TOWN OF PLYMOUTH

FY2019
GENERAL GOVERNMENT
PROPOSED
OPERATING BUDGET

Presented at the
April 7, 2018

SPRING ANNUAL
TOWN MEETING

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TOWN OF PLYMOUTH
FY2019 PRELIMINARY BUDGET REPORT

	2018 Original Budget	2018 Revised Budget	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
ADMINISTRATIVE SERVICES							
Town Manager - Salary & Wages	$ 561,560	$ 561,560	$ 337,487	$ 621,390	$ 592,487	$ 30,927	10.7%
Town Manager - Other Expenditures	$ 688,310	$ 688,310	$ 437,964	$ 757,410	$ 752,410	$ 64,100	10.0%
Town Manager - Departmental Equipment	-	-	-	-	-	-	-
Town Manager Total Budget	**$ 1,249,870**	**$ 1,249,870**	**$ 775,451**	**$ 1,378,800**	**$ 1,344,897**	**$ 95,027**	**10.3%**
Procurement - Salary & Wages	$ 165,979	$ 165,979	$ 106,384	$ 168,929	$ 172,506	$ 6,527	1.8%
Procurement - Other Expenditures	$ 267,022	$ 267,022	$ 187,624	$ 268,277	$ 299,277	$ 32,255	0.5%
Procurement - Departmental Equipment	-	-	-	-	-	-	-
Procurement Total Budget	**$ 433,001**	**$ 433,001**	**$ 294,009**	**$ 437,206**	**$ 471,783**	**$ 38,782**	**1.0%**
Human Resources - Salary & Wages	$ 225,421	$ 225,421	$ 154,359	$ 235,537	$ 235,287	$ 9,866	4.5%
Human Resources - Other Expenditures	$ 110,450	$ 110,450	$ 53,190	$ 116,550	$ 116,550	$ 6,100	5.5%
Human Resources - Departmental Equipment	-	-	-	-	-	-	-
Human Resources Total Budget	**$ 335,871**	**$ 335,871**	**$ 207,549**	**$ 352,087**	**$ 351,837**	**$ 15,966**	**4.8%**
Town Clerk - Salary & Wages	$ 331,030	$ 331,451	$ 212,041	$ 402,776	$ 401,630	$ 70,179	21.5%
Town Clerk - Other Expenditures	$ 193,600	$ 193,600	$ 86,070	$ 214,490	$ 214,490	$ 20,890	10.8%
Town Clerk - Departmental Equipment	-	-	-	-	-	-	-
Town Clerk Total Budget	**$ 524,630**	**$ 525,051**	**$ 298,111**	**$ 617,266**	**$ 616,120**	**$ 91,069**	**17.6%**
ADMINISTRATIVE SERVICES Department Total	**$ 2,543,372**	**$ 2,543,793**	**$ 1,575,120**	**$ 2,785,359**	**$ 2,784,637**	**$ 240,844**	**9.5%**
SCHOOL SERVICES							
School Services - Salary & Wages	$ 74,059,201	$ 74,059,201	$ 41,480,019	$ 76,515,881	$ 76,137,363	$ 2,078,162	3.3%
School Services - Other Expenditures	$ 20,151,969	$ 20,131,955	$ 10,543,658	$ 20,897,212	$ 20,897,212	$ 765,257	3.8%
School Services Total Budget	**$ 94,211,170**	**$ 94,191,156**	**$ 52,023,677**	**$ 97,413,093**	**$ 97,034,575**	**$ 2,843,419**	**3.4%**
SCHOOL SERVICES Department Total	**$ 94,211,170**	**$ 94,191,156**	**$ 52,023,677**	**$ 97,413,093**	**$ 97,034,575**	**$ 2,843,419**	**3.4%**
FINANCE							
Town Moderator - Salary & Wages	$ 2,000	$ 6,200	$ 4,249	$ 2,000	$ 6,200	-	(67.7%)
Town Moderator - Other Expenditures	$ 9,100	$ 11,900	$ 5,658	$ 10,100	$ 12,900	$ 1,000	(15.1%)
Town Moderator Total Budget	**$ 11,100**	**$ 18,100**	**$ 9,907**	**$ 12,100**	**$ 19,100**	**$ 1,000**	**(33.1%)**
Finance And Accounting - Salary & Wages	$ 549,838	$ 549,838	$ 362,200	$ 564,141	$ 563,850	$ 14,012	2.6%
Finance And Accounting - Other Expenditures	$ 122,873	$ 122,873	$ 31,925	$ 124,153	$ 137,653	$ 14,780	1.0%
Finance And Accounting - Departmental	-	-	-	-	-	-	-
Finance And Accounting Total Budget	**$ 672,711**	**$ 672,711**	**$ 394,125**	**$ 688,294**	**$ 701,503**	**$ 28,792**	**2.3%**
Assessing - Salary & Wages	$ 469,990	$ 469,990	$ 300,444	$ 475,243	$ 475,143	$ 5,153	1.1%
Assessing - Other Expenditures	$ 93,535	$ 93,535	$ 36,389	$ 78,627	$ 78,627	$ (14,908)	(15.9%)
Assessing - Departmental Equipment	-	-	-	-	-	-	-
Assessing Total Budget	**$ 563,525**	**$ 563,525**	**$ 336,833**	**$ 553,870**	**$ 553,770**	**$ (9,755)**	**(1.7%)**

TOWN OF PLYMOUTH
FY2019 PRELIMINARY BUDGET REPORT

	2018 Original Budget	2018 Revised Budget	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
Treasurer And Collector - Salary & Wages	$ 601,416	$ 601,416	$ 364,136	$ 590,027	$ 589,577	$ (11,839)	(1.9%)
Treasurer And Collector - Other Expenditures	$ 20,935	$ 40,135	$ 858	$ 33,280	$ 33,280	$ (6,855)	(17.1%)
Treasurer And Collector - Departmental	-	-	-	-	-	-	-
Treasurer And Collector Total Budget	**$ 622,351**	**$ 641,551**	**$ 364,993**	**$ 623,307**	**$ 622,857**	**$ (18,694)**	**(2.8%)**
Information Technology - Salary & Wages	$ 489,684	$ 489,684	$ 283,052	$ 526,925	$ 486,201	$ (3,483)	7.6%
Information Technology - Other Expenditures	$ 757,600	$ 757,600	$ 489,568	$ 956,555	$ 951,555	$ 193,955	26.3%
Information Technology - Departmental	-	-	-	$ 72,350	$ 38,875	$ 38,875	-
Information Technology Total Budget	**$ 1,247,284**	**$ 1,247,284**	**$ 772,621**	**$ 1,555,830**	**$ 1,476,631**	**$ 229,347**	**24.7%**
FINANCE Department Total	**$ 3,116,971**	**$ 3,143,171**	**$ 1,878,478**	**$ 3,433,401**	**$ 3,373,861**	**$ 230,690**	**9.2%**
COMMUNITY RESOURCES							
Center For Active Living - Coa - Salary & Wages	$ 385,644	$ 385,644	$ 252,506	$ 391,173	$ 392,097	$ 6,453	1.4%
Center For Active Living - Coa - Other	$ 102,500	$ 102,500	$ 65,235	$ 113,020	$ 113,020	$ 10,520	10.3%
Center For Active Living - Coa - Departmental	-	-	-	$ 7,850	$ 7,850	$ 7,850	-
Center For Active Living - Coa Total Budget	**$ 488,144**	**$ 488,144**	**$ 317,741**	**$ 512,043**	**$ 512,967**	**$ 24,823**	**4.9%**
Veterans Services - Salary & Wages	$ 119,459	$ 119,459	$ 80,351	$ 119,923	$ 119,923	$ 464	0.4%
Veterans Services - Other Expenditures	$ 660,625	$ 660,625	$ 391,044	$ 661,780	$ 661,780	$ 1,155	0.2%
Veterans Services - Departmental Equipment	-	-	-	-	-	-	-
Veterans Services Total Budget	**$ 780,084**	**$ 780,084**	**$ 471,395**	**$ 781,703**	**$ 781,703**	**$ 1,619**	**0.2%**
Disabilities - Other Expenditures	$ 325	$ 325	-	$ 325	$ 325	-	-
Disabilities Total Budget	**$ 325**	**$ 325**	**-**	**$ 325**	**$ 325**	**-**	**-**
Library - Salary & Wages	$ 1,206,101	$ 1,206,101	$ 831,980	$ 1,324,804	$ 1,319,450	$ 113,349	9.8%
Library - Other Expenditures	$ 487,644	$ 487,644	$ 344,497	$ 503,632	$ 499,132	$ 11,488	3.3%
Library - Departmental Equipment	-	-	-	$ 25,000	$ 15,000	$ 15,000	-
Library Total Budget	**$ 1,693,745**	**$ 1,693,745**	**$ 1,176,476**	**$ 1,853,436**	**$ 1,833,582**	**$ 139,837**	**9.4%**
Recreation - Salary & Wages	$ 446,079	$ 446,079	$ 303,183	$ 462,074	$ 463,073	$ 16,994	3.6%
Recreation - Other Expenditures	$ 19,165	$ 19,165	$ 13,571	$ 19,715	$ 19,715	$ 550	2.9%
Recreation - Departmental Equipment	-	-	-	$ 13,394	$ 13,394	$ 13,394	-
Recreation Total Budget	**$ 465,244**	**$ 465,244**	**$ 316,754**	**$ 495,183**	**$ 496,182**	**$ 30,938**	**6.4%**
1749 Court House - Salary & Wages	$ 12,375	$ 12,375	$ 6,826	$ 12,375	$ 12,375	-	-
1749 Court House - Other Expenditures	$ 6,825	$ 6,825	-	$ 6,825	$ 6,825	-	-
1749 Court House Total Budget	**$ 19,200**	**$ 19,200**	**$ 6,826**	**$ 19,200**	**$ 19,200**	**-**	**-**
COMMUNITY RESOURCES Department Total	**$ 3,446,742**	**$ 3,446,742**	**$ 2,289,191**	**$ 3,661,890**	**$ 3,643,959**	**$ 197,217**	**6.2%**

TOWN OF PLYMOUTH
FY2019 PRELIMINARY BUDGET REPORT

	2018 Original Budget	2018 Revised Budget	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
INSPECTIONAL SERVICES							
Building And Zoning - Salary & Wages	$ 722,029	$ 722,029	$ 461,895	$ 712,340	$ 712,090	$ (9,939)	(1.3%)
Building And Zoning - Other Expenditures	$ 6,095	$ 8,595	$ 3,869	$ 11,165	$ 11,165	$ 2,570	29.9%
Building And Zoning - Departmental Equipment	-	-	-	-	-	-	-
Building And Zoning Total Budget	**$ 728,124**	**$ 730,624**	**$ 465,764**	**$ 723,505**	**$ 723,255**	**$ (7,369)**	**(1.0%)**
Public Health - Salary & Wages	$ 226,780	$ 226,780	$ 122,522	$ 215,137	$ 214,962	$ (11,818)	(5.1%)
Public Health - Other Expenditures	$ 65,550	$ 65,550	$ 49,693	$ 93,300	$ 93,300	$ 27,750	42.3%
Public Health - Departmental Equipment	-	-	-	-	-	-	-
Public Health Total Budget	**$ 292,330**	**$ 292,330**	**$ 172,216**	**$ 308,437**	**$ 308,262**	**$ 15,932**	**5.5%**
INSPECTIONAL SERVICES Department Total	**$ 1,020,454**	**$ 1,022,954**	**$ 637,980**	**$ 1,031,942**	**$ 1,031,517**	**$ 8,563**	**0.9%**
PLANNING & DEVELOPMENT							
Planning & Development - Salary & Wages	$ 523,950	$ 523,950	$ 344,315	$ 532,059	$ 531,059	$ 7,109	1.5%
Planning & Development - Other Expenditures	$ 345,586	$ 345,586	$ 235,873	$ 351,237	$ 351,237	$ 5,651	1.6%
Planning & Development - Departmental	-	-	-	-	-	-	-
Planning & Development Total Budget	**$ 869,536**	**$ 869,536**	**$ 580,188**	**$ 883,296**	**$ 882,296**	**$ 12,760**	**1.6%**
Redevelopment Authority - Other Expenditures	$ 21,977	$ 21,977	$ 21,877	$ 21,977	$ 21,977	-	-
Redevelopment Authority Total Budget	**$ 21,977**	**$ 21,977**	**$ 21,877**	**$ 21,977**	**$ 21,977**	**-**	**-**
PLANNING & DEVELOPMENT Department Total	**$ 891,513**	**$ 891,513**	**$ 602,065**	**$ 905,273**	**$ 904,273**	**$ 12,760**	**1.5%**
PUBLIC SAFETY							
Police - Salary & Wages	$ 11,209,001	$ 11,209,001	$ 6,830,543	$ 11,329,674	$ 11,233,616	$ 24,615	1.1%
Police - Other Expenditures	$ 455,590	$ 455,590	$ 165,164	$ 496,186	$ 474,292	$ 18,702	8.9%
Police - Departmental Equipment	-	-	-	$ 500,660	$ 306,960	$ 306,960	-
Police Total Budget	**$ 11,664,591**	**$ 11,664,591**	**$ 6,995,707**	**$ 12,326,520**	**$ 12,014,868**	**$ 350,277**	**5.7%**
Fire - Salary & Wages	$ 11,093,241	$ 11,093,241	$ 7,377,588	$ 11,751,887	$ 11,439,874	$ 346,633	5.9%
Fire - Other Expenditures	$ 300,067	$ 300,067	$ 159,734	$ 331,837	$ 331,837	$ 31,770	10.6%
Fire - Departmental Equipment	-	-	-	$ 163,630	$ 98,040	$ 98,040	-
Fire Total Budget	**$ 11,393,308**	**$ 11,393,308**	**$ 7,537,322**	**$ 12,247,354**	**$ 11,869,751**	**$ 476,443**	**7.5%**
Emergency Management - Other Expenditures	$ 69,900	$ 69,900	$ 7,665	$ 69,900	$ 69,900	-	-
Emergency Management - Departmental	-	-	-	-	-	-	-
Emergency Management Total Budget	**$ 69,900**	**$ 69,900**	**$ 7,665**	**$ 69,900**	**$ 69,900**	**-**	**-**
Parking Enforcement - Salary & Wages	$ 44,031	$ 44,031	$ 9,097	-	-	$ (44,031)	(100.0%)
Parking Enforcement Total Budget	**$ 44,031**	**$ 44,031**	**$ 9,097**	**-**	**-**	**$ (44,031)**	**(100.0%)**
PUBLIC SAFETY Department Total	**$ 23,171,830**	**$ 23,171,830**	**$ 14,549,792**	**$ 24,643,774**	**$ 23,954,519**	**$ 782,689**	**6.4%**

TOWN OF PLYMOUTH
FY2019 PRELIMINARY BUDGET REPORT

	2018 Original Budget	2018 Revised Budget	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
MARINE & ENVIRONMENTAL AFFAIRS							
Animal Control - Salary & Wages	$ 149,703	$ 149,703	$ 102,205	$ 151,209	$ 151,119	$ 1,416	1.0%
Animal Control - Other Expenditures	$ 6,800	$ 6,800	$ 3,087	$ 6,800	$ 6,800	-	-
Animal Control - Departmental Equipment	-	-	-	-	-	-	-
Animal Control Total Budget	**$ 156,503**	**$ 156,503**	**$ 105,292**	**$ 158,009**	**$ 157,919**	**$ 1,416**	**1.0%**
Harbor Master - Salary & Wages	$ 366,240	$ 366,240	$ 252,694	$ 372,822	$ 372,172	$ 5,932	1.8%
Harbor Master - Other Expenditures	$ 32,400	$ 32,400	$ 15,723	$ 38,900	$ 38,900	$ 6,500	20.1%
Harbor Master - Departmental Equipment	-	-	-	$ 14,000	$ 14,000	$ 14,000	-
Harbor Master Total Budget	**$ 398,640**	**$ 398,640**	**$ 268,417**	**$ 425,722**	**$ 425,072**	**$ 26,432**	**6.8%**
Natural Resources - Salary & Wages	$ 447,244	$ 447,244	$ 304,591	$ 458,970	$ 458,845	$ 11,601	2.6%
Natural Resources - Other Expenditures	$ 71,850	$ 83,450	$ 34,588	$ 84,350	$ 71,850	$ (11,600)	1.1%
Natural Resources - Departmental Equipment	-	-	-	-	-	-	-
Natural Resources Total Budget	**$ 519,094**	**$ 530,694**	**$ 339,179**	**$ 543,320**	**$ 530,695**	**$ 1**	**2.4%**
MARINE & ENVIRONMENTAL AFFAIRS	**$ 1,074,237**	**$ 1,085,837**	**$ 712,888**	**$ 1,127,051**	**$ 1,113,686**	**$ 27,849**	**3.8%**
PUBLIC WORKS							
Dpw Engineering - Salary & Wages	$ 513,278	$ 513,278	$ 347,125	$ 588,318	$ 516,223	$ 2,945	14.6%
Dpw Engineering - Other Expenditures	$ 84,238	$ 84,238	$ 53,131	$ 84,238	$ 83,863	$ (375)	-
Dpw Engineering - Departmental Equipment	-	-	-	-	-	-	-
Dpw Engineering Total Budget	**$ 597,516**	**$ 597,516**	**$ 400,256**	**$ 672,556**	**$ 600,086**	**$ 2,570**	**12.6%**
Dpw Highway - Salary & Wages	$ 1,787,304	$ 1,787,304	$ 1,149,391	$ 1,879,267	$ 1,825,249	$ 37,945	5.1%
Dpw Highway - Other Expenditures	$ 239,570	$ 239,570	$ 116,700	$ 239,570	$ 225,570	$ (14,000)	-
Dpw Highway - Departmental Equipment	-	-	-	$ 62,456	$ 48,728	$ 48,728	-
Dpw Highway Total Budget	**$ 2,026,874**	**$ 2,026,874**	**$ 1,266,091**	**$ 2,181,293**	**$ 2,099,547**	**$ 72,673**	**7.6%**
Dpw Administration - Salary & Wages	$ 509,047	$ 509,047	$ 373,557	$ 511,134	$ 510,634	$ 1,587	0.4%
Dpw Administration - Other Expenditures	$ 15,876	$ 15,876	$ 6,519	$ 15,876	$ 15,876	-	-
Dpw Administration - Departmental Equipment	-	-	-	-	-	-	-
Dpw Administration Total Budget	**$ 524,923**	**$ 524,923**	**$ 380,076**	**$ 527,010**	**$ 526,510**	**$ 1,587**	**0.4%**
Building Maintenance - Salary & Wages	$ 512,457	$ 550,961	$ 328,038	$ 903,235	$ 716,078	$ 165,117	63.9%
Building Maintenance - Other Expenditures	$ 296,760	$ 296,760	$ 182,650	$ 323,760	$ 317,410	$ 20,650	9.1%
Building Maintenance - Departmental Equipment	-	-	-	-	-	-	-
Building Maintenance Total Budget	**$ 809,217**	**$ 847,721**	**$ 510,688**	**$ 1,226,995**	**$ 1,033,488**	**$ 185,767**	**44.7%**
Fleet Maintenance - Salary & Wages	$ 348,083	$ 348,083	$ 238,597	$ 356,449	$ 355,549	$ 7,466	2.4%
Fleet Maintenance - Other Expenditures	$ 358,090	$ 358,090	$ 274,333	$ 458,090	$ 458,090	$ 100,000	27.9%
Fleet Maintenance - Departmental Equipment	-	-	-	-	-	-	-
Fleet Maintenance Total Budget	**$ 706,173**	**$ 706,173**	**$ 512,929**	**$ 814,539**	**$ 813,639**	**$ 107,466**	**15.3%**

TOWN OF PLYMOUTH
FY2019 PRELIMINARY BUDGET REPORT

	2018 Original Budget	2018 Revised Budget	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
Solid Waste - Salary & Wages	$ 59,483	$ 59,483	$ 27,259	$ 59,325	$ 57,825	$ (1,658)	(0.3%)
Solid Waste - Other Expenditures	$ 173,798	$ 182,098	$ 72,552	$ 173,798	$ 167,000	$ (15,098)	(4.6%)
Solid Waste Total Budget	**$ 233,281**	**$ 241,581**	**$ 99,811**	**$ 233,123**	**$ 224,825**	**$ (16,756)**	**(3.5%)**
Crematory - Salary & Wages	$ 121,790	$ 121,790	$ 78,678	$ 168,814	$ 135,210	$ 13,420	38.6%
Crematory - Other Expenditures	$ 42,100	$ 42,100	$ 13,025	$ 42,100	$ 34,600	$ (7,500)	-
Crematory - Departmental Equipment	-	-	-	-	-	-	-
Crematory Total Budget	**$ 163,890**	**$ 163,890**	**$ 91,703**	**$ 210,914**	**$ 169,810**	**$ 5,920**	**28.7%**
Cemetery - Salary & Wages	$ 306,088	$ 306,088	$ 173,106	$ 390,190	$ 353,617	$ 47,529	27.5%
Cemetery - Other Expenditures	$ 18,831	$ 18,831	$ 6,518	$ 18,831	$ 18,831	-	-
Cemetery - Departmental Equipment	-	-	-	-	-	-	-
Cemetery Total Budget	**$ 324,919**	**$ 324,919**	**$ 179,624**	**$ 409,021**	**$ 372,448**	**$ 47,529**	**25.9%**
Parks And Forestry - Salary & Wages	$ 999,819	$ 999,819	$ 589,087	$ 1,032,894	$ 983,158	$ (16,661)	3.3%
Parks And Forestry - Other Expenditures	$ 211,923	$ 211,923	$ 101,503	$ 211,642	$ 203,892	$ (8,031)	(0.1%)
Parks And Forestry - Departmental Equipment	-	-	-	$ 51,347	$ 51,347	$ 51,347	-
Parks And Forestry Total Budget	**$ 1,211,742**	**$ 1,211,742**	**$ 690,590**	**$ 1,295,883**	**$ 1,238,397**	**$ 26,655**	**6.9%**
PUBLIC WORKS Department Total	**$ 6,598,535**	**$ 6,645,339**	**$ 4,131,769**	**$ 7,571,334**	**$ 7,078,750**	**$ 433,411**	**13.9%**
TOTAL BUDGET SCHOOL & TOWN	**$ 136,074,824**	**$ 136,142,335**	**$ 78,400,960**	**$ 142,573,117**	**$ 140,919,777**	**$ 4,777,442**	**4.7%**

