICAL SERVICES | - | 40,000 | 40,000 | 7,480 | 40,000 | 40,000 | - | - % |
| 530701 | LANDFILL WELL MONITORING | 39,993 | 45,000 | 45,000 | 24,174 | 45,000 | 45,000 | - | - % |
| 530703 | TIPPING & DISPOSAL - TOWN | 40,859 | 31,058 | 31,058 | 36,945 | 31,766 | 34,708 | 3,650 | 11.8% |
| 530704 | TIPPING & DISPOSAL - SCHOOL | 46,329 | 43,587 | 43,587 | 31,591 | 44,649 | 49,062 | 5,475 | 12.6% |
| 530707 | TIPPING & DISPOSAL RECYCLING | 9 | - | - | - | - | - | - | - % |
| | **OTHER EXPENSES** | **134,624** | **169,645** | **169,645** | **135,240** | **171,415** | **178,770** | **9,125** | **5.4%** |
| | **TOTAL TRANSFER STATION OPERAT** | **182,908** | **233,708** | **235,876** | **195,695** | **238,106** | **245,461** | **9,585** | **4.1%** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **490 D - CREMATORY** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 113,758 | 123,738 | 142,960 | 130,073 | 127,637 | 127,637 | (15,323) | (10.7%) |
| 511099 | NEW INITIATIVE | - | - | - | - | - | - | - | - % |
| 513000 | OVERTIME | 3,524 | 5,700 | 5,700 | 3,566 | 5,700 | 5,700 | - | - % |
| 514005 | LONGEVITY PAY | 549 | 549 | 549 | - | 375 | 375 | (174) | (31.7%) |
| 519004 | SICK LEAVE BUYBACK | 2,015 | - | - | - | - | - | - | - % |
| 519005 | STIPENDS | - | - | - | - | 1,500 | 1,500 | 1,500 | - % |
| | **PERSONNEL SERVICES** | **119,845** | **129,987** | **149,209** | **133,639** | **135,212** | **135,212** | **(13,997)** | **(9.4%)** |
| 520010 | RETORT INSPECTION | 2,838 | 3,100 | 3,100 | 2,645 | 3,100 | 3,100 | - | - % |
| 524400 | R&M EQUIPMENT | 7,210 | 10,000 | 10,000 | 1,810 | 20,000 | 20,000 | 10,000 | 100.0% |
| 530101 | MEETINGS, EDUC & TRAINING | 1,325 | 1,500 | 1,500 | 1,180 | 1,500 | 500 | (1,000) | (66.7%) |
| 530102 | ADVERTISING | 2,499 | 2,500 | 2,500 | 1,938 | 2,500 | 2,500 | - | - % |
| 542010 | CREMATORY SUPPLIES | 13,679 | 17,500 | 17,500 | 17,998 | 17,500 | 17,500 | - | - % |
| 559000 | NEW INITIATIVE EXPENSES | - | - | - | - | - | - | - | - % |
| | **OTHER EXPENSES** | **27,552** | **34,600** | **34,600** | **25,570** | **44,600** | **43,600** | **9,000** | **26.0%** |
| 580013 | DEPARTMENTAL EQUIPMENT | - | - | - | - | - | - | - | - % |
| | **DEPARTMENTAL EQUIPM** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |
| | **TOTAL CREMATORY** | **147,397** | **164,587** | **183,809** | **159,209** | **179,812** | **178,812** | **(4,997)** | **(2.7%)** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **491 D - CEMETERY** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 272,508 | 294,014 | 322,411 | 292,372 | 356,233 | 311,632 | (10,779) | (3.3%) |
| 511002 | OUT OF GRADE PAY | - | - | - | - | 4,300 | 4,300 | 4,300 | - % |
| 511005 | SALARIES & WAGES PARTTIME SEAS | 360 | 30,000 | 30,000 | 7,884 | 30,000 | 30,000 | - | - % |
| 511099 | NEW INITIATIVE | - | - | - | - | - | - | - | - % |
| 513000 | OVERTIME | 28,911 | 24,513 | 24,513 | 40,995 | 37,513 | 37,513 | 13,000 | 53.0% |
| 514005 | LONGEVITY PAY | 650 | 800 | 800 | 1,250 | 1,525 | 1,525 | 725 | 90.6% |
| 519004 | SICK LEAVE BUYBACK | - | - | - | 2,467 | 2,454 | 2,454 | 2,454 | - % |
| 519005 | STIPENDS | - | - | - | - | - | - | - | - % |
| 519006 | ATTENDANCE BONUS | - | - | - | 225 | 600 | 600 | 600 | - % |
| | **PERSONNEL SERVICES** | **302,429** | **349,327** | **377,724** | **345,194** | **432,625** | **388,024** | **10,300** | **2.7%** |
| 520013 | CEMETERY MAINTENANCE | - | 50,000 | 50,000 | 10,453 | 50,000 | 50,000 | - | - % |
| 524001 | R&M GROUNDS | 7,699 | 8,150 | 8,150 | 8,077 | 7,150 | 7,150 | (1,000) | (12.3%) |
| 524400 | R&M EQUIPMENT | 10,016 | 4,862 | 4,862 | 4,842 | 14,862 | 14,862 | 10,000 | 205.7% |
| 527300 | EQUIPMENT RENTAL | - | - | - | - | 5,000 | 5,000 | 5,000 | - % |
| 546000 | GROUNDSKEEPING SUPPLIES | 5,865 | 5,819 | 5,819 | 5,769 | 5,819 | 5,819 | - | - % |
| | **OTHER EXPENSES** | **23,580** | **68,831** | **68,831** | **29,141** | **82,831** | **82,831** | **14,000** | **20.3%** |
| 580013 | DEPARTMENTAL EQUIPMENT | - | 14,161 | 14,161 | 14,161 | 10,217 | 10,217 | (3,944) | (27.9%) |
| | **DEPARTMENTAL EQUIPM** | **-** | **14,161** | **14,161** | **14,161** | **10,217** | **10,217** | **(3,944)** | **(27.9%)** |
| | **TOTAL CEMETERY** | **326,009** | **432,319** | **460,716** | **388,496** | **525,673** | **481,072** | **20,356** | **4.4%** |

**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **492 D - PARKS AND FORESTRY** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 821,191 | 914,889 | 930,622 | 837,809 | 932,924 | 932,924 | 2,302 | 0.2% |
| 511002 | OUT OF GRADE PAY | 11,053 | 2,860 | 2,860 | 145 | 1,422 | 1,422 | (1,438) | (50.3%) |
| 511099 | NEW INITIATIVE | - | 6,080 | 6,080 | - | - | - | (6,080) | (100.0%) |
| 512000 | SEASONAL / TEMPORARY | 16,491 | 40,000 | 40,000 | 21,506 | 46,080 | 46,080 | 6,080 | 15.2% |
| 513000 | OVERTIME | 59,584 | 33,196 | 33,196 | 54,839 | 39,012 | 39,012 | 5,816 | 17.5% |
| 514005 | LONGEVITY PAY | 4,350 | 4,550 | 4,550 | 3,500 | 3,750 | 3,750 | (800) | (17.6%) |
| 515002 | CELL PHONE REIMBURSEMENT | - | - | - | - | - | - | - | - % |
| 519004 | SICK LEAVE BUYBACK | 3,303 | 3,303 | 3,303 | - | - | - | (3,303) | (100.0%) |
| 519006 | ATTENDANCE BONUS | - | - | - | - | 300 | 300 | 300 | - % |
| | **PERSONNEL SERVICES** | **915,972** | **1,004,878** | **1,020,611** | **917,799** | **1,023,488** | **1,023,488** | **2,877** | **0.3%** |
| 520016 | FORESTRY SERVICES | - | - | - | - | - | - | - | - % |
| 524000 | R&M BUILDINGS | 4,859 | 5,650 | 5,650 | 7,187 | 5,650 | 5,650 | - | - % |
| 524001 | R&M GROUNDS | 87,281 | 83,102 | 83,102 | 66,165 | 94,323 | 94,323 | 11,221 | 13.5% |
| 524003 | R&M PLAYGROUNDS | 33,987 | 50,000 | 50,000 | 44,197 | 50,000 | 50,000 | - | - % |
| 524400 | R&M EQUIPMENT | 7,655 | 7,725 | 7,725 | 7,001 | 7,725 | 7,725 | - | - % |
| 527300 | EQUIPMENT RENTAL | 22,266 | 25,600 | 25,600 | 13,235 | 25,600 | 25,600 | - | - % |
| 530101 | MEETINGS, EDUC & TRAINING | 750 | 2,045 | 2,045 | 323 | 2,045 | 1,023 | (1,022) | (50.0%) |
| 543000 | BUILDING MAINTENANCE SUPPLIES | 10,331 | 10,000 | 10,000 | 5,004 | 10,000 | 10,000 | - | - % |
| 546001 | LANDSCAPE SUPPLIES | 34,431 | 31,492 | 31,492 | 27,590 | 31,492 | 31,492 | - | - % |
| 546002 | PLAYGROUND SUPPLIES | 2,277 | 9,750 | 9,750 | 1,328 | 9,750 | 9,750 | - | - % |
| 546003 | TREE PLANTING SUPPLIES | 2,954 | 2,500 | 2,500 | 5,080 | 2,500 | 2,500 | - | - % |
| 546004 | SHADE TREE SUPPLIES | 12,078 | 14,100 | 14,100 | 14,699 | 14,100 | 14,100 | - | - % |
| 558013 | UNIFORM SUPPLIES | 3,233 | 2,070 | 2,070 | 4,028 | 2,070 | 2,070 | - | - % |
| 573000 | DUES AND MEMBERSHIPS | 265 | 325 | 325 | 180 | 325 | 325 | - | - % |
| 580001 | EQUIPMENT | 8,115 | 2,450 | 2,450 | 7,656 | 2,450 | 2,450 | - | - % |
| | **OTHER EXPENSES** | **230,481** | **246,809** | **246,809** | **203,675** | **258,030** | **257,008** | **10,199** | **4.1%** |
| 580013 | DEPARTMENTAL EQUIPMENT | 49,678 | 2,085 | 2,085 | - | - | - | (2,085) | (100.0%) |
| | **DEPARTMENTAL EQUIPM** | **49,678** | **2,085** | **2,085** | **-** | **-** | **-** | **(2,085)** | **(100.0%)** |
| | **TOTAL PARKS AND FORESTRY** | **1,196,131** | **1,253,772** | **1,269,505** | **1,121,474** | **1,281,518** | **1,280,496** | **10,991** | **0.9%** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **510 A - PUBLIC HEALTH** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 201,415 | 208,884 | 198,156 | 189,846 | 262,800 | 237,591 | 39,435 | 19.9% |
| 511099 | NEW INITIATIVE | - | 52,818 | 52,818 | - | - | - | (52,818) | (100.0%) |
| 513000 | OVERTIME | 3,499 | 3,425 | 3,425 | 2,891 | 5,000 | 5,000 | 1,575 | 46.0% |
| 514005 | LONGEVITY PAY | 260 | 260 | 260 | 393 | 505 | 505 | 245 | 94.2% |
| 515002 | CELL PHONE REIMBURSEMENT | 440 | 480 | 480 | 480 | 480 | 480 | - | - % |
| 519004 | SICK LEAVE BUYBACK | - | - | - | - | - | - | - | - % |
| | **PERSONNEL SERVICES** | **205,613** | **265,867** | **255,139** | **193,610** | **268,785** | **243,576** | **(11,563)** | **(4.5%)** |
| 520006 | TITLE V INSPECTORS | 28,055 | - | 41,000 | 23,940 | - | - | (41,000) | (100.0%) |
| 520007 | PERC WITNESSER | - | - | - | - | - | - | - | - % |
| 530101 | MEETINGS, EDUC & TRAINING | 1,425 | 1,700 | 2,200 | 1,520 | 1,700 | 1,300 | (900) | (40.9%) |
| 530109 | PUBLIC HEALTH SERVICES | 38,277 | 52,400 | 54,400 | 32,588 | 54,100 | 54,100 | (300) | (0.6%) |
| 530202 | LABORATORY SERVICES | 10,220 | 6,000 | 6,000 | 6,450 | 7,000 | 7,000 | 1,000 | 16.7% |
| 530500 | LEGAL SERVICES | - | - | - | - | - | - | - | - % |
| 538001 | PEST CONTROL SERVICES | - | - | - | - | - | - | - | - % |
| 558009 | HEALTH INSPECTION SUPPLIES | 2,992 | 500 | 500 | 276 | 500 | 500 | - | - % |
| 559000 | NEW INITIATIVE EXPENSES | - | - | - | - | - | - | - | - % |
| 572001 | MILEAGE REIMBURSEMENT | 1,091 | 1,200 | 1,200 | - | 1,200 | 1,200 | - | - % |
| 573000 | DUES AND MEMBERSHIPS | 210 | 1,500 | 1,500 | 210 | 1,500 | 1,500 | - | - % |
| | **OTHER EXPENSES** | **82,270** | **63,300** | **106,800** | **64,984** | **66,000** | **65,600** | **(41,200)** | **(38.6%)** |
| 580013 | DEPARTMENTAL EQUIPMENT | - | - | - | - | - | - | - | - % |
| | **DEPARTMENTAL EQUIPM** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |
| | **TOTAL PUBLIC HEALTH** | **287,883** | **329,167** | **361,939** | **258,594** | **334,785** | **309,176** | **(52,763)** | **(14.6%)** |

