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TOWN FUNDS

ACCOUNT INFORMATION	2024 Actual	2025 Revised Budget	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
ADMINISTRATIVE SERVICES							
A - Town Manager							
Personal Services	$ 844,524	$ 1,025,027	$ 621,781	$ 1,003,243	$ 1,003,243	$(21,784)	(2.1%)
All Other Expenses	$ 518,419	$ 445,100	$ 200,852	$ 467,250	$ 461,950	$ 16,850	3.8%
Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
Town Manager Total Budget Request	**$ 1,362,943**	**$ 1,470,127**	**$ 822,633**	**$ 1,470,493**	**$ 1,465,193**	**$(4,934)**	**(0.3%)**
A - Human Resources							
Personal Services	$ 383,807	$ 455,662	$ 265,104	$ 459,885	$ 457,885	$ 2,223	0.5%
All Other Expenses	$ 77,505	$ 139,050	$ 44,775	$ 157,750	$ 157,750	$ 18,700	13.4%
Departmental Equipment	$ -	$ -	$ -	$ 1,600	$ -	$ -	- %
Human Resources Total Budget Request	**$ 461,311**	**$ 594,712**	**$ 309,878**	**$ 619,235**	**$ 615,635**	**$ 20,923**	**3.5%**
A - Town Clerk							
Personal Services	$ 392,667	$ 437,494	$ 285,942	$ 454,631	$ 454,631	$ 17,137	3.9%
All Other Expenses	$ 208,898	$ 224,475	$ 189,413	$ 244,465	$ 244,465	$ 19,990	8.9%
Departmental Equipment	$ 11,678	$ 23,364	$ 17,516	$ 23,356	$ 23,356	$(8)	- %
Town Clerk Total Budget Request	**$ 613,242**	**$ 685,333**	**$ 492,872**	**$ 722,452**	**$ 722,452**	**$ 37,119**	**5.4%**
A - Elections & Town Meeting							
Personal Services	$ 177,210	$ 291,616	$ 161,112	$ 138,800	$ 132,100	$(159,516)	(54.7%)
All Other Expenses	$ 135,104	$ 189,750	$ 96,190	$ 178,190	$ 178,190	$(11,560)	(6.1%)
Departmental Equipment	$ 35,901	$ 5,532	$ -	$ -	$ -	$(5,532)	(100.0%)
Elections & Town Meeting Total Budget Request	**$ 348,214**	**$ 486,898**	**$ 257,303**	**$ 316,990**	**$ 310,290**	**$(176,608)**	**(36.3%)**
A - 1749 Court House							
Personal Services	$ 12,615	$ 18,447	$ 10,630	$ 19,497	$ 19,497	$ 1,050	5.7%
All Other Expenses	$ 4,716	$ 6,250	$ 3,184	$ 6,250	$ 6,250	$ -	- %
1749 Court House Total Budget Request	**$ 17,331**	**$ 24,697**	**$ 13,814**	**$ 25,747**	**$ 25,747**	**$ 1,050**	**4.3%**
Administrative Services Department Total	**$ 2,803,042**	**$ 3,261,767**	**$ 1,896,500**	**$ 3,154,917**	**$ 3,139,317**	**$(122,450)**	**-3.8%**
SCHOOL SERVICES							
F - School Services							
School Services	$ 113,430,191	$ 121,365,299	$ 59,759,262	$ 127,825,433	$ 127,229,274	$ 5,863,975	4.8%
School Services Total Budget Request	**$ 113,430,191**	**$ 121,365,299**	**$ 59,759,262**	**$ 127,825,433**	**$ 127,229,274**	**$ 5,863,975**	**4.8%**
School Services Department Total	**$ 113,430,191**	**$ 121,365,299**	**$ 59,759,262**	**$ 127,825,433**	**$ 127,229,274**	**$ 5,863,975**	**4.8%**