TOWN OF PLYMOUTH
FY2019 PRELIMINARY BUDGET REPORT

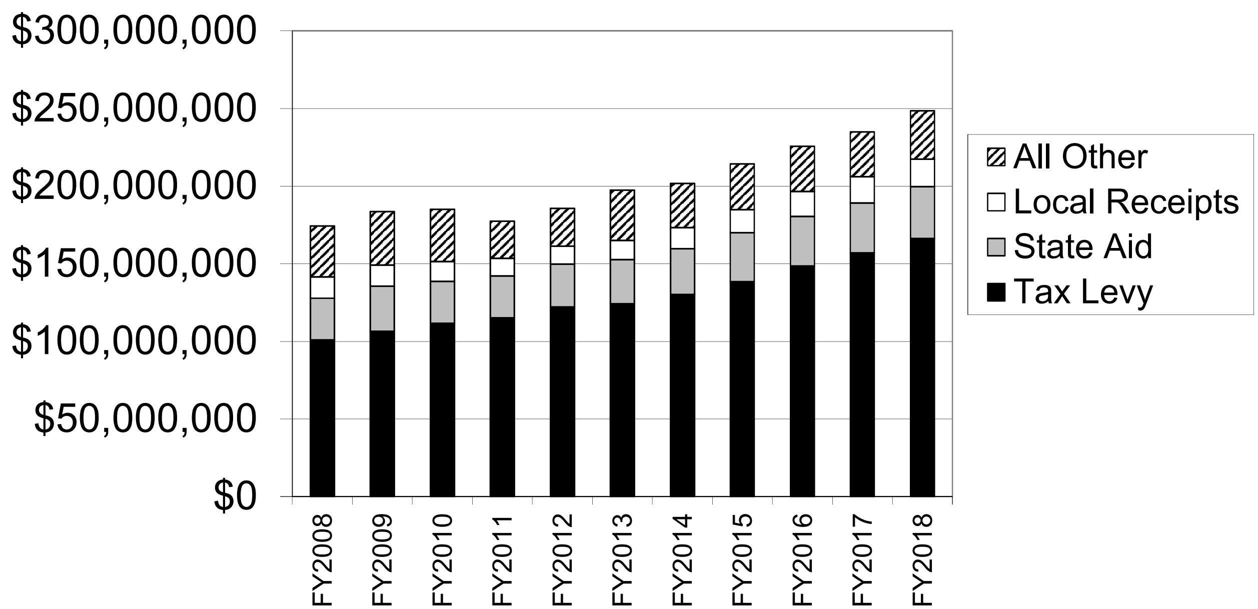
	2018 Original Budget	2018 Revised Budget	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
FIXED COSTS SCHOOL & TOWN							
Salary Reserve Account	$ 135,000	$ 134,579	$ 42,193	679,000	679,000	$ 544,421	404.5%
Fuel and Utilities	$ 1,642,050	$ 1,642,050	$ 959,646	1,584,650	1,584,850	$ (57,200)	(3.5%)
Finance Committee Reserve Account	$ 150,000	$ 143,000	-	150,000	150,000	$ 7,000	4.9%
Tax Title Foreclosures	$ 300,000	$ 300,000	$ 71,378	300,000	300,000	-	-
Medicaid Program	$ 258,492	$ 258,492	$ 148,899	275,151	275,151	$ 16,659	6.4%
Out of District Transportation	$ 53,200	$ 53,200	$ 18,546	31,320	31,320	$ (21,880)	(41.1%)
Snow & Ice Removal	$ 560,000	$ 1,020,000	$ 968,744	585,000	579,250	$ (440,750)	(42.6%)
Member Benefits	$ 6,694,512	$ 6,594,512	$ 4,356,332	7,278,654	7,188,654	$ 594,142	10.4%
Pensions	$ 12,282,001	$ 12,282,001	$ 12,282,001	13,240,525	13,240,525	$ 958,524	7.8%
Unemployment Compensation	$ 125,000	$ 125,000	$ 125,000	125,000	125,000	-	-
Member Insurance	$ 32,832,537	$ 32,832,537	$ 21,787,738	34,104,031	34,104,031	$ 1,271,494	3.9%
OPEB Trust Funding	$ 853,740	$ 853,740	$ 853,740	950,119	950,119	$ 96,379	11.3%
Compensated Absences	$ 175,000	$ 175,000	$ 175,000	125,000	125,000	$ (50,000)	(28.6%)
All Town Insurance	$ 1,140,733	$ 1,015,733	$ 924,852	1,134,500	1,134,500	$ 118,767	11.7%
TOTAL FIXED COSTS BUDGET SCHOOL & TOWN	**$ 57,202,265**	**$ 57,429,844**	**$ 42,714,069**	**$ 60,562,950**	**$ 60,467,400**	**$ 3,037,556**	**5.5%**
COMMUNITY DEBT SCHOOL & TOWN							
Principal	$ 10,244,722	$ 10,043,722	$ 1,909,873	9,800,856	9,800,856	$ (242,866)	(2.4%)
Interest	$ 7,639,734	$ 7,072,705	$ 3,544,155	6,651,726	6,651,726	$ (420,979)	(6.0%)
Temporary Interest	-	$ 700	-	680,469	680,469	$ 679,769	97,109.9%
Miscellaneous Interest	$ 5,000	$ 5,000	-	5,000	5,000	-	-
Bond Issuance	$ 25,000	$ 25,000	$ 8,500	25,000	25,000	-	-
TOTAL DEBT BUDGET	**$ 17,914,456**	**$ 17,147,127**	**$ 5,462,528**	**$ 17,163,051**	**$ 17,163,051**	**$ 15,924**	**0.1%**
TOTAL GENERAL FUND	**$ 211,191,545**	**$ 210,719,306**	**$ 126,577,557**	**$ 220,299,118**	**$ 218,550,228**	**$ 7,830,922**	**4.5%**

TOWN OF PLYMOUTH
FY2019 PRELIMINARY BUDGET REPORT

	2018 Original Budget	2018 Revised Budget	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
ENTERPRISE FUNDS							
Airport Operating - Salary & Wages	$ 550,078	$ 550,078	$ 364,206	$ 558,741	$ 556,291	$ 6,213	1.6%
Airport Operating - Other Expenditures	$ 2,255,335	$ 2,255,335	$ 640,381	$ 2,028,875	$ 2,028,875	$ (226,460)	(10.0%)
Airport Operating - Debt	$ 57,500	$ 40,230	$ 10,030	$ 39,400	$ 39,400	$ (830)	(2.1%)
Airport Operating - Departmental Equipment	-	-	-	$ 6,300	$ 6,300	$ 6,300	-
Airport Operating - OPEB Trust Funding	$ 15,095	$ 15,095	$ 15,095	$ 5,056	$ 5,056	$ (10,039)	(66.5%)
TOTAL AIRPORT BUDGET	**$ 2,878,008**	**$ 2,860,738**	**$ 1,029,712**	**$ 2,638,372**	**$ 2,635,922**	**$ (224,816)**	**(7.8%)**
Sewer Operating - Salary & Wages	$ 382,500	$ 382,500	$ 222,090	$ 427,251	$ 386,206	$ 3,706	11.7%
Sewer Operating - Other Expenditures	$ 2,044,837	$ 2,044,837	$ 1,305,252	$ 2,223,498	$ 2,223,498	$ 178,661	8.7%
Sewer Operating - Debt	$ 2,397,623	$ 2,382,356	$ 1,921,990	$ 3,274,744	$ 3,274,744	$ 892,388	37.5%
Sewer Operating - Departmental Equipment	-	-	-	$ 42,784	$ 36,284	$ 36,284	-
Sewer Operating - OPEB Trust Funding	$ 11,322	$ 11,322	$ 11,322	$ 2,077	$ 2,077	$ (9,245)	(81.7%)
TOTAL SEWER BUDGET	**$ 4,836,282**	**$ 4,821,015**	**$ 3,460,654**	**$ 5,970,354**	**$ 5,922,809**	**$ 1,101,794**	**23.8%**
Water Operating - Salary & Wages	$ 1,258,500	$ 1,258,500	$ 759,804	$ 1,425,704	$ 1,276,687	$ 18,187	13.3%
Water Operating - Other Expenditures	$ 1,341,373	$ 1,341,373	$ 524,392	$ 1,369,873	$ 1,281,123	$ (60,250)	2.1%
Water Operating - Debt	$ 1,635,765	$ 1,573,811	$ 282,746	$ 1,590,404	$ 1,590,404	$ 16,593	1.1%
Water Operating - Departmental Equipment	-	-	-	-	-	-	-
Water Operating - OPEB Trust Funding	$ 53,463	$ 53,463	$ 53,463	$ 11,788	$ 11,788	$ (41,675)	(78.0%)
TOTAL WATER BUDGET	**$ 4,289,101**	**$ 4,227,147**	**$ 1,620,404**	**$ 4,397,769**	**$ 4,160,002**	**$ (67,145)**	**4.0%**
Solid Waste Operating - Salary & Wages	$ 277,016	$ 277,016	$ 152,301	$ 274,578	$ 272,196	$ (4,820)	(0.9%)
Solid Waste Operating - Other Expenditures	$ 2,045,891	$ 2,037,591	$ 1,121,370	$ 2,051,891	$ 2,051,891	$ 14,300	0.7%
Solid Waste Operating - Debt	-	-	-	-	-	-	-
Solid Waste Operating - OPEB Trust Funding	$ 10,693	$ 10,693	$ 10,693	$ 1,685	$ 1,685	$ (9,008)	(84.2%)
Solid Waste Operating - Reserve Fund	-	-	-	-	-	-	-
TOTAL SOLID BUDGET	**$ 2,333,600**	**$ 2,325,300**	**$ 1,284,365**	**$ 2,328,154**	**$ 2,325,772**	**$ 472**	**0.1%**
TOTAL ENTERPRISE FUNDS	**$ 14,336,991**	**$ 14,234,200**	**$ 7,395,135**	**$ 15,334,649**	**$ 15,044,505**	**$ 810,305**	**7.7%**
TOTAL FY2019 BUDGET	**$ 225,528,536**	**$ 224,953,506**	**$ 133,972,691**	**$ 235,633,767**	**$ 233,594,733**	**$ 10,798,735**	**5.7%**
INDIRECT COSTS							
Airport Fund - Indirect Costs	$ 200,828	$ 200,828	$ 200,828	$ 206,853	$ 206,853	$ 6,025	3.0%
Sewer Fund - Indirect Costs	$ 315,110	$ 315,110	$ 315,110	$ 398,248	$ 398,248	$ 83,138	26.4%
Water Fund - Indirect Costs	$ 1,244,511	$ 1,244,511	$ 1,244,511	$ 1,279,338	$ 1,279,338	$ 34,827	2.8%
Solid Waste Fund - Indirect Costs	$ 299,029	$ 299,029	$ 299,029	$ 273,069	$ 273,069	$ (25,960)	(8.7%)
INDIRECT COSTS	**$ 2,059,478**	**$ 2,059,478**	**$ 2,059,478**	**$ 2,157,508**	**$ 2,157,508**	**$ 98,030**	**4.8%**

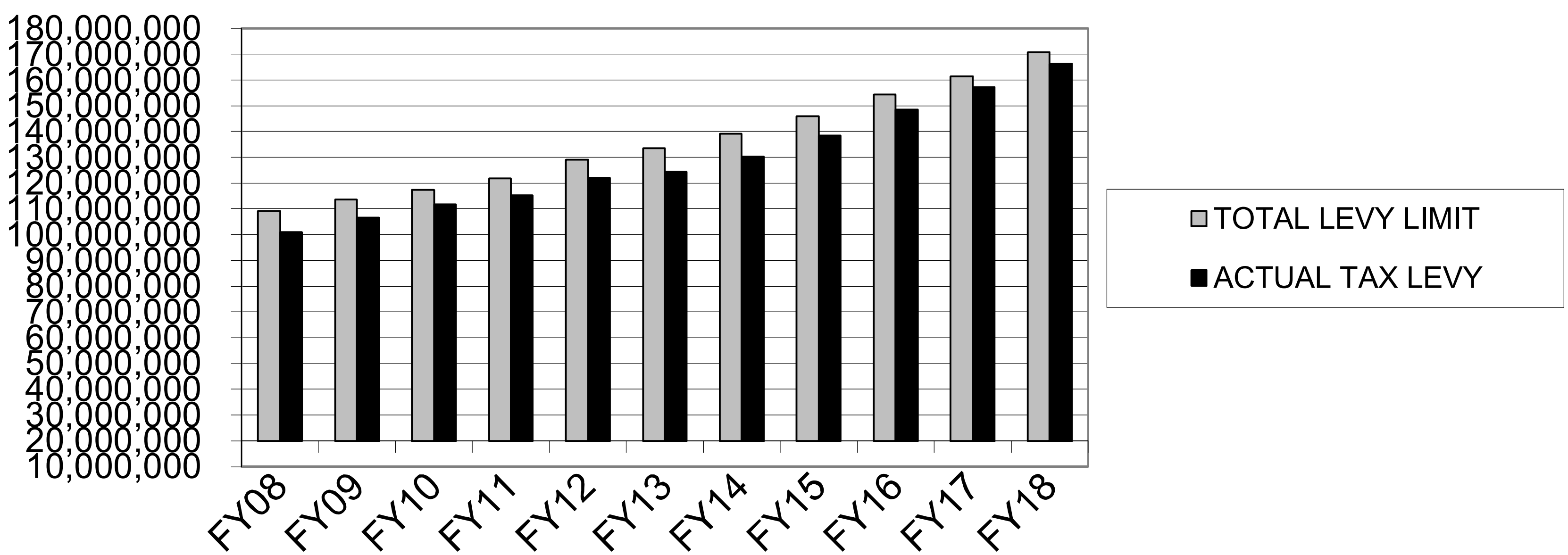
REVENUES BY SOURCE FY08- FY18
TOWN OF PLYMOUTH

	Tax Levy	State Aid	Local Receipts	All Other	Total
FY2008	$100,893,188	$26,901,858	$13,746,339	$32,833,435	$174,374,820
FY2009	$106,482,987	$29,030,514	$13,617,885	$34,576,216	$183,707,602
FY2010	$111,626,292	$27,009,098	$12,894,545	$33,468,913	$184,998,848
FY2011	$115,137,308	$27,088,441	$11,314,587	$23,949,569	$177,489,905
FY2012	$122,152,672	$27,574,269	$11,710,851	$24,315,210	$185,753,002
FY2013	$124,274,398	$28,399,223	$12,488,313	$32,236,517	$197,398,451
FY2014	$130,159,929	$29,585,329	$13,585,000	$28,402,612	$201,732,870
FY2015	$138,443,888	$31,646,412	$14,835,000	$29,315,634	$214,240,934
FY2016	$148,520,699	$32,013,940	$16,122,600	$28,918,889	$225,576,128
FY2017	$157,125,887	$32,066,931	$16,933,730	$28,823,093	$234,949,641
FY2018	$166,379,503	$33,361,983	$17,667,730	$31,179,416	$248,588,632



LEVY LIMIT CALCULATION - FY08 TO FY18
TOWN OF PLYMOUTH

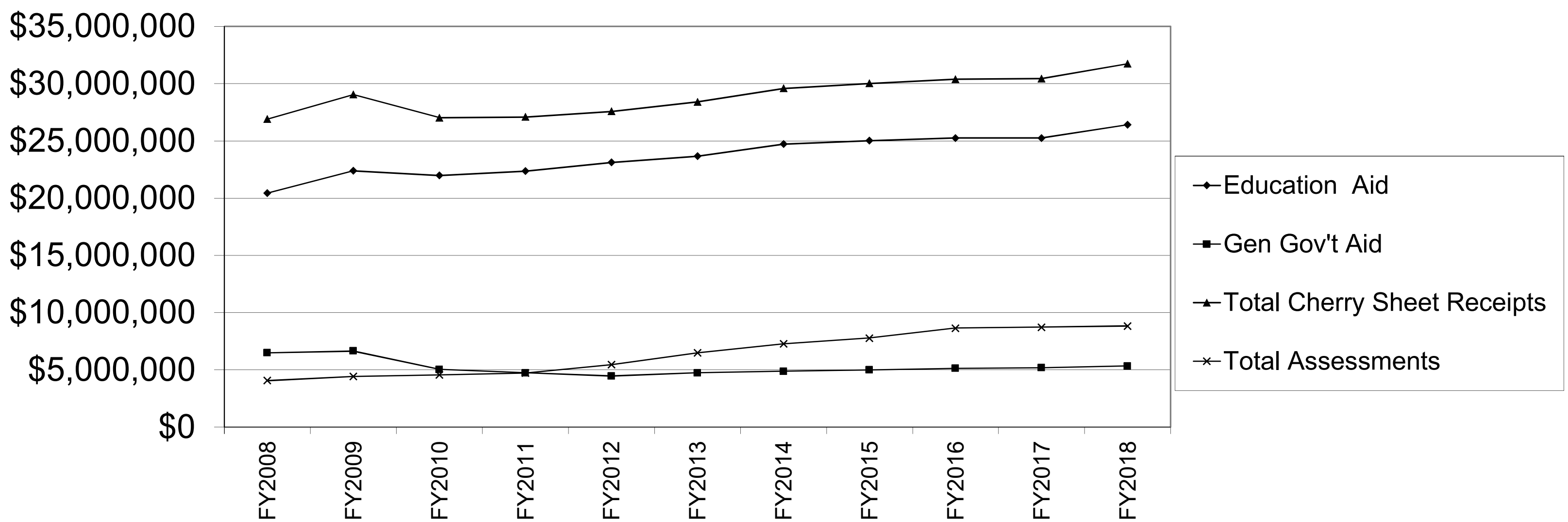
	LEVY LIMIT BASE	ALLOWABLE 2 1/2% INCREASE	NEW GROWTH	LEVY LIMIT WITHOUT DEBT EXCLUSION	DEBT/CAPITAL EXCLUSIONS	TOTAL LEVY LIMIT	ACTUAL TAX LEVY	ADDITONAL TAXING CAPACITY
FY08	104,782,419	2,619,560	1,777,968	109,179,947	-	109,179,947	100,893,188	8,286,759
FY09	109,179,947	2,729,499	1,603,439	113,512,885	-	113,512,885	106,482,987	7,029,898
FY10	113,512,885	2,837,822	1,068,931	117,419,638	23,827	117,443,465	111,626,292	5,817,173
FY11	117,419,638	2,935,491	1,299,472	121,654,601	70,128	121,724,729	115,137,308	6,587,421
FY12	121,654,601	3,041,365	1,273,934	125,969,900	3,033,583	129,003,483	122,152,672	6,850,811
FY13	125,969,900	3,149,248	1,238,810	130,357,958	3,068,996	133,426,954	124,274,398	9,152,556
FY14	130,357,958	3,258,949	1,544,707	135,161,614	3,879,110	139,040,724	130,159,929	8,880,795
FY15	135,161,614	3,379,040	3,461,708	142,002,362	3,835,776	145,838,138	138,443,888	7,394,250
FY16	142,002,362	3,550,059	2,871,139	148,423,560	5,948,147	154,371,707	148,520,699	5,851,008
FY17	148,423,560	3,710,589	3,289,658	155,423,807	5,975,823	161,399,630	157,125,887	4,273,743
FY18	155,423,807	3,885,595	3,502,085	162,811,487	7,976,950	170,788,437	166,379,503	4,408,934



Source Annual Tax Recap

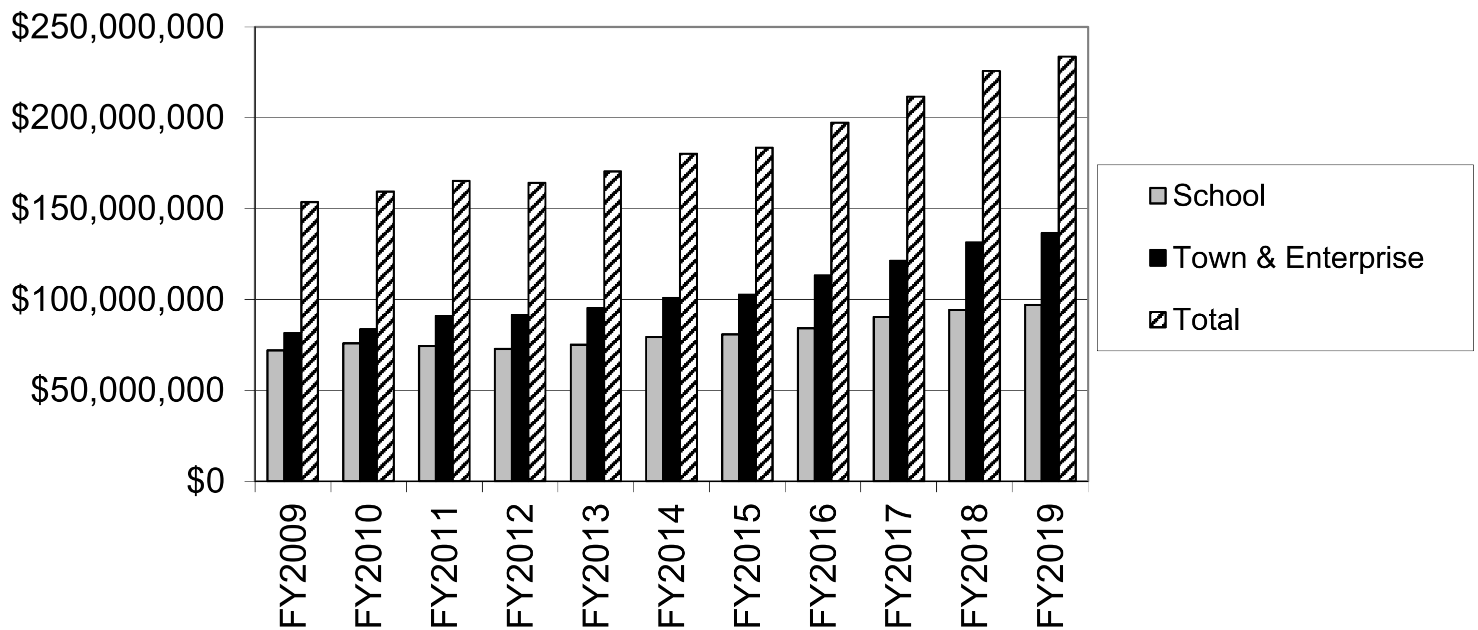
STATE AID FY08 - FY18
TOWN OF PLYMOUTH

	Old MSBA School Construction Progress Payments	Cherry Sheet Education Aid	Cherry Sheet Gen Gov't Aid	Total Cherry Sheet Receipts	Total Assessments	Net State Aid
FY2008	$1,553,356	$20,430,024	$6,471,834	$26,901,858	$4,054,650	$22,847,208
FY2009	$1,722,333	$22,394,140	$6,636,374	$29,030,541	$4,412,257	$24,618,284
FY2010	$1,722,333	$21,978,176	$5,030,922	$27,009,098	$4,562,312	$22,446,786
FY2011	$1,636,805	$22,362,360	$4,726,081	$27,088,441	$4,712,800	$22,375,641
FY2012	$1,636,805	$23,116,553	$4,457,716	$27,574,269	$5,445,535	$22,128,734
FY2013	$1,636,805	$23,670,240	$4,728,983	$28,399,223	$6,487,125	$21,912,098
FY2014	$1,636,805	$24,718,584	$4,866,745	$29,585,329	$7,271,444	$22,313,885
FY2015	$1,636,805	$25,024,159	$4,985,448	$30,009,607	$7,765,782	$22,243,825
FY2016	$1,636,805	$25,244,725	$5,132,410	$30,377,135	$8,635,516	$21,741,619
FY2017	$1,636,805	$25,248,856	$5,181,270	$30,430,126	$8,716,280	$21,713,846
FY2018	$1,636,804	$26,401,253	$5,323,926	$31,725,179	$8,829,064	$22,896,115



TOTAL APPROPRIATIONS - FY09 TO FY19 BUDGETS
TOWN OF PLYMOUTH

Town Meeting	FY Budget	School	Town & Enterprise	Total
2008	**FY2009**	$72,072,076	$81,567,655	$153,639,731
2009	**FY2010**	$75,823,428	$83,676,987	$159,500,415
2010	**FY2011**	$74,423,620	$90,881,413	$165,305,033
2011	**FY2012**	$72,935,148	$91,326,340	$164,261,488
2012	**FY2013**	$75,224,077	$95,266,084	$170,490,161
2013	**FY2014**	$79,346,088	$100,874,848	$180,220,936
2014	**FY2015**	$80,900,750	$102,706,550	$183,607,300
2015	**FY2016**	$84,136,901	$113,207,323	$197,344,224
2016	**FY2017**	$90,257,918	$121,352,079	$211,609,997
2017	**FY2018**	$94,211,170	$131,461,737	$225,672,907
2018	**FY2019**	$97,034,575	$136,560,158	$233,594,733