**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **541 E - CENTER FOR ACTIVE LIVING** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 377,720 | 392,919 | 412,619 | 383,674 | 396,554 | 396,554 | (16,065) | (3.9%) |
| 511099 | NEW INITIATIVE | - | - | - | - | - | - | - | - % |
| 513000 | OVERTIME | 1,730 | 2,800 | 2,800 | 2,293 | 2,800 | 2,800 | - | - % |
| 514005 | LONGEVITY PAY | 1,780 | 2,030 | 2,030 | 2,430 | 2,030 | 2,030 | - | - % |
| 519004 | SICK LEAVE BUYBACK | 719 | 2,293 | 2,293 | 747 | 2,357 | 2,357 | 64 | 2.8% |
| 519006 | ATTENDANCE BONUS | - | 300 | 300 | - | 300 | 300 | - | - % |
| 519010 | EARNED TIME BUYBACK | - | 719 | 719 | 718 | 782 | 782 | 63 | 8.8% |
| | **PERSONNEL SERVICES** | **381,949** | **401,061** | **420,761** | **389,862** | **404,823** | **404,823** | **(15,938)** | **(3.8%)** |
| 524001 | R&M GROUNDS | 13,022 | 14,700 | 14,700 | 12,550 | 15,300 | 15,300 | 600 | 4.1% |
| 524400 | R&M EQUIPMENT | 53,115 | 59,125 | 59,125 | 44,244 | 57,990 | 57,990 | (1,135) | (1.9%) |
| 530005 | PROFESSIONAL SERVICES | 2,000 | 4,000 | 4,000 | 1,269 | 4,000 | 4,000 | - | - % |
| 530101 | MEETINGS, EDUC & TRAINING | 208 | 2,500 | 2,500 | 1,448 | 2,500 | 1,000 | (1,500) | (60.0%) |
| 534003 | POSTAGE | 7,500 | 7,500 | 7,500 | 7,500 | 7,800 | 7,800 | 300 | 4.0% |
| 534004 | PRINTING | 873 | 1,200 | 1,200 | 810 | 1,200 | 1,200 | - | - % |
| 542000 | OFFICE SUPPLIES | 1,529 | 2,500 | 2,500 | 627 | 2,500 | 2,500 | - | - % |
| 542008 | TECHNICAL SERVICES SUPPLIES | 7,324 | 8,300 | 8,300 | 5,028 | 8,300 | 8,300 | - | - % |
| 549500 | NUTRITION PROGRAM | 11,601 | 20,000 | 20,000 | 7,134 | 20,000 | 20,000 | - | - % |
| 558019 | COA CONSUMABLES | 270 | 500 | 500 | 232 | 500 | 500 | - | - % |
| 558021 | ACCREDITATION | - | - | - | - | - | - | - | - % |
| 572001 | MILEAGE REIMBURSEMENT | 862 | 1,500 | 1,500 | 764 | 1,500 | 1,500 | - | - % |
| 573000 | DUES AND MEMBERSHIPS | 3,109 | 3,250 | 3,250 | 3,250 | 3,750 | 3,750 | 500 | 15.4% |
| | **OTHER EXPENSES** | **101,413** | **125,075** | **125,075** | **84,855** | **125,340** | **123,840** | **(1,235)** | **(1.0%)** |
| 580013 | DEPARTMENTAL EQUIPMENT | 7,850 | - | - | - | 5,780 | 5,780 | 5,780 | - % |
| | **DEPARTMENTAL EQUIPM** | **7,850** | **-** | **-** | **-** | **5,780** | **5,780** | **5,780** | **- %** |
| | **TOTAL CENTER FOR ACTIVE LIVING** | **491,212** | **526,136** | **545,836** | **474,717** | **535,943** | **534,443** | **(11,393)** | **(2.1%)** |

## TOWN FUNDS

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **543 E - VETERANS SERVICES** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 120,571 | 120,544 | 126,268 | 125,414 | 124,996 | 124,996 | (1,272) | (1.0%) |
| 513000 | OVERTIME | - | - | - | - | - | - | - | - % |
| 514005 | LONGEVITY PAY | 400 | 400 | 400 | 450 | 450 | 450 | 50 | 12.5% |
| 519004 | SICK LEAVE BUYBACK | - | - | - | - | - | - | - | - % |
| | **PERSONNEL SERVICES** | **120,971** | **120,944** | **126,668** | **125,864** | **125,446** | **125,446** | **(1,222)** | **(1.0%)** |
| 530101 | MEETINGS, EDUC & TRAINING | 932 | 1,100 | 1,100 | 266 | 1,100 | 550 | (550) | (50.0%) |
| 540000 | SUPPLIES AND MATERIALS | 449 | 400 | 400 | 540 | 1,150 | 1,150 | 750 | 187.5% |
| 558010 | SUBSCRIPTIONS AND PUBLICATIONS | 131 | 130 | 130 | 136 | 130 | 130 | - | - % |
| 572001 | MILEAGE REIMBURSEMENT | 813 | 1,600 | 1,600 | 574 | 1,600 | 1,600 | - | - % |
| 573000 | DUES AND MEMBERSHIPS | 85 | 100 | 100 | 85 | 100 | 100 | - | - % |
| 577000 | VETERANS BENEFITS | 630,177 | 590,000 | 690,000 | 643,631 | 590,000 | 650,000 | (40,000) | (5.8%) |
| 577001 | VETERAN HEADSTONES AND MARKERS | 871 | 1,000 | 1,000 | 981 | 1,000 | 1,000 | - | - % |
| 577002 | HOLIDAY REMEMBERANCES | 6,251 | 7,450 | 7,450 | 4,695 | 7,450 | 7,450 | - | - % |
| | **OTHER EXPENSES** | **639,709** | **601,780** | **701,780** | **650,909** | **602,530** | **661,980** | **(39,800)** | **(5.7%)** |
| 580013 | DEPARTMENTAL EQUIPMENT | - | - | - | - | - | - | - | - % |
| | **DEPARTMENTAL EQUIPM** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |
| | **TOTAL VETERANS SERVICES** | **760,680** | **722,724** | **828,448** | **776,772** | **727,976** | **787,426** | **(41,022)** | **(5.0%)** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **549 E - DISABILITIES** | | | | | | | | | |
| 530101 | MEETINGS, EDUC & TRAINING | 85 | 375 | 375 | - | 150 | 150 | (225) | (60.0%) |
| 542000 | OFFICE SUPPLIES | - | 100 | 100 | - | 100 | 100 | - | - % |
| 558010 | SUBSCRIPTIONS AND PUBLICATIONS | - | 75 | 75 | - | 75 | 75 | - | - % |
| | **OTHER EXPENSES** | **85** | **550** | **550** | **-** | **325** | **325** | **(225)** | **(40.9%)** |
| | **TOTAL DISABILITIES** | **85** | **550** | **550** | **-** | **325** | **325** | **(225)** | **(40.9%)** |

# TOWN OF PLYMOUTH
# PRELIMINARY BUDGET REPORT BY OBJECT
# FY2021 - Projection 22105



## TOWN FUNDS

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **610 E - LIBRARY** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 1,134,210 | 1,193,905 | 1,242,080 | 1,159,313 | 1,271,232 | 1,151,121 | (90,959) | (7.3%) |
| 511099 | NEW INITIATIVE | - | - | - | - | - | - | - | - % |
| 513000 | OVERTIME | 187,392 | 130,857 | 130,857 | 107,348 | 148,856 | 99,685 | (31,172) | (23.8%) |
| 514005 | LONGEVITY PAY | 3,583 | 3,990 | 3,990 | 4,680 | 5,430 | 4,880 | 890 | 22.3% |
| 519004 | SICK LEAVE BUYBACK | 3,540 | 5,518 | 5,518 | 3,683 | 5,639 | 5,639 | 121 | 2.2% |
| 519006 | ATTENDANCE BONUS | - | 600 | 600 | - | 600 | 600 | - | - % |
| 519010 | EARNED TIME BUYBACK | - | 1,505 | 1,505 | 844 | 806 | 806 | (699) | (46.4%) |
| | **PERSONNEL SERVICES** | **1,328,725** | **1,336,375** | **1,384,550** | **1,275,868** | **1,432,563** | **1,262,731** | **(121,819)** | **(8.8%)** |
| 524000 | R&M BUILDINGS | 43,761 | 43,533 | 43,533 | 31,579 | 39,251 | 39,251 | (4,282) | (9.8%) |
| 524301 | R&M COMPUTER EQUIPMENT | 9,738 | 9,240 | 9,240 | 15,256 | 12,702 | 12,702 | 3,462 | 37.5% |
| 524400 | R&M EQUIPMENT | 47,851 | 45,111 | 45,111 | 32,335 | 43,042 | 43,042 | (2,069) | (4.6%) |
| 530101 | MEETINGS, EDUC & TRAINING | 2,000 | 3,680 | 3,680 | 5,525 | 6,823 | 6,823 | 3,143 | 85.4% |
| 534003 | POSTAGE | 8,820 | 9,000 | 9,000 | 273 | 9,000 | 9,000 | - | - % |
| 538001 | PEST CONTROL SERVICES | 1,320 | 1,452 | 1,452 | 1,325 | 1,452 | 1,452 | - | - % |
| 542008 | TECHNICAL SERVICES SUPPLIES | 11,523 | 13,000 | 13,000 | 5,936 | 13,655 | 13,655 | 655 | 5.0% |
| 558011 | BOOKS AND PERIODICALS | 304,784 | 313,744 | 313,744 | 260,047 | 323,157 | 323,157 | 9,413 | 3.0% |
| 558014 | LIBRARY SUPPLIES | 8,647 | 10,190 | 10,190 | 7,360 | 10,190 | 10,190 | - | - % |
| 558015 | LIBRARY PUBLIC USE SUPPLIES | 6,617 | 7,325 | 7,325 | 5,923 | 7,325 | 7,325 | - | - % |
| 573000 | DUES AND MEMBERSHIPS | 53,116 | 54,679 | 54,679 | 54,679 | 56,290 | 56,290 | 1,611 | 2.9% |
| 580016 | LSPD SOFTWARE & EQUIPMENT | 200 | 1,000 | 1,000 | 515 | 1,000 | 1,000 | - | - % |
| | **OTHER EXPENSES** | **498,376** | **511,954** | **511,954** | **420,753** | **523,887** | **523,887** | **11,933** | **2.3%** |
| 580013 | DEPARTMENTAL EQUIPMENT | 14,939 | 10,500 | 10,500 | 9,804 | 16,890 | 16,890 | 6,390 | 60.9% |
| | **DEPARTMENTAL EQUIPM** | **14,939** | **10,500** | **10,500** | **9,804** | **16,890** | **16,890** | **6,390** | **60.9%** |
| | **TOTAL LIBRARY** | **1,842,040** | **1,858,829** | **1,907,004** | **1,706,424** | **1,973,340** | **1,803,508** | **(103,496)** | **(5.4%)** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **630 E - RECREATION** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 418,815 | 484,610 | 495,952 | 447,293 | 511,154 | 477,137 | (18,815) | (3.8%) |
| 511099 | NEW INITIATIVE | - | - | - | - | - | - | - | - % |
| 512501 | PROJECT DETAILS | 11,746 | 11,500 | 11,500 | 9,855 | 13,000 | 13,000 | 1,500 | 13.0% |
| 513000 | OVERTIME | 1,070 | 1,500 | 1,500 | 1,191 | 1,500 | 1,500 | - | - % |
| 514005 | LONGEVITY PAY | 630 | 730 | 730 | 580 | 680 | 680 | (50) | (6.8%) |
| 515002 | CELL PHONE REIMBURSEMENT | 1,030 | 1,080 | 1,080 | 1,080 | 1,080 | 1,080 | - | - % |
| 519004 | SICK LEAVE BUYBACK | 719 | 2,176 | 2,176 | 747 | 782 | 782 | (1,394) | (64.1%) |
| 519010 | EARNED TIME BUYBACK | - | 2,176 | 2,176 | 769 | 782 | 782 | (1,394) | (64.1%) |
| | **PERSONNEL SERVICES** | **434,009** | **503,772** | **515,114** | **461,516** | **528,978** | **494,961** | **(20,153)** | **(3.9%)** |
| 524400 | R&M EQUIPMENT | 793 | 1,200 | 1,200 | 1,078 | 1,400 | 1,400 | 200 | 16.7% |
| 530004 | TECHNICAL SERVICES | 3,570 | 3,570 | 3,570 | 3,570 | 3,570 | 3,570 | - | - % |
| 530101 | MEETINGS, EDUC & TRAINING | 2,500 | 2,500 | 2,500 | 2,312 | 3,000 | 2,000 | (500) | (20.0%) |
| 530401 | FINANCIAL AND BANKING SERVICES | - | - | - | - | 750 | 750 | 750 | - % |
| 534000 | TELEPHONE | 900 | 1,080 | 1,080 | 1,080 | 1,092 | 1,092 | 12 | 1.1% |
| 534004 | PRINTING | 900 | 900 | 900 | - | 900 | 900 | - | - % |
| 558012 | RECREATION SUPPLIES | 9,094 | 9,500 | 9,500 | 9,197 | 9,500 | 9,500 | - | - % |
| 572001 | MILEAGE REIMBURSEMENT | 99 | 1,000 | 1,000 | 258 | 500 | 500 | (500) | (50.0%) |
| 573000 | DUES AND MEMBERSHIPS | 400 | 450 | 450 | 540 | 550 | 550 | 100 | 22.2% |
| | **OTHER EXPENSES** | **18,256** | **20,200** | **20,200** | **18,035** | **21,262** | **20,262** | **62** | **0.3%** |
| 580013 | DEPARTMENTAL EQUIPMENT | 13,317 | 14,155 | 14,155 | 9,868 | 27,500 | 27,500 | 13,345 | 94.3% |
| | **DEPARTMENTAL EQUIPM** | **13,317** | **14,155** | **14,155** | **9,868** | **27,500** | **27,500** | **13,345** | **94.3%** |
| | **TOTAL RECREATION** | **465,582** | **538,127** | **549,469** | **489,419** | **577,740** | **542,723** | **(6,746)** | **(1.2%)** |