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
FY2026 - Projection 22601

TOWN FUNDS

ACCOUNT INFORMATION	2024 Actual	2025 Revised Budget	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
FINANCE							
B - Finance And Accounting							
Personal Services	$ 815,845	$ 935,477	$ 575,785	$ 1,063,002	$ 1,063,002	$ 127,525	13.6%
All Other Expenses	$ 118,262	$ 125,142	$ 94,561	$ 147,400	$ 147,400	$ 22,258	17.8%
Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
Finance And Accounting Total Budget Request	**$ 934,106**	**$ 1,060,619**	**$ 670,345**	**$ 1,210,402**	**$ 1,210,402**	**$ 149,783**	**14.1%**
B - Procurement							
Personal Services	$ 208,488	$ 227,397	$ 139,639	$ 220,859	$ 220,859	$(6,538)	(2.9%)
All Other Expenses	$ 164,552	$ 213,889	$ 80,234	$ 251,545	$ 211,545	$(2,344)	(1.1%)
Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
Procurement Total Budget Request	**$ 373,040**	**$ 441,286**	**$ 219,873**	**$ 472,404**	**$ 432,404**	**$(8,882)**	**(2.0%)**
B - Assessing							
Personal Services	$ 572,338	$ 646,289	$ 391,970	$ 653,882	$ 638,262	$(8,027)	(1.2%)
All Other Expenses	$ 81,792	$ 116,462	$ 74,527	$ 119,122	$ 119,122	$ 2,660	2.3%
Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
Assessing Total Budget Request	**$ 654,130**	**$ 762,751**	**$ 466,497**	**$ 773,004**	**$ 757,384**	**$(5,367)**	**(0.7%)**
B - Treasurer And Collector							
Personal Services	$ 806,872	$ 855,001	$ 501,731	$ 861,157	$ 861,157	$ 6,156	0.7%
All Other Expenses	$ 49,440	$ 102,050	$ 26,703	$ 111,667	$ 111,667	$ 9,617	9.4%
Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
Treasurer And Collector Total Budget Request	**$ 856,312**	**$ 957,051**	**$ 528,434**	**$ 972,824**	**$ 972,824**	**$ 15,773**	**1.6%**
Finance Department Total	**$ 2,817,589**	**$ 3,221,708**	**$ 1,885,149**	**$ 3,428,634**	**$ 3,373,014**	**$ 151,306**	**4.7%**
INFORMATION TECHNOLOGY							
B - Information Technology							
Personal Services	$ 712,924	$ 833,403	$ 473,281	$ 1,022,558	$ 934,554	$ 101,151	12.1%
All Other Expenses	$ 1,552,177	$ 2,104,458	$ 1,263,162	$ 2,281,968	$ 2,216,477	$ 112,019	5.3%
Departmental Equipment	$ 18,209	$ 62,500	$ 20,590	$ 117,000	$ 117,000	$ 54,500	87.2%
Information Technology Total Budget Request	**$ 2,283,310**	**$ 3,000,361**	**$ 1,757,033**	**$ 3,421,526**	**$ 3,268,031**	**$ 267,670**	**8.9%**
Information Technology Department Total	**$ 2,283,310**	**$ 3,000,361**	**$ 1,757,033**	**$ 3,421,526**	**$ 3,268,031**	**$ 267,670**	**8.9%**