DEPARTMENT OF

ADMINISTRATIVE SERVICES

- **Town Manager's Office**
- **Procurement**
- **Human Resources**
- **Town Clerk**

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
ADMINISTRATIVE SERVICES									
123 - TOWN MANAGER									
511001	SALARIES AND WAGES- PERMANENT	468,897	482,051	482,051	320,884	516,288	488,085	34,237	7.1%
511005	SALARIES & WAGES PARTTIME SEAS	-	-	-	941	-	-	-	-
511099	NEW INITIATIVE	-	30,197	30,197	-	54,236	54,236	24,039	79.6%
513000	OVERTIME	5,267	14,000	14,000	7,383	14,000	13,300	-	-
514005	LONGEVITY PAY	2,500	2,750	2,750	2,500	3,000	3,000	250	9.1%
515002	CELL PHONE REIMBURSEMENT	600	600	600	100	600	600	-	-
515007	CONTRACT BENEFITS	-	26,280	26,280	-	26,332	26,332	52	0.2%
519004	SICK LEAVE BUYBACK	1,237	1,275	1,275	1,274	2,550	2,550	1,275	100.0%
519005	STIPENDS	2,500	2,500	2,500	2,500	2,500	2,500	-	-
519010	EARNED TIME BUYBACK	1,812	1,907	1,907	1,905	1,884	1,884	(23)	(1.2%)
	PERSONNEL SERVICES	**482,814**	**561,560**	**561,560**	**337,487**	**621,390**	**592,487**	**59,830**	**10.7%**
524301	R&M COMPUTER EQUIPMENT	-	7,500	7,500	6,500	4,000	4,000	(3,500)	(46.7%)
524700	TITLE RESEARCH/1000 ACRES	-	-	-	-	50,000	50,000	50,000	-
530101	MEETINGS, EDUC & TRAINING	4,230	3,500	3,500	865	5,000	5,000	1,500	42.9%
530402	APPRAISAL SERVICES	-	-	-	-	10,000	10,000	10,000	-
530406	CH61 REAL ESTATE & APPRAISALS	5,300	10,000	10,000	-	-	-	(10,000)	(100.0%)
530500	LEGAL SERVICES	672,934	623,000	623,000	409,639	623,000	623,000	-	-
558010	SUBSCRIPTIONS AND PUBLICATIONS	-	1,000	1,000	-	-	-	(1,000)	(100.0%)
558016	EMPLOYEE RECOGNITION & GIFTS	-	750	750	109	750	750	-	-
559000	NEW INITIATIVE EXPENSES	-	-	-	-	20,000	15,000	20,000	-
570003	SELECTMEN EXPENSES	-	1,000	1,000	205	3,000	3,000	2,000	200.0%
572001	MILEAGE REIMBURSEMENT	221	150	150	210	250	250	100	66.7%
573000	DUES AND MEMBERSHIPS	10,544	10,410	10,410	10,436	10,410	10,410	-	-
578002	TOWN CELEBRATIONS	24,900	31,000	31,000	10,000	31,000	31,000	-	-
	OTHER EXPENSES	**718,129**	**688,310**	**688,310**	**437,964**	**757,410**	**752,410**	**69,100**	**10.0%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	-
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	TOTAL TOWN MANAGER	**1,200,943**	**1,249,870**	**1,249,870**	**775,451**	**1,378,800**	**1,344,897**	**128,930**	**10.3%**

TOWN OF PLYMOUTH - FY2019 PRELIMINARY BUDGET

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
138 - PROCUREMENT									
511001	SALARIES AND WAGES- PERMANENT	154,712	165,479	165,479	105,884	168,429	172,006	2,950	1.8%
514005	LONGEVITY PAY	500	500	500	500	500	500	-	-
	PERSONNEL SERVICES	**155,212**	**165,979**	**165,979**	**106,384**	**168,929**	**172,506**	**2,950**	**1.8%**
524400	R&M EQUIPMENT	7,176	14,205	14,205	14,934	13,375	13,375	(830)	(5.8%)
527300	EQUIPMENT RENTAL	44,342	45,000	45,000	32,195	55,200	55,200	10,200	22.7%
530101	MEETINGS, EDUC & TRAINING	1,390	2,390	2,390	1,885	2,390	2,390	-	-
530102	ADVERTISING	30,924	35,000	35,000	26,351	35,000	35,000	-	-
534000	TELEPHONE	(6,935)	-	-	-	-	-	-	-
534004	PRINTING	11,647	25,800	25,800	3,543	26,650	57,650	850	3.3%
534005	COURIER AND DELIVERY SERVICES	784	1,000	1,000	356	1,000	1,000	-	-
534008	CELL PHONE	30,262	30,000	30,000	16,290	32,000	32,000	2,000	6.7%
542000	OFFICE SUPPLIES	100,764	105,710	105,710	91,719	101,500	101,500	(4,210)	(4.0%)
558010	SUBSCRIPTIONS AND PUBLICATIONS	129	142	142	-	212	212	70	49.3%
572001	MILEAGE REIMBURSEMENT	240	600	600	-	600	600	-	-
573000	DUES AND MEMBERSHIPS	350	350	350	350	350	350	-	-
580000	OFFICE EQUIPMENT	6,345	6,825	6,825	-	-	-	(6,825)	(100.0%)
	OTHER EXPENSES	**227,418**	**267,022**	**267,022**	**187,624**	**268,277**	**299,277**	**1,255**	**0.5%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	-
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	TOTAL PROCUREMENT	**382,630**	**433,001**	**433,001**	**294,009**	**437,206**	**471,783**	**4,205**	**1.0%**

TOWN OF PLYMOUTH - FY2019 PRELIMINARY BUDGET

3/9/2018

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
152 - HUMAN RESOURCES									
511001	SALARIES AND WAGES- PERMANENT	207,585	219,171	219,171	150,242	229,037	229,037	9,866	4.5%
513000	OVERTIME	3,512	5,000	5,000	2,867	5,000	4,750	-	-
514005	LONGEVITY PAY	1,250	1,250	1,250	1,250	1,500	1,500	250	20.0%
	PERSONNEL SERVICES	**212,347**	**225,421**	**225,421**	**154,359**	**235,537**	**235,287**	**10,116**	**4.5%**
530004	TECHNICAL SERVICES	36,461	64,350	64,350	32,000	65,850	65,850	1,500	2.3%
530100	STAFF DEVELOPMENT	695	5,000	5,000	420	5,000	5,000	-	-
530101	MEETINGS, EDUC & TRAINING	627	1,200	1,200	-	1,200	1,200	-	-
530102	ADVERTISING	2,079	-	-	-	-	-	-	-
530201	MEDICAL SERVICES	22,419	27,000	27,000	16,905	27,000	27,000	-	-
530203	DRUG TESTING	2,095	10,000	10,000	3,590	15,000	15,000	5,000	50.0%
558010	SUBSCRIPTIONS AND PUBLICATIONS	-	1,200	1,200	-	1,000	1,000	(200)	(16.7%)
572001	MILEAGE REIMBURSEMENT	107	500	500	-	500	500	-	-
573000	DUES AND MEMBERSHIPS	275	1,200	1,200	275	1,000	1,000	(200)	(16.7%)
	OTHER EXPENSES	**64,758**	**110,450**	**110,450**	**53,190**	**116,550**	**116,550**	**6,100**	**5.5%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	-
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	TOTAL HUMAN RESOURCES	**277,105**	**335,871**	**335,871**	**207,549**	**352,087**	**351,837**	**16,216**	**4.8%**

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
161 - TOWN CLERK									
511001	SALARIES AND WAGES- PERMANENT	257,743	216,729	216,729	204,221	315,028	315,028	98,299	45.4%
511099	NEW INITIATIVE	-	90,418	90,418	-	-	-	(90,418)	(100.0%)
512000	SEASONAL / TEMPORARY	54,215	17,283	17,283	-	61,238	61,238	43,955	254.3%
513000	OVERTIME	8,154	3,007	3,007	3,806	22,917	21,771	19,910	662.1%
514005	LONGEVITY PAY	950	1,000	1,000	1,000	1,000	1,000	-	-
519004	SICK LEAVE BUYBACK	2,517	2,593	2,593	2,592	2,593	2,593	-	-
519005	STIPENDS	-	-	421	421	-	-	(421)	(100.0%)
	PERSONNEL SERVICES	**323,579**	**331,030**	**331,451**	**212,041**	**402,776**	**401,630**	**71,325**	**21.5%**
530004	TECHNICAL SERVICES	10,729	4,605	4,605	-	13,835	13,835	9,230	200.4%
530101	MEETINGS, EDUC & TRAINING	1,296	800	800	459	855	855	55	6.9%
530106	BOOK BINDING	-	3,000	3,000	-	4,000	4,000	1,000	33.3%
530107	RECORDS PRESERVATION	3,944	1,400	1,400	-	12,500	12,500	11,100	792.9%
534003	POSTAGE	174,736	175,000	175,000	82,743	175,000	175,000	-	-
534004	PRINTING	2,482	2,900	2,900	2,444	2,600	2,600	(300)	(10.3%)
542007	ELECTION SUPPLIES	4,919	5,200	5,200	-	5,300	5,300	100	1.9%
559000	NEW INITIATIVE EXPENSES	-	300	300	25	-	-	(300)	(100.0%)
573000	DUES AND MEMBERSHIPS	375	395	395	400	400	400	5	1.3%
	OTHER EXPENSES	**198,481**	**193,600**	**193,600**	**86,070**	**214,490**	**214,490**	**20,890**	**10.8%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	-
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	TOTAL TOWN CLERK	**522,060**	**524,630**	**525,051**	**298,111**	**617,266**	**616,120**	**92,215**	**17.6%**
	TOTAL ADMINISTRATIVE SERVICES	**2,382,738**	**2,543,372**	**2,543,793**	**1,575,120**	**2,785,359**	**2,784,637**	**241,566**	**9.5%**

DEPARTMENT OF

FINANCE

- **Town Moderator**
- **Finance & Accounting**
- **Assessing**
- **Treasury/Collections**
- **Information Technology**

TOWN OF PLYMOUTH - FY2019 PRELIMINARY BUDGET

3/9/2018

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
FINANCE									
114 - TOWN MODERATOR									
511001	SALARIES AND WAGES- PERMANENT	2,000	2,000	2,000	1,333	2,000	2,000	-	-
513000	OVERTIME	-	-	4,200	2,916	-	4,200	(4,200)	(100.0%)
	PERSONNEL SERVICES	**2,000**	**2,000**	**6,200**	**4,249**	**2,000**	**6,200**	**(4,200)**	**(67.7%)**
521200	ELECTRONIC VOTING	6,990	9,000	9,000	5,658	10,000	10,000	1,000	11.1%
530101	MEETINGS, EDUC & TRAINING	-	100	100	-	100	100	-	-
530500	LEGAL SERVICES	-	-	2,000	-	-	2,000	(2,000)	(100.0%)
534004	PRINTING	-	-	800	-	-	800	(800)	(100.0%)
	OTHER EXPENSES	**6,990**	**9,100**	**11,900**	**5,658**	**10,100**	**12,900**	**(1,800)**	**(15.1%)**
	TOTAL TOWN MODERATOR	**8,990**	**11,100**	**18,100**	**9,907**	**12,100**	**19,100**	**(6,000)**	**(33.1%)**
133 - FINANCE AND ACCOUNTING									
511001	SALARIES AND WAGES- PERMANENT	498,090	532,355	532,355	352,935	546,658	546,658	14,303	2.7%
513000	OVERTIME	4,291	5,825	5,825	3,869	5,825	5,534	-	-
514005	LONGEVITY PAY	1,650	2,000	2,000	2,000	2,000	2,000	-	-
515002	CELL PHONE REIMBURSEMENT	600	600	600	400	600	600	-	-
519004	SICK LEAVE BUYBACK	2,908	6,027	6,027	2,996	6,027	6,027	-	-
519010	EARNED TIME BUYBACK	2,923	3,031	3,031	-	3,031	3,031	-	-
	PERSONNEL SERVICES	**510,462**	**549,838**	**549,838**	**362,200**	**564,141**	**563,850**	**14,303**	**2.6%**
530005	PROFESSIONAL SERVICES	-	16,300	16,300	5,088	16,300	16,300	-	-
530101	MEETINGS, EDUC & TRAINING	2,230	7,295	7,295	180	7,525	7,525	230	3.2%
530400	ACCOUNTING AND AUDITING	81,000	85,000	85,000	20,000	85,000	98,500	-	-
530404	PAYROLL SERVICES - TOWN	9,587	1,000	1,000	1,310	1,500	1,500	500	50.0%
530405	PAYROLL SERVICES - SCHOOL	-	700	700	-	700	700	-	-
534004	PRINTING	10,395	10,600	10,600	4,560	11,500	11,500	900	8.5%
540000	SUPPLIES AND MATERIALS	8,772	-	-	-	-	-	-	-
570000	OTHER CHARGES & EXPENDITURES	5,793	350	350	150	-	-	(350)	(100.0%)
572001	MILEAGE REIMBURSEMENT	454	700	700	57	700	700	-	-
573000	DUES AND MEMBERSHIPS	843	928	928	580	928	928	-	-
	OTHER EXPENSES	**119,074**	**122,873**	**122,873**	**31,925**	**124,153**	**137,653**	**1,280**	**1.0%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	-
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	TOTAL FINANCE AND ACCOUNTING	**629,536**	**672,711**	**672,711**	**394,125**	**688,294**	**701,503**	**15,583**	**2.3%**

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
141 - ASSESSING									
511001	SALARIES AND WAGES- PERMANENT	396,395	441,419	441,419	288,266	468,797	468,797	27,378	6.2%
511099	NEW INITIATIVE	-	24,525	24,525	-	-	-	(24,525)	(100.0%)
513000	OVERTIME	8,156	-	-	8,132	2,000	1,900	2,000	-
514005	LONGEVITY PAY	1,050	1,050	1,050	1,050	1,450	1,450	400	38.1%
519004	SICK LEAVE BUYBACK	2,908	2,996	2,996	2,996	2,996	2,996	-	-
	PERSONNEL SERVICES	**408,510**	**469,990**	**469,990**	**300,444**	**475,243**	**475,143**	**5,253**	**1.1%**
530101	MEETINGS, EDUC & TRAINING	2,123	2,915	2,915	50	2,915	2,915	-	-
530402	APPRAISAL SERVICES	-	5,000	5,000	-	5,000	5,000	-	-
530403	REVALUATION SERVICES	16,840	80,000	80,000	33,000	65,000	65,000	(15,000)	(18.8%)
530600	COUNTY AND STATE RECORDINGS	1,987	2,200	2,200	1,415	2,200	2,200	-	-
540000	SUPPLIES AND MATERIALS	1,525	-	-	-	-	-	-	-
558010	SUBSCRIPTIONS AND PUBLICATIONS	1,403	1,650	1,650	1,061	1,652	1,652	2	0.1%
572001	MILEAGE REIMBURSEMENT	261	1,000	1,000	44	1,000	1,000	-	-
573000	DUES AND MEMBERSHIPS	785	770	770	820	860	860	90	11.7%
	OTHER EXPENSES	**24,924**	**93,535**	**93,535**	**36,389**	**78,627**	**78,627**	**(14,908)**	**(15.9%)**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	-
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	TOTAL ASSESSING	**433,434**	**563,525**	**563,525**	**336,833**	**553,870**	**553,770**	**(9,655)**	**(1.7%)**

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
146 - TREASURER AND COLLECTOR									
511001	SALARIES AND WAGES- PERMANENT	504,033	566,281	566,281	348,262	554,825	554,825	(11,456)	(2.0%)
511005	SALARIES & WAGES PARTTIME SEAS	21,344	23,500	23,500	8,563	21,906	21,906	(1,594)	(6.8%)
511099	NEW INITIATIVE	-	-	-	-	-	-	-	-
513000	OVERTIME	14,645	5,000	5,000	3,265	9,000	8,550	4,000	80.0%
514005	LONGEVITY PAY	1,350	1,600	1,600	1,050	1,300	1,300	(300)	(18.8%)
519004	SICK LEAVE BUYBACK	4,888	5,035	5,035	2,996	2,996	2,996	(2,039)	(40.5%)
	PERSONNEL SERVICES	**546,260**	**601,416**	**601,416**	**364,136**	**590,027**	**589,577**	**(11,389)**	**(1.9%)**
530101	MEETINGS, EDUC & TRAINING	1,750	4,800	4,800	-	2,130	2,130	(2,670)	(55.6%)
530401	FINANCIAL AND BANKING SERVICES	10,525	14,400	33,600	693	29,400	29,400	(4,200)	(12.5%)
572001	MILEAGE REIMBURSEMENT	1,113	1,400	1,400	-	1,400	1,400	-	-
573000	DUES AND MEMBERSHIPS	165	335	335	165	350	350	15	4.5%
	OTHER EXPENSES	**13,553**	**20,935**	**40,135**	**858**	**33,280**	**33,280**	**(6,855)**	**(17.1%)**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	-
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	TOTAL TREASURER AND	**559,813**	**622,351**	**641,551**	**364,993**	**623,307**	**622,857**	**(18,244)**	**(2.8%)**

TOWN OF PLYMOUTH - FY2019 PRELIMINARY BUDGET

3/9/2018

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
155 - INFORMATION TECHNOLOGY									
511001	SALARIES AND WAGES- PERMANENT	348,276	406,196	406,196	271,425	473,688	473,688	67,492	16.6%
511099	NEW INITIATIVE	-	66,638	66,638	-	40,474	-	(26,164)	(39.3%)
512501	PROJECT DETAILS	176	2,500	2,500	4,758	2,500	2,500	-	-
513000	OVERTIME	3,395	5,000	5,000	2,007	5,000	4,750	-	-
514005	LONGEVITY PAY	950	1,500	1,500	1,000	1,000	1,000	(500)	(33.3%)
515002	CELL PHONE REIMBURSEMENT	360	1,200	1,200	560	960	960	(240)	(20.0%)
519004	SICK LEAVE BUYBACK	3,207	6,650	6,650	3,303	3,303	3,303	(3,347)	(50.3%)
	PERSONNEL SERVICES	**356,364**	**489,684**	**489,684**	**283,052**	**526,925**	**486,201**	**37,241**	**7.6%**
524301	R&M COMPUTER EQUIPMENT	339,844	521,912	521,912	364,761	515,386	515,386	(6,526)	(1.3%)
530001	MANAGEMENT AND CONSULTING	84,495	52,500	52,500	46,050	216,900	211,900	164,400	313.1%
530101	MEETINGS, EDUC & TRAINING	5,025	4,200	4,200	-	11,000	11,000	6,800	161.9%
530302	WEB PAGE DEVELOPMENT	8,059	14,445	14,445	8,459	14,570	14,570	125	0.9%
534000	TELEPHONE	56,330	79,400	79,400	33,869	79,400	79,400	-	-
534001	NETWORK COMMUNICATIONS	29,311	81,293	81,293	33,042	113,949	113,949	32,656	40.2%
542001	INFORMATION TECHNOLOGY SUPPLIE	9,084	2,500	2,500	2,827	2,500	2,500	-	-
558013	UNIFORM SUPPLIES	-	-	-	-	1,500	1,500	1,500	-
572001	MILEAGE REIMBURSEMENT	939	1,200	1,200	559	1,200	1,200	-	-
573000	DUES AND MEMBERSHIPS	100	150	150	-	150	150	-	-
	OTHER EXPENSES	**533,189**	**757,600**	**757,600**	**489,568**	**956,555**	**951,555**	**198,955**	**26.3%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	72,350	38,875	72,350	-
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**72,350**	**38,875**	**72,350**	**-**
	TOTAL INFORMATION TECHNOLOGY	**889,552**	**1,247,284**	**1,247,284**	**772,621**	**1,555,830**	**1,476,631**	**308,546**	**24.7%**
	TOTAL FINANCE	**2,521,324**	**3,116,971**	**3,143,171**	**1,878,478**	**3,433,401**	**3,373,861**	**290,230**	**9.2%**

DEPARTMENT OF

COMMUNITY RESOURCES

- Council on Aging
- Veterans Services
- Disabilities Commission
- Library
- Recreation
- 1749 Court House

TOWN OF PLYMOUTH - FY2019 PRELIMINARY BUDGET

3/9/2018

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
COMMUNITY RESOURCES									
541 - CENTER FOR ACTIVE LIVING - COA									
511001	SALARIES AND WAGES- PERMANENT	338,099	341,346	341,346	249,313	383,712	384,702	42,366	12.4%
511099	NEW INITIATIVE	-	36,993	36,993	-	-	-	(36,993)	(100.0%)
513000	OVERTIME	2,526	2,500	2,500	910	2,500	2,375	-	-
514005	LONGEVITY PAY	1,398	1,550	1,550	1,598	1,680	1,680	130	8.4%
519004	SICK LEAVE BUYBACK	2,179	2,265	2,265	686	2,278	2,317	13	0.6%
519006	ATTENDANCE BONUS	-	300	300	-	300	300	-	-
519010	EARNED TIME BUYBACK	-	690	690	-	703	723	13	1.9%
	PERSONNEL SERVICES	**344,202**	**385,644**	**385,644**	**252,506**	**391,173**	**392,097**	**5,529**	**1.4%**
524001	R&M GROUNDS	12,000	12,000	12,000	10,750	14,000	14,000	2,000	16.7%
524400	R&M EQUIPMENT	36,219	39,500	39,500	28,643	47,770	47,770	8,270	20.9%
530005	PROFESSIONAL SERVICES	3,350	4,000	4,000	240	4,000	4,000	-	-
530101	MEETINGS, EDUC & TRAINING	1,872	2,500	2,500	1,576	2,500	2,500	-	-
534003	POSTAGE	7,500	7,500	7,500	7,500	7,500	7,500	-	-
534004	PRINTING	889	1,200	1,200	622	1,200	1,200	-	-
542000	OFFICE SUPPLIES	2,366	2,500	2,500	1,246	2,500	2,500	-	-
542008	TECHNICAL SERVICES SUPPLIES	5,262	8,200	8,200	4,639	8,300	8,300	100	1.2%
549500	NUTRITION PROGRAM	13,560	20,000	20,000	6,337	20,000	20,000	-	-
558019	COA CONSUMABLES	491	500	500	145	500	500	-	-
572001	MILEAGE REIMBURSEMENT	719	1,500	1,500	428	1,500	1,500	-	-
573000	DUES AND MEMBERSHIPS	2,990	3,100	3,100	3,109	3,250	3,250	150	4.8%
	OTHER EXPENSES	**87,218**	**102,500**	**102,500**	**65,235**	**113,020**	**113,020**	**10,520**	**10.3%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	7,850	7,850	7,850	-
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**7,850**	**7,850**	**7,850**	**-**
	TOTAL CENTER FOR ACTIVE LIVING -	**431,419**	**488,144**	**488,144**	**317,741**	**512,043**	**512,967**	**23,899**	**4.9%**