**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **695 E - 1749 COURT HOUSE** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 9,092 | 13,500 | 13,500 | 9,194 | 15,469 | 15,469 | 1,969 | 14.6% |
| | **PERSONNEL SERVICES** | **9,092** | **13,500** | **13,500** | **9,194** | **15,469** | **15,469** | **1,969** | **14.6%** |
| 543001 | BUILDING SUPPLIES | 556 | 6,000 | 6,000 | 444 | 6,000 | 6,000 | - | - % |
| | **OTHER EXPENSES** | **556** | **6,000** | **6,000** | **444** | **6,000** | **6,000** | **-** | **- %** |
| | **TOTAL 1749 COURT HOUSE** | **9,649** | **19,500** | **19,500** | **9,638** | **21,469** | **21,469** | **1,969** | **10.1%** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **710 B - LONG TERM PRINCIPAL** | | | | | | | | | |
| 591000 | LONG TERM DEBT | 495,000 | 1,238,534 | 1,227,200 | 1,277,180 | 1,230,000 | 1,230,000 | 2,800 | 0.2% |
| 591011 | BEACH NOURISHMENT | 5,000 | 5,000 | 5,000 | 5,000 | - | - | (5,000) | (100.0%) |
| 591018 | TITLE V 1 | - | - | - | - | - | - | - | - % |
| 591019 | TITLE V 2 | 8,974 | 9,871 | 9,871 | 9,871 | 9,871 | 9,871 | - | - % |
| 591020 | TITLE V 3 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | - | - % |
| 591030 | TITLE V 4 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | - | - % |
| 591031 | TITLE V 5 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | - | - % |
| 591032 | PCIS HVAC 3,000,000 | 155,000 | 148,750 | 148,750 | 148,750 | 148,600 | 148,600 | (150) | (0.1%) |
| 591033 | PSHS ROOF 1,600,000 | 10,000 | 9,700 | 9,700 | 9,700 | 9,700 | 9,700 | - | - % |
| 591034 | DPW IMP#4 1,300,000 | 25,000 | 23,975 | 23,975 | 23,975 | 23,950 | 23,950 | (25) | (0.1%) |
| 591035 | DPW IMP #5 1,300,000 | 15,000 | 14,675 | 14,675 | 14,675 | 14,650 | 14,650 | (25) | (0.2%) |
| 591036 | WEST SCHOOL HVAC 2,000,000 | 110,000 | 109,200 | 109,200 | 109,200 | 109,200 | 109,200 | - | - % |
| 591037 | INFO TECHNOLOGY #1 1,101,000 | - | - | - | - | - | - | - | - % |
| 591038 | FIRE TRUCKS | 190,000 | 186,275 | 186,275 | 186,275 | 182,950 | 182,950 | (3,325) | (1.8%) |
| 591040 | PCIS HVAC 8,000,000 | 420,000 | 407,295 | 407,295 | 407,295 | 406,450 | 406,450 | (845) | (0.2%) |
| 591042 | BUTLER BUILDING HVAC $125,000 | 5,000 | 4,800 | 4,800 | 4,800 | 4,800 | 4,800 | - | - % |
| 591043 | SCHOOL EXTERIOR DOORS $86,400 | 5,000 | 4,800 | 4,800 | 4,800 | 4,800 | 4,800 | - | - % |
| 591044 | 1976 PUMPING ENGINE $445,000 | 30,000 | 29,100 | 29,100 | 29,100 | 29,000 | 29,000 | (100) | (0.3%) |
| 591046 | DPW IMP #6 $1,300,000 | 25,000 | 24,450 | 24,450 | 24,450 | 24,450 | 24,450 | - | - % |
| 591047 | INFO TECHNOLOGY #2 $1,097,000 | - | - | - | - | - | - | - | - % |
| 591052 | RENOVATE SIEVER FIELD $256,278 | 18,250 | 19,450 | 19,450 | 14,199 | 19,400 | 19,400 | (50) | (0.3%) |
| 591053 | FORGES FIELD PAVILION $94,425 | 6,750 | - | - | 5,252 | - | - | - | - % |
| 591055 | DPW IMP #7 $1,300,000 | 30,000 | 24,450 | 24,450 | 24,450 | 24,450 | 24,450 | - | - % |
| 591056 | REPLACE ENGINE 8 $475,000 | 35,000 | 34,150 | 34,150 | 34,150 | 29,000 | 29,000 | (5,150) | (15.1%) |
| 591057 | INFO TECH FIBER OPTIC $394,891 | - | - | - | - | - | - | - | - % |
| 591058 | RENOVATE SIEVER FIELD $213,290 | 15,000 | 14,520 | 14,520 | 14,520 | 14,500 | 14,500 | (20) | (0.1%) |
| 591059 | 169 CAMELOT $2,300,000 | 120,000 | 116,335 | 116,335 | 116,335 | 116,150 | 116,150 | (185) | (0.2%) |
| 591072 | MANOMET GAS CONTAIN $150,000 | 5,000 | 4,850 | 4,850 | 4,850 | - | 4,800 | (50) | (1.0%) |
| 591074 | CREMATORY $775,000 | 40,000 | 39,150 | 39,150 | 39,150 | 39,150 | 39,150 | - | - % |
| 591075 | INFO TECHNOLOGY #3 $450,000 | - | - | - | - | - | - | - | - % |
| 591080 | DPW IMP#8 $1,300,000 | 30,000 | 29,400 | 29,400 | 29,400 | 29,400 | 29,400 | - | - % |
| 591081 | PLYMCO DAM PROJECT | 36,537 | 36,538 | 36,538 | 36,537 | 36,538 | 36,538 | - | - % |
| 591086 | TITLE V 6 | 20,015 | 20,045 | 20,045 | 20,045 | 20,075 | 20,075 | 30 | 0.1% |
| 591087 | SCHOOL BDLG REPAIR $510,651 | 25,000 | 24,200 | 24,200 | 24,200 | 24,200 | 24,200 | - | - % |
| 591089 | TITLE V 7 | 13,333 | 13,333 | 13,333 | 13,333 | 13,333 | 13,333 | - | - % |
| 591090 | NORTH HS DEBT EXCLUSION | 1,710,000 | 1,710,000 | 1,710,000 | 1,710,000 | 1,710,000 | 1,710,000 | - | - % |
| 591094 | SENIOR CENTER DEBT EXCLUSION | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | - | - % |
| 591095 | OFF BILLINGTON DAM $200,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | - | - % |
| 591096 | STANDISH AVE $750,000 | 80,000 | 80,000 | 80,000 | 80,000 | - | - | (80,000) | (100.0%) |
| 591097 | EMERGENCY OP CNTR $500,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | - 74 | - % |

**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| 591099 | TITLE V 8 | 13,333 | 13,333 | 13,333 | 13,333 | 13,333 | 13,333 | - | - % |
| 591100 | PCIS ROOF $5.65M | 85,000 | 85,000 | 85,000 | 85,000 | 85,000 | 85,000 | - | - % |
| 591102 | TITLE V 9 | 26,667 | 26,667 | 26,667 | 26,667 | 26,667 | 26,667 | - | - % |
| 591103 | WATER ST CULVERT & BRIDGE | 110,000 | 30,000 | 30,000 | 110,000 | 110,000 | 110,000 | 80,000 | 266.7% |
| 591104 | PLYMOUTH BCH SEAWALL 300K | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | - | - % |
| 591105 | RETORT 200K | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | - | - % |
| 591106 | LONG BEACH OPEN SPACE PURCHASE | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | - | - % |
| 591107 | INDIAN BROOK HVAC 6.5M | 370,000 | 370,000 | 370,000 | 370,000 | 370,000 | 370,000 | - | - % |
| 591108 | PSMS BRICK VENEER/FLASH 3.436M | 190,000 | 190,000 | 190,000 | 190,000 | 190,000 | 190,000 | - | - % |
| 591109 | WATER STREET BRIDGE | 5,000 | 85,000 | 85,000 | 5,000 | 5,000 | 5,000 | (80,000) | (94.1%) |
| 591110 | SCHOOL WINDOW REPLACEMENT | 20,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | - | - % |
| 591111 | SCHOOL BATHROOM REMODELING | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | - | - % |
| 591112 | SOUTH HIGH SCHOOL DEBT EXCLUSI | 2,015,000 | 2,235,000 | 2,225,000 | 2,225,000 | 2,225,000 | 2,225,000 | - | - % |
| 591113 | FEDRL FURNACE HVAC 7,150,000M | 305,000 | 305,000 | 305,000 | 305,000 | 305,000 | 305,000 | - | - % |
| 591114 | TITLE V 10 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | - | - % |
| 591118 | TITLE V 11 | 12,399 | 12,669 | 12,669 | 15,424 | 12,944 | 12,944 | 275 | 2.2% |
| 591119 | POL STATION METHANE MITIGATION | 85,000 | 85,000 | 85,000 | 85,000 | 85,000 | 85,000 | - | - % |
| 591120 | WATERFRONT PROMENADE | - | - | - | - | - | - | - | - % |
| 591121 | SOUTH ST SIGNALIZATION | - | - | - | - | - | - | - | - % |
| 591122 | NEW TOWN HALL COMPLEX | 565,000 | 590,000 | 590,000 | 590,000 | 625,000 | 625,000 | 35,000 | 5.9% |
| 591123 | T-WHARF PROJECT | - | - | - | - | - | - | - | - % |
| 591126 | TITLE V 12 | - | 8,266 | 8,266 | 8,090 | 8,446 | 8,446 | 180 | 2.2% |
| 591127 | TITLE V 13 | - | - | - | - | - | - | - | - % |
| 591250 | MANOMET & SOUTH RENOVATIONS | 538,000 | 538,000 | 538,000 | 538,000 | 530,000 | 530,000 | (8,000) | (1.5%) |
| 591251 | PSMS CONSTRUCTION | 1,122,000 | 1,117,000 | 1,117,000 | 1,117,000 | - | - | (1,117,000) | (100.0%) |
| 591254 | LANDFILL CLOSURE II | 14,096 | 13,840 | 13,840 | 13,839 | 13,609 | 13,609 | (231) | (1.7%) |
| 591255 | LANDFILL CLOSURE III | 72,411 | 71,121 | 71,121 | 71,121 | 74,978 | 74,978 | 3,857 | 5.4% |
| | **OTHER EXPENSES** | **9,792,765** | **10,733,742** | **10,712,408** | **10,764,965** | **9,529,594** | **9,534,394** | **(1,178,014)** | **(11.0%)** |
| | **TOTAL LONG TERM PRINCIPAL** | **9,792,765** | **10,733,742** | **10,712,408** | **10,764,965** | **9,529,594** | **9,534,394** | **(1,178,014)** | **(11.0%)** |