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
FY2026 - Projection 22601

TOWN FUNDS

ACCOUNT INFORMATION	2024 Actual	2025 Revised Budget	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
HEALTH & HUMAN SERVICES							
E - Animal Control							
Personal Services	$ 200,742	$ 199,171	$ 132,827	$ 210,024	$ 210,024	$ 10,853	5.4%
All Other Expenses	$ 3,941	$ 6,800	$ 1,039	$ 6,800	$ 6,800	$ -	- %
Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
Animal Control Total Budget Request	**$ 204,683**	**$ 205,971**	**$ 133,867**	**$ 216,824**	**$ 216,824**	**$ 10,853**	**5.3%**
E - Public Health							
Personal Services	$ 325,658	$ 336,301	$ 211,231	$ 413,672	$ 347,672	$ 11,371	3.4%
All Other Expenses	$ 77,963	$ 83,400	$ 44,615	$ 38,300	$ 92,400	$ 9,000	10.8%
Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
Public Health Total Budget Request	**$ 403,621**	**$ 419,701**	**$ 255,845**	**$ 451,972**	**$ 440,072**	**$ 20,371**	**4.9%**
E - Center For Active Living							
Personal Services	$ 522,881	$ 772,437	$ 459,859	$ 818,134	$ 818,134	$ 45,697	5.9%
All Other Expenses	$ 149,292	$ 103,950	$ 57,363	$ 78,650	$ 78,650	$(25,300)	(24.3%)
Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
Center For Active Living Total Budget Request	**$ 672,173**	**$ 876,387**	**$ 517,222**	**$ 896,784**	**$ 896,784**	**$ 20,397**	**2.3%**
E - Veterans Services							
Personal Services	$ 153,132	$ 158,270	$ 101,013	$ 159,694	$ 159,694	$ 1,424	0.9%
All Other Expenses	$ 370,506	$ 463,088	$ 221,721	$ 463,788	$ 463,788	$ 700	0.2%
Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
Veterans Services Total Budget Request	**$ 523,639**	**$ 621,358**	**$ 322,734**	**$ 623,482**	**$ 623,482**	**$ 2,124**	**0.3%**
E - Disabilities							
All Other Expenses	$ 79	$ 350	$ -	$ 350	$ 350	$ -	- %
Disabilities Total Budget Request	**$ 79**	**$ 350**	**$ -**	**$ 350**	**$ 350**	**$ -**	**- %**
E - Library							
Personal Services	$ 1,520,492	$ 1,646,258	$ 969,097	$ 1,778,943	$ 1,745,750	$ 99,492	6.0%
All Other Expenses	$ 515,557	$ 581,060	$ 375,195	$ 609,798	$ 609,798	$ 28,738	4.9%
Departmental Equipment	$ -	$ 29,200	$ 10,722	$ 10,844	$ 10,844	$(18,356)	(62.9%)
Library Total Budget Request	**$ 2,036,048**	**$ 2,256,518**	**$ 1,355,014**	**$ 2,399,585**	**$ 2,366,392**	**$ 109,874**	**4.9%**
E - Recreation							
Personal Services	$ 539,982	$ 582,562	$ 385,649	$ 588,694	$ 578,828	$(3,734)	(0.6%)
All Other Expenses	$ 20,953	$ 28,110	$ 17,488	$ 29,610	$ 29,610	$ 1,500	5.3%
Departmental Equipment	$ 2,241	$ 2,065	$ 2,025	$ 23,759	$ -	$(2,065)	(100.0%)
Recreation Total Budget Request	**$ 563,175**	**$ 612,737**	**$ 405,162**	**$ 642,063**	**$ 608,438**	**$(4,299)**	**(0.7%)**
Health & Human Services Department Total	**$ 4,403,417**	**$ 4,993,021**	**$ 2,989,844**	**$ 5,231,060**	**$ 5,152,342**	**$ 159,321**	**3.2%**