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
543 - VETERANS SERVICES									
511001	SALARIES AND WAGES- PERMANENT	114,651	119,159	119,159	80,051	119,623	119,623	464	0.4%
513000	OVERTIME	-	-	-	-	-	-	-	-
514005	LONGEVITY PAY	250	300	300	300	300	300	-	-
519004	SICK LEAVE BUYBACK	-	-	-	-	-	-	-	-
	PERSONNEL SERVICES	**114,901**	**119,459**	**119,459**	**80,351**	**119,923**	**119,923**	**464**	**0.4%**
530101	MEETINGS, EDUC & TRAINING	1,113	1,100	1,100	527	1,100	1,100	-	-
540000	SUPPLIES AND MATERIALS	250	-	-	-	400	400	400	-
558010	SUBSCRIPTIONS AND PUBLICATIONS	120	125	125	126	130	130	5	4.0%
572001	MILEAGE REIMBURSEMENT	889	1,600	1,600	637	1,600	1,600	-	-
573000	DUES AND MEMBERSHIPS	85	100	100	85	100	100	-	-
577000	VETERANS BENEFITS	646,397	650,000	650,000	387,793	650,000	650,000	-	-
577001	VETERAN HEADSTONES AND MARKERS	1,000	1,000	1,000	-	1,000	1,000	-	-
577002	HOLIDAY REMEMBERANCES	7,174	6,700	6,700	1,875	7,450	7,450	750	11.2%
	OTHER EXPENSES	**657,029**	**660,625**	**660,625**	**391,044**	**661,780**	**661,780**	**1,155**	**0.2%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	-
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	TOTAL VETERANS SERVICES	**771,930**	**780,084**	**780,084**	**471,395**	**781,703**	**781,703**	**1,619**	**0.2%**
549 - DISABILITIES									
530101	MEETINGS, EDUC & TRAINING	-	150	150	-	150	150	-	-
542000	OFFICE SUPPLIES	-	100	100	-	100	100	-	-
558010	SUBSCRIPTIONS AND PUBLICATIONS	-	75	75	-	75	75	-	-
	OTHER EXPENSES	**-**	**325**	**325**	**-**	**325**	**325**	**-**	**-**
	TOTAL DISABILITIES	**-**	**325**	**325**	**-**	**325**	**325**	**-**	**-**

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
610 - LIBRARY									
511001	SALARIES AND WAGES- PERMANENT	1,041,278	1,082,192	1,082,192	730,485	1,125,856	1,126,876	43,664	4.0%
511099	NEW INITIATIVE	-	-	-	-	61,703	61,703	61,703	-
513000	OVERTIME	136,694	117,496	117,496	94,584	128,691	122,257	11,195	9.5%
514005	LONGEVITY PAY	1,555	1,605	1,605	3,405	3,740	3,740	2,135	133.0%
519004	SICK LEAVE BUYBACK	3,309	3,504	3,504	3,506	3,507	3,547	3	0.1%
519006	ATTENDANCE BONUS	300	600	600	-	600	600	-	-
519010	EARNED TIME BUYBACK	-	704	704	-	707	727	3	0.4%
	PERSONNEL SERVICES	**1,183,136**	**1,206,101**	**1,206,101**	**831,980**	**1,324,804**	**1,319,450**	**118,703**	**9.8%**
524000	R&M BUILDINGS	52,680	38,260	38,260	34,521	41,460	41,460	3,200	8.4%
524301	R&M COMPUTER EQUIPMENT	10,297	8,000	8,000	4,500	8,800	8,800	800	10.0%
524400	R&M EQUIPMENT	34,275	45,735	45,735	28,289	43,937	43,937	(1,798)	(3.9%)
530101	MEETINGS, EDUC & TRAINING	250	2,000	2,000	1,000	3,260	3,260	1,260	63.0%
534003	POSTAGE	8,606	9,500	9,500	521	9,000	9,000	(500)	(5.3%)
538001	PEST CONTROL SERVICES	1,320	1,320	1,320	765	1,452	1,452	132	10.0%
542008	TECHNICAL SERVICES SUPPLIES	11,685	13,000	13,000	5,244	13,000	13,000	-	-
558011	BOOKS AND PERIODICALS	300,409	303,001	303,001	211,874	312,092	307,592	9,091	3.0%
558014	LIBRARY SUPPLIES	5,274	7,400	7,400	4,738	10,190	10,190	2,790	37.7%
558015	LIBRARY PUBLIC USE SUPPLIES	5,839	7,830	7,830	2,139	7,325	7,325	(505)	(6.4%)
573000	DUES AND MEMBERSHIPS	48,658	50,598	50,598	50,598	52,116	52,116	1,518	3.0%
580016	LSPD SOFTWARE & EQUIPMENT	1,011	1,000	1,000	307	1,000	1,000	-	-
	OTHER EXPENSES	**480,304**	**487,644**	**487,644**	**344,497**	**503,632**	**499,132**	**15,988**	**3.3%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	25,000	15,000	25,000	-
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**25,000**	**15,000**	**25,000**	**-**
	TOTAL LIBRARY	**1,663,441**	**1,693,745**	**1,693,745**	**1,176,476**	**1,853,436**	**1,833,582**	**159,691**	**9.4%**

TOWN OF PLYMOUTH - FY2019 PRELIMINARY BUDGET

3/9/2018

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
630 - RECREATION									
511001	SALARIES AND WAGES- PERMANENT	357,806	382,982	382,982	295,265	446,458	447,448	63,476	16.6%
511099	NEW INITIATIVE	-	48,087	48,087	-	-	-	(48,087)	(100.0%)
512501	PROJECT DETAILS	8,722	11,000	11,000	5,765	11,500	11,500	500	4.5%
513000	OVERTIME	959	1,000	1,000	199	1,000	950	-	-
514005	LONGEVITY PAY	308	550	550	548	630	630	80	14.5%
515002	CELL PHONE REIMBURSEMENT	904	1,080	1,080	720	1,080	1,080	-	-
519004	SICK LEAVE BUYBACK	650	690	690	686	703	742	13	1.9%
519010	EARNED TIME BUYBACK	-	690	690	-	703	723	13	1.9%
	PERSONNEL SERVICES	**369,349**	**446,079**	**446,079**	**303,183**	**462,074**	**463,073**	**15,995**	**3.6%**
524400	R&M EQUIPMENT	1,353	1,200	1,200	437	1,200	1,200	-	-
530004	TECHNICAL SERVICES	1,500	3,570	3,570	3,570	3,570	3,570	-	-
530101	MEETINGS, EDUC & TRAINING	1,731	2,000	2,000	950	2,500	2,500	500	25.0%
534000	TELEPHONE	974	1,000	1,000	803	1,000	1,000	-	-
534004	PRINTING	900	900	900	-	900	900	-	-
558012	RECREATION SUPPLIES	7,496	9,095	9,095	7,096	9,095	9,095	-	-
572001	MILEAGE REIMBURSEMENT	486	1,000	1,000	314	1,000	1,000	-	-
573000	DUES AND MEMBERSHIPS	300	400	400	400	450	450	50	12.5%
	OTHER EXPENSES	**14,741**	**19,165**	**19,165**	**13,571**	**19,715**	**19,715**	**550**	**2.9%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	13,394	13,394	13,394	-
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**13,394**	**13,394**	**13,394**	**-**
	TOTAL RECREATION	**384,090**	**465,244**	**465,244**	**316,754**	**495,183**	**496,182**	**29,939**	**6.4%**
695 - 1749 COURT HOUSE									
511001	SALARIES AND WAGES- PERMANENT	7,887	12,375	12,375	6,826	12,375	12,375	-	-
	PERSONNEL SERVICES	**7,887**	**12,375**	**12,375**	**6,826**	**12,375**	**12,375**	**-**	**-**
543001	BUILDING SUPPLIES	4,940	6,825	6,825	-	6,825	6,825	-	-
	OTHER EXPENSES	**4,940**	**6,825**	**6,825**	**-**	**6,825**	**6,825**	**-**	**-**
	TOTAL 1749 COURT HOUSE	**12,827**	**19,200**	**19,200**	**6,826**	**19,200**	**19,200**	**-**	**-**
	TOTAL COMMUNITY RESOURCES	**3,263,706**	**3,446,742**	**3,446,742**	**2,289,191**	**3,661,890**	**3,643,959**	**215,148**	**6.2%**

DEPARTMENT OF

INSPECTIONAL SERVICES

- **Building & Zoning**
- **Board of Health**

TOWN OF PLYMOUTH - FY2019 PRELIMINARY BUDGET

3/9/2018

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
INSPECTIONAL SERVICES									
241 - BUILDING AND ZONING									
511001	SALARIES AND WAGES- PERMANENT	596,179	674,308	674,308	411,093	661,783	661,783	(12,525)	(1.9%)
512000	SEASONAL / TEMPORARY	32,307	34,200	34,200	36,025	36,936	36,936	2,736	8.0%
513000	OVERTIME	5,819	5,000	5,000	6,508	5,000	4,750	-	-
514005	LONGEVITY PAY	2,050	1,850	1,850	1,600	1,950	1,950	100	5.4%
519004	SICK LEAVE BUYBACK	2,330	4,536	4,536	4,535	4,536	4,536	-	-
519010	EARNED TIME BUYBACK	2,064	2,135	2,135	2,135	2,135	2,135	-	-
	PERSONNEL SERVICES	**640,750**	**722,029**	**722,029**	**461,895**	**712,340**	**712,090**	**(9,689)**	**(1.3%)**
530101	MEETINGS, EDUC & TRAINING	2,666	3,900	3,900	2,290	4,325	4,325	425	10.9%
558010	SUBSCRIPTIONS AND PUBLICATIONS	-	-	-	-	1,750	1,750	1,750	-
558020	PERSONAL PROTECTION EQUIPMENT	-	-	2,500	-	2,500	2,500	-	-
572001	MILEAGE REIMBURSEMENT	1,075	1,600	1,600	1,089	1,600	1,600	-	-
573000	DUES AND MEMBERSHIPS	800	595	595	490	990	990	395	66.4%
	OTHER EXPENSES	**4,541**	**6,095**	**8,595**	**3,869**	**11,165**	**11,165**	**2,570**	**29.9%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	-
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	TOTAL BUILDING AND ZONING	**645,291**	**728,124**	**730,624**	**465,764**	**723,505**	**723,255**	**(7,119)**	**(1.0%)**

TOWN OF PLYMOUTH - FY2019 PRELIMINARY BUDGET

3/9/2018

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
510 - PUBLIC HEALTH									
511001	SALARIES AND WAGES- PERMANENT	176,413	223,180	223,180	119,780	210,997	210,997	(12,183)	(5.5%)
513000	OVERTIME	1,066	3,500	3,500	2,342	3,500	3,325	-	-
514005	LONGEVITY PAY	100	100	100	160	160	160	60	60.0%
515002	CELL PHONE REIMBURSEMENT	-	-	-	240	480	480	480	-
	PERSONNEL SERVICES	**177,579**	**226,780**	**226,780**	**122,522**	**215,137**	**214,962**	**(11,643)**	**(5.1%)**
520006	TITLE V INSPECTORS	24,665	26,150	26,150	22,695	30,000	30,000	3,850	14.7%
530101	MEETINGS, EDUC & TRAINING	210	1,500	1,500	740	1,700	1,700	200	13.3%
530109	PUBLIC HEALTH SERVICES	24,935	28,900	28,900	20,753	52,400	52,400	23,500	81.3%
530202	LABORATORY ANALYSIS SERVICES	2,500	6,000	6,000	5,010	6,000	6,000	-	-
558009	HEALTH INSPECTION SUPPLIES	37	500	500	160	500	500	-	-
572001	MILEAGE REIMBURSEMENT	484	1,000	1,000	66	1,200	1,200	200	20.0%
573000	DUES AND MEMBERSHIPS	760	1,500	1,500	270	1,500	1,500	-	-
	OTHER EXPENSES	**53,591**	**65,550**	**65,550**	**49,693**	**93,300**	**93,300**	**27,750**	**42.3%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	-
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	TOTAL PUBLIC HEALTH	**231,170**	**292,330**	**292,330**	**172,216**	**308,437**	**308,262**	**16,107**	**5.5%**
	TOTAL INSPECTIONAL SERVICES	**876,460**	**1,020,454**	**1,022,954**	**637,980**	**1,031,942**	**1,031,517**	**8,988**	**0.9%**

DEPARTMENT OF

PLANNING & DEVELOPMENT

- Community Planning
- Redevelopment Authority

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
PLANNING & DEVELOPMENT									
175 - PLANNING & DEVELOPMENT									
511001	SALARIES AND WAGES- PERMANENT	460,666	498,372	498,372	321,966	502,681	502,681	4,309	0.9%
513000	OVERTIME	15,929	16,500	16,500	13,272	20,000	19,000	3,500	21.2%
514005	LONGEVITY PAY	1,500	1,950	1,950	1,950	2,250	2,250	300	15.4%
519004	SICK LEAVE BUYBACK	4,595	4,752	4,752	4,751	4,752	4,752	-	-
519010	EARNED TIME BUYBACK	2,298	2,376	2,376	2,376	2,376	2,376	-	-
	PERSONNEL SERVICES	**484,988**	**523,950**	**523,950**	**344,315**	**532,059**	**531,059**	**8,109**	**1.5%**
530004	TECHNICAL SERVICES	65,478	62,225	62,225	23,618	62,925	62,925	700	1.1%
530101	MEETINGS, EDUC & TRAINING	1,617	1,000	1,000	208	3,250	3,250	2,250	225.0%
530108	ADMINISTRATIVE SERVICES	277,500	280,000	280,000	210,000	282,600	282,600	2,600	0.9%
558010	SUBSCRIPTIONS AND PUBLICATIONS	176	281	281	212	287	287	6	2.1%
570000	OTHER CHARGES & EXPENDITURES	178	-	-	49	-	-	-	-
572001	MILEAGE REIMBURSEMENT	174	200	200	-	200	200	-	-
573000	DUES AND MEMBERSHIPS	1,651	1,880	1,880	1,787	1,975	1,975	95	5.1%
	OTHER EXPENSES	**346,775**	**345,586**	**345,586**	**235,873**	**351,237**	**351,237**	**5,651**	**1.6%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	-
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	TOTAL PLANNING & DEVELOPMENT	**831,762**	**869,536**	**869,536**	**580,188**	**883,296**	**882,296**	**13,760**	**1.6%**

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
189 - REDEVELOPMENT AUTHORITY									
530004	TECHNICAL SERVICES	10,712	10,712	10,712	10,712	10,712	10,712	-	-
530108	ADMINISTRATIVE SERVICES	11,165	11,165	11,165	11,165	11,165	11,165	-	-
574002	SURETY BONDS	100	100	100	-	100	100	-	-
	OTHER EXPENSES	**21,977**	**21,977**	**21,977**	**21,877**	**21,977**	**21,977**	**-**	**-**
	TOTAL REDEVELOPMENT AUTHORIT	**21,977**	**21,977**	**21,977**	**21,877**	**21,977**	**21,977**	**-**	**-**
	TOTAL PLANNING & DEVELOPMENT	**853,739**	**891,513**	**891,513**	**602,065**	**905,273**	**904,273**	**13,760**	**1.5%**

DEPARTMENT OF

PUBLIC SAFETY

- **Police Department**
- **Fire Department**
- **Emergency Management**
- **Parking Enforcement**

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
PUBLIC SAFETY									
210 - POLICE									
511001	SALARIES AND WAGES- PERMANENT	8,957,969	9,861,833	9,861,833	5,992,650	9,840,527	9,822,299	(21,306)	(0.2%)
511099	NEW INITIATIVE	-	-	-	-	84,734	65,436	84,734	-
512000	SEASONAL / TEMPORARY	171	3,000	3,000	271	3,000	3,000	-	-
513000	OVERTIME	1,058,898	1,112,907	1,112,907	645,075	1,170,641	1,112,109	57,734	5.2%
514005	LONGEVITY PAY	34,875	32,925	32,925	32,550	30,600	30,600	(2,325)	(7.1%)
515007	CONTRACT BENEFITS	-	-	-	1,000	-	-	-	-
519003	UNIFORM ALLOWANCE	95,363	104,925	104,925	96,425	109,300	109,300	4,375	4.2%
519004	SICK LEAVE BUYBACK	16,623	17,137	17,137	14,598	14,598	14,598	(2,539)	(14.8%)
519005	STIPENDS	72,450	72,000	72,000	44,700	72,000	72,000	-	-
519006	ATTENDANCE BONUS	-	1,000	1,000	-	1,000	1,000	-	-
519010	EARNED TIME BUYBACK	3,166	3,274	3,274	3,274	3,274	3,274	-	-
	PERSONNEL SERVICES	**10,239,515**	**11,209,001**	**11,209,001**	**6,830,543**	**11,329,674**	**11,233,616**	**120,673**	**1.1%**
521007	MARINE FUEL	1,848	2,000	2,000	1,527	2,000	2,000	-	-
524400	R&M EQUIPMENT	117,882	169,566	169,566	28,539	188,582	171,282	19,016	11.2%
530004	TECHNICAL SERVICES	28,727	38,590	38,590	21,497	38,590	38,590	-	-
530005	PROFESSIONAL SERVICES	58,243	62,356	62,356	17,292	74,900	74,900	12,544	20.1%
530101	MEETINGS, EDUC & TRAINING	18,787	14,150	14,150	14,799	20,650	20,650	6,500	45.9%
534000	TELEPHONE	595	2,000	2,000	-	2,000	2,000	-	-
534001	NETWORK COMMUNICATIONS	392	1,500	1,500	915	1,500	1,500	-	-
534005	COURIER AND DELIVERY SERVICES	144	500	500	215	500	500	-	-
543000	BUILDING MAINTENANCE SUPPLIES	-	700	700	-	700	700	-	-
549000	PRISONER MEALS	1,135	3,000	3,000	883	3,000	3,000	-	-
558000	SUPPLIES AND MATERIALS	116,316	112,231	112,231	43,132	107,578	107,578	(4,653)	(4.1%)
558010	SUBSCRIPTIONS AND PUBLICATIONS	5,688	8,410	8,410	2,795	9,150	9,150	740	8.8%
558013	UNIFORM SUPPLIES	50,957	26,498	26,498	19,372	26,548	21,954	50	0.2%
559000	NEW INITIATIVE EXPENSES	-	-	-	-	6,683	6,683	6,683	-
573000	DUES AND MEMBERSHIPS	14,758	14,089	14,089	14,198	13,805	13,805	(284)	(2.0%)
	OTHER EXPENSES	**415,472**	**455,590**	**455,590**	**165,164**	**496,186**	**474,292**	**40,596**	**8.9%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	500,660	306,960	500,660	-
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**500,660**	**306,960**	**500,660**	**-**
	TOTAL POLICE	**10,654,987**	**11,664,591**	**11,664,591**	**6,995,707**	**12,326,520**	**12,014,868**	**661,929**	**5.7%**

TOWN OF PLYMOUTH - FY2019 PRELIMINARY BUDGET

3/9/2018

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
220 - FIRE									
511001	SALARIES AND WAGES- PERMANENT	8,957,184	9,844,346	9,844,346	6,209,732	9,920,249	9,920,249	75,903	0.8%
511099	NEW INITIATIVE	-	-	-	-	526,779	273,299	526,779	-
513000	OVERTIME	1,096,761	1,114,951	1,114,951	1,046,783	1,170,671	1,112,138	55,720	5.0%
514005	LONGEVITY PAY	19,100	20,550	20,550	18,489	20,550	20,550	-	-
515002	CELL PHONE REIMBURSEMENT	600	1,800	1,800	400	1,800	1,800	-	-
519003	UNIFORM ALLOWANCE	92,438	96,410	96,410	90,500	96,410	96,410	-	-
519004	SICK LEAVE BUYBACK	18,389	12,665	12,665	9,165	12,909	12,909	244	1.9%
519010	EARNED TIME BUYBACK	11,090	2,519	2,519	2,518	2,519	2,519	-	-
	PERSONNEL SERVICES	**10,195,561**	**11,093,241**	**11,093,241**	**7,377,588**	**11,751,887**	**11,439,874**	**658,646**	**5.9%**
524200	R&M VEHICLES	8,648	16,500	16,500	-	22,500	22,500	6,000	36.4%
524300	R&M COMMUNICATION LINES	1,846	1,500	1,500	407	4,500	4,500	3,000	200.0%
524400	R&M EQUIPMENT	7,414	8,575	8,575	7,261	8,575	8,575	-	-
530004	TECHNICAL SERVICES	21,396	24,000	24,000	14,200	24,000	24,000	-	-
530101	MEETINGS, EDUC & TRAINING	2,655	8,966	8,966	449	9,216	9,216	250	2.8%
530204	AMBULANCE SERVICES	-	250	250	-	250	250	-	-
540000	SUPPLIES AND MATERIALS	1,042	1,310	1,310	2,045	1,310	1,310	-	-
542001	INFORMATION TECHNOLOGY SUPPLIE	9,005	5,700	5,700	4,328	5,700	5,700	-	-
543003	HAND AND POWER TOOLS	5,341	5,500	5,500	561	5,500	5,500	-	-
545000	CUSTODIAL SUPPLIES	11,707	10,612	10,612	10,074	11,012	11,012	400	3.8%
548001	VEHICLE MAINTENANCE SUPPLIES	97,684	106,480	106,480	81,953	106,480	106,480	97,684	97,683.9%
550000	FIRST AID SUPPLIES	5,501	4,284	4,284	4,180	22,284	22,284	18,000	420.2%
551000	TRAINING SUPPLIES	6,136	7,250	7,250	3,431	7,250	7,250	-	-
558006	COMMUNICATIONS EQUIP SUPPLIES	9,371	6,500	6,500	1,692	6,500	6,500	-	-
558010	SUBSCRIPTIONS AND PUBLICATIONS	-	400	400	270	520	520	120	30.0%
570500	SPECIAL OPERATIONS	1,494	8,200	8,200	5,864	8,200	8,200	-	-
572001	MILEAGE REIMBURSEMENT	127	500	500	43	500	500	-	-
573000	DUES AND MEMBERSHIPS	1,998	1,700	1,700	1,060	1,700	1,700	-	-
580001	EQUIPMENT	16,566	10,370	10,370	13,059	10,370	10,370	-	-
580002	FURNISHINGS AND FIXTURES	-	4,250	4,250	-	4,250	4,250	-	-
580003	FIRE HOSES AND FIXTURES	17,280	14,000	14,000	-	14,000	14,000	-	-
580004	AIR PACKS	19,931	22,354	22,354	5,739	26,354	26,354	4,000	17.9%
580005	TURNOUT GEAR	2,085	30,866	30,866	3,118	30,866	30,866	-	-
	OTHER EXPENSES	**247,227**	**300,067**	**300,067**	**159,734**	**331,837**	**331,837**	**31,770**	**10.6%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	163,630	98,040	163,630	-
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**163,630**	**98,040**	**163,630**	**-**
	TOTAL FIRE	**10,442,788**	**11,393,308**	**11,393,308**	**7,537,322**	**12,247,354**	**11,869,751**	**854,046**	**7.5%**

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
291 - EMERGENCY MANAGEMENT									
520012	DEBRIS MANAGEMENT	-	50,000	50,000	-	50,000	50,000	-	-
530101	MEETINGS, EDUC & TRAINING	1,020	2,000	2,000	157	2,000	2,000	-	-
580001	EQUIPMENT	18,664	17,900	17,900	7,507	17,900	17,900	-	-
	OTHER EXPENSES	**19,684**	**69,900**	**69,900**	**7,665**	**69,900**	**69,900**	**-**	**-**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	-
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	TOTAL EMERGENCY MANAGEMENT	**19,684**	**69,900**	**69,900**	**7,665**	**69,900**	**69,900**	**-**	**-**

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
293 - PARKING ENFORCEMENT									
511001	SALARIES AND WAGES- PERMANENT	34,932	43,431	43,431	7,497	-	-	(43,431)	(100.0%)
514005	LONGEVITY PAY	200	200	200	200	-	-	(200)	(100.0%)
515007	CONTRACT BENEFITS	-	-	-	1,000	-	-	-	-
519003	UNIFORM ALLOWANCE	400	400	400	400	-	-	(400)	(100.0%)
	PERSONNEL SERVICES	**35,532**	**44,031**	**44,031**	**9,097**	**-**	**-**	**(44,031)**	**(100.0%)**
	TOTAL PARKING ENFORCEMENT	**35,532**	**44,031**	**44,031**	**9,097**	**-**	**-**	**(44,031)**	**(100.0%)**
	TOTAL PUBLIC SAFETY	**21,152,991**	**23,171,830**	**23,171,830**	**14,549,792**	**24,643,774**	**23,954,519**	**1,471,944**	**6.4%**