**TOWN OF PLYMOUTH**
**PRELIMINARY BUDGET REPORT BY OBJECT**
**FY2021 - Projection 22105**



**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **750 B - LONG TERM INTEREST** | | | | | | | | | |
| 591000 | LONG TERM DEBT | 315,538 | 775,638 | 872,296 | 822,316 | 830,988 | 830,988 | (41,308) | (4.7%) |
| 591011 | BEACH NOURISHMENT | 1,250 | 1,000 | 1,000 | 1,000 | 750 | 750 | (250) | (25.0%) |
| 591032 | PCIS HVAC 3,000,000 | 52,520 | 46,320 | 46,320 | 46,320 | 40,370 | 40,370 | (5,950) | (12.8%) |
| 591033 | PSHS ROOF 1,600,000 | 3,400 | 3,000 | 3,000 | 3,000 | 2,612 | 2,612 | (388) | (12.9%) |
| 591034 | DPW IMP#4 1,300,000 | 7,637 | 6,637 | 6,637 | 6,637 | 5,678 | 5,678 | (959) | (14.4%) |
| 591035 | DPW IMP #5 1,300,000 | 5,931 | 5,331 | 5,331 | 5,331 | 4,744 | 4,744 | (587) | (11.0%) |
| 591036 | WEST SCHOOL HVAC 2,000,000 | 46,750 | 42,350 | 42,350 | 42,350 | 37,132 | 37,132 | (5,218) | (12.3%) |
| 591037 | INFO TECHNOLOGY #1 1,101,000 | - | - | - | - | - | - | - | - % |
| 591038 | FIRE TRUCKS | 39,347 | 31,747 | 31,747 | 31,747 | 24,296 | 24,296 | (7,451) | (23.5%) |
| 591040 | PCIS HVAC 8,000,000 | 157,060 | 140,261 | 140,261 | 140,260 | 123,969 | 123,969 | (16,292) | (11.6%) |
| 591042 | BUTLER BUILDING HVAC $125,000 | 1,530 | 1,330 | 1,330 | 1,330 | 1,138 | 1,138 | (192) | (14.4%) |
| 591043 | SCHOOL EXTERIOR DOORS $86,400 | 1,528 | 1,328 | 1,328 | 1,328 | 1,136 | 1,136 | (192) | (14.5%) |
| 591044 | 1976 PUMPING ENGINE $445,000 | 5,838 | 4,638 | 4,638 | 4,638 | 3,474 | 3,474 | (1,164) | (25.1%) |
| 591046 | DPW IMP #6 $1,300,000 | 10,147 | 9,147 | 9,147 | 9,147 | 8,169 | 8,169 | (978) | (10.7%) |
| 591047 | INFO TECHNOLOGY #2 $1,097,000 | - | - | - | - | - | - | - | - % |
| 591052 | RENOVATE SIEVER FIELD $256,278 | 3,900 | 2,900 | 2,900 | 2,900 | 2,122 | 2,122 | (778) | (26.8%) |
| 591053 | FORGES FIELD PAVILION $94,425 | - | - | - | - | - | - | - | - % |
| 591055 | DPW IMP #7 $1,300,000 | 10,347 | 9,147 | 9,147 | 9,147 | 8,169 | 8,169 | (978) | (10.7%) |
| 591056 | REPLACE ENGINE 8 $475,000 | 6,234 | 4,834 | 4,834 | 4,834 | 3,468 | 3,468 | (1,366) | (28.3%) |
| 591057 | INFO TECH FIBER OPTIC $394,891 | - | - | - | - | - | - | - | - % |
| 591058 | RENOVATE SIEVER FIELD $213,290 | 2,919 | 2,319 | 2,319 | 2,319 | 1,738 | 1,738 | (581) | (25.1%) |
| 591059 | 169 CAMELOT $2,300,000 | 44,877 | 40,078 | 40,078 | 40,077 | 35,424 | 35,424 | (4,654) | (11.6%) |
| 591072 | MANOMET GAS CONTAIN $150,000 | 1,158 | 958 | 958 | 958 | 764 | 764 | (194) | (20.3%) |
| 591074 | CREMATORY $775,000 | 15,366 | 13,766 | 13,766 | 13,766 | 12,200 | 12,200 | (1,566) | (11.4%) |
| 591075 | INFO TECHNOLOGY #3 $450,000 | - | - | - | - | - | - | - | - % |
| 591080 | DPW IMP#8 $1,300,000 | 11,306 | 10,106 | 10,106 | 10,106 | 8,930 | 8,930 | (1,176) | (11.6%) |
| 591081 | PLYMCO DAM PROJECT | - | - | - | - | - | - | - | - % |
| 591086 | TITLE V 6 | - | 227 | 227 | - | 168 | 168 | (59) | (26.0%) |
| 591087 | SCHOOL BDLG REPAIR $510,651 | 9,350 | 8,350 | 8,350 | 8,350 | 7,382 | 7,382 | (968) | (11.6%) |
| 591089 | TITLE V 7 | - | - | - | - | - | - | - | - % |
| 591090 | NORTH HS DEBT EXCLUSION | 1,456,689 | 1,377,089 | 1,377,089 | 1,377,089 | 1,293,039 | 1,293,039 | (84,050) | (6.1%) |
| 591094 | SENIOR CENTER DEBT EXCLUSION | 356,000 | 336,000 | 336,000 | 336,000 | 316,000 | 316,000 | (20,000) | (6.0%) |
| 591095 | OFF BILLINGTON DAM $200,000 | 6,500 | 6,000 | 6,000 | 6,000 | 5,500 | 5,500 | (500) | (8.3%) |
| 591096 | STANDISH AVE $750,000 | 8,000 | 4,000 | 4,000 | 4,000 | - | - | (4,000) | (100.0%) |
| 591097 | EMERGENCY OP CNTR $500,000 | 16,250 | 15,000 | 15,000 | 15,000 | 13,750 | 13,750 | (1,250) | (8.3%) |
| 591099 | TITLE V 8 | - | - | - | - | - | - | - | - % |
| 591100 | PCIS ROOF $5.65M | 37,400 | 34,000 | 34,000 | 34,000 | 29,750 | 29,750 | (4,250) | (12.5%) |
| 591102 | TITLE V 9 | - | - | - | - | - | - | - | - % |
| 591103 | WATER ST CULVERT & BRIDGE | 61,229 | 56,829 | 56,829 | 56,829 | 52,179 | 52,179 | (4,650) | (8.2%) |
| 591104 | PLYMOUTH BCH SEAWALL 300K | 7,200 | 6,000 | 6,000 | 6,000 | 4,500 | 4,500 | (1,500) | (25.0%) |

**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| 591105 | RETORT 200K | 4,800 | 4,000 | 4,000 | 4,000 | 3,000 | 3,000 | (1,000) | (25.0%) |
| 591106 | LONG BEACH OPEN SPACE PURCHASE | 9,746 | 9,147 | 9,147 | 9,146 | 8,547 | 8,547 | (600) | (6.6%) |
| 591107 | INDIAN BROOK HVAC 6.5M | 162,800 | 148,000 | 148,000 | 148,000 | 129,500 | 129,500 | (18,500) | (12.5%) |
| 591108 | PSMS BRICK VENEER/FLASH 3.436M | 86,295 | 78,695 | 78,695 | 78,695 | 69,395 | 69,395 | (9,300) | (11.8%) |
| 591109 | WATER STREET BRIDGE | 2,200 | 2,000 | 2,000 | 2,000 | 1,750 | 1,750 | (250) | (12.5%) |
| 591110 | SCHOOL WINDOW REPLACEMENT | 3,800 | 3,000 | 3,000 | 3,000 | 2,250 | 2,250 | (750) | (25.0%) |
| 591111 | SCHOOL BATHROOM REMODELING | 3,600 | 3,000 | 3,000 | 3,000 | 2,250 | 2,250 | (750) | (25.0%) |
| 591112 | SOUTH HIGH SCHOOL DEBT EXCLUSI | 2,047,971 | 2,232,126 | 2,150,991 | 2,150,986 | 2,056,323 | 2,056,323 | (94,668) | (4.4%) |
| 591113 | FEDRL FURNACE HVAC 7,150,000M | 186,375 | 174,175 | 174,175 | 174,175 | 161,975 | 161,975 | (12,200) | (7.0%) |
| 591114 | TITLE V 10 | - | - | - | - | - | - | - | - % |
| 591118 | TITLE V 11 | 6,189 | 6,337 | 6,337 | 3,168 | 6,047 | 6,047 | (290) | (4.6%) |
| 591119 | POL STATION METHANE MITIGATION | 52,780 | 49,380 | 49,380 | 49,380 | 45,980 | 45,980 | (3,400) | (6.9%) |
| 591120 | WATERFRONT PROMENADE | - | - | - | - | - | - | - | - % |
| 591121 | SOUTH ST SIGNALIZATION | - | - | - | - | - | - | - | - % |
| 591122 | NEW TOWN HALL COMPLEX | 1,231,094 | 1,202,845 | 1,202,845 | 1,202,844 | 1,173,345 | 1,173,345 | (29,500) | (2.5%) |
| 591123 | T-WHARF PROJECT | - | - | - | - | - | - | - | - % |
| 591126 | TITLE V 12 | 2,469 | 4,422 | 4,422 | 4,213 | 4,232 | 4,232 | (190) | (4.3%) |
| 591127 | TITLE V 13 | - | - | - | - | 2,917 | 2,917 | 2,917 | - % |
| 591250 | MANOMET & SOUTH RENOVATIONS | 58,900 | 32,000 | 32,000 | 32,000 | 9,275 | 9,275 | (22,725) | (71.0%) |
| 591251 | PSMS CONSTRUCTION | 83,900 | 27,925 | 27,925 | 27,925 | - | - | (27,925) | (100.0%) |
| 591254 | LANDFILL CLOSURE II | 296 | 45 | 45 | 45 | 15 | 15 | (30) | (66.7%) |
| 591255 | LANDFILL CLOSURE III | 1,483 | 213 | 213 | 233 | 79 | 79 | (134) | (62.9%) |
| | **OTHER EXPENSES** | **6,647,899** | **6,973,640** | **6,989,163** | **6,935,588** | **6,556,419** | **6,556,419** | **(432,744)** | **(6.2%)** |
| | **TOTAL LONG TERM INTEREST** | **6,647,899** | **6,973,640** | **6,989,163** | **6,935,588** | **6,556,419** | **6,556,419** | **(432,744)** | **(6.2%)** |

# TOWN OF PLYMOUTH
# PRELIMINARY BUDGET REPORT BY OBJECT
# FY2021 - Projection 22105



## TOWN FUNDS

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **752 B - SHORT TERM INTEREST** | | | | | | | | | |
| 591112 | SOUTH HIGH SCHOOL DEBT EXCLUSI | 164,542 | - | 49,723 | 49,722 | - | - | (49,723) | (100.0%) |
| 591120 | WATERFRONT PROMENADE | - | - | - | - | - | - | - | - % |
| 591121 | SOUTH ST SIGNALIZATION | - | - | - | - | - | - | - | - % |
| 591122 | NEW TOWN HALL COMPLEX | - | - | - | - | - | - | - | - % |
| 591123 | T-WHARF PROJECT | - | - | - | - | - | - | - | - % |
| 591127 | TITLE V 13 | - | - | - | - | - | - | - | - % |
| 592000 | SHORT TERM INTEREST | 209,536 | 546,598 | 315,921 | 31,822 | 630,753 | 306,353 | (9,568) | (3.0%) |
| | **OTHER EXPENSES** | **374,078** | **546,598** | **365,644** | **81,544** | **630,753** | **306,353** | **(59,291)** | **(16.2%)** |
| | **TOTAL SHORT TERM INTEREST** | **374,078** | **546,598** | **365,644** | **81,544** | **630,753** | **306,353** | **(59,291)** | **(16.2%)** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **753 B - MISC INTEREST** | | | | | | | | | |
| 592550 | MISC INTEREST | 4,350 | 5,000 | 5,000 | 539 | 5,000 | 5,000 | - | - % |
| | **OTHER EXPENSES** | **4,350** | **5,000** | **5,000** | **539** | **5,000** | **5,000** | **-** | **- %** |
| | **TOTAL MISC INTEREST** | **4,350** | **5,000** | **5,000** | **539** | **5,000** | **5,000** | **-** | **- %** |

## TOWN FUNDS

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **755 B - BOND ISSUANCE COSTS** | | | | | | | | | |
| 593100 | ISSUANCE COSTS | 14,788 | 25,000 | 25,000 | 2,500 | 25,000 | 25,000 | - | - % |
| | **OTHER EXPENSES** | **14,788** | **25,000** | **25,000** | **2,500** | **25,000** | **25,000** | **-** | **- %** |
| | **TOTAL BOND ISSUANCE COSTS** | **14,788** | **25,000** | **25,000** | **2,500** | **25,000** | **25,000** | **-** | **- %** |