TOWN FUNDS

ACCOUNT INFORMATION	2024 Actual	2025 Revised Budget	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
INSPECTIONAL SERVICES							
A - Building And Zoning							
Personal Services	$ 1,053,949	$ 1,088,548	$ 635,400	$ 1,219,362	$ 1,219,362	$ 130,814	12.0%
All Other Expenses	$ 15,033	$ 20,739	$ 6,966	$ 21,810	$ 21,810	$ 1,071	5.2%
Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
Building And Zoning Total Budget Request	**$ 1,068,982**	**$ 1,109,287**	**$ 642,366**	**$ 1,241,172**	**$ 1,241,172**	**$ 131,885**	**11.9%**
Inspectional Services Department Total	**$ 1,068,982**	**$ 1,109,287**	**$ 642,366**	**$ 1,241,172**	**$ 1,241,172**	**$ 131,885**	**11.9%**
PLANNING & DEVELOPMENT							
E - Planning & Development							
Personal Services	$ 732,557	$ 799,262	$ 495,503	$ 839,967	$ 839,967	$ 40,705	5.1%
All Other Expenses	$ 199,483	$ 188,191	$ 136,095	$ 205,827	$ 205,827	$ 17,636	9.4%
Departmental Equipment	$ -	$ -	$ -	$ 500	$ -	$ -	- %
Planning & Development Total Budget Request	**$ 932,041**	**$ 987,453**	**$ 631,597**	**$ 1,046,294**	**$ 1,045,794**	**$ 58,341**	**5.9%**
E - Redevelopment Authority							
All Other Expenses	$ 23,880	$ 24,357	$ 24,357	$ 85,000	$ 24,848	$ 491	2.0%
Redevelopment Authority Total Budget Request	**$ 23,880**	**$ 24,357**	**$ 24,357**	**$ 85,000**	**$ 24,848**	**$ 491**	**2.0%**
Planning & Development Department Total	**$ 955,921**	**$ 1,011,810**	**$ 655,954**	**$ 1,131,294**	**$ 1,070,642**	**$ 58,832**	**5.8%**
PUBLIC SAFETY							
C - Police							
Personal Services	$ 13,260,513	$ 15,399,185	$ 8,372,376	$ 16,759,394	$ 15,710,764	$ 311,579	2.0%
All Other Expenses	$ 1,707,371	$ 781,151	$ 294,782	$ 1,180,049	$ 911,548	$ 130,397	16.7%
Departmental Equipment	$ 620,477	$ 594,527	$ 432,735	$ 976,358	$ 820,090	$ 225,563	37.9%
Police Total Budget Request	**$ 15,588,361**	**$ 16,774,863**	**$ 9,099,893**	**$ 18,915,801**	**$ 17,442,402**	**$ 667,539**	**4.0%**
C - Harbor Master							
Personal Services	$ 466,962	$ 538,255	$ 335,899	$ 545,868	$ 545,868	$ 7,613	1.4%
All Other Expenses	$ 39,812	$ 63,100	$ 38,727	$ 73,100	$ 73,100	$ 10,000	15.8%
Fuel & Utilities	$ 15,797	$ 30,000	$ 7,228	$ 30,000	$ 30,000	$ -	- %
Departmental Equipment	$ -	$ 11,000	$ 9,547	$ 25,000	$ 25,000	$ 14,000	127.3%
Harbor Master Total Budget Request	**$ 522,571**	**$ 642,355**	**$ 391,401**	**$ 673,968**	**$ 673,968**	**$ 31,613**	**4.9%**
C - Fire							
Personal Services	$ 14,553,998	$ 15,783,106	$ 9,548,017	$ 16,945,372	$ 16,885,369	$ 1,102,263	7.0%
All Other Expenses	$ 493,542	$ 540,951	$ 296,915	$ 582,025	$ 582,025	$ 41,074	7.6%
Departmental Equipment	$ 132,673	$ 305,878	$ 42,356	$ 402,284	$ 385,184	$ 79,306	25.9%
Fire Total Budget Request	**$ 15,180,213**	**$ 16,629,935**	**$ 9,887,288**	**$ 17,929,681**	**$ 17,852,578**	**$ 1,222,643**	**7.4%**