DEPARTMENT OF

MARINE & ENVIRONMENTAL AFFAIRS

- **Animal Control**
- **Harbor Master**
- **Natural Resources**

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
MARINE & ENVIRONMENTAL AFFAIRS									
292 - ANIMAL CONTROL									
511001	SALARIES AND WAGES- PERMANENT	139,743	145,678	145,678	98,051	147,184	147,184	1,506	1.0%
511099	NEW INITIATIVE	-	-	-	-	-	-	-	-
513000	OVERTIME	1,873	1,800	1,800	1,929	1,800	1,710	-	-
514005	LONGEVITY PAY	650	650	650	650	650	650	-	-
519004	SICK LEAVE BUYBACK	1,529	1,575	1,575	1,574	1,575	1,575	-	-
	PERSONNEL SERVICES	**143,795**	**149,703**	**149,703**	**102,205**	**151,209**	**151,119**	**1,506**	**1.0%**
558000	SUPPLIES AND MATERIALS	5,941	6,000	6,000	2,480	6,000	6,000	-	-
558013	UNIFORM SUPPLIES	665	800	800	608	800	800	-	-
	OTHER EXPENSES	**6,606**	**6,800**	**6,800**	**3,087**	**6,800**	**6,800**	**-**	**-**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	-
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	TOTAL ANIMAL CONTROL	**150,400**	**156,503**	**156,503**	**105,292**	**158,009**	**157,919**	**1,506**	**1.0%**
295 - HARBOR MASTER									
511001	SALARIES AND WAGES- PERMANENT	269,339	249,454	249,454	167,979	252,436	252,436	2,982	1.2%
511005	SALARIES & WAGES PARTTIME SEAS	92,042	101,000	101,000	66,730	101,000	101,000	-	-
513000	OVERTIME	7,126	10,000	10,000	12,201	13,000	12,350	3,000	30.0%
514005	LONGEVITY PAY	650	750	750	750	750	750	-	-
515002	CELL PHONE REIMBURSEMENT	-	-	-	-	600	600	600	-
519004	SICK LEAVE BUYBACK	1,980	5,036	5,036	5,035	5,036	5,036	-	-
	PERSONNEL SERVICES	**371,137**	**366,240**	**366,240**	**252,694**	**372,822**	**372,172**	**6,582**	**1.8%**
524400	R&M EQUIPMENT	15,132	15,000	15,000	7,508	15,000	15,000	-	-
529505	MOORING OPERATIONS	4,500	4,500	4,500	2,738	10,000	10,000	5,500	122.2%
530101	MEETINGS, EDUC & TRAINING	1,951	2,200	2,200	1,192	2,200	2,200	-	-
553008	SHELLFISH PROPAGATION PROGRAM	2,000	2,000	2,000	60	2,000	2,000	-	-
558000	SUPPLIES AND MATERIALS	5,198	4,900	4,900	3,364	5,900	5,900	1,000	20.4%
558013	UNIFORM SUPPLIES	3,290	3,500	3,500	556	3,500	3,500	-	-
573000	DUES AND MEMBERSHIPS	300	300	300	305	300	300	-	-
	OTHER EXPENSES	**32,371**	**32,400**	**32,400**	**15,723**	**38,900**	**38,900**	**6,500**	**20.1%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	14,000	14,000	14,000	-
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**14,000**	**14,000**	**14,000**	**-**
	TOTAL HARBOR MASTER	**403,508**	**398,640**	**398,640**	**268,417**	**425,722**	**425,072**	**27,082**	**6.8%**

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
427 - NATURAL RESOURCES									
511001	SALARIES AND WAGES- PERMANENT	413,993	434,016	434,016	292,813	439,973	439,973	5,957	1.4%
511099	NEW INITIATIVE	-	-	-	-	-	-	-	-
513000	OVERTIME	2,584	2,500	2,500	2,452	2,500	2,375	-	-
514005	LONGEVITY PAY	1,300	1,500	1,500	300	1,600	1,600	100	6.7%
515002	CELL PHONE REIMBURSEMENT	600	600	600	400	600	600	-	-
519003	UNIFORM ALLOWANCE	-	-	-	-	1,400	1,400	1,400	-
519004	SICK LEAVE BUYBACK	6,287	6,493	6,493	6,492	6,493	6,493	-	-
519010	EARNED TIME BUYBACK	2,064	2,135	2,135	2,135	6,404	6,404	4,269	200.0%
	PERSONNEL SERVICES	**426,828**	**447,244**	**447,244**	**304,591**	**458,970**	**458,845**	**11,726**	**2.6%**
520002	HAZARDOUS WASTE CLEANUP	39,646	50,000	50,000	14,246	50,000	50,000	-	-
520005	ENVIRONMENTAL SERVICES	-	-	-	-	12,500	-	12,500	-
529500	LAKES & PONDS PROGRAM	7,427	7,500	7,500	-	7,500	7,500	-	-
530101	MEETINGS, EDUC & TRAINING	3,510	1,950	1,950	1,653	1,950	1,950	-	-
538003	ENVIRONMENTAL ANNUAL COMPLIANC	8,115	7,500	19,100	14,555	7,000	7,000	(12,100)	(63.4%)
540000	SUPPLIES AND MATERIALS	3,506	3,500	3,500	2,764	4,000	4,000	500	14.3%
558013	UNIFORM SUPPLIES	1,445	1,400	1,400	1,370	1,400	1,400	-	-
	OTHER EXPENSES	**63,649**	**71,850**	**83,450**	**34,588**	**84,350**	**71,850**	**900**	**1.1%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	-
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	TOTAL NATURAL RESOURCES	**490,477**	**519,094**	**530,694**	**339,179**	**543,320**	**530,695**	**12,626**	**2.4%**
	TOTAL MARINE & ENVIRONMENTAL AFFAIRS	**1,044,385**	**1,074,237**	**1,085,837**	**712,888**	**1,127,051**	**1,113,686**	**41,214**	**3.8%**

DEPARTMENT OF

PUBLIC WORKS

- Engineering
- Highway
- DPW Administration
- Building Maintenance
- Fleet Maintenance
- Solid Waste General
- Crematory
- Cemetery
- Parks & Forestry

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
PUBLIC WORKS									
411 - DPW ENGINEERING									
511001	SALARIES AND WAGES- PERMANENT	484,602	500,095	500,095	336,602	503,065	503,065	2,970	0.6%
511099	NEW INITIATIVE	-	-	-	-	71,970	-	71,970	-
513000	OVERTIME	107	2,500	2,500	-	2,500	2,375	-	-
514005	LONGEVITY PAY	1,600	1,700	1,700	1,700	1,800	1,800	100	5.9%
515002	CELL PHONE REIMBURSEMENT	360	480	480	320	480	480	-	-
519004	SICK LEAVE BUYBACK	8,255	8,503	8,503	8,503	8,503	8,503	-	-
	PERSONNEL SERVICES	**494,924**	**513,278**	**513,278**	**347,125**	**588,318**	**516,223**	**75,040**	**14.6%**
524400	R&M EQUIPMENT	608	1,300	1,300	-	1,300	1,000	-	-
530101	MEETINGS, EDUC & TRAINING	516	1,200	1,200	75	1,200	1,200	-	-
534004	PRINTING	1,300	1,700	1,700	-	1,700	1,700	-	-
542005	DRAFTING SUPPLIES	1,593	3,197	3,197	1,466	3,197	3,197	-	-
542006	SURVEY SUPPLIES	761	876	876	81	876	876	-	-
558013	UNIFORM SUPPLIES	150	-	-	-	-	-	-	-
572001	MILEAGE REIMBURSEMENT	3	150	150	-	150	75	-	-
573000	DUES AND MEMBERSHIPS	773	815	815	760	815	815	-	-
584007	PAVEMENT MARKING	56,959	75,000	75,000	50,748	75,000	75,000	-	-
	OTHER EXPENSES	**62,663**	**84,238**	**84,238**	**53,131**	**84,238**	**83,863**	**-**	**-**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	-
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	TOTAL DPW ENGINEERING	**557,587**	**597,516**	**597,516**	**400,256**	**672,556**	**600,086**	**75,040**	**12.6%**

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
420 - DPW HIGHWAY									
511001	SALARIES AND WAGES- PERMANENT	1,423,469	1,700,911	1,700,911	1,040,563	1,714,156	1,714,156	13,245	0.8%
511002	OUT OF GRADE PAY	895	4,196	4,196	945	4,196	4,196	-	-
511099	NEW INITIATIVE	-	-	-	-	78,768	-	78,768	-
513000	OVERTIME	167,194	72,250	72,250	97,847	72,250	97,000	-	-
514005	LONGEVITY PAY	6,700	7,750	7,750	7,850	7,700	7,700	(50)	(0.6%)
515002	CELL PHONE REIMBURSEMENT	280	480	480	320	480	480	-	-
519004	SICK LEAVE BUYBACK	1,666	1,717	1,717	1,716	1,717	1,717	-	-
519006	ATTENDANCE BONUS	375	-	-	150	-	-	-	-
	PERSONNEL SERVICES	**1,600,579**	**1,787,304**	**1,787,304**	**1,149,391**	**1,879,267**	**1,825,249**	**91,963**	**5.1%**
520009	CRUSHING SERVICE	-	25,000	25,000	-	25,000	25,000	-	-
524009	SIGNAL MAINTENANCE	1,740	25,000	25,000	18	25,000	12,500	-	-
524100	R&M - ROADS	38,997	30,000	30,000	25,103	30,000	30,000	-	-
527300	EQUIPMENT RENTAL	11,609	4,000	4,000	14,282	4,000	4,000	-	-
530101	MEETINGS, EDUC & TRAINING	1,510	3,000	3,000	715	3,000	2,500	-	-
543002	EQUIPMENT MAINT SUPPLIES	39,743	15,000	15,000	13,190	15,000	15,000	-	-
543003	HAND AND POWER TOOLS	11,154	8,000	8,000	4,274	8,000	8,000	-	-
550000	FIRST AID SUPPLIES	-	400	400	-	400	400	-	-
553000	PRIVATE ROAD MAINTENANCE SUPPL	16,086	16,000	16,000	6,339	16,000	16,000	-	-
553001	SIDEWALK MAINTENANCE SUPPLIES	14	4,000	4,000	612	4,000	3,000	-	-
553002	PUBLIC RD MAINTENANCE SUPPLIES	65,514	66,000	66,000	27,402	66,000	66,000	-	-
553003	SIGNAGE AND PAINT SUPPLIES	27,474	25,000	25,000	18,282	25,000	25,000	-	-
558013	UNIFORM SUPPLIES	6,286	2,000	2,000	2,026	2,000	2,000	-	-
572001	MILEAGE REIMBURSEMENT	-	120	120	-	120	120	-	-
573000	DUES AND MEMBERSHIPS	330	1,050	1,050	238	1,050	1,050	-	-
584004	GUARD RAIL/FENCE	-	15,000	15,000	4,220	15,000	15,000	-	-
	OTHER EXPENSES	**220,456**	**239,570**	**239,570**	**116,700**	**239,570**	**225,570**	**-**	**-**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	62,456	48,728	62,456	-
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**62,456**	**48,728**	**62,456**	**-**
	TOTAL DPW HIGHWAY	**1,821,035**	**2,026,874**	**2,026,874**	**1,266,091**	**2,181,293**	**2,099,547**	**154,419**	**7.6%**

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
421 - DPW ADMINISTRATION									
511001	SALARIES AND WAGES- PERMANENT	288,344	298,378	298,378	180,317	300,465	300,465	2,087	0.7%
511099	NEW INITIATIVE	-	-	-	-	-	-	-	-
512501	PROJECT DETAILS	199,880	200,000	200,000	185,999	200,000	200,000	-	-
513000	OVERTIME	1,654	-	-	1,222	-	-	-	-
514005	LONGEVITY PAY	1,250	1,250	1,250	1,250	1,250	750	-	-
515002	CELL PHONE REIMBURSEMENT	1,200	1,200	1,200	650	1,200	1,200	-	-
519004	SICK LEAVE BUYBACK	-	-	-	-	-	-	-	-
519006	ATTENDANCE BONUS	-	2,200	2,200	-	2,200	2,200	-	-
519008	RANDOM DRUG TEST	3,300	3,500	3,500	1,600	3,500	3,500	-	-
519010	EARNED TIME BUYBACK	2,436	2,519	2,519	2,518	2,519	2,519	-	-
	PERSONNEL SERVICES	**498,064**	**509,047**	**509,047**	**373,557**	**511,134**	**510,634**	**2,087**	**0.4%**
530101	MEETINGS, EDUC & TRAINING	2,216	2,000	2,000	-	2,000	2,000	-	-
538000	LAUNDRY SERVICES	3,242	3,501	3,501	2,391	3,501	3,501	-	-
572001	MILEAGE REIMBURSEMENT	-	125	125	231	125	125	-	-
573000	DUES AND MEMBERSHIPS	737	250	250	530	250	250	-	-
573001	LICENSE RENEWALS	6,440	10,000	10,000	3,367	10,000	10,000	-	-
	OTHER EXPENSES	**12,635**	**15,876**	**15,876**	**6,519**	**15,876**	**15,876**	**-**	**-**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	-
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	TOTAL DPW ADMINISTRATION	**510,699**	**524,923**	**524,923**	**380,076**	**527,010**	**526,510**	**2,087**	**0.4%**

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
422 - BUILDING MAINTENANCE									
511001	SALARIES AND WAGES- PERMANENT	417,312	468,805	507,309	311,136	589,585	565,312	82,276	16.2%
511099	NEW INITIATIVE	-	19,692	19,692	-	285,840	124,206	266,148	1,351.6%
513000	OVERTIME	35,790	21,250	21,250	13,792	25,000	23,750	3,750	17.6%
514005	LONGEVITY PAY	2,000	2,550	2,550	2,650	2,650	2,650	100	3.9%
519006	ATTENDANCE BONUS	375	-	-	300	-	-	-	-
519007	TOOL ALLOWANCE	150	160	160	160	160	160	-	-
	PERSONNEL SERVICES	**455,627**	**512,457**	**550,961**	**328,038**	**903,235**	**716,078**	**352,274**	**63.9%**
520000	PURCHASE OF SERVICES	11,750	100,000	100,000	22,624	127,000	122,000	27,000	27.0%
524500	OVERHEAD DOOR REPAIRS	9,658	8,700	8,700	5,898	8,700	8,700	-	-
524501	FIRE EXIT INSPECTIONS	1,215	1,400	1,400	1,248	1,400	1,400	-	-
524502	SPRINKLER INSPECTION & REPAIR	8,277	5,000	5,000	4,525	5,000	5,000	-	-
524503	ALARM SERVICES	14,856	9,100	9,100	5,421	9,100	9,100	-	-
524504	MISC REPAIRS & SERVICES	32,865	17,000	17,000	8,405	17,000	17,000	-	-
530007	HVAC SERVICES	35,424	43,100	43,100	60,375	43,100	43,100	-	-
530009	PLUMBING SERVICES	12,954	8,450	8,450	6,247	8,450	8,450	-	-
530010	ELECTRICAL SERVICES	5,677	19,500	19,500	11,022	19,500	19,500	-	-
530011	ELEVATOR SERVICES	13,239	11,210	11,210	8,402	11,210	11,210	-	-
530012	GENERATOR MAINTENANCE SVCS	7,515	10,000	10,000	3,345	10,000	9,000	-	-
530101	MEETINGS, EDUC & TRAINING	-	1,000	1,000	400	1,000	1,000	-	-
538001	PEST CONTROL SERVICES	1,670	2,000	2,000	960	2,000	2,000	-	-
543000	BUILDING MAINTENANCE SUPPLIES	34,431	41,000	41,000	23,288	41,000	41,000	-	-
545000	CUSTODIAL SUPPLIES	28,386	18,800	18,800	20,111	18,800	18,800	-	-
548001	VEHICLE MAINTENANCE SUPPLIES	790	-	-	380	-	-	-	-
572001	MILEAGE REIMBURSEMENT	-	500	500	-	500	150	-	-
	OTHER EXPENSES	**218,708**	**296,760**	**296,760**	**182,650**	**323,760**	**317,410**	**27,000**	**9.1%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	-
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	TOTAL BUILDING MAINTENANCE	**674,335**	**809,217**	**847,721**	**510,688**	**1,226,995**	**1,033,488**	**379,274**	**44.7%**

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
425 - FLEET MAINTENANCE									
511001	SALARIES AND WAGES- PERMANENT	312,744	333,177	333,177	224,314	337,659	337,659	4,482	1.3%
511099	NEW INITIATIVE	-	-	-	-	-	-	-	-
513000	OVERTIME	30,575	14,216	14,216	13,592	18,000	17,100	3,784	26.6%
514005	LONGEVITY PAY	300	450	450	450	550	550	100	22.2%
519006	ATTENDANCE BONUS	-	-	-	-	-	-	-	-
519007	TOOL ALLOWANCE	250	240	240	240	240	240	-	-
	PERSONNEL SERVICES	**343,869**	**348,083**	**348,083**	**238,597**	**356,449**	**355,549**	**8,366**	**2.4%**
520000	PURCHASE OF SERVICES	2,183	10,450	10,450	6,791	10,450	10,450	-	-
520003	VEHICLE INSPECTIONS	3,203	4,320	4,320	1,103	4,320	4,320	-	-
520004	DIAGNOSTIC SOFTWARE UPGRADE	5,991	4,000	4,000	1,500	4,000	4,000	-	-
524008	PAINTING	-	24,000	24,000	6,617	24,000	24,000	-	-
530014	TOWING	6,519	5,000	5,000	5,054	5,000	5,000	-	-
530015	TIRE REPAIRS	49,662	82,000	82,000	34,825	82,000	82,000	-	-
530101	MEETINGS, EDUC & TRAINING	-	2,000	2,000	46	2,000	2,000	-	-
548001	VEHICLE MAINTENANCE SUPPLIES	293,107	226,320	226,320	218,395	326,320	326,320	100,000	44.2%
	OTHER EXPENSES	**360,666**	**358,090**	**358,090**	**274,333**	**458,090**	**458,090**	**100,000**	**27.9%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	-
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	TOTAL FLEET MAINTENANCE	**704,536**	**706,173**	**706,173**	**512,929**	**814,539**	**813,639**	**108,366**	**15.3%**

TOWN OF PLYMOUTH - FY2019 PRELIMINARY BUDGET

3/9/2018

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
433 - TRANSFER STATION OPERATIONS									
511001	SALARIES AND WAGES- PERMANENT	32,796	29,343	29,343	16,132	29,145	29,145	(198)	(0.7%)
513000	OVERTIME	21,598	30,000	30,000	10,997	30,000	28,500	-	-
514005	LONGEVITY PAY	230	140	140	130	180	180	40	28.6%
	PERSONNEL SERVICES	**54,624**	**59,483**	**59,483**	**27,259**	**59,325**	**57,825**	**(158)**	**(0.3%)**
521002	VEHICLE FUEL	-	1,798	1,798	-	1,798	-	-	-
529504	SOLID WASTE OPERATIONS	4,501	10,000	10,000	6,957	10,000	10,000	-	-
530013	TECHNICAL SERVICES	-	40,000	40,000	-	40,000	40,000	-	-
530701	LANDFILL WELL MONITORING	26,267	50,000	50,000	15,213	50,000	45,000	(0)	(0.0%)
530703	TIPPING & DISPOSAL - TOWN	26,622	30,000	30,000	25,422	30,000	30,000	(0)	(0.0%)
530704	TIPPING & DISPOSAL - SCHOOL	33,627	42,000	42,000	24,962	42,000	42,000	-	-
530707	TIPPING & DISPOSAL RECYCLING	8,260	-	8,300	-	-	-	(8,300)	(100.0%)
	OTHER EXPENSES	**99,277**	**173,798**	**182,098**	**72,552**	**173,798**	**167,000**	**(8,300)**	**(4.6%)**
	TOTAL TRANSFER STATION OPERAT	**153,901**	**233,281**	**241,581**	**99,811**	**233,123**	**224,825**	**(8,458)**	**(3.5%)**

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
490 - CREMATORY									
511001	SALARIES AND WAGES- PERMANENT	95,630	116,270	116,270	77,642	129,246	129,246	12,976	11.2%
511099	NEW INITIATIVE	-	-	-	-	33,319	-	33,319	-
513000	OVERTIME	2,907	5,520	5,520	537	5,700	5,415	180	3.3%
514005	LONGEVITY PAY	850	-	-	500	549	549	549	-
519004	SICK LEAVE BUYBACK	-	-	-	-	-	-	-	-
	PERSONNEL SERVICES	**99,387**	**121,790**	**121,790**	**78,678**	**168,814**	**135,210**	**47,024**	**38.6%**
520010	RETORT INSPECTION	4,229	3,100	3,100	-	3,100	3,100	-	-
524400	R&M EQUIPMENT	11,688	10,000	10,000	7,967	10,000	10,000	-	-
530101	MEETINGS, EDUC & TRAINING	745	1,500	1,500	1,264	1,500	1,500	-	-
530102	ADVERTISING	-	-	-	-	10,000	2,500	10,000	-
542010	CREMATORY SUPPLIES	14,246	17,500	17,500	1,424	17,500	17,500	-	-
559000	NEW INITIATIVE EXPENSES	-	10,000	10,000	2,370	-	-	(10,000)	(100.0%)
	OTHER EXPENSES	**30,909**	**42,100**	**42,100**	**13,025**	**42,100**	**34,600**	**-**	**-**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	-
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	TOTAL CREMATORY	**130,296**	**163,890**	**163,890**	**91,703**	**210,914**	**169,810**	**47,024**	**28.7%**
491 - CEMETERY									
511001	SALARIES AND WAGES- PERMANENT	239,583	248,747	248,747	148,270	255,545	255,545	6,798	2.7%
511005	SALARIES & WAGES PARTTIME SEAS	7,461	32,028	32,028	7,161	32,028	30,000	-	-
511099	NEW INITIATIVE	-	-	-	-	77,404	44,084	77,404	-
513000	OVERTIME	28,038	24,513	24,513	17,050	24,513	23,288	-	-
514005	LONGEVITY PAY	550	800	800	550	700	700	(100)	(12.5%)
519004	SICK LEAVE BUYBACK	-	-	-	-	-	-	-	-
519006	ATTENDANCE BONUS	225	-	-	75	-	-	-	-
	PERSONNEL SERVICES	**275,858**	**306,088**	**306,088**	**173,106**	**390,190**	**353,617**	**84,102**	**27.5%**
524001	R&M GROUNDS	7,671	8,150	8,150	1,988	8,150	8,150	-	-
524400	R&M EQUIPMENT	6,346	4,862	4,862	2,279	4,862	4,862	-	-
546000	GROUNDSKEEPING SUPPLIES	3,269	5,819	5,819	2,251	5,819	5,819	-	-
	OTHER EXPENSES	**17,286**	**18,831**	**18,831**	**6,518**	**18,831**	**18,831**	**-**	**-**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	-
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	TOTAL CEMETERY	**293,144**	**324,919**	**324,919**	**179,624**	**409,021**	**372,448**	**84,102**	**25.9%**