**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **910 A - MEMBER BENEFITS** | | | | | | | | | |
| 516001 | WORKERS COMPENSATION | 838,238 | 994,481 | 884,481 | 783,830 | 898,920 | 759,258 | (125,223) | (14.2%) |
| 516005 | DEFERRED COMPENSATION MATCH | 267,500 | 285,600 | 315,600 | 296,917 | 314,601 | 314,601 | (999) | (0.3%) |
| 516008 | EMPLOYER MEDICARE | 1,616,575 | 1,774,926 | 1,774,926 | 1,660,216 | 1,863,000 | 1,863,000 | 88,074 | 5.0% |
| 516012 | 100 B CLAIMS | 260,034 | 170,445 | 170,445 | 114,808 | 180,200 | 180,200 | 9,755 | 5.7% |
| 516013 | 111 F CLAIMS | 103,264 | 225,000 | 225,000 | 215,858 | 248,270 | 248,270 | 23,270 | 10.3% |
| 516015 | WELLNESS PROGRAM | 891 | 10,000 | 10,000 | - | 10,000 | 10,000 | - | - % |
| 516019 | DISABILITY INSURANCE | 95,477 | 100,825 | 100,825 | 105,926 | 110,800 | 110,800 | 9,975 | 9.9% |
| 516020 | LIFE INSURANCE | 38,941 | 75,770 | 75,770 | 38,541 | 79,980 | 41,000 | (34,770) | (45.9%) |
| 516021 | MANAGED BLUE | 2,210,455 | 2,497,410 | 2,539,410 | 2,599,719 | 2,789,618 | 2,732,868 | 193,458 | 7.6% |
| 516103 | MEDICARE PART B PREMIUM | 1,369,463 | 1,462,461 | 1,462,461 | 1,383,548 | 1,460,550 | 1,460,550 | (1,911) | (0.1%) |
| 516106 | MEDICARE PART B PENALTY | 79,851 | 93,500 | 93,500 | 67,406 | 75,614 | 75,614 | (17,886) | (19.1%) |
| | **PERSONNEL SERVICES** | **6,880,689** | **7,690,418** | **7,652,418** | **7,266,769** | **8,031,553** | **7,796,161** | **143,743** | **1.9%** |
| **152 A - HUMAN RESOURCES** | | | | | | | | | |
| 516001 | WORKERS COMPENSATION | 251,256 | 298,345 | 268,345 | 228,643 | 262,214 | 220,185 | (48,160) | (17.9%) |
| 516005 | DEFERRED COMPENSATION MATCH | 267,500 | 285,600 | 315,600 | 296,917 | 314,601 | 314,601 | (999) | (0.3%) |
| 516008 | EMPLOYER MEDICARE | 542,925 | 589,500 | 589,500 | 562,381 | 618,800 | 618,800 | 29,300 | 5.0% |
| 516012 | 100 B CLAIMS | 260,034 | 170,445 | 170,445 | 114,808 | 180,200 | 180,200 | 9,755 | 5.7% |
| 516013 | 111 F CLAIMS | 103,264 | 225,000 | 225,000 | 215,858 | 248,270 | 248,270 | 23,270 | 10.3% |
| 516015 | WELLNESS PROGRAM | 891 | 10,000 | 10,000 | - | 10,000 | 10,000 | - | - % |
| 516019 | DISABILITY INSURANCE | 70,268 | 74,100 | 74,100 | 78,135 | 81,400 | 81,400 | 7,300 | 9.9% |
| 516020 | LIFE INSURANCE | 17,773 | 22,025 | 22,025 | 19,164 | 23,250 | 18,000 | (4,025) | (18.3%) |
| 516021 | MANAGED BLUE | 408,657 | 499,501 | 499,501 | 496,328 | 538,705 | 510,888 | 11,387 | 2.3% |
| 516103 | MEDICARE PART B PREMIUM | 457,363 | 482,466 | 482,466 | 454,738 | 476,700 | 476,700 | (5,766) | (1.2%) |
| 516106 | MEDICARE PART B PENALTY | 32,551 | 40,500 | 40,500 | 25,164 | 27,820 | 27,820 | (12,680) | (31.3%) |
| | **PERSONNEL SERVICES** | **2,412,481** | **2,697,482** | **2,697,482** | **2,492,136** | **2,781,960** | **2,706,864** | **9,382** | **0.3%** |
| **300 A - SCHOOL** | | | | | | | | | |
| 516001 | WORKERS COMPENSATION | 586,983 | 696,136 | 616,136 | 555,187 | 636,706 | 539,073 | (77,063) | (12.5%) |
| 516008 | EMPLOYER MEDICARE | 1,073,650 | 1,185,426 | 1,185,426 | 1,097,835 | 1,244,200 | 1,244,200 | 58,774 | 5.0% |
| 516019 | DISABILITY INSURANCE | 25,209 | 26,725 | 26,725 | 27,791 | 29,400 | 29,400 | 2,675 | 10.0% |
| 516020 | LIFE INSURANCE | 21,167 | 53,745 | 53,745 | 19,377 | 56,730 | 23,000 | (30,745) | (57.2%) |
| 516021 | MANAGED BLUE | 1,801,799 | 1,997,909 | 2,039,909 | 2,103,392 | 2,250,913 | 2,221,980 | 182,071 | 8.9% |
| 516103 | MEDICARE PART B PREMIUM | 912,100 | 979,995 | 979,995 | 928,810 | 983,850 | 983,850 | 3,855 | 0.4% |
| 516106 | MEDICARE PART B PENALTY | 47,300 | 53,000 | 53,000 | 42,242 | 47,794 | 47,794 | (5,206) | (9.8%) |
| | **PERSONNEL SERVICES** | **4,468,208** | **4,992,936** | **4,954,936** | **4,774,633** | **5,249,593** | **5,089,297** | **134,361** | **2.7%** |
| | **TOTAL MEMBER BENEFITS** | **6,880,689** | **7,690,418** | **7,652,418** | **7,266,769** | **8,031,553** | **7,796,161** | **143,743** | **1.9%** |

# TOWN OF PLYMOUTH
# PRELIMINARY BUDGET REPORT BY OBJECT
# FY2021 - Projection 22105



## TOWN FUNDS

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **911 B - PENSION CONTRIBUTIONS** | | | | | | | | | |
| 516004 | RETIREMENT | 13,240,525 | 14,288,734 | 14,288,734 | 14,287,734 | 15,498,095 | 15,453,678 | 1,164,944 | 8.2% |
| | **PERSONNEL SERVICES** | **13,240,525** | **14,288,734** | **14,288,734** | **14,287,734** | **15,498,095** | **15,453,678** | **1,164,944** | **8.2%** |
| **152 B - HUMAN RESOURCES** | | | | | | | | | |
| 516004 | RETIREMENT | 9,420,815 | 10,439,555 | 10,439,555 | 10,438,555 | 11,323,109 | 11,290,180 | 850,625 | 8.1% |
| | **PERSONNEL SERVICES** | **9,420,815** | **10,439,555** | **10,439,555** | **10,438,555** | **11,323,109** | **11,290,180** | **850,625** | **8.1%** |
| **300 B - SCHOOL** | | | | | | | | | |
| 516004 | RETIREMENT | 3,819,710 | 3,849,179 | 3,849,179 | 3,849,179 | 4,174,986 | 4,163,498 | 314,319 | 8.2% |
| | **PERSONNEL SERVICES** | **3,819,710** | **3,849,179** | **3,849,179** | **3,849,179** | **4,174,986** | **4,163,498** | **314,319** | **8.2%** |
| | **TOTAL PENSION CONTRIBUTIONS** | **13,240,525** | **14,288,734** | **14,288,734** | **14,287,734** | **15,498,095** | **15,453,678** | **1,164,944** | **8.2%** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **913 B - UNEMPLOYMENT COMPENSATION** | | | | | | | | | |
| 596909 | TRANSFER TO UNEMPLOYMENT TRUST | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 225,000 | 100,000 | 80.0% |
| | **OTHER EXPENSES** | **125,000** | **125,000** | **125,000** | **125,000** | **125,000** | **225,000** | **100,000** | **80.0%** |
| | **TOTAL UNEMPLOYMENT COMPENSA** | **125,000** | **125,000** | **125,000** | **125,000** | **125,000** | **225,000** | **100,000** | **80.0%** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **914 B - MEMBER INSURANCE** | | | | | | | | | |
| 516010 | MEDEX PREMIUMS | 5,162,845 | 5,421,119 | 5,421,119 | 5,264,955 | 5,691,722 | 5,663,838 | 242,719 | 4.5% |
| 516104 | BLUE CHOICE MEDICAL | 24,851,900 | 26,231,768 | 26,231,768 | 25,583,519 | 28,181,108 | 27,301,619 | 1,069,851 | 4.1% |
| 516105 | BLUE CARE ELECT PPO | 1,794,446 | 1,761,368 | 1,761,368 | 1,741,859 | 1,949,976 | 1,855,485 | 94,117 | 5.3% |
| 516107 | BCBS DENTAL | 1,944,212 | 2,044,885 | 2,044,885 | 2,091,422 | 2,271,802 | 2,117,929 | 73,044 | 3.6% |
| | **PERSONNEL SERVICES** | **33,753,403** | **35,459,140** | **35,459,140** | **34,681,754** | **38,094,608** | **36,938,871** | **1,479,731** | **4.2%** |
| **152 B - HUMAN RESOURCES** | | | | | | | | | |
| 516010 | MEDEX PREMIUMS | 2,199,545 | 2,291,230 | 2,291,230 | 2,237,740 | 2,402,450 | 2,406,365 | 115,135 | 5.0% |
| 516104 | BLUE CHOICE MEDICAL | 8,620,589 | 9,089,315 | 9,089,315 | 8,922,420 | 10,029,932 | 9,546,258 | 456,943 | 5.0% |
| 516105 | BLUE CARE ELECT PPO | 748,903 | 708,043 | 708,043 | 779,199 | 874,664 | 857,664 | 149,621 | 21.1% |
| 516107 | BCBS DENTAL | 645,877 | 684,776 | 684,776 | 692,878 | 752,760 | 701,194 | 16,418 | 2.4% |
| | **PERSONNEL SERVICES** | **12,214,913** | **12,773,364** | **12,773,364** | **12,632,237** | **14,059,806** | **13,511,481** | **738,117** | **5.8%** |
| **300 B - SCHOOL** | | | | | | | | | |
| 516010 | MEDEX PREMIUMS | 2,963,301 | 3,129,889 | 3,129,889 | 3,027,215 | 3,289,272 | 3,257,473 | 127,584 | 4.1% |
| 516104 | BLUE CHOICE MEDICAL | 16,231,311 | 17,142,453 | 17,142,453 | 16,661,099 | 18,151,176 | 17,755,361 | 612,908 | 3.6% |
| 516105 | BLUE CARE ELECT PPO | 1,045,543 | 1,053,325 | 1,053,325 | 962,660 | 1,075,312 | 997,821 | (55,504) | (5.3%) |
| 516107 | BCBS DENTAL | 1,298,336 | 1,360,109 | 1,360,109 | 1,398,543 | 1,519,042 | 1,416,735 | 56,626 | 4.2% |
| | **PERSONNEL SERVICES** | **21,538,490** | **22,685,776** | **22,685,776** | **22,049,517** | **24,034,802** | **23,427,390** | **741,614** | **3.3%** |
| | **TOTAL MEMBER INSURANCE** | **33,753,403** | **35,459,140** | **35,459,140** | **34,681,754** | **38,094,608** | **36,938,871** | **1,479,731** | **4.2%** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



### TOWN FUNDS

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **915 B - OPEB TRUST FUNDING** | | | | | | | | | |
| 596910 | TRANSFER TO OPEB TRUST | 950,119 | 1,016,568 | 1,016,568 | 1,016,568 | 1,047,066 | 500,000 | (516,568) | (50.8%) |
| | **OTHER EXPENSES** | **950,119** | **1,016,568** | **1,016,568** | **1,016,568** | **1,047,066** | **500,000** | **(516,568)** | **(50.8%)** |
| | **TOTAL OPEB TRUST FUNDING** | **950,119** | **1,016,568** | **1,016,568** | **1,016,568** | **1,047,066** | **500,000** | **(516,568)** | **(50.8%)** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **916 B - COMPENSATED ABSENCES** | | | | | | | | | |
| 596900 | TRS TO SPEC PURP,TRUST,AGENCY | - | - | - | - | - | - | - | - % |
| 596916 | TR TO COMPENSATED ABSENCES | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | - | - % |
| | **OTHER EXPENSES** | **125,000** | **125,000** | **125,000** | **125,000** | **125,000** | **125,000** | **-** | **- %** |
| | **TOTAL COMPENSATED ABSENCES** | **125,000** | **125,000** | **125,000** | **125,000** | **125,000** | **125,000** | **-** | **- %** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **GENERAL FUND** | | | | | | | | | |
| **945 A - TOWN INSURANCE** | | | | | | | | | |
| 574001 | TOWN PROPERTY & LIABILITY | 1,175,594 | 1,363,811 | 1,313,811 | 1,269,810 | 1,445,379 | 1,569,417 | 255,606 | 19.5% |
| 574002 | SURETY BONDS | 2,865 | 3,500 | 3,500 | 2,765 | 1,500 | 1,500 | (2,000) | (57.1%) |
| 574004 | SELF INSURED LIABILITY | - | - | - | - | - | - | - | - % |
| 574006 | DEDUCTIBLES | - | - | - | - | - | - | - | - % |
| | **OTHER EXPENSES** | **1,178,459** | **1,367,311** | **1,317,311** | **1,272,575** | **1,446,879** | **1,570,917** | **253,606** | **19.3%** |
| | **TOTAL TOWN INSURANCE** | **1,178,459** | **1,367,311** | **1,317,311** | **1,272,575** | **1,446,879** | **1,570,917** | **253,606** | **19.3%** |
| **TOTAL GENERAL FUND** | | **118,971,218** | **129,460,984** | **130,205,319** | **122,943,087** | **134,901,498** | **131,927,542** | **1,722,223** | **1.3%** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **SEWER ENTERPRISE FUND** | | | | | | | | | |
| **440 G - SEWER** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 336,412 | 342,052 | 342,052 | 276,256 | 352,972 | 265,068 | (76,984) | (22.5%) |
| 511099 | NEW INITIATIVE | - | 44,792 | 44,792 | - | - | - | (44,792) | (100.0%) |
| 512501 | PROJECT DETAILS | 3,646 | 21,600 | 21,600 | 8,106 | 21,600 | 21,600 | - | - % |
| 513000 | OVERTIME | 15,452 | 33,220 | 33,220 | 11,370 | 33,220 | 33,220 | - | - % |
| 514005 | LONGEVITY PAY | 695 | 600 | 600 | 695 | 745 | 245 | (355) | (59.2%) |
| 515002 | CELL PHONE REIMBURSEMENT | 480 | 960 | 960 | 440 | 960 | 480 | (480) | (50.0%) |
| 519004 | SICK LEAVE BUYBACK | 2,996 | 2,996 | 2,996 | 3,117 | 2,996 | - | (2,996) | (100.0%) |
| 519006 | ATTENDANCE BONUS | - | 300 | 300 | - | 300 | 300 | - | - % |
| | **PERSONNEL SERVICES** | **359,681** | **446,520** | **446,520** | **299,984** | **412,793** | **320,913** | **(125,607)** | **(28.1%)** |
| 521000 | ELEC - | 10,530 | 15,000 | 15,000 | 9,405 | 647,000 | 647,000 | 632,000 | 4,213.3% |
| 521001 | HEAT - | 661 | 6,500 | 6,500 | 912 | 6,500 | 6,500 | - | - % |
| 521002 | VEHICLE FUEL | - | - | - | - | 25,000 | 25,000 | 25,000 | - % |
| 521010 | FUEL OIL WWTP | - | - | - | - | 100,000 | 100,000 | 100,000 | - % |
| 521011 | NATURAL GAS/PROPANE | - | - | - | - | 5,000 | 5,000 | 5,000 | - % |
| 524004 | R&M WWTP | - | - | - | - | 150,000 | 150,000 | 150,000 | - % |
| 524006 | R&M PUMP STATIONS/COLLECT SYST | - | - | - | - | 125,000 | 125,000 | 125,000 | - % |
| 524007 | R&M OF SEWER SYSTEM | 1,937,998 | 1,996,837 | 1,996,837 | 1,996,836 | 2,208,707 | 2,208,707 | 211,870 | 10.6% |
| 524010 | FORCE MAIN CLEANING & INSPECT | 3,150 | 20,000 | 20,000 | - | 20,000 | 20,000 | - | - % |
| 524200 | R&M - | 997 | 3,000 | 3,000 | 1,634 | 25,000 | 25,000 | 22,000 | 733.3% |
| 524400 | R&M EQUIPMENT | 11,005 | 13,000 | 13,000 | 6,286 | - | - | (13,000) | (100.0%) |
| 530013 | TECHNICAL SERVICES | 171,405 | 220,000 | 220,000 | 57,099 | 115,000 | 115,000 | (105,000) | (47.7%) |
| 530040 | CHEMICALS | - | - | - | - | 514,000 | 514,000 | 514,000 | - % |
| 530101 | MEETINGS, EDUC & TRAINING | 2,861 | 4,000 | 4,000 | 1,278 | 4,000 | 4,000 | - | - % |
| 530202 | LABORATORY SERVICES | - | - | - | - | 5,000 | 5,000 | 5,000 | - % |
| 530750 | BIOSOLIDS DISPOSAL | - | - | - | - | 600,000 | 600,000 | 600,000 | - % |
| 530755 | GRIT & SCREENINGS DISPOSAL | - | - | - | - | 25,000 | 25,000 | 25,000 | - % |
| 534000 | TELEPHONE | 1,671 | 4,000 | 4,000 | 1,723 | - | - | (4,000) | (100.0%) |
| 558020 | PERSONAL PROTECTION EQUIPMENT | - | - | - | - | 10,000 | 10,000 | 10,000 | - % |
| 580014 | SOFTWARE | - | - | - | - | - | - | - | - % |
| | **OTHER EXPENSES** | **2,140,277** | **2,282,337** | **2,282,337** | **2,075,172** | **4,585,207** | **4,585,207** | **2,302,870** | **100.9%** |
| 580013 | DEPARTMENTAL EQUIPMENT | 35,481 | 13,800 | 13,800 | 13,792 | 11,124 | 11,124 | (2,676) | (19.4%) |
| | **DEPARTMENTAL EQUIPM** | **35,481** | **13,800** | **13,800** | **13,792** | **11,124** | **11,124** | **(2,676)** | **(19.4%)** |
| | **TOTAL SEWER** | **2,535,439** | **2,742,657** | **2,742,657** | **2,388,948** | **5,009,124** | **4,917,244** | **2,174,587** | **79.3%** |
| **710 G - LONG TERM PRINCIPAL** | | | | | | | | | |
| 591000 | LONG TERM DEBT | - | 1,202,729 | 1,150,829 | 749,162 | 746,862 | 746,862 | (403,967) | (35.1%) |
| 591026 | WWTP FACILITIES DESIGN IV | 1,236,920 | 1,253,006 | 1,253,006 | 1,253,006 | 1,218,898 | 1,218,898 | (34,108) | (2.7%) |
| 591027 | WWTP FACILITIES DESIGN V | 425,685 | 422,073 | 422,073 | 422,072 | 437,162 | 437,162 | 15,089 | 3.6% |
| 591028 | WWTP FACILITIES DESIGN VI | 21,020 | 21,020 | 21,020 | 21,020 | 21,020 | 21,020 | - | - % |