TOWN FUNDS

ACCOUNT INFORMATION	2024 Actual	2025 Revised Budget	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
C - Emergency Management							
Personal Services	$ 47,181	$ 58,676	$ 37,088	$ 70,645	$ 67,045	$ 8,369	14.3%
All Other Expenses	$ 12,195	$ 1,347,968	$ 974,955	$ 1,391,020	$ 1,391,020	$ 43,052	3.2%
Departmental Equipment	$ -	$ -	$ -	$ 7,000	$ 7,000	$ 7,000	- %
Emergency Management Total Budget Request	**$ 59,377**	**$ 1,406,644**	**$ 1,012,043**	**$ 1,468,665**	**$ 1,465,065**	**$ 58,421**	**4.2%**
Public Safety Department Total	**$ 31,350,521**	**$ 35,453,797**	**$ 20,390,625**	**$ 38,988,115**	**$ 37,434,013**	**$ 1,980,216**	**5.6%**
ENERGY AND ENVIRONMENT							
C - Energy & Environment							
Personal Services	$ 572,626	$ 757,065	$ 469,880	$ 781,317	$ 781,317	$ 24,252	3.2%
All Other Expenses	$ 80,328	$ 131,200	$ 33,674	$ 131,200	$ 131,200	$ -	- %
Departmental Equipment	$ 14,000	$ -	$ -	$ 20,000	$ 20,000	$ 20,000	- %
Energy & Environment Total Budget Request	**$ 666,954**	**$ 888,265**	**$ 503,554**	**$ 932,517**	**$ 932,517**	**$ 44,252**	**5.0%**
Energy And Environment Department Total	**$ 666,954**	**$ 888,265**	**$ 503,554**	**$ 932,517**	**$ 932,517**	**$ 44,252**	**5.0%**
PUBLIC WORKS							
D - DPW Engineering							
Personal Services	$ 445,476	$ 648,679	$ 245,694	$ 655,295	$ 655,295	$ 6,616	1.0%
All Other Expenses	$ 88,984	$ 83,862	$ 77,927	$ 83,862	$ 83,862	$ -	- %
Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
DPW Engineering Total Budget Request	**$ 534,461**	**$ 732,541**	**$ 323,620**	**$ 739,157**	**$ 739,157**	**$ 6,616**	**0.9%**
D - DPW Highway							
Personal Services	$ 1,850,835	$ 2,195,736	$ 1,098,003	$ 2,303,605	$ 2,192,964	$(2,772)	(0.1%)
All Other Expenses	$ 195,781	$ 264,070	$ 81,886	$ 239,070	$ 239,070	$(25,000)	(9.5%)
Fuel & Utilities	$ 21,271	$ 36,180	$ 7,281	$ 36,180	$ 36,180	$ -	- %
Departmental Equipment	$ 10,718	$ 5,224	$ -	$ -	$ -	$(5,224)	(100.0%)
DPW Highway Total Budget Request	**$ 2,078,605**	**$ 2,501,210**	**$ 1,187,170**	**$ 2,578,855**	**$ 2,468,214**	**$(32,996)**	**(1.3%)**
D - DPW Administration							
Personal Services	$ 653,684	$ 867,380	$ 486,619	$ 939,854	$ 910,154	$ 42,774	4.9%
All Other Expenses	$ 35,726	$ 41,132	$ 25,000	$ 41,132	$ 41,132	$ -	- %
Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
DPW Administration Total Budget Request	**$ 689,410**	**$ 908,512**	**$ 511,618**	**$ 980,986**	**$ 951,286**	**$ 42,774**	**4.7%**
D - Building Maintenance							
Personal Services	$ 937,205	$ 1,145,560	$ 644,840	$ 1,192,567	$ 1,108,426	$(37,134)	(3.2%)
All Other Expenses	$ 940,477	$ 1,011,107	$ 602,336	$ 1,011,107	$ 1,011,107	$ -	- %
Fuel & Utilities	$ 1,354,625	$ 1,348,500	$ 774,554	$ 1,447,250	$ 1,447,250	$ 98,750	7.3%
Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
Building Maintenance Total Budget Request	**$ 3,232,307**	**$ 3,505,167**	**$ 2,021,730**	**$ 3,650,924**	**$ 3,566,783**	**$ 61,616**	**1.8%**

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
FY2026 - Projection 22601

TOWN FUNDS

ACCOUNT INFORMATION	2024 Actual	2025 Revised Budget	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
D - Fleet Maintenance							
Personal Services	$ 338,564	$ 453,213	$ 204,936	$ 469,264	$ 447,595	$(5,618)	(1.2%)
All Other Expenses	$ 434,081	$ 483,320	$ 204,603	$ 483,320	$ 483,320	$ -	- %
Fuel & Utilities	$ 702,312	$ 1,109,700	$ 298,344	$ 1,109,700	$ 1,109,700	$ -	- %
Departmental Equipment	$ 14,087	$ 15,973	$ -	$ -	$ -	$(15,973)	(100.0%)
Fleet Maintenance Total Budget Request	**$ 1,489,043**	**$ 2,062,206**	**$ 707,883**	**$ 2,062,284**	**$ 2,040,615**	**$(21,591)**	**(1.0%)**
D - Solid Waste							
Personal Services	$ 150,385	$ 130,299	$ 115,877	$ 177,425	$ 177,425	$ 47,126	36.2%
All Other Expenses	$ 177,918	$ 210,720	$ 69,357	$ 220,500	$ 220,500	$ 9,780	4.6%
Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
Solid Waste Total Budget Request	**$ 328,303**	**$ 341,019**	**$ 185,235**	**$ 397,925**	**$ 397,925**	**$ 56,906**	**16.7%**
D - Crematory							
Personal Services	$ 190,690	$ 237,062	$ 126,079	$ 234,084	$ 234,084	$(2,978)	(1.3%)
All Other Expenses	$ 36,110	$ 50,100	$ 30,450	$ 51,500	$ 51,500	$ 1,400	2.8%
Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
Crematory Total Budget Request	**$ 226,800**	**$ 287,162**	**$ 156,530**	**$ 285,584**	**$ 285,584**	**$(1,578)**	**(0.5%)**
D - Cemetery							
Personal Services	$ 651,132	$ 810,785	$ 426,592	$ 808,059	$ 790,720	$(20,065)	(2.5%)
All Other Expenses	$ 35,434	$ 57,536	$ 26,680	$ 57,831	$ 57,831	$ 295	0.5%
Departmental Equipment	$ 14,519	$ 8,000	$ 3,519	$ 16,000	$ 16,000	$ 8,000	100.0%
Cemetery Total Budget Request	**$ 701,085**	**$ 876,321**	**$ 456,791**	**$ 881,890**	**$ 864,551**	**$(11,770)**	**(1.3%)**
D - Parks And Forestry							
Personal Services	$ 1,064,510	$ 1,299,340	$ 679,062	$ 1,337,721	$ 1,304,679	$ 5,339	0.4%
All Other Expenses	$ 242,725	$ 271,332	$ 146,048	$ 274,556	$ 274,556	$ 3,224	1.2%
Departmental Equipment	$ 4,809	$ -	$ -	$ -	$ -	$ -	- %
Parks And Forestry Total Budget Request	**$ 1,312,044**	**$ 1,570,672**	**$ 825,110**	**$ 1,612,277**	**$ 1,579,235**	**$ 8,563**	**0.5%**
Public Works Department Total	**$ 10,592,058**	**$ 12,784,810**	**$ 6,375,688**	**$ 13,189,882**	**$ 12,893,350**	**$ 108,540**	**0.8%**
Total Budget School & Town	**$ 170,371,984**	**$ 187,090,125**	**$ 96,855,975**	**$ 198,544,550**	**$ 195,733,672**	**$ 8,643,547**	**4.6%**