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
492 - PARKS AND FORESTRY									
511001	SALARIES AND WAGES- PERMANENT	789,205	868,656	868,656	535,009	862,374	862,374	(6,282)	(0.7%)
511002	OUT OF GRADE PAY	2,061	2,860	2,860	-	2,860	2,860	-	-
511099	NEW INITIATIVE	-	23,298	23,298	-	39,384	39,384	16,086	69.0%
512000	SEASONAL / TEMPORARY	26,743	64,056	64,056	16,665	88,077	40,000	24,021	37.5%
513000	OVERTIME	34,020	33,196	33,196	30,410	33,196	31,537	-	-
514005	LONGEVITY PAY	3,700	4,450	4,450	3,700	3,700	3,700	(750)	(16.9%)
519004	SICK LEAVE BUYBACK	3,207	3,303	3,303	3,303	3,303	3,303	-	-
519006	ATTENDANCE BONUS	300	-	-	-	-	-	-	-
	PERSONNEL SERVICES	**859,236**	**999,819**	**999,819**	**589,087**	**1,032,894**	**983,158**	**33,075**	**3.3%**
524000	R&M BUILDINGS	4,713	5,650	5,650	1,390	5,650	5,650	-	-
524001	R&M GROUNDS	72,045	80,166	80,166	33,431	79,885	79,885	(281)	(0.4%)
524003	R&M PLAYGROUNDS	5,059	22,900	22,900	4,351	22,900	20,000	-	-
524400	R&M EQUIPMENT	10,188	7,725	7,725	6,537	7,725	7,725	-	-
527300	EQUIPMENT RENTAL	16,119	24,850	24,850	11,786	24,850	20,000	-	-
530101	MEETINGS, EDUC & TRAINING	1,148	2,045	2,045	652	2,045	2,045	-	-
543000	BUILDING MAINTENANCE SUPPLIES	7,842	10,000	10,000	7,251	10,000	10,000	-	-
546001	LANDSCAPE SUPPLIES	37,105	31,492	31,492	16,322	31,492	31,492	-	-
546002	PLAYGROUND SUPPLIES	6,717	9,750	9,750	3,030	9,750	9,750	-	-
546003	TREE PLANTING SUPPLIES	2,374	2,500	2,500	1,793	2,500	2,500	-	-
546004	SHADE TREE SUPPLIES	12,634	10,000	10,000	10,470	10,000	10,000	-	-
558013	UNIFORM SUPPLIES	2,087	2,070	2,070	1,243	2,070	2,070	-	-
573000	DUES AND MEMBERSHIPS	520	325	325	605	325	325	-	-
580001	EQUIPMENT	3,531	2,450	2,450	2,642	2,450	2,450	-	-
	OTHER EXPENSES	**182,083**	**211,923**	**211,923**	**101,503**	**211,642**	**203,892**	**(281)**	**(0.1%)**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	51,347	51,347	51,347	-
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**51,347**	**51,347**	**51,347**	**-**
	TOTAL PARKS AND FORESTRY	**1,041,319**	**1,211,742**	**1,211,742**	**690,590**	**1,295,883**	**1,238,397**	**84,141**	**6.9%**
	TOTAL PUBLIC WORKS	**5,886,851**	**6,598,535**	**6,645,339**	**4,131,769**	**7,571,334**	**7,078,750**	**925,995**	**13.9%**
	TOTAL TOWN BUDGET	**37,982,196**	**41,863,654**	**41,951,179**	**26,377,283**	**45,160,024**	**43,885,202**	**3,208,845**	**7.6%**

FIXED COSTS

- Salary Reserve Fund
- Fuel & Utilities
- Finance Committee Reserve Fund
- Tax Title Foreclosure
- Medicaid Program
- Out of District Transportation
- Snow & Ice Removal
- Member Benefits
- Pension Contributions
- Unemployment Compensation
- Member Insurance
- Compensated Absences
- OPEB Trust Funding
- All Town Insurance

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
FIXED COSTS									
129 - SALARY RESERVE FUND									
511001	SALARIES AND WAGES- PERMANENT	-	-	-	36,340	-	-	-	-
513000	OVERTIME	-	-	-	5,603	-	-	-	-
519004	SICK LEAVE BUYBACK	-	-	-	-	-	-	-	-
530502	CONTRACT BARGAINING	-	-	-	250	-	-	-	-
597100	RESERVE FUND TRANSFERS	-	135,000	134,579	-	679,000	679,000	544,421	404.5%
	OTHER EXPENSES	**-**	**135,000**	**134,579**	**42,193**	**679,000**	**679,000**	**544,421**	**404.5%**
	TOTAL SALARY RESERVE FUND	**-**	**135,000**	**134,579**	**42,193**	**679,000**	**679,000**	**544,421**	**404.5%**
130 - FUEL & UTILITY									
521000	ELECTRICITY	90,734	107,000	107,000	60,502	100,000	100,000	(7,000)	(6.5%)
521001	HEAT	17,214	20,000	20,000	12,857	20,000	20,000	0	0.0%
521002	VEHICLE FUEL	154,510	100,000	100,000	115,028	165,000	165,000	65,000	65.0%
	POLICE	**262,458**	**227,000**	**227,000**	**188,387**	**285,000**	**285,000**	**58,000**	**25.6%**
521000	ELECTRICITY	78,447	70,000	70,000	50,736	85,000	85,000	15,000	21.4%
521001	HEAT	44,171	60,000	60,000	32,733	50,000	50,000	(10,000)	(16.7%)
521002	VEHICLE FUEL	46,302	80,000	80,000	50,131	50,000	50,000	(30,000)	(37.5%)
521005	SEWER USAGE	793	1,500	1,500	-	1,500	1,500	-	-
521006	WATER USAGE	681	1,000	1,000	180	1,000	1,000	-	-
530303	COMMUNICATIONS SERVICES	3,688	-	-	615	600	800	600	-
	FIRE	**174,082**	**212,500**	**212,500**	**134,395**	**188,100**	**188,300**	**(24,400)**	**(11.5%)**
521000	ELECTRICITY	2,815	2,000	2,000	3,318	3,500	3,500	1,500	75.0%
521007	MARINE FUEL	13,458	20,000	20,000	10,702	16,000	16,000	(4,000)	(20.0%)
	HARBORMASTER	**16,273**	**22,000**	**22,000**	**14,020**	**19,500**	**19,500**	**(2,500)**	**(11.4%)**
520000	PURCHASE OF SERVICES	-	6,000	6,000	-	6,000	6,000	-	-
521008	SOLAR FARM ELECTRICITY	-	227,000	227,000	-	227,000	227,000	-	-
521009	NET METERING CREDITS	-	(394,000)	(394,000)	-	(394,000)	(394,000)	-	-
	SOLAR RENEWABLE ENERGY	**-**	**(161,000)**	**(161,000)**	**-**	**(161,000)**	**(161,000)**	**-**	**-**
521000	ELECTRICITY	48,395	42,000	42,000	34,093	50,000	50,000	8,000	19.0%
521001	HEAT	46,497	45,000	45,000	41,173	50,000	50,000	5,000	11.1%
521002	VEHICLE FUEL	222,194	360,000	360,000	136,142	250,000	250,000	(110,000)	(30.6%)
	BUILDING MAINTENANCE	**317,085**	**447,000**	**447,000**	**211,408**	**350,000**	**350,000**	**(97,000)**	**(21.7%)**

TOWN OF PLYMOUTH - FY2019 PRELIMINARY BUDGET

3/9/2018

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
521000	ELECTRICITY	263,685	350,000	350,000	151,154	325,000	325,000	(25,000)	(7.1%)
524400	R&M EQUIPMENT	23,213	26,000	26,000	47,188	26,000	26,000	-	-
	STREET LIGHTING	**286,897**	**376,000**	**376,000**	**198,342**	**351,000**	**351,000**	**(25,000)**	**(6.6%)**
521000	ELECTRICITY	7,670	8,000	8,000	4,869	8,500	8,500	500	6.3%
521001	HEAT	41,585	50,000	50,000	5,996	50,000	50,000	-	-
	CREMATORY	**49,255**	**58,000**	**58,000**	**10,864**	**58,500**	**58,500**	**500**	**0.9%**
521000	ELECTRICITY	42,093	27,000	27,000	24,040	45,000	45,000	18,000	66.7%
521001	HEAT	14,095	15,000	15,000	13,199	18,000	18,000	3,000	20.0%
	COUNCIL ON AGING	**56,188**	**42,000**	**42,000**	**37,239**	**63,000**	**63,000**	**21,000**	**50.0%**
521000	ELECTRICITY	94,586	103,000	103,000	50,866	110,000	110,000	7,000	6.8%
521001	HEAT	40,052	50,000	50,000	29,548	50,000	50,000	-	-
	LIBRARY	**134,638**	**153,000**	**153,000**	**80,415**	**160,000**	**160,000**	**7,000**	**4.6%**
521000	ELECTRICITY	442	550	550	364	550	550	-	-
	HEDGES POND REC AREA	**442**	**550**	**550**	**364**	**550**	**550**	**-**	**-**
521000	ELECTRICITY	37,470	95,000	95,000	18,633	95,000	95,000	-	-
521001	HEAT	11,878	30,000	30,000	18,840	30,000	30,000	-	-
	TOWN HALL	**49,349**	**125,000**	**125,000**	**37,474**	**125,000**	**125,000**	**-**	**-**
521000	ELECTRICITY	86,617	100,000	100,000	27,361	100,000	100,000	-	-
521001	HEAT	37,526	40,000	40,000	19,379	45,000	45,000	5,000	12.5%
	OTHER BUILDINGS	**124,144**	**140,000**	**140,000**	**46,740**	**145,000**	**145,000**	**5,000**	**3.6%**
	TOTAL FUEL & UTILITY	**1,470,812**	**1,642,050**	**1,642,050**	**959,646**	**1,584,650**	**1,584,850**	**(57,400)**	**(3.5%)**
132 - FINCOMM RESERVE FUND									
597100	RESERVE FUND TRANSFERS	-	150,000	143,000	-	150,000	150,000	7,000	4.9%
	OTHER EXPENSES	**-**	**150,000**	**143,000**	**-**	**150,000**	**150,000**	**7,000**	**4.9%**
	TOTAL FINCOMM RESERVE FUND	**-**	**150,000**	**143,000**	**-**	**150,000**	**150,000**	**7,000**	**4.9%**

TOWN OF PLYMOUTH - FY2019 PRELIMINARY BUDGET

3/9/2018

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
158 - TAX TITLE AND FORCLOSURE									
520000	PURCHASE OF SERVICES	12,640	-	-	-	-	-	-	-
530102	ADVERTISING	-	4,000	4,000	-	4,000	4,000	-	-
530500	LEGAL SERVICES	96,725	148,000	148,000	68,996	148,000	148,000	-	-
530601	LAND COURT RECORDINGS	17,145	115,000	115,000	-	115,000	115,000	-	-
538002	RELEASE FEES	12,521	33,000	33,000	2,382	33,000	33,000	-	-
	OTHER EXPENSES	**139,031**	**300,000**	**300,000**	**71,378**	**300,000**	**300,000**	**-**	**-**
	TOTAL TAX TITLE AND FORCLOSURE	**139,031**	**300,000**	**300,000**	**71,378**	**300,000**	**300,000**	**-**	**-**
390 - MEDICAID PROGRAM									
511001	SALARIES AND WAGES- PERMANENT	197,276	203,092	203,092	133,063	219,751	219,751	16,659	8.2%
	PERSONNEL SERVICES	**197,276**	**203,092**	**203,092**	**133,063**	**219,751**	**219,751**	**16,659**	**8.2%**
520000	PURCHASE OF SERVICES	51,809	51,900	51,900	12,553	51,900	51,900	-	-
540000	SUPPLIES AND MATERIALS	2,966	3,500	3,500	3,282	3,500	3,500	-	-
	OTHER EXPENSES	**54,775**	**55,400**	**55,400**	**15,836**	**55,400**	**55,400**	**-**	**-**
	TOTAL MEDICAID PROGRAM	**252,051**	**258,492**	**258,492**	**148,899**	**275,151**	**275,151**	**16,659**	**6.4%**
391 - OUT OF DISTRICT TRANSPORTATION									
511001	SALARIES AND WAGES- PERMANENT	-	-	35,000	18,546	-	-	(35,000)	(100.0%)
	PERSONNEL SERVICES	**-**	**-**	**35,000**	**18,546**	**-**	**-**	**(35,000)**	**(100.0%)**
520008	AGRICULTURE VOCATION STUDENTS	29,500	53,200	18,200	-	31,320	31,320	13,120	72.1%
	OTHER EXPENSES	**29,500**	**53,200**	**18,200**	**-**	**31,320**	**31,320**	**13,120**	**72.1%**
	TOTAL OUT OF DISTRICT TRANSPOR	**29,500**	**53,200**	**53,200**	**18,546**	**31,320**	**31,320**	**(21,880)**	**(41.1%)**
423 - DPW SNOW AND ICE									
513000	OVERTIME	217,402	115,000	159,400	134,933	115,000	109,250	(44,400)	(27.9%)
	PERSONNEL SERVICES	**217,402**	**115,000**	**159,400**	**134,933**	**115,000**	**109,250**	**(44,400)**	**(27.9%)**
520000	PURCHASE OF SERVICES	20,103	6,500	6,500	4,215	6,500	6,500	-	-
524200	R&M VEHICLES	153,428	80,500	80,500	120,358	80,500	80,500	-	-
529002	SNOW REMOVAL CONTRACTS	658,716	112,500	422,500	333,387	112,500	112,500	(310,000)	(73.4%)
530101	MEETINGS, EDUC & TRAINING	1,000	600	600	866	600	600	-	-
558000	SUPPLIES AND MATERIALS	376,625	244,900	350,500	374,985	269,900	269,900	(80,600)	(23.0%)
	OTHER EXPENSES	**1,209,872**	**445,000**	**860,600**	**833,810**	**470,000**	**470,000**	**(390,600)**	**(45.4%)**
	TOTAL DPW SNOW AND ICE	**1,427,274**	**560,000**	**1,020,000**	**968,744**	**585,000**	**579,250**	**(435,000)**	**(42.6%)**

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
910 - MEMBER BENEFITS									
516001	WORKERS COMPENSATION	827,868	963,638	863,638	831,554	956,287	956,287	92,649	10.7%
516005	DEFERRED COMPENSATION MATCH	226,758	245,000	245,000	156,947	241,100	241,100	(3,900)	(1.6%)
516008	EMPLOYER MEDICARE	1,498,296	1,631,203	1,631,203	948,455	1,658,000	1,658,000	26,797	1.6%
516012	100 B CLAIMS	151,312	180,000	180,000	97,842	180,000	165,000	-	-
516013	111 F CLAIMS	215,140	237,440	237,440	143,652	244,372	169,372	6,932	2.9%
516015	WELLNESS PROGRAM	-	10,000	10,000	-	10,000	10,000	-	-
516019	DISABILITY INSURANCE	73,006	89,673	89,673	69,147	95,000	95,000	5,327	5.9%
516020	LIFE INSURANCE	27,309	70,000	70,000	28,670	71,050	71,050	1,050	1.5%
516021	MANAGED BLUE	1,459,829	1,784,678	1,784,678	1,366,644	2,305,779	2,305,779	521,101	29.2%
516103	MEDICARE PART B PREMIUM	1,279,980	1,359,900	1,359,900	662,375	1,417,676	1,417,676	57,776	4.2%
516106	MEDICARE PART B PENALTY	110,560	122,980	122,980	51,046	99,390	99,390	(23,590)	(19.2%)
	OTHER EXPENSES	**5,870,057**	**6,694,512**	**6,594,512**	**4,356,332**	**7,278,654**	**7,188,654**	**684,142**	**10.4%**
152 - HUMAN RESOURCES									
516001	WORKERS COMPENSATION	264,918	308,364	273,364	257,782	296,449	296,449	23,085	8.4%
516005	DEFERRED COMPENSATION MATCH	226,758	245,000	245,000	156,947	241,100	241,100	(3,900)	(1.6%)
516008	EMPLOYER MEDICARE	487,399	557,143	557,143	346,511	533,000	533,000	(24,143)	(4.3%)
516012	100 B CLAIMS	151,312	180,000	180,000	97,842	180,000	165,000	-	-
516013	111 F CLAIMS	215,140	237,440	237,440	143,652	244,372	169,372	6,932	2.9%
516015	WELLNESS PROGRAM	-	10,000	10,000	-	10,000	10,000	-	-
516019	DISABILITY INSURANCE	60,607	65,676	65,676	51,056	70,000	70,000	4,324	6.6%
516020	LIFE INSURANCE	14,237	21,000	21,000	12,769	22,050	22,050	1,050	5.0%
516021	MANAGED BLUE	244,039	315,637	315,637	249,700	469,280	469,280	153,643	48.7%
516103	MEDICARE PART B PREMIUM	448,000	465,500	465,500	227,500	480,813	480,813	15,313	3.3%
516106	MEDICARE PART B PENALTY	45,273	51,280	51,280	21,266	42,533	42,533	(8,747)	(17.1%)
	PERSONNEL SERVICES	**2,157,682**	**2,457,040**	**2,422,040**	**1,565,025**	**2,589,597**	**2,499,597**	**167,557**	**6.9%**
300 - SCHOOL									
516001	WORKERS COMPENSATION	562,950	655,274	590,274	573,772	659,838	659,838	69,564	11.8%
516008	EMPLOYER MEDICARE	1,010,897	1,074,060	1,074,060	601,943	1,125,000	1,125,000	50,940	4.7%
516019	DISABILITY INSURANCE	12,399	23,997	23,997	18,091	25,000	25,000	1,003	4.2%
516020	LIFE INSURANCE	13,072	49,000	49,000	15,901	49,000	49,000	-	-
516021	MANAGED BLUE	1,215,790	1,469,041	1,469,041	1,116,944	1,836,499	1,836,499	367,458	25.0%
516103	MEDICARE PART B PREMIUM	831,980	894,400	894,400	434,875	936,863	936,863	42,463	4.7%
516106	MEDICARE PART B PENALTY	65,287	71,700	71,700	29,780	56,857	56,857	(14,843)	(20.7%)
	PERSONNEL SERVICES	**3,712,375**	**4,237,472**	**4,172,472**	**2,791,306**	**4,689,057**	**4,689,057**	**516,585**	**12.4%**
	TOTAL MEMBER BENEFITS	**5,870,057**	**6,694,512**	**6,594,512**	**4,356,332**	**7,278,654**	**7,188,654**	**684,142**	**10.4%**

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
911 - PENSION CONTRIBUTIONS									
516004	RETIREMENT	11,396,079	12,282,001	12,282,001	12,282,001	13,240,525	13,240,525	958,524	7.8%
	OTHER EXPENSES	**11,396,079**	**12,282,001**	**12,282,001**	**12,282,001**	**13,240,525**	**13,240,525**	**958,524**	**7.8%**
152 - HUMAN RESOURCES									
516004	RETIREMENT	8,309,288	8,778,821	8,778,821	8,778,821	9,420,815	9,420,815	641,994	7.3%
	PERSONNEL SERVICES	**8,309,288**	**8,778,821**	**8,778,821**	**8,778,821**	**9,420,815**	**9,420,815**	**641,994**	**7.3%**
300 - SCHOOL									
516004	RETIREMENT	3,086,791	3,503,180	3,503,180	3,503,180	3,819,710	3,819,710	316,530	9.0%
	PERSONNEL SERVICES	**3,086,791**	**3,503,180**	**3,503,180**	**3,503,180**	**3,819,710**	**3,819,710**	**316,530**	**9.0%**
	TOTAL PENSION CONTRIBUTIONS	**11,396,079**	**12,282,001**	**12,282,001**	**12,282,001**	**13,240,525**	**13,240,525**	**958,524**	**7.8%**
913 - UNEMPLOYMENT COMPENSATION									
596909	TRANSFER TO UNEMPLOYMENT TRUST	125,000	125,000	125,000	125,000	125,000	125,000	-	-
	OTHER EXPENSES	**125,000**	**125,000**	**125,000**	**125,000**	**125,000**	**125,000**	**-**	**-**
	TOTAL UNEMPLOYMENT COMPENSA	**125,000**	**125,000**	**125,000**	**125,000**	**125,000**	**125,000**	**-**	**-**
914 - MEMBER INSURANCE									
516010	MEDEX PREMIUMS	4,873,401	5,492,365	5,492,365	4,052,998	5,602,523	5,602,523	110,158	2.0%
516104	BLUE CHOICE MEDICAL	23,192,559	23,637,731	23,637,731	15,186,248	24,567,036	24,567,036	929,305	3.9%
516105	BLUE CARE ELECT PPO	1,941,003	1,842,195	1,842,195	1,322,809	2,057,597	2,057,597	215,402	11.7%
516107	METLIFE DENTAL	1,817,150	1,860,246	1,860,246	1,225,684	1,876,875	1,876,875	16,629	0.9%
	OTHER EXPENSES	**31,824,112**	**32,832,537**	**32,832,537**	**21,787,738**	**34,104,031**	**34,104,031**	**1,271,494**	**3.9%**
152 - HUMAN RESOURCES									
516010	MEDEX PREMIUMS	2,082,501	2,337,356	2,337,356	1,637,769	2,390,222	2,390,222	52,866	2.3%
516104	BLUE CHOICE MEDICAL	7,890,403	8,508,368	8,508,368	5,712,524	8,206,733	8,206,733	(301,635)	(3.5%)
516105	BLUE CARE ELECT PPO	767,086	727,554	727,554	558,413	986,459	986,459	258,905	35.6%
516107	METLIFE DENTAL	626,771	630,448	630,448	436,770	620,187	620,187	(10,261)	(1.6%)
	PERSONNEL SERVICES	**11,366,761**	**12,203,726**	**12,203,726**	**8,345,477**	**12,203,601**	**12,203,601**	**(125)**	**(0.0%)**
300 - SCHOOL									
516010	MEDEX PREMIUMS	2,790,900	3,155,009	3,155,009	2,415,229	3,212,301	3,212,301	57,292	1.8%
516104	BLUE CHOICE MEDICAL	15,302,156	15,129,363	15,129,363	9,473,723	16,360,303	16,360,303	1,230,940	8.1%
516105	BLUE CARE ELECT PPO	1,173,917	1,114,641	1,114,641	764,396	1,071,138	1,071,138	(43,503)	(3.9%)
516107	METLIFE DENTAL	1,190,379	1,229,798	1,229,798	788,913	1,256,688	1,256,688	26,890	2.2%
	PERSONNEL SERVICES	**20,457,351**	**20,628,811**	**20,628,811**	**13,442,261**	**21,900,430**	**21,900,430**	**1,271,619**	**6.2%**
	TOTAL MEMBER INSURANCE	**31,824,112**	**32,832,537**	**32,832,537**	**21,787,738**	**34,104,031**	**34,104,031**	**1,271,494**	**3.9%**