## TOWN FUNDS

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **SEWER ENTERPRISE FUND** | | | | | | | | | |
| 591063 | WASTEWATER FACILITY | 30,000 | 29,350 | 29,350 | 29,350 | 29,350 | 29,350 | - | - % |
| 591088 | RUSSELL MILLS DAM $125K | 8,929 | 8,928 | 8,928 | 8,928 | 8,928 | 8,928 | - | - % |
| 591101 | SEWER INTERCEPTOR PROJ $800K | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | - | - % |
| 591115 | SAMOSET ST SEWER EXTENSION | 125,000 | 130,000 | 130,000 | 130,000 | 135,000 | 135,000 | 5,000 | 3.8% |
| 591116 | SEWER INTERCEPTOR REPLACE | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 | - | - % |
| 591124 | WARREN AVE SEWER EXTENSION | 25,000 | 25,000 | 25,000 | 25,000 | 20,000 | 20,000 | (5,000) | (20.0%) |
| | **OTHER EXPENSES** | **1,992,554** | **3,212,106** | **3,160,206** | **2,758,538** | **2,737,220** | **2,737,220** | **(422,986)** | **(13.4%)** |
| | **TOTAL LONG TERM PRINCIPAL** | **1,992,554** | **3,212,106** | **3,160,206** | **2,758,538** | **2,737,220** | **2,737,220** | **(422,986)** | **(13.4%)** |
| **750 G - LONG TERM INTEREST** | | | | | | | | | |
| 591000 | LONG TERM DEBT | 147,215 | 1,044,295 | 917,795 | 581,194 | 775,160 | 775,160 | (142,635) | (15.5%) |
| 591026 | WWTP FACILITIES DESIGN IV | 55,872 | 29,683 | 29,683 | 29,681 | 2,746 | 2,746 | (26,937) | (90.7%) |
| 591027 | WWTP FACILITIES DESIGN V | 38,336 | 29,827 | 29,827 | 29,537 | 20,428 | 20,428 | (9,399) | (31.5%) |
| 591028 | WWTP FACILITIES DESIGN VI | 1,968 | 1,830 | 1,830 | 1,282 | 1,024 | 1,024 | (806) | (44.0%) |
| 591063 | WASTEWATER FACILITY | 12,175 | 10,975 | 10,975 | 10,975 | 9,801 | 9,801 | (1,174) | (10.7%) |
| 591088 | RUSSELL MILLS DAM $125K | 60 | 47 | 47 | 47 | 69 | 69 | 22 | 46.8% |
| 591101 | SEWER INTERCEPTOR PROJ $800K | 26,000 | 24,000 | 24,000 | 24,000 | 22,000 | 22,000 | (2,000) | (8.3%) |
| 591115 | SAMOSET ST SEWER EXTENSION | 154,775 | 148,526 | 148,526 | 148,525 | 142,026 | 142,026 | (6,500) | (4.4%) |
| 591116 | SEWER INTERCEPTOR REPLACE | 50,131 | 46,932 | 46,932 | 46,931 | 43,732 | 43,732 | (3,200) | (6.8%) |
| 591124 | WARREN AVE SEWER EXTENSION | 3,500 | 2,250 | 2,250 | 2,250 | 1,000 | 1,000 | (1,250) | (55.6%) |
| | **OTHER EXPENSES** | **490,032** | **1,338,365** | **1,211,865** | **874,422** | **1,017,986** | **1,017,986** | **(193,879)** | **(16.0%)** |
| | **TOTAL LONG TERM INTEREST** | **490,032** | **1,338,365** | **1,211,865** | **874,422** | **1,017,986** | **1,017,986** | **(193,879)** | **(16.0%)** |
| **752 G - SHORT TERM INTEREST** | | | | | | | | | |
| 591115 | SAMOSET ST SEWER EXTENSION | - | - | - | - | - | - | - | - % |
| 592000 | SHORT TERM INTEREST | 134,625 | - | - | - | 77,520 | 8,026 | 8,026 | - % |
| | **OTHER EXPENSES** | **134,625** | **-** | **-** | **-** | **77,520** | **8,026** | **8,026** | **- %** |
| | **TOTAL SHORT TERM INTEREST** | **134,625** | **-** | **-** | **-** | **77,520** | **8,026** | **8,026** | **- %** |
| **755 G - BOND ISSUANCE COSTS** | | | | | | | | | |
| 593100 | ISSUANCE COSTS | 19,200 | 5,000 | 5,000 | - | 15,000 | 15,000 | 10,000 | 200.0% |
| | **OTHER EXPENSES** | **19,200** | **5,000** | **5,000** | **-** | **15,000** | **15,000** | **10,000** | **200.0%** |
| | **TOTAL BOND ISSUANCE COSTS** | **19,200** | **5,000** | **5,000** | **-** | **15,000** | **15,000** | **10,000** | **200.0%** |
| **915 G - OPEB TRUST FUNDING** | | | | | | | | | |
| 596910 | TRANSFER TO OPEB TRUST | 2,077 | 2,490 | 2,490 | 2,490 | 2,565 | 2,565 | 75 | 3.0% |
| | **OTHER EXPENSES** | **2,077** | **2,490** | **2,490** | **2,490** | **2,565** | **2,565** | **75** | **3.0%** |
| | **TOTAL OPEB TRUST FUNDING** | **2,077** | **2,490** | **2,490** | **2,490** | **2,565** | **2,565** | **75** | **3.0%** |

# TOWN OF PLYMOUTH
# PRELIMINARY BUDGET REPORT BY OBJECT
# FY2021 - Projection 22105



## TOWN FUNDS

| ACCOUNT INFORMATION | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|
| **TOTAL SEWER ENTERPRISE FUND** | **5,173,927** | **7,300,618** | **7,122,218** | **6,024,397** | **8,859,415** | **8,698,041** | **1,575,824** | **22.1%** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **WATER ENTERPRISE FUND** | | | | | | | | | |
| **450 G - WATER** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 984,159 | 1,115,436 | 1,115,436 | 1,028,402 | 1,186,702 | 1,162,660 | 47,224 | 4.2% |
| 511099 | NEW INITIATIVE | - | - | - | - | 58,872 | 58,872 | 58,872 | - % |
| 512501 | PROJECT DETAILS | 9,240 | 18,000 | 18,000 | 3,602 | 18,000 | 18,000 | - | - % |
| 513000 | OVERTIME | 142,852 | 114,000 | 114,000 | 140,563 | 114,000 | 114,000 | - | - % |
| 514005 | LONGEVITY PAY | 4,905 | 4,250 | 4,250 | 5,055 | 5,550 | 5,300 | 1,050 | 24.7% |
| 519004 | SICK LEAVE BUYBACK | - | 200 | 200 | - | 200 | 200 | - | - % |
| 519006 | ATTENDANCE BONUS | - | 500 | 500 | - | 500 | 500 | - | - % |
| | **PERSONNEL SERVICES** | **1,141,157** | **1,252,386** | **1,252,386** | **1,177,622** | **1,383,824** | **1,359,532** | **107,146** | **8.6%** |
| 520000 | PURCHASE OF SERVICES | 5,157 | 10,000 | 10,000 | 12,938 | 10,000 | 10,000 | - | - % |
| 521000 | ELEC - | 348,376 | 400,000 | 400,000 | 366,219 | 400,000 | 400,000 | - | - % |
| 521001 | HEAT - | 31,676 | 45,000 | 45,000 | 35,764 | 45,000 | 45,000 | - | - % |
| 521002 | VEHICLE FUEL | 25,763 | 42,188 | 42,188 | 20,623 | 42,188 | 42,188 | - | - % |
| 524006 | R&M PUMP STATIONS/COLLECT SYST | 78,068 | 150,000 | 150,000 | 100,703 | 150,000 | 150,000 | - | - % |
| 524200 | R&M - | 59,928 | 40,000 | 40,000 | 19,981 | 40,000 | 40,000 | - | - % |
| 529502 | WATER CONSERVATION PROGRAM | - | 15,000 | 15,000 | - | 15,000 | 15,000 | - | - % |
| 530004 | TECHNICAL SERVICES | 2,740 | 100,000 | 100,000 | 54,850 | 100,000 | 100,000 | - | - % |
| 530039 | WATER TESTING | 45,923 | 56,700 | 56,700 | 62,183 | 56,700 | 56,700 | - | - % |
| 530040 | CHEMICALS | 170,943 | 125,000 | 125,000 | 175,782 | 125,000 | 125,000 | - | - % |
| 530041 | WATER METERS & SERVICES | 78,530 | 100,000 | 100,000 | 139,291 | 100,000 | 100,000 | - | - % |
| 530101 | MEETINGS, EDUC & TRAINING | 11,557 | 4,500 | 4,500 | 12,479 | 4,500 | 4,500 | - | - % |
| 530102 | ADVERTISING | 1,602 | 4,500 | 4,500 | 249 | 4,500 | 4,500 | - | - % |
| 534000 | TELEPHONE | 3,191 | 4,000 | 4,000 | 3,177 | 4,000 | 4,000 | - | - % |
| 534004 | PRINTING | 3,320 | 2,000 | 2,000 | 2,944 | 2,000 | 2,000 | - | - % |
| 540000 | SUPPLIES AND MATERIALS | 77 | - | - | - | - | - | - | - % |
| 543003 | HAND AND POWER TOOLS | 6,605 | 8,000 | 8,000 | 9,302 | 8,000 | 8,000 | - | - % |
| 553002 | PUBLIC RD MAINTENANCE SUPPLIES | 33,700 | 89,500 | 89,500 | 15,685 | 89,500 | 89,500 | - | - % |
| 553006 | MAINS & HYDRANT SUPPLIES | 29,042 | 65,900 | 65,900 | 17,954 | 65,900 | 65,900 | - | - % |
| 558013 | UNIFORM SUPPLIES | 7,784 | - | - | 1,196 | - | - | - | - % |
| 559000 | NEW INITIATIVE EXPENSES | - | - | - | - | - | - | - | - % |
| 565003 | OTHER STATE ASSESSMENTS | 13,459 | 14,300 | 14,300 | 12,846 | 14,300 | 14,300 | - | - % |
| 573000 | DUES AND MEMBERSHIPS | 3,356 | 4,535 | 4,535 | 2,050 | 4,535 | 4,535 | - | - % |
| 573001 | LICENSE RENEWALS | - | - | - | 43 | - | - | - | - % |
| 580001 | EQUIPMENT | - | - | - | - | - | - | - | - % |
| | **OTHER EXPENSES** | **960,799** | **1,281,123** | **1,281,123** | **1,066,259** | **1,281,123** | **1,281,123** | **-** | **- %** |
| 580013 | DEPARTMENTAL EQUIPMENT | - | - | - | - | - | - | - | - % |
| | **DEPARTMENTAL EQUIPM** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |
| | **TOTAL WATER** | **2,101,955** | **2,533,509** | **2,533,509** | **2,243,881** | **2,664,947** | **2,640,655** | **107,146** | **4.2%** |