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
915 - OPEB TRUST FUNDING									
596910	TRANSFER TO OPEB TRUST	711,950	853,740	853,740	853,740	950,119	950,119	96,379	11.3%
	OTHER EXPENSES	**711,950**	**853,740**	**853,740**	**853,740**	**950,119**	**950,119**	**96,379**	**11.3%**
	TOTAL OPEB TRUST FUNDING	**711,950**	**853,740**	**853,740**	**853,740**	**950,119**	**950,119**	**96,379**	**11.3%**
916 - COMPENSATED ABSENCES									
596900	TRS TO SPEC PURP,TRUST,AGENCY	-	175,000	175,000	-	125,000	125,000	(50,000)	(28.6%)
596916	TR TO COMPENSATED ABSENCES	150,000	-	-	175,000	-	-	-	-
	OTHER EXPENSES	**150,000**	**175,000**	**175,000**	**175,000**	**125,000**	**125,000**	**(50,000)**	**(28.6%)**
	TOTAL COMPENSATED ABSENCES	**150,000**	**175,000**	**175,000**	**175,000**	**125,000**	**125,000**	**(50,000)**	**(28.6%)**
945 - TOWN INSURANCE									
574001	TOWN PROPERTY & LIABILITY	915,012	1,136,233	1,011,233	922,441	1,130,000	1,130,000	118,767	11.7%
574002	SURETY BONDS	3,557	3,500	3,500	2,311	3,500	3,500	-	-
574004	SELF INSURED LIABILITY	-	1,000	1,000	100	1,000	1,000	-	-
	OTHER EXPENSES	**918,569**	**1,140,733**	**1,015,733**	**924,852**	**1,134,500**	**1,134,500**	**118,767**	**11.7%**
	TOTAL TOWN INSURANCE	**918,569**	**1,140,733**	**1,015,733**	**924,852**	**1,134,500**	**1,134,500**	**118,767**	**11.7%**
	TOTAL FIXED COSTS	**54,314,436**	**57,202,265**	**57,429,844**	**42,714,069**	**60,562,950**	**60,467,400**	**3,133,106**	**5.5%**
	TOTAL FIXED COSTS BUDGET	**54,314,436**	**57,202,265**	**57,429,844**	**42,714,069**	**60,562,950**	**60,467,400**	**3,133,106**	**5.5%**

COMMUNITY DEBT

- Long Term Debt
- Long Term Interest
- Short Term Interest
- Miscellaneous Interest
- Bond Issuance Costs

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
COMMUNITY DEBT									
710 - LONG TERM PRINCIPAL									
591000	LONG TERM DEBT	-	733,000	505,000	-	495,000	495,000	(10,000)	(2.0%)
591011	BEACH NOURISHMENT	-	5,000	5,000	-	5,000	5,000	-	-
591018	TITLE V 1	11,100	-	-	-	-	-	-	-
591019	TITLE V 2	8,974	8,974	8,974	8,974	8,974	8,974	-	-
591020	TITLE V 3	10,000	10,000	10,000	10,000	10,000	10,000	-	-
591030	TITLE V 4	10,000	10,000	10,000	10,000	10,000	10,000	-	-
591031	TITLE V 5	10,000	10,000	10,000	10,000	10,000	10,000	-	-
591032	PCIS HVAC 3,000,000	155,000	155,000	155,000	-	155,000	155,000	-	-
591033	PSHS ROOF 1,600,000	10,000	10,000	10,000	-	10,000	10,000	-	-
591034	DPW IMP#4 1,300,000	25,000	25,000	25,000	-	25,000	25,000	-	-
591035	DPW IMP #5 1,300,000	15,000	15,000	15,000	-	15,000	15,000	-	-
591036	WEST SCHOOL HVAC 2,000,000	115,000	115,000	115,000	-	110,000	110,000	(5,000)	(4.3%)
591037	INFO TECHNOLOGY #1 1,101,000	30,000	-	-	-	-	-	-	-
591038	FIRE TRUCKS	300,000	290,000	290,000	-	190,000	190,000	(100,000)	(34.5%)
591040	PCIS HVAC 8,000,000	420,000	420,000	420,000	-	420,000	420,000	-	-
591042	BUTLER BUILDING HVAC $125,000	10,000	5,000	5,000	-	5,000	5,000	-	-
591043	SCHOOL EXTERIOR DOORS $86,400	5,000	5,000	5,000	-	5,000	5,000	-	-
591044	1976 PUMPING ENGINE $445,000	30,000	30,000	30,000	-	30,000	30,000	-	-
591046	DPW IMP #6 $1,300,000	65,000	65,000	65,000	-	25,000	25,000	(40,000)	(61.5%)
591047	INFO TECHNOLOGY #2 $1,097,000	75,000	-	-	-	-	-	-	-
591052	RENOVATE SIEVER FIELD $256,278	18,250	18,250	18,250	-	25,000	25,000	6,750	37.0%
591053	FORGES FIELD PAVILION $94,425	6,750	6,750	6,750	-	-	-	(6,750)	(100.0%)
591055	DPW IMP #7 $1,300,000	60,000	55,000	55,000	-	30,000	30,000	(25,000)	(45.5%)
591056	REPLACE ENGINE 8 $475,000	35,000	35,000	35,000	-	35,000	35,000	-	-
591057	INFO TECH FIBER OPTIC $394,891	40,000	40,000	40,000	-	-	-	(40,000)	(100.0%)
591058	RENOVATE SIEVER FIELD $213,290	15,000	15,000	15,000	-	15,000	15,000	-	-
591059	169 CAMELOT $2,300,000	120,000	120,000	120,000	-	120,000	120,000	-	-
591072	MANOMET GAS CONTAIN $150,000	5,000	5,000	5,000	-	5,000	5,000	-	-
591074	CREMATORY $775,000	40,000	40,000	40,000	-	40,000	40,000	-	-
591075	INFO TECHNOLOGY #3 $450,000	40,000	40,000	40,000	-	-	-	(40,000)	(100.0%)
591080	DPW IMP#8 $1,300,000	30,000	30,000	30,000	-	30,000	30,000	-	-
591081	PLYMCO DAM PROJECT	36,537	36,538	36,538	18,269	36,538	36,538	-	-
591086	TITLE V 6	19,955	19,985	19,985	19,985	20,015	20,015	30	0.2%

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
591087	SCHOOL BDLG REPAIR $510,651	25,000	25,000	25,000	-	25,000	25,000	-	-
591089	TITLE V 7	13,334	13,334	13,334	13,334	13,333	13,333	(1)	(0.0%)
591090	NORTH HS DEBT EXCLUSION	1,710,000	1,710,000	1,710,000	-	1,710,000	1,710,000	-	-
591094	SENIOR CENTER DEBT EXCLUSION	400,000	400,000	400,000	-	400,000	400,000	-	-
591095	OFF BILLINGTON DAM $200,000	10,000	10,000	10,000	-	10,000	10,000	-	-
591096	STANDISH AVE $750,000	85,000	80,000	80,000	-	80,000	80,000	-	-
591097	EMERGENCY OP CNTR $500,000	25,000	25,000	25,000	-	25,000	25,000	-	-
591099	TITLE V 8	13,334	13,334	13,334	13,334	13,333	13,333	(1)	(0.0%)
591100	PCIS ROOF $5.65M	85,000	85,000	85,000	-	85,000	85,000	-	-
591102	TITLE V 9	26,667	26,667	26,667	26,667	26,667	26,667	-	-
591103	WATER ST CULVERT & BRIDGE	110,000	110,000	110,000	-	110,000	110,000	-	-
591104	PLYMOUTH BCH SEAWALL 300K	30,000	30,000	30,000	-	30,000	30,000	-	-
591105	RETORT 200K	20,000	20,000	20,000	-	20,000	20,000	-	-
591106	LONG BEACH OPEN SPACE PURCHASE	15,000	15,000	15,000	-	15,000	15,000	-	-
591107	INDIAN BROOK HVAC 6.5M	380,000	380,000	380,000	-	370,000	370,000	(10,000)	(2.6%)
591108	PSMS BRICK VENEER/FLASH 3.436M	190,000	190,000	190,000	-	190,000	190,000	-	-
591109	WATER STREET BRIDGE	10,000	10,000	10,000	-	5,000	5,000	(5,000)	(50.0%)
591110	SCHOOL WINDOW REPLACEMENT	20,000	20,000	20,000	-	20,000	20,000	-	-
591111	SCHOOL BATHROOM REMODELING	15,000	15,000	15,000	-	15,000	15,000	-	-
591112	SOUTH HIGH SCHOOL DEBT EXCLUSI	990,000	1,990,000	2,015,000	-	2,015,000	2,015,000	-	-
591113	FEDRL FURNACE HVAC 7,150,000M	305,000	305,000	305,000	-	305,000	305,000	-	-
591114	TITLE V 10	15,000	15,000	15,000	15,000	15,000	15,000	-	-
591118	TITLE V 11	-	12,135	12,135	16,667	12,399	12,399	264	2.2%
591119	POL STATION METHANE MITIGATION	85,000	85,000	85,000	-	85,000	85,000	-	-
591122	NEW TOWN HALL COMPLEX	-	538,000	540,000	-	565,000	565,000	25,000	4.6%
591126	TITLE V 12	-	-	-	-	8,090	8,090	8,090	-
591250	MANOMET & SOUTH RENOVATIONS	544,000	541,000	541,000	541,000	538,000	538,000	(3,000)	(0.6%)
591251	PSMS CONSTRUCTION	1,131,000	1,124,000	1,124,000	1,124,000	1,122,000	1,122,000	(2,000)	(0.2%)
591254	LANDFILL CLOSURE II	14,401	14,402	14,402	14,291	14,096	14,096	(306)	(2.1%)
591255	LANDFILL CLOSURE III	63,866	68,353	68,353	68,352	72,411	72,411	4,058	5.9%
	OTHER EXPENSES	**8,103,169**	**10,244,722**	**10,043,722**	**1,909,873**	**9,800,856**	**9,800,856**	**(242,866)**	**(2.4%)**
	TOTAL LONG TERM PRINCIPAL	**8,103,169**	**10,244,722**	**10,043,722**	**1,909,873**	**9,800,856**	**9,800,856**	**(242,866)**	**(2.4%)**

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
750 - LONG TERM INTEREST									
591000	LONG TERM DEBT	-	582,660	337,952	167,554	315,538	315,538	(22,414)	(6.6%)
591011	BEACH NOURISHMENT	-	1,350	1,488	738	1,250	1,250	(238)	(16.0%)
591032	PCIS HVAC 3,000,000	67,810	58,720	58,720	29,360	52,520	52,520	(6,200)	(10.6%)
591033	PSHS ROOF 1,600,000	4,403	3,802	3,802	1,900	3,400	3,400	(402)	(10.6%)
591034	DPW IMP#4 1,300,000	10,069	8,637	8,637	4,319	7,637	7,637	(1,000)	(11.6%)
591035	DPW IMP #5 1,300,000	7,537	6,532	6,532	3,266	5,931	5,931	(601)	(9.2%)
591036	WEST SCHOOL HVAC 2,000,000	56,541	51,351	51,351	25,675	46,750	46,750	(4,601)	(9.0%)
591037	INFO TECHNOLOGY #1 1,101,000	1,200	-	-	-	-	-	-	-
591038	FIRE TRUCKS	63,074	50,947	50,947	25,474	39,347	39,347	(11,600)	(22.8%)
591040	PCIS HVAC 8,000,000	200,593	173,862	173,862	86,930	157,061	157,061	(16,801)	(9.7%)
591042	BUTLER BUILDING HVAC $125,000	2,215	1,730	1,730	865	1,530	1,530	(200)	(11.6%)
591043	SCHOOL EXTERIOR DOORS $86,400	2,014	1,728	1,728	864	1,528	1,528	(200)	(11.6%)
591044	1976 PUMPING ENGINE $445,000	8,469	7,038	7,038	3,519	5,838	5,838	(1,200)	(17.1%)
591046	DPW IMP #6 $1,300,000	16,070	12,748	12,748	6,374	10,147	10,147	(2,601)	(20.4%)
591047	INFO TECHNOLOGY #2 $1,097,000	3,000	-	-	-	-	-	-	-
591052	RENOVATE SIEVER FIELD $256,278	4,398	3,510	3,510	1,789	3,900	3,900	390	11.1%
591053	FORGES FIELD PAVILION $94,425	1,627	1,391	1,391	662	-	-	(1,391)	(100.0%)
591055	DPW IMP #7 $1,300,000	15,670	12,548	12,548	6,274	10,347	10,347	(2,201)	(17.5%)
591056	REPLACE ENGINE 8 $475,000	9,267	7,634	7,634	3,817	6,234	6,234	(1,400)	(18.3%)
591057	INFO TECH FIBER OPTIC $394,891	3,200	1,600	1,600	800	-	-	(1,600)	(100.0%)
591058	RENOVATE SIEVER FIELD $213,290	4,234	3,519	3,519	1,759	2,919	2,919	(600)	(17.1%)
591059	169 CAMELOT $2,300,000	57,314	49,678	49,678	24,839	44,878	44,878	(4,800)	(9.7%)
591072	MANOMET GAS CONTAIN $150,000	1,604	1,358	1,358	679	1,158	1,158	(200)	(14.7%)
591074	CREMATORY $775,000	19,623	16,967	16,967	8,483	15,366	15,366	(1,601)	(9.4%)
591075	INFO TECHNOLOGY #3 $450,000	3,200	1,600	1,600	800	-	-	(1,600)	(100.0%)
591080	DPW IMP#8 $1,300,000	14,475	12,507	12,507	6,253	11,306	11,306	(1,201)	(9.6%)
591081	PLYMCO DAM PROJECT	-	-	-	-	-	-	-	-
591086	TITLE V 6	-	167	167	-	288	288	121	72.5%
591087	SCHOOL BDLG REPAIR $510,651	11,941	10,351	10,351	5,175	9,350	9,350	(1,001)	(9.7%)
591089	TITLE V 7	-	-	-	-	-	-	-	-
591090	NORTH HS DEBT EXCLUSION	1,615,889	1,536,290	1,536,290	768,144	1,456,689	1,456,689	(79,601)	(5.2%)
591094	SENIOR CENTER DEBT EXCLUSION	396,000	376,000	376,000	188,000	356,000	356,000	(20,000)	(5.3%)
591095	OFF BILLINGTON DAM $200,000	7,500	7,000	7,000	3,500	6,500	6,500	(500)	(7.1%)
591096	STANDISH AVE $750,000	16,250	12,000	12,000	6,000	8,000	8,000	(4,000)	(33.3%)

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
591097	EMERGENCY OP CNTR $500,000	18,750	17,500	17,500	8,750	16,250	16,250	(1,250)	(7.1%)
591099	TITLE V 8	-	-	-	-	-	-	-	-
591100	PCIS ROOF $5.65M	44,200	40,800	40,800	20,400	37,400	37,400	(3,400)	(8.3%)
591102	TITLE V 9	-	-	-	-	-	-	-	-
591103	WATER ST CULVERT & BRIDGE	70,029	65,630	65,630	32,814	61,229	61,229	(4,401)	(6.7%)
591104	PLYMOUTH BCH SEAWALL 300K	9,600	8,400	8,400	4,200	7,200	7,200	(1,200)	(14.3%)
591105	RETORT 200K	6,400	5,600	5,600	2,800	4,800	4,800	(800)	(14.3%)
591106	LONG BEACH OPEN SPACE PURCHASE	10,946	11,428	11,428	5,173	9,747	9,747	(1,681)	(14.7%)
591107	INDIAN BROOK HVAC 6.5M	193,200	178,000	178,000	89,000	162,800	162,800	(15,200)	(8.5%)
591108	PSMS BRICK VENEER/FLASH 3.436M	101,495	93,896	93,896	46,948	86,295	86,295	(7,601)	(8.1%)
591109	WATER STREET BRIDGE	3,000	2,600	2,600	1,300	2,200	2,200	(400)	(15.4%)
591110	SCHOOL WINDOW REPLACEMENT	5,400	4,600	4,600	2,300	3,800	3,800	(800)	(17.4%)
591111	SCHOOL BATHROOM REMODELING	4,800	4,200	4,200	2,100	3,600	3,600	(600)	(14.3%)
591112	SOUTH HIGH SCHOOL DEBT EXCLUSI	913,028	2,223,428	2,128,278	1,058,866	2,047,973	2,047,973	(80,305)	(3.8%)
591113	FEDRL FURNACE HVAC 7,150,000M	210,775	198,576	198,576	99,288	186,375	186,375	(12,201)	(6.1%)
591114	TITLE V 10	-	-	-	-	-	-	-	-
591118	TITLE V 11	-	8,834	8,834	1,990	6,622	6,622	(2,212)	(25.0%)
591119	POL STATION METHANE MITIGATION	59,580	56,180	56,180	28,090	52,780	52,780	(3,400)	(6.1%)
591120	WATERFRONT PROMENADE	-	-	-	-	-	-	-	-
591121	SOUTH ST SIGNALIZATION	-	-	-	-	-	-	-	-
591122	NEW TOWN HALL COMPLEX	-	1,474,920	1,247,611	618,563	1,231,095	1,231,095	(16,516)	(1.3%)
591123	T-WHARF PROJECT	-	-	-	-	-	-	-	-
591126	TITLE V 12	-	-	-	-	5,567	5,567	5,567	-
591250	MANOMET & SOUTH RENOVATIONS	113,000	85,875	85,875	49,700	58,900	58,900	(26,975)	(31.4%)
591251	PSMS CONSTRUCTION	196,425	140,050	140,050	84,075	83,900	83,900	(56,150)	(40.1%)
591254	LANDFILL CLOSURE II	1,173	665	665	665	297	297	(368)	(55.3%)
591255	LANDFILL CLOSURE III	5,710	3,327	3,327	3,326	1,484	1,484	(1,843)	(55.4%)
	OTHER EXPENSES	**4,592,696**	**7,639,734**	**7,072,705**	**3,544,155**	**6,651,726**	**6,651,726**	**(420,979)**	**(6.0%)**
	TOTAL LONG TERM INTEREST	**4,592,696**	**7,639,734**	**7,072,705**	**3,544,155**	**6,651,726**	**6,651,726**	**(420,979)**	**(6.0%)**

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
752 - SHORT TERM INTEREST									
591112	SOUTH HIGH SCHOOL DEBT EXCLUSI	-	-	-	-	234,900	234,900	234,900	-
591120	WATERFRONT PROMENADE	14,258	-	-	-	-	-	-	-
591121	SOUTH ST SIGNALIZATION	3,004	-	-	-	-	-	-	-
591122	NEW TOWN HALL COMPLEX	375,411	-	-	-	-	-	-	-
591123	T-WHARF PROJECT	23,464	-	-	-	-	-	-	-
592000	SHORT TERM INTEREST	385,155	-	700	-	445,569	445,569	444,869	63,552.7%
	OTHER EXPENSES	**801,292**	**-**	**700**	**-**	**680,469**	**680,469**	**679,769**	**97,109.9%**
	TOTAL SHORT TERM INTEREST	**801,292**	**-**	**700**	**-**	**680,469**	**680,469**	**679,769**	**97,109.9%**
753 - MISC INTEREST									
592550	MISC INTEREST	717	5,000	5,000	-	5,000	5,000	-	-
	OTHER EXPENSES	**717**	**5,000**	**5,000**	**-**	**5,000**	**5,000**	**-**	**-**
	TOTAL MISC INTEREST	**717**	**5,000**	**5,000**	**-**	**5,000**	**5,000**	**-**	**-**
755 - BOND ISSUANCE COSTS									
593100	ISSUANCE COSTS	27,349	25,000	25,000	8,500	25,000	25,000	-	-
	OTHER EXPENSES	**27,349**	**25,000**	**25,000**	**8,500**	**25,000**	**25,000**	**-**	**-**
	TOTAL BOND ISSUANCE COSTS	**27,349**	**25,000**	**25,000**	**8,500**	**25,000**	**25,000**	**-**	**-**
	TOTAL COMMUNITY DEBT	**13,525,223**	**17,914,456**	**17,147,127**	**5,462,528**	**17,163,051**	**17,163,051**	**15,924**	**0.1%**
	TOTAL DEBT BUDGET	**13,525,223**	**17,914,456**	**17,147,127**	**5,462,528**	**17,163,051**	**17,163,051**	**15,924**	**0.1%**
	TOTAL TOWN BUDGET	**105,821,855**	**116,980,375**	**116,528,150**	**74,553,879**	**122,886,025**	**121,515,653**	**6,357,875**	**5.5%**
	TOTAL SCHOOL DEPARTMENT	**89,511,740**	**94,211,170**	**94,191,156**	**52,023,677**	**97,413,093**	**97,034,575**	**3,221,937**	**3.4%**
	TOTAL GENERAL FUND	**195,333,596**	**211,191,545**	**210,719,306**	**126,577,557**	**220,299,118**	**218,550,228**	**9,579,812**	**4.5%**

ENTERPRISE FUNDS

- **Airport Enterprise**
- **Sewer Enterprise**
- **Water Enterprise**
- **Solid Waste Enterprise**

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
AIRPORT BUDGET									
482 - AIRPORT									
511001	SALARIES AND WAGES- PERMANENT	447,916	497,929	497,929	324,257	502,365	502,365	4,436	0.9%
513000	OVERTIME	51,881	45,053	45,053	33,523	49,000	46,550	3,947	8.8%
514005	LONGEVITY PAY	2,900	2,900	2,900	2,900	3,150	3,150	250	8.6%
515002	CELL PHONE REIMBURSEMENT	280	480	480	320	480	480	-	-
519004	SICK LEAVE BUYBACK	4,681	2,996	2,996	2,996	2,996	2,996	-	-
519005	STIPENDS	-	-	-	-	-	-	-	-
519006	ATTENDANCE BONUS	-	720	720	210	750	750	30	4.2%
	PERSONNEL SERVICES	**507,657**	**550,078**	**550,078**	**364,206**	**558,741**	**556,291**	**8,663**	**1.6%**
521000	ELECTRICITY	53,520	67,000	67,000	35,990	66,000	66,000	(1,000)	(1.5%)
521001	HEAT	5,919	12,000	12,000	3,635	14,000	14,000	2,000	16.7%
521002	VEHICLE FUEL	10,961	18,000	18,000	4,146	14,000	14,000	(4,000)	(22.2%)
521004	AVIATION FUEL	1,270,088	2,070,000	2,070,000	531,501	1,830,000	1,830,000	(240,000)	(11.6%)
524000	R&M BUILDINGS	2,312	12,000	12,000	8,819	10,000	10,000	(2,000)	(16.7%)
524200	R&M VEHICLES	10,204	11,650	11,650	9,048	11,500	11,500	(150)	(1.3%)
530004	TECHNICAL SERVICES	25,724	18,500	18,500	25,945	38,000	38,000	19,500	105.4%
530038	LEGAL SERVICES AIRPORT	2,196	3,500	3,500	1,277	3,500	3,500	-	-
530101	MEETINGS, EDUC & TRAINING	1,554	1,500	1,500	596	1,600	1,600	100	6.7%
530102	ADVERTISING	354	500	500	72	500	500	-	-
534000	TELEPHONE	3,581	3,800	3,800	2,313	3,800	3,800	-	-
542000	OFFICE SUPPLIES	4,164	4,000	4,000	769	4,500	4,500	500	12.5%
543000	BUILDING MAINTENANCE SUPPLIES	-	-	-	-	-	-	-	-
543002	EQUIPMENT MAINT SUPPLIES	3,585	7,900	7,900	2,331	7,500	7,500	(400)	(5.1%)
570000	OTHER CHARGES & EXPENDITURES	11,310	6,000	6,000	5,302	5,000	5,000	(1,000)	(16.7%)
573000	DUES AND MEMBERSHIPS	512	785	785	1,249	975	975	190	24.2%
574003	INSURANCE PREMIUMS	13,726	16,200	16,200	7,027	16,000	16,000	(200)	(1.2%)
580001	EQUIPMENT	7,621	2,000	2,000	360	2,000	2,000	-	-
	OTHER EXPENSES	**1,427,330**	**2,255,335**	**2,255,335**	**640,381**	**2,028,875**	**2,028,875**	**(226,460)**	**(10.0%)**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	6,300	6,300	6,300	-
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**6,300**	**6,300**	**6,300**	**-**
596000	TRS TO GENERAL FUND	194,979	200,828	200,828	200,828	206,853	206,853	6,025	3.0%
	INDIRECT COST	**194,979**	**200,828**	**200,828**	**200,828**	**206,853**	**206,853**	**6,025**	**3.0%**
	TOTAL AIRPORT	**2,129,966**	**3,006,241**	**3,006,241**	**1,205,415**	**2,800,769**	**2,798,319**	**(205,472)**	**(6.8%)**

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
710 - LONG TERM PRINCIPAL									
591000	LONG TERM DEBT	-	35,000	17,730	-	20,000	20,000	2,270	12.8%
	OTHER EXPENSES	**-**	**35,000**	**17,730**	**-**	**20,000**	**20,000**	**2,270**	**12.8%**
	TOTAL LONG TERM PRINCIPAL	**-**	**35,000**	**17,730**	**-**	**20,000**	**20,000**	**2,270**	**12.8%**
750 - LONG TERM INTEREST									
591000	LONG TERM DEBT	-	22,500	22,500	10,030	19,400	19,400	(3,100)	(13.8%)
	OTHER EXPENSES	**-**	**22,500**	**22,500**	**10,030**	**19,400**	**19,400**	**(3,100)**	**(13.8%)**
	TOTAL LONG TERM INTEREST	**-**	**22,500**	**22,500**	**10,030**	**19,400**	**19,400**	**(3,100)**	**(13.8%)**
752 - SHORT TERM INTEREST									
592000	SHORT TERM INTEREST	9,386	-	-	-	-	-	-	-
	OTHER EXPENSES	**9,386**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	TOTAL SHORT TERM INTEREST	**9,386**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
755 - BOND ISSUANCE COSTS									
593100	ISSUANCE COSTS	-	-	-	-	-	-	-	-
	OTHER EXPENSES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	TOTAL BOND ISSUANCE COSTS	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
915 - OPEB TRUST FUNDING									
596910	TRANSFER TO OPEB TRUST	-	15,095	15,095	15,095	5,056	5,056	(10,039)	(66.5%)
	OTHER EXPENSES	**-**	**15,095**	**15,095**	**15,095**	**5,056**	**5,056**	**(10,039)**	**(66.5%)**
	TOTAL OPEB TRUST FUNDING	**-**	**15,095**	**15,095**	**15,095**	**5,056**	**5,056**	**(10,039)**	**(66.5%)**
	TOTAL AIRPORT BUDGET	**2,139,352**	**3,078,836**	**3,061,566**	**1,230,540**	**2,845,225**	**2,842,775**	**(216,341)**	**(7.1%)**

TOWN OF PLYMOUTH - FY2019 PRELIMINARY BUDGET

3/9/2018

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
SEWER BUDGET									
433 - TRANSFER STATION OPERATIONS									
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	-
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	TOTAL TRANSFER STATION OPERAT	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
440 - SEWER									
511001	SALARIES AND WAGES- PERMANENT	266,197	274,514	274,514	206,745	328,291	328,291	53,777	19.6%
511099	NEW INITIATIVE	-	48,549	48,549	-	39,384	-	(9,165)	(18.9%)
512501	PROJECT DETAILS	45,932	21,600	21,600	6,752	21,600	21,600	-	-
513000	OVERTIME	7,157	33,220	33,220	4,777	33,220	31,559	-	-
514005	LONGEVITY PAY	735	661	661	500	500	500	(161)	(24.4%)
515002	CELL PHONE REIMBURSEMENT	360	960	960	320	960	960	-	-
519004	SICK LEAVE BUYBACK	2,908	2,996	2,996	2,996	2,996	2,996	-	-
519006	ATTENDANCE BONUS	-	-	-	-	300	300	300	-
	PERSONNEL SERVICES	**323,288**	**382,500**	**382,500**	**222,090**	**427,251**	**386,206**	**44,751**	**11.7%**
521000	ELECTRICITY	8,205	15,000	15,000	8,807	15,000	15,000	-	-
521001	HEAT	727	6,500	6,500	533	6,500	6,500	-	-
524007	R&M OF SEWER SYSTEM	1,883,311	1,904,837	1,904,837	1,269,728	1,937,998	1,937,998	33,161	1.7%
524010	FORCE MAIN CLEANING & INSPECT	-	-	-	-	20,000	20,000	20,000	-
524200	R&M VEHICLES	1,412	2,500	2,500	1,197	3,000	3,000	500	20.0%
524400	R&M EQUIPMENT	10,326	13,000	13,000	2,517	13,000	13,000	-	-
530013	TECHNICAL SERVICES	80,932	95,000	95,000	20,614	220,000	220,000	125,000	131.6%
530101	MEETINGS, EDUC & TRAINING	1,713	4,000	4,000	1,144	4,000	4,000	-	-
534000	TELEPHONE	1,697	4,000	4,000	712	4,000	4,000	-	-
	OTHER EXPENSES	**1,988,323**	**2,044,837**	**2,044,837**	**1,305,252**	**2,223,498**	**2,223,498**	**178,661**	**8.7%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	42,784	36,284	42,784	-
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**42,784**	**36,284**	**42,784**	**-**
596000	TRS TO GENERAL FUND	293,124	315,110	315,110	315,110	398,248	398,248	83,138	26.4%
	INDIRECT COST	**293,124**	**315,110**	**315,110**	**315,110**	**398,248**	**398,248**	**83,138**	**26.4%**
	TOTAL SEWER	**2,604,736**	**2,742,447**	**2,742,447**	**1,842,452**	**3,091,781**	**3,044,236**	**349,334**	**12.7%**

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
710 - LONG TERM PRINCIPAL									
591000	LONG TERM DEBT	-	-	-	-	401,667	401,667	401,667	-
591026	WWTP FACILITIES DESIGN IV	1,204,825	1,221,544	1,221,544	1,294,275	1,236,921	1,236,921	15,377	1.3%
591027	WWTP FACILITIES DESIGN V	391,461	406,775	406,775	406,775	425,685	425,685	18,910	4.6%
591028	WWTP FACILITIES DESIGN VI	17,517	17,517	17,517	17,517	21,020	21,020	3,503	20.0%
591063	WASTEWATER FACILITY	30,000	30,000	30,000	-	30,000	30,000	-	-
591088	RUSSELL MILLS DAM $125K	8,929	8,929	8,929	8,929	8,929	8,929	-	-
591101	SEWER INTERCEPTOR PROJ $800K	40,000	40,000	40,000	-	40,000	40,000	-	-
591115	SAMOSET ST SEWER EXTENSION	-	195,000	120,000	-	125,000	125,000	5,000	4.2%
591116	SEWER INTERCEPTOR REPLACE	80,000	80,000	80,000	-	80,000	80,000	-	-
591124	WARREN AVE SEWER EXTENSION	-	-	25,000	-	25,000	25,000	-	-
	TOTAL LONG TERM PRINCIPAL	**1,772,731**	**1,999,765**	**1,949,765**	**1,727,495**	**2,394,222**	**2,394,222**	**444,457**	**22.8%**
750 - LONG TERM INTEREST									
591000	LONG TERM DEBT	-	-	-	-	336,598	336,598	336,598	-
591026	WWTP FACILITIES DESIGN IV	110,052	72,732	72,732	10,635	55,872	55,872	(16,860)	(23.2%)
591027	WWTP FACILITIES DESIGN V	55,757	47,630	47,630	47,189	38,703	38,703	(8,927)	(18.7%)
591028	WWTP FACILITIES DESIGN VI	3,682	2,863	13,499	2,861	2,644	2,644	(10,855)	(80.4%)
591063	WASTEWATER FACILITY	15,444	13,377	13,377	6,688	12,175	12,175	(1,202)	(9.0%)
591088	RUSSELL MILLS DAM $125K	87	74	74	74	122	122	48	64.9%
591101	SEWER INTERCEPTOR PROJ $800K	30,000	28,000	28,000	14,000	26,000	26,000	(2,000)	(7.1%)
591115	SAMOSET ST SEWER EXTENSION	-	172,350	159,436	79,048	154,776	154,776	(4,660)	(2.9%)
591116	SEWER INTERCEPTOR REPLACE	56,531	53,332	53,332	26,666	50,132	50,132	(3,200)	(6.0%)
591124	WARREN AVE SEWER EXTENSION	-	-	4,711	2,335	3,500	3,500	(1,211)	(25.7%)
	TOTAL LONG TERM INTEREST	**271,552**	**390,358**	**392,791**	**189,495**	**680,522**	**680,522**	**287,731**	**73.3%**
752 - SHORT TERM INTEREST									
591115	SAMOSET ST SEWER EXTENSION	69,268	-	-	-	-	-	-	-
592000	SHORT TERM INTEREST	-	2,500	34,800	-	195,000	195,000	160,200	460.3%
	TOTAL SHORT TERM INTEREST	**69,268**	**2,500**	**34,800**	**-**	**195,000**	**195,000**	**160,200**	**460.3%**
755 - BOND ISSUANCE COSTS									
593100	ISSUANCE COSTS	5,000	5,000	5,000	5,000	5,000	5,000	-	-
	TOTAL BOND ISSUANCE COSTS	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**	**-**	**-**
915 - OPEB TRUST FUNDING									
596910	TRANSFER TO OPEB TRUST	-	11,322	11,322	11,322	2,077	2,077	(9,245)	(81.7%)
	TOTAL OPEB TRUST FUNDING	**-**	**11,322**	**11,322**	**11,322**	**2,077**	**2,077**	**(9,245)**	**(81.7%)**
	TOTAL SEWER BUDGET	**4,723,287**	**5,151,392**	**5,136,125**	**3,775,764**	**6,368,602**	**6,321,057**	**1,232,477**	**24.0%**

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
WATER BUDGET									
450 - WATER									
511001	SALARIES AND WAGES- PERMANENT	1,004,923	1,101,143	1,101,143	662,095	1,156,952	1,139,537	55,809	5.1%
511099	NEW INITIATIVE	-	31,257	31,257	-	125,602	-	94,345	301.8%
512501	PROJECT DETAILS	9,440	18,000	18,000	5,550	18,000	18,000	-	-
513000	OVERTIME	121,857	100,000	100,000	87,559	120,000	114,000	20,000	20.0%
514005	LONGEVITY PAY	4,350	7,400	7,400	4,600	4,450	4,450	(2,950)	(39.9%)
519004	SICK LEAVE BUYBACK	-	200	200	-	200	200	-	-
519006	ATTENDANCE BONUS	-	500	500	-	500	500	-	-
	PERSONNEL SERVICES	**1,140,569**	**1,258,500**	**1,258,500**	**759,804**	**1,425,704**	**1,276,687**	**167,204**	**13.3%**
520000	PURCHASE OF SERVICES	5,300	10,000	10,000	253	10,000	10,000	-	-
521000	ELECTRICITY	419,480	488,750	488,750	200,801	488,750	400,000	-	-
521001	HEAT	23,437	45,000	45,000	15,670	45,000	45,000	-	-
521002	VEHICLE FUEL	30,331	42,188	42,188	13,049	42,188	42,188	-	-
524006	R&M PUMPING STATIONS	119,703	150,000	150,000	40,275	150,000	150,000	-	-
524200	R&M VEHICLES	24,114	40,000	40,000	24,048	40,000	40,000	-	-
529502	WATER CONSERVATION PROGRAM	3,111	6,500	6,500	-	15,000	15,000	8,500	130.8%
530004	TECHNICAL SERVICES	962	100,000	100,000	590	100,000	100,000	-	-
530039	WATER TESTING	41,407	56,700	56,700	24,808	56,700	56,700	-	-
530040	CHEMICALS	132,306	125,000	125,000	87,053	125,000	125,000	-	-
530041	WATER METERS & SERVICES	108,512	100,000	100,000	52,492	100,000	100,000	-	-
530101	MEETINGS, EDUC & TRAINING	25,004	4,500	4,500	9,603	4,500	4,500	-	-
530102	ADVERTISING	-	4,500	4,500	-	4,500	4,500	-	-
534000	TELEPHONE	2,780	4,000	4,000	1,930	4,000	4,000	-	-
534004	PRINTING	758	2,000	2,000	928	2,000	2,000	-	-
540000	SUPPLIES AND MATERIALS	1,440	-	-	-	-	-	-	-
543003	HAND AND POWER TOOLS	9,249	8,000	8,000	10,427	8,000	8,000	-	-
553002	PUBLIC RD MAINTENANCE SUPPLIES	46,785	69,500	69,500	1,313	89,500	89,500	20,000	28.8%
553006	MAINS & HYDRANT SUPPLIES	30,618	65,900	65,900	22,712	65,900	65,900	-	-
558013	UNIFORM SUPPLIES	2,269	-	-	4,326	-	-	-	-
565003	OTHER STATE ASSESSMENTS	13,679	14,300	14,300	13,587	14,300	14,300	-	-
573000	DUES AND MEMBERSHIPS	775	4,535	4,535	401	4,535	4,535	-	-
573001	LICENSE RENEWALS	-	-	-	126	-	-	-	-
	OTHER EXPENSES	**1,042,018**	**1,341,373**	**1,341,373**	**524,392**	**1,369,873**	**1,281,123**	**28,500**	**2.1%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	-
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
596000	TRS TO GENERAL FUND	1,293,076	1,244,511	1,244,511	1,244,511	1,279,338	1,279,338	34,827	2.8%
	INDIRECT COST	**1,293,076**	**1,244,511**	**1,244,511**	**1,244,511**	**1,279,338**	**1,279,338**	**34,827**	**2.8%**
	TOTAL WATER	**3,475,663**	**3,844,384**	**3,844,384**	**2,528,706**	**4,074,915**	**3,837,148**	**230,531**	**6.0%**

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
710 - LONG TERM PRINCIPAL									
591000	LONG TERM DEBT	-	495,000	410,000	-	410,000	410,000	-	-
591064	N. PLYMOUTH WELL $750,000	5,000	5,000	5,000	-	5,000	5,000	-	-
591065	BRADFORD WELL $600,000	30,000	30,000	30,000	-	30,000	30,000	-	-
591066	WATER GENERATORS $720,000	75,000	-	-	-	-	-	-	-
591067	REPLACE LOUT POND WELL $1M	55,000	55,000	55,000	-	55,000	55,000	-	-
591069	TEST WELLS $600,000	40,000	30,000	30,000	-	-	-	(30,000)	(100.0%)
591079	WANNOS POND $1,000,000	125,000	125,000	125,000	-	125,000	125,000	-	-
591085	BRADFORD FILTERS $3,750,000	150,000	150,000	150,000	-	150,000	150,000	-	-
591117	JACKET WATER MAIN REPLACEMENT	135,000	142,000	140,000	-	140,000	140,000	-	-
591125	SAMOSET WATER TANK RESTORATION	-	35,000	75,000	-	70,000	70,000	(5,000)	(6.7%)
591261	NORTH PLYMOUTH WELL DESIGN	28,237	32,294	32,294	34,474	31,170	31,170	(1,124)	(3.5%)
	TOTAL LONG TERM PRINCIPAL	**643,237**	**1,099,294**	**1,052,294**	**34,474**	**1,016,170**	**1,016,170**	**(36,124)**	**(3.4%)**
750 - LONG TERM INTEREST									
591000	LONG TERM DEBT	-	239,400	209,571	103,905	190,832	190,832	(18,739)	(8.9%)
591064	N. PLYMOUTH WELL $750,000	799	598	598	299	299	299	(299)	(50.0%)
591065	BRADFORD WELL $600,000	15,445	13,379	13,379	6,689	12,177	12,177	(1,202)	(9.0%)
591066	WATER GENERATORS $720,000	3,000	-	-	-	-	-	-	-
591067	REPLACE LOUT POND WELL $1M	35,774	33,031	33,031	16,515	30,430	30,430	(2,601)	(7.9%)
591068	REHAB HARRINGTON WATER TANK	2,600	-	-	-	-	-	-	-
591069	TEST WELLS $600,000	2,800	1,200	1,200	600	-	-	(1,200)	(100.0%)
591079	WANNOS POND $1,000,000	53,245	47,366	47,366	23,682	42,065	42,065	(5,301)	(11.2%)
591085	BRADFORD FILTERS $3,750,000	77,237	66,913	66,913	33,456	60,911	60,911	(6,002)	(9.0%)
591117	JACKET WATER MAIN REPLACEMENT	96,668	95,633	95,266	47,616	89,650	89,650	(5,616)	(5.9%)
591125	SAMOSET WATER TANK RESTORATION	-	31,500	30,742	15,242	27,250	27,250	(3,492)	(11.4%)
591261	NORTH PLYMOUTH WELL DESIGN	3,191	2,451	2,451	270	1,620	1,620	(831)	(33.9%)
	TOTAL LONG TERM INTEREST	**290,757**	**531,471**	**500,517**	**248,272**	**455,234**	**455,234**	**(45,283)**	**(9.0%)**
752 - SHORT TERM INTEREST									
591117	JACKET WATER MAIN REPLACEMENT	1,837	-	-	-	-	-	-	-
591125	SAMOSET WATER TANK RESTORATION	13,140	-	-	-	-	-	-	-
592000	SHORT TERM INTEREST	21,117	-	16,000	-	114,000	114,000	98,000	612.5%
	TOTAL SHORT TERM INTEREST	**36,094**	**-**	**16,000**	**-**	**114,000**	**114,000**	**98,000**	**612.5%**
755 - BOND ISSUANCE COSTS									
593100	ISSUANCE COSTS	-	5,000	5,000	-	5,000	5,000	-	-
	TOTAL BOND ISSUANCE COSTS	**-**	**5,000**	**5,000**	**-**	**5,000**	**5,000**	**-**	**-**
915 - OPEB TRUST FUNDING									
596910	TRANSFER TO OPEB TRUST	-	53,463	53,463	53,463	11,788	11,788	(41,675)	(78.0%)
	TOTAL OPEB TRUST FUNDING	**-**	**53,463**	**53,463**	**53,463**	**11,788**	**11,788**	**(41,675)**	**(78.0%)**
	TOTAL WATER BUDGET	**4,445,752**	**5,533,612**	**5,471,658**	**2,864,915**	**5,677,107**	**5,439,340**	**205,449**	**3.8%**

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
SOLID WASTE BUDGET									
433 - TRANSFER STATION OPERATIONS									
511001	SALARIES AND WAGES- PERMANENT	184,493	187,294	187,294	97,499	185,002	185,002	(2,292)	(1.2%)
513000	OVERTIME	20,292	47,650	47,650	32,319	47,650	45,268	-	-
514005	LONGEVITY PAY	1,570	710	710	520	870	870	160	22.5%
519004	SICK LEAVE BUYBACK	-	-	-	-	-	-	-	-
519006	ATTENDANCE BONUS	-	1,000	1,000	150	1,000	1,000	-	-
	PERSONNEL SERVICES	**206,355**	**236,654**	**236,654**	**130,488**	**234,522**	**232,140**	**(2,132)**	**(0.9%)**
521000	ELECTRICITY	6,458	9,000	9,000	3,007	9,000	9,000	-	-
521002	VEHICLE FUEL	27,492	31,550	31,550	11,697	31,550	31,550	-	-
527300	EQUIPMENT RENTAL	6,660	6,660	6,660	4,715	6,660	6,660	-	-
529503	OPERATION OF TRANSFER STATION	52,502	37,000	37,000	6,207	37,000	37,000	-	-
530013	TECHNICAL SERVICES	-	5,000	5,000	-	5,000	5,000	-	-
530101	MEETINGS, EDUC & TRAINING	-	500	500	-	500	500	-	-
530702	RECYCLING SERVICES	41,468	47,550	39,250	32,317	47,550	47,550	8,300	21.1%
530703	TIPPING & DISPOSAL - TOWN	144,202	142,800	142,800	94,514	142,800	142,800	-	-
530704	TIPPING & DISPOSAL - SCHOOL	-	-	-	-	-	-	-	-
530707	TIPPING & DISPOSAL RECYCLING	10,534	18,000	18,000	6,995	18,000	18,000	0	0.0%
534004	PRINTING	-	800	800	-	800	800	-	-
542009	PAYT BAGS	68,027	80,622	80,622	39,543	80,622	80,622	-	-
548001	VEHICLE MAINTENANCE SUPPLIES	30,858	32,000	32,000	26,371	32,000	32,000	-	-
553005	RECYCLING SUPPLIES	4,695	5,000	5,000	-	5,000	5,000	-	-
572001	MILEAGE REIMBURSEMENT	-	300	300	-	300	300	-	-
573000	DUES AND MEMBERSHIPS	4,500	4,675	4,675	-	4,675	4,675	-	-
	OTHER EXPENSES	**397,395**	**421,457**	**413,157**	**225,367**	**421,457**	**421,457**	**8,300**	**2.0%**
596000	TRS TO GENERAL FUND	294,914	299,029	299,029	299,029	273,069	273,069	(25,960)	(8.7%)
	INDIRECT COST	**294,914**	**299,029**	**299,029**	**299,029**	**273,069**	**273,069**	**(25,960)**	**(8.7%)**
	TOTAL TRANSFER STATION OPERAT	**898,664**	**957,140**	**948,840**	**654,883**	**929,048**	**926,666**	**(19,792)**	**(2.1%)**

		2017 Actual	2018 Original	2018 Revised	2018 YTD Actual	2019 Department Request	2019 Finance Committee	Variance 2019 to 2018	% Variance
435 - CURBSIDE PROGRAM									
511001	SALARIES AND WAGES- PERMANENT	20,058	28,340	28,340	21,814	40,056	40,056	11,716	41.3%
511099	NEW INITIATIVE	-	12,022	12,022	-	-	-	(12,022)	(100.0%)
513000	OVERTIME	-	-	-	-	-	-	-	-
	PERSONNEL SERVICES	**20,058**	**40,362**	**40,362**	**21,814**	**40,056**	**40,056**	**(306)**	**(0.8%)**
529005	CURBSIDE COLLECTION CONTRACT	1,086,931	1,188,000	1,188,000	634,084	1,194,000	1,194,000	6,000	0.5%
530703	TIPPING & DISPOSAL - TOWN	245,836	285,600	285,600	183,827	285,600	285,600	(0)	(0.0%)
534004	PRINTING	-	1,200	1,200	-	1,200	1,200	-	-
542009	PAYT BAGS	116,633	149,634	149,634	78,093	149,634	149,634	0	0.0%
	OTHER EXPENSES	**1,449,401**	**1,624,434**	**1,624,434**	**896,004**	**1,630,434**	**1,630,434**	**6,000**	**0.4%**
	TOTAL CURBSIDE PROGRAM	**1,469,459**	**1,664,796**	**1,664,796**	**917,818**	**1,670,490**	**1,670,490**	**5,694**	**0.3%**
915 - OPEB TRUST FUNDING									
596910	TRANSFER TO OPEB TRUST	-	10,693	10,693	10,693	1,685	1,685	(9,008)	(84.2%)
	OTHER EXPENSES	**-**	**10,693**	**10,693**	**10,693**	**1,685**	**1,685**	**(9,008)**	**(84.2%)**
	TOTAL OPEB TRUST FUNDING	**-**	**10,693**	**10,693**	**10,693**	**1,685**	**1,685**	**(9,008)**	**(84.2%)**
	TOTAL SOLID WASTE BUDGET	**2,368,122**	**2,632,629**	**2,624,329**	**1,583,394**	**2,601,223**	**2,598,841**	**(23,106)**	**(0.9%)**
	ENTERPRISE FUNDS	**13,676,514**	**16,396,469**	**16,293,678**	**9,454,613**	**17,492,157**	**17,202,013**	**1,198,479**	**7.4%**
	TOTAL GENERAL FUND BUDGET	**195,333,596**	**211,191,545**	**210,719,306**	**126,577,557**	**220,299,118**	**218,550,228**	**9,579,812**	**4.5%**
	LESS INDIRECTS						**(2,157,508)**		
	TOTAL FY2019 BUDGET						**233,594,733**		