**710 G - LONG TERM PRINCIPAL**

**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **WATER ENTERPRISE FUND** | | | | | | | | | |
| 591000 | LONG TERM DEBT | 410,000 | 790,050 | 866,500 | 850,500 | 850,000 | 850,000 | (16,500) | (1.9%) |
| 591064 | N. PLYMOUTH WELL $750,000 | 5,000 | 5,000 | 5,000 | 4,950 | - | - | (5,000) | (100.0%) |
| 591065 | BRADFORD WELL $600,000 | 30,000 | 29,350 | 29,350 | 29,350 | 29,350 | 29,350 | - | - % |
| 591066 | WATER GENERATORS $720,000 | - | - | - | - | - | - | - | - % |
| 591067 | REPLACE LOUT POND WELL $1M | 55,000 | 54,900 | 54,900 | 54,900 | 54,900 | 54,900 | - | - % |
| 591069 | TEST WELLS $600,000 | - | - | - | - | - | - | - | - % |
| 591079 | WANNOS POND $1,000,000 | 125,000 | 124,525 | 124,525 | 124,525 | 114,550 | 114,550 | (9,975) | (8.0%) |
| 591085 | BRADFORD FILTERS $3,750,000 | 150,000 | 152,400 | 152,400 | 152,400 | 147,250 | 147,250 | (5,150) | (3.4%) |
| 591117 | JACKET WATER MAIN REPLACEMENT | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 | - | - % |
| 591125 | SAMOSET WATER TANK RESTORATION | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | - | - % |
| 591261 | NORTH PLYMOUTH WELL DESIGN | 31,170 | 30,228 | 30,228 | 30,228 | 28,678 | 28,678 | (1,550) | (5.1%) |
| | **OTHER EXPENSES** | **1,016,170** | **1,396,453** | **1,472,903** | **1,456,853** | **1,434,728** | **1,434,728** | **(38,175)** | **(2.6%)** |
| | **TOTAL LONG TERM PRINCIPAL** | **1,016,170** | **1,396,453** | **1,472,903** | **1,456,853** | **1,434,728** | **1,434,728** | **(38,175)** | **(2.6%)** |
| **750 G - LONG TERM INTEREST** | | | | | | | | | |
| 591000 | LONG TERM DEBT | 190,831 | 742,382 | 532,543 | 524,542 | 494,232 | 494,232 | (38,311) | (7.2%) |
| 591064 | N. PLYMOUTH WELL $750,000 | 398 | 200 | 200 | 198 | - | - | (200) | (100.0%) |
| 591065 | BRADFORD WELL $600,000 | 12,177 | 10,977 | 10,977 | 10,977 | 9,803 | 9,803 | (1,174) | (10.7%) |
| 591066 | WATER GENERATORS $720,000 | - | - | - | - | - | - | - | - % |
| 591067 | REPLACE LOUT POND WELL $1M | 30,430 | 27,830 | 27,830 | 27,830 | 25,134 | 25,134 | (2,696) | (9.7%) |
| 591068 | REHAB HARRINGTON WATER TANK | - | - | - | - | - | - | - | - % |
| 591069 | TEST WELLS $600,000 | - | - | - | - | - | - | - | - % |
| 591079 | WANNOS POND $1,000,000 | 42,065 | 36,665 | 36,665 | 36,765 | 30,784 | 30,784 | (5,881) | (16.0%) |
| 591085 | BRADFORD FILTERS $3,750,000 | 60,911 | 54,911 | 54,911 | 54,911 | 48,815 | 48,815 | (6,096) | (11.1%) |
| 591117 | JACKET WATER MAIN REPLACEMENT | 89,649 | 84,000 | 84,000 | 83,999 | 78,350 | 78,350 | (5,650) | (6.7%) |
| 591125 | SAMOSET WATER TANK RESTORATION | 27,250 | 23,750 | 23,750 | 23,750 | 20,250 | 20,250 | (3,500) | (14.7%) |
| 591261 | NORTH PLYMOUTH WELL DESIGN | 1,619 | 844 | 844 | 843 | 68 | 68 | (776) | (91.9%) |
| | **OTHER EXPENSES** | **455,329** | **981,559** | **771,720** | **763,814** | **707,436** | **707,436** | **(64,284)** | **(8.3%)** |
| | **TOTAL LONG TERM INTEREST** | **455,329** | **981,559** | **771,720** | **763,814** | **707,436** | **707,436** | **(64,284)** | **(8.3%)** |
| **752 G - SHORT TERM INTEREST** | | | | | | | | | |
| 591068 | REHAB HARRINGTON WATER TANK | - | - | - | - | - | - | - | - % |
| 591117 | JACKET WATER MAIN REPLACEMENT | - | - | - | - | - | - | - | - % |
| 591125 | SAMOSET WATER TANK RESTORATION | - | - | - | - | - | - | - | - % |
| 592000 | SHORT TERM INTEREST | 94,686 | - | - | - | 82,500 | 3,869 | 3,869 | - % |
| | **OTHER EXPENSES** | **94,686** | **-** | **-** | **-** | **82,500** | **3,869** | **3,869** | **- %** |
| | **TOTAL SHORT TERM INTEREST** | **94,686** | **-** | **-** | **-** | **82,500** | **3,869** | **3,869** | **- %** |
| **755 G - BOND ISSUANCE COSTS** | | | | | | | | | |
| 593100 | ISSUANCE COSTS | - | 5,000 | 5,000 | - | 10,000 | 10,000 | 5,000 | 100.0% |

## TOWN FUNDS

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **WATER ENTERPRISE FUND** | | | | | | | | | |
| | **OTHER EXPENSES** | **-** | **5,000** | **5,000** | **-** | **10,000** | **10,000** | **5,000** | **100.0%** |
| | **TOTAL BOND ISSUANCE COSTS** | **-** | **5,000** | **5,000** | **-** | **10,000** | **10,000** | **5,000** | **100.0%** |
| **915 G - OPEB TRUST FUNDING** | | | | | | | | | |
| 596910 | TRANSFER TO OPEB TRUST | 11,788 | 15,700 | 15,700 | 15,700 | 16,171 | 16,171 | 471 | 3.0% |
| | **OTHER EXPENSES** | **11,788** | **15,700** | **15,700** | **15,700** | **16,171** | **16,171** | **471** | **3.0%** |
| | **TOTAL OPEB TRUST FUNDING** | **11,788** | **15,700** | **15,700** | **15,700** | **16,171** | **16,171** | **471** | **3.0%** |
| **TOTAL WATER ENTERPRISE FUND** | | **3,679,928** | **4,932,221** | **4,798,832** | **4,480,249** | **4,915,782** | **4,812,859** | **14,027** | **0.3%** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



## AIRPORT FUND

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **AIRPORT ENTERPRISE FUND** | | | | | | | | | |
| **482 G - AIRPORT** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 481,162 | 501,298 | 501,298 | 491,032 | 521,328 | 450,370 | (50,928) | (10.2%) |
| 513000 | OVERTIME | 43,708 | 49,000 | 49,000 | 37,834 | 52,000 | 52,000 | 3,000 | 6.1% |
| 514005 | LONGEVITY PAY | 2,650 | 2,650 | 2,650 | 2,750 | 2,750 | 2,750 | 100 | 3.8% |
| 515002 | CELL PHONE REIMBURSEMENT | 480 | 480 | 480 | 480 | 480 | 480 | - | - % |
| 519004 | SICK LEAVE BUYBACK | 2,996 | 2,996 | 2,996 | 3,117 | 2,996 | 2,996 | - | - % |
| 519006 | ATTENDANCE BONUS | - | 750 | 750 | 90 | 750 | 750 | - | - % |
| | **PERSONNEL SERVICES** | **530,996** | **557,174** | **557,174** | **535,302** | **580,304** | **509,346** | **(47,828)** | **(8.6%)** |
| 521000 | ELEC - | 59,579 | 70,000 | 70,000 | 56,791 | 81,000 | 81,000 | 11,000 | 15.7% |
| 521001 | HEAT - | 8,658 | 13,500 | 13,500 | 6,632 | 9,500 | 9,500 | (4,000) | (29.6%) |
| 521002 | VEHICLE FUEL | 11,031 | 16,000 | 16,000 | 7,848 | 18,000 | 18,000 | 2,000 | 12.5% |
| 521004 | AVIATION FUEL | 1,346,347 | 1,835,000 | 1,835,000 | 1,128,827 | 1,835,000 | 1,835,000 | - | - % |
| 524000 | R&M BUILDINGS | 22,525 | 9,500 | 9,500 | 4,223 | 10,000 | 10,000 | 500 | 5.3% |
| 524200 | R&M - | 14,222 | 10,500 | 10,500 | 4,730 | 9,500 | 9,500 | (1,000) | (9.5%) |
| 530004 | TECHNICAL SERVICES | 40,986 | 37,000 | 37,000 | 26,870 | 35,000 | 35,000 | (2,000) | (5.4%) |
| 530038 | LEGAL SERVICES AIRPORT | 3,211 | 4,500 | 4,500 | 1,233 | 5,000 | 5,000 | 500 | 11.1% |
| 530101 | MEETINGS, EDUC & TRAINING | 1,934 | 1,800 | 1,800 | 1,471 | 1,800 | 800 | (1,000) | (55.6%) |
| 530102 | ADVERTISING | 396 | 500 | 500 | 320 | 500 | 500 | - | - % |
| 534000 | TELEPHONE | 5,614 | 3,800 | 3,800 | 3,139 | 4,200 | 4,200 | 400 | 10.5% |
| 542000 | OFFICE SUPPLIES | 3,385 | 4,000 | 4,000 | 3,737 | 4,000 | 4,000 | - | - % |
| 543002 | EQUIPMENT MAINT SUPPLIES | (4,308) | 6,750 | 6,750 | 4,555 | 6,650 | 6,650 | (100) | (1.5%) |
| 570000 | OTHER CHARGES & EXPENDITURES | 5,090 | 5,000 | 5,000 | 6,421 | 5,000 | 5,000 | - | - % |
| 573000 | DUES AND MEMBERSHIPS | 401 | 1,225 | 1,225 | 555 | 1,325 | 1,325 | 100 | 8.2% |
| 574003 | INSURANCE PREMIUMS | 14,569 | 16,400 | 16,400 | 15,430 | 17,600 | 17,600 | 1,200 | 7.3% |
| 580001 | EQUIPMENT | 130 | 2,500 | 2,500 | - | 2,000 | 2,000 | (500) | (20.0%) |
| | **OTHER EXPENSES** | **1,533,772** | **2,037,975** | **2,037,975** | **1,272,783** | **2,046,075** | **2,045,075** | **7,100** | **0.3%** |
| 580013 | DEPARTMENTAL EQUIPMENT | - | - | - | - | - | - | - | - % |
| | **DEPARTMENTAL EQUIPM** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |
| | **TOTAL AIRPORT** | **2,064,768** | **2,595,149** | **2,595,149** | **1,808,085** | **2,626,379** | **2,554,421** | **(40,728)** | **(1.6%)** |
| **710 G - LONG TERM PRINCIPAL** | | | | | | | | | |
| 591000 | LONG TERM DEBT | 20,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | - | - % |
| | **OTHER EXPENSES** | **20,000** | **25,000** | **25,000** | **25,000** | **25,000** | **25,000** | **-** | **- %** |
| | **TOTAL LONG TERM PRINCIPAL** | **20,000** | **25,000** | **25,000** | **25,000** | **25,000** | **25,000** | **-** | **- %** |
| **750 G - LONG TERM INTEREST** | | | | | | | | | |
| 591000 | LONG TERM DEBT | 19,400 | 18,400 | 18,400 | 18,400 | 17,150 | 17,150 | (1,250) | (6.8%) |
| | **OTHER EXPENSES** | **19,400** | **18,400** | **18,400** | **18,400** | **17,150** | **17,150** | **(1,250)** | **(6.8%)** |

## AIRPORT FUND

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **AIRPORT ENTERPRISE FUND** | | | | | | | | | |
| | **TOTAL LONG TERM INTEREST** | **19,400** | **18,400** | **18,400** | **18,400** | **17,150** | **17,150** | **(1,250)** | **(6.8%)** |
| **752 G - SHORT TERM INTEREST** | | | | | | | | | |
| 592000 | SHORT TERM INTEREST | - | - | - | - | - | - | - | - % |
| | **OTHER EXPENSES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |
| | **TOTAL SHORT TERM INTEREST** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |
| **755 G - BOND ISSUANCE COSTS** | | | | | | | | | |
| 593100 | ISSUANCE COSTS | - | - | - | - | - | - | - | - % |
| | **OTHER EXPENSES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |
| | **TOTAL BOND ISSUANCE COSTS** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |
| **915 G - OPEB TRUST FUNDING** | | | | | | | | | |
| 596910 | TRANSFER TO OPEB TRUST | 5,056 | 3,627 | 3,627 | 3,627 | 3,735 | 3,735 | 108 | 3.0% |
| | **OTHER EXPENSES** | **5,056** | **3,627** | **3,627** | **3,627** | **3,735** | **3,735** | **108** | **3.0%** |
| | **TOTAL OPEB TRUST FUNDING** | **5,056** | **3,627** | **3,627** | **3,627** | **3,735** | **3,735** | **108** | **3.0%** |
| **TOTAL AIRPORT ENTERPRISE FUND** | | **2,109,224** | **2,642,176** | **2,642,176** | **1,855,112** | **2,672,264** | **2,600,306** | **(41,870)** | **(1.6%)** |

**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **SOLID WASTE ENTERPRISE FUND** | | | | | | | | | |
| **132 B - FINCOMM RESERVE FUND** | | | | | | | | | |
| 597100 | RESERVE FUND TRANSFERS | - | - | - | - | - | - | - | - % |
| | **OTHER EXPENSES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |
| | **TOTAL FINCOMM RESERVE FUND** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |
| **433 G - TRANSFER STATION OPERATIONS** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | 146,270 | 183,994 | 183,994 | 172,196 | 197,355 | 197,355 | 13,361 | 7.3% |
| 513000 | OVERTIME | 45,780 | 47,650 | 47,650 | 31,605 | 47,650 | 47,650 | - | - % |
| 514005 | LONGEVITY PAY | 720 | 720 | 720 | 800 | 800 | 800 | 80 | 11.1% |
| 519004 | SICK LEAVE BUYBACK | - | - | - | - | - | - | - | - % |
| 519006 | ATTENDANCE BONUS | 375 | 1,000 | 1,000 | - | 900 | 900 | (100) | (10.0%) |
| | **PERSONNEL SERVICES** | **193,145** | **233,364** | **233,364** | **204,601** | **246,705** | **246,705** | **13,341** | **5.7%** |
| 521000 | ELEC - | 5,974 | 9,000 | 9,000 | 4,569 | 9,000 | 9,000 | - | - % |
| 521002 | VEHICLE FUEL | 26,619 | 31,550 | 31,550 | 24,441 | 31,550 | 31,550 | - | - % |
| 527300 | EQUIPMENT RENTAL | 14,265 | 6,660 | 6,660 | 7,958 | 6,660 | 6,660 | - | - % |
| 529503 | OPERATION OF TRANSFER STATION | 10,945 | 37,000 | 37,000 | 17,263 | 37,000 | 37,000 | - | - % |
| 530013 | TECHNICAL SERVICES | - | 5,000 | 5,000 | - | 21,945 | 21,945 | 16,945 | 338.9% |
| 530101 | MEETINGS, EDUC & TRAINING | - | 500 | 500 | - | 500 | 500 | - | - % |
| 530702 | RECYCLING SERVICES | 39,503 | 47,550 | 47,550 | 41,557 | 47,550 | 47,550 | - | - % |
| 530703 | TIPPING & DISPOSAL - TOWN | 144,090 | 148,196 | 148,196 | 153,302 | 151,807 | 166,807 | 18,611 | 12.6% |
| 530704 | TIPPING & DISPOSAL - SCHOOL | - | - | - | - | - | - | - | - % |
| 530707 | TIPPING & DISPOSAL RECYCLING | 20,883 | 18,000 | 18,000 | 27,032 | 18,000 | 18,000 | - | - % |
| 534004 | PRINTING | - | 800 | 800 | - | 800 | 800 | - | - % |
| 542009 | PAYT BAGS | 77,992 | 80,622 | 80,622 | 90,398 | - | 83,843 | 3,221 | 4.0% |
| 548001 | VEHICLE MAINTENANCE SUPPLIES | 31,058 | 32,000 | 32,000 | 51,955 | 32,000 | 32,000 | - | - % |
| 553005 | RECYCLING SUPPLIES | 3,925 | 5,000 | 5,000 | - | 5,000 | 5,000 | - | - % |
| 572001 | MILEAGE REIMBURSEMENT | - | 300 | 300 | 89 | 300 | 300 | - | - % |
| 573000 | DUES AND MEMBERSHIPS | 4,850 | 4,675 | 4,675 | 4,850 | 4,675 | 4,675 | - | - % |
| | **OTHER EXPENSES** | **380,104** | **426,853** | **426,853** | **423,414** | **366,787** | **465,630** | **38,777** | **9.1%** |
| | **TOTAL TRANSFER STATION OPERAT** | **573,249** | **660,217** | **660,217** | **628,015** | **613,492** | **712,335** | **52,118** | **7.9%** |
| **435 D - CURBSIDE PROGRAM** | | | | | | | | | |
| 511001 | SALARIES AND WAGES- PERMANENT | - | - | - | - | - | - | - | - % |
| 511099 | NEW INITIATIVE | - | - | - | - | - | - | - | - % |
| 513000 | OVERTIME | - | - | - | - | - | - | - | - % |
| | **PERSONNEL SERVICES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |
| 529005 | CURBSIDE COLLECTION CONTRACT | 96,707 | - | - | - | - | - | - | - % |
| 530703 | TIPPING & DISPOSAL - TOWN | 3,799 | - | - | - | - | - | - | - % |
| 534004 | PRINTING | - | - | - | - | - | - | - | - % |
| 542009 | PAYT BAGS | - | - | - | - | - | - | - | - % |

### TOWN FUNDS

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **SOLID WASTE ENTERPRISE FUND** | | | | | | | | | |
| | **OTHER EXPENSES** | **100,505** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |
| | **TOTAL CURBSIDE PROGRAM** | **100,505** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |
| **710 G - LONG TERM PRINCIPAL** | | | | | | | | | |
| 591070 | 1995 ROLL OFF TRUCK $145,000 | - | - | - | - | - | - | - | - % |
| 591071 | CAMERA SYSTEM $123,650 | - | - | - | - | - | - | - | - % |
| 591072 | MANOMET GAS CONTAIN $150,000 | - | - | - | - | 4,800 | - | - | - % |
| 591073 | SOUTH ST SITE ASSESS $150,000 | - | - | - | - | - | - | - | - % |
| 591083 | USED LOADER $125,000 | - | - | - | - | - | - | - | - % |
| 591084 | PACKER TRUCK $134,000 | - | - | - | - | - | - | - | - % |
| 591253 | LANDFILL CLOSURE I | - | - | - | - | - | - | - | - % |
| 591254 | LANDFILL CLOSURE II | - | - | - | - | - | - | - | - % |
| 591255 | LANDFILL CLOSURE III | - | - | - | - | - | - | - | - % |
| | **OTHER EXPENSES** | **-** | **-** | **-** | **-** | **4,800** | **-** | **-** | **- %** |
| | **TOTAL LONG TERM PRINCIPAL** | **-** | **-** | **-** | **-** | **4,800** | **-** | **-** | **- %** |
| **750 G - LONG TERM INTEREST** | | | | | | | | | |
| 591070 | 1995 ROLL OFF TRUCK $145,000 | - | - | - | - | - | - | - | - % |
| 591071 | CAMERA SYSTEM $123,650 | - | - | - | - | - | - | - | - % |
| 591072 | MANOMET GAS CONTAIN $150,000 | - | - | - | - | - | - | - | - % |
| 591073 | SOUTH ST SITE ASSESS $150,000 | - | - | - | - | - | - | - | - % |
| 591083 | USED LOADER $125,000 | - | - | - | - | - | - | - | - % |
| 591084 | PACKER TRUCK $134,000 | - | - | - | - | - | - | - | - % |
| 591253 | LANDFILL CLOSURE I | - | - | - | - | - | - | - | - % |
| 591254 | LANDFILL CLOSURE II | - | - | - | - | - | - | - | - % |
| 591255 | LANDFILL CLOSURE III | - | - | - | - | - | - | - | - % |
| | **OTHER EXPENSES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |
| | **TOTAL LONG TERM INTEREST** | **-** | **-** | **-** | **-** | **-** | **-** | **-** | **- %** |
| **915 G - OPEB TRUST FUNDING** | | | | | | | | | |
| 596910 | TRANSFER TO OPEB TRUST | 1,685 | 2,948 | 2,948 | 2,948 | 3,037 | 3,037 | 89 | 3.0% |
| | **OTHER EXPENSES** | **1,685** | **2,948** | **2,948** | **2,948** | **3,037** | **3,037** | **89** | **3.0%** |
| | **TOTAL OPEB TRUST FUNDING** | **1,685** | **2,948** | **2,948** | **2,948** | **3,037** | **3,037** | **89** | **3.0%** |
| **TOTAL SOLID WASTE ENTERPRISE FUND** | | **675,439** | **663,165** | **663,165** | **630,963** | **621,329** | **715,372** | **52,207** | **7.9%** |

# TOWN OF PLYMOUTH
# PRELIMINARY BUDGET REPORT BY OBJECT
# FY2021 - Projection 22105



| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **CABLE ACCESS ENTERPRISE FUND** | | | | | | | | | |
| **123 G - CABLE PUBLIC ACCESS** | | | | | | | | | |
| 520100 | PURCHASE OF SERVICES GOV'T | 955,635 | 1,068,000 | 1,068,000 | 965,852 | 1,068,000 | 1,068,000 | - | - % |
| 520300 | PURCHASE OF SERVICES SCHOOL | 492,297 | 552,000 | 552,000 | 497,560 | 552,000 | 552,000 | - | - % |
| 530500 | LEGAL SERVICES | - | 10,000 | 10,000 | - | 10,000 | 10,000 | - | - % |
| 570000 | OTHER CHARGES & EXPENDITURES | - | 5,000 | 5,000 | - | 5,000 | 5,000 | - | - % |
| | **OTHER EXPENSES** | **1,447,931** | **1,635,000** | **1,635,000** | **1,463,412** | **1,635,000** | **1,635,000** | **-** | **- %** |
| 580013 | DEPARTMENTAL EQUIPMENT | 260 | 50,000 | 50,000 | - | 50,000 | 50,000 | - | - % |
| | **DEPARTMENTAL EQUIPM** | **260** | **50,000** | **50,000** | **-** | **50,000** | **50,000** | **-** | **- %** |
| | **TOTAL CABLE PUBLIC ACCESS** | **1,448,191** | **1,685,000** | **1,685,000** | **1,463,412** | **1,685,000** | **1,685,000** | **-** | **- %** |
| **TOTAL CABLE ACCESS ENTERPRISE FUND** | | **1,448,191** | **1,685,000** | **1,685,000** | **1,463,412** | **1,685,000** | **1,685,000** | **-** | **- %** |
| **TOTAL ENTERPRISE FUNDS** | | **13,086,710** | **17,223,180** | **16,911,390** | **14,454,133** | **18,753,790** | **18,511,578** | **1,600,188** | **9.5%** |
| **TOTAL BUDGET** | | **132,057,928** | **146,684,164** | **147,116,709** | **137,397,220** | **153,655,288** | **150,439,120** | **3,322,411** | **2.3%** |

# TOWN OF PLYMOUTH
## PRELIMINARY BUDGET REPORT BY OBJECT
## FY2021 - Projection 22105



**TOWN FUNDS**

| ACCOUNT INFORMATION | | 2019 Actual | 2020 Original | 2020 Revised | 2020 YTD Actual | 2021 Department Request | 2021 Finance Committee | Variance 2021 to 2020 | % Variance |
|---|---|---|---|---|---|---|---|---|---|
| **INDIRECT ENTERPRISE COSTS** | | | | | | | | | |
| **433 G - TRANSFER STATION OPERATIONS** | | | | | | | | | |
| 596000 | TRS TO GENERAL FUND | 204,099 | 243,697 | 243,697 | 243,697 | - | 265,131 | 21,434 | 8.8% |
| **440 G - SEWER** | | | | | | | | | |
| 596000 | TRS TO GENERAL FUND | 398,248 | 402,599 | 402,599 | 402,599 | - | 444,606 | 42,007 | 10.4% |
| **450 G - WATER** | | | | | | | | | |
| 596000 | TRS TO GENERAL FUND | 1,279,338 | 1,283,026 | 1,283,026 | 1,283,026 | - | 1,352,886 | 69,860 | 5.4% |
| **482 G - AIRPORT** | | | | | | | | | |
| 596000 | TRS TO GENERAL FUND | 206,853 | 217,196 | 217,196 | 217,196 | - | 207,251 | (9,945) | (4.6%) |
| **TOTAL INDIRECT ENTERPRISE COSTS** | | **2,088,538** | **2,146,518** | **2,146,518** | **2,146,518** | **-** | **2,269,874** | **123,356** | **5.7%** |