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
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TOWN FUNDS

ACCOUNT INFORMATION	2024 Actual	2025 Revised Budget	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
FIXED COSTS SCHOOL & TOWN							
B - Salary Reserve Account	$ -	$ 1,067,718	$ 96,028	733,758	733,758	$(333,960)	(31.3%)
B - Finance Committee Reserve Account	$ -	$ 150,000	$ -	150,000	150,000	$ -	- %
B - Tax Title Foreclosures	$ 115,676	$ 261,000	$ 54,121	261,000	261,000	$ -	- %
F - Medicaid Program	$ 299,877	$ 329,434	$ 142,861	336,492	336,492	$ 7,058	2.1%
F - Out of District Transportation	$ 59,681	$ 80,040	$ 30,263	82,045	82,045	$ 2,005	2.5%
D - Snow & Ice Removal	$ 616,515	$ 1,366,415	$ 678,059	1,366,415	1,366,415	$ -	- %
A - Member Benefits	$ 7,550,928	$ 8,826,725	$ 5,052,402	9,663,575	9,613,575	$ 786,850	8.9%
B - Pensions	$ 18,418,703	$ 19,886,375	$ 19,886,375	21,524,793	21,524,793	$ 1,638,418	8.2%
B - Unemployment Compensation	$ 20,000	$ 60,220	$ 60,220	60,220	60,220	$ -	- %
B - Member Insurance	$ 38,569,229	$ 40,067,273	$ 23,373,506	39,125,973	39,125,973	$(941,300)	(2.3%)
B - OPEB Trust Funding	$ 1,172,491	$ 1,263,179	$ 1,263,179	1,290,740	1,290,740	$ 27,561	2.2%
B - Compensated Absences	$ 125,000	$ 150,000	$ 150,000	150,000	150,000	$ -	- %
A - All Town Insurance	$ 2,085,791	$ 2,422,869	$ 2,196,700	2,659,024	2,659,024	$ 236,155	9.7%
Total Fixed Costs Budget School & Town	**$ 69,033,891**	**$ 75,931,248**	**$ 52,983,714**	**$ 77,404,035**	**$ 77,354,035**	**$ 1,422,787**	**1.9%**
COMMUNITY DEBT SCHOOL & TOWN							
B - Principal	$ 9,502,538	$ 11,280,724	$ 191,613	10,666,354	10,666,354	$(614,370)	(5.4%)
B - Interest	$ 5,554,223	$ 6,725,527	$ 3,166,071	5,914,448	5,914,448	$(811,079)	(12.1%)
B - Temporary Interest	$ 792,958	$ 173,040	$ -	1,598,489	1,598,489	$ 1,425,449	823.8%
B - Miscellaneous Interest	$ 1,944	$ 5,000	$ 1,033	5,000	5,000	$ -	- %
B - Bond Issuance	$ 5,650	$ 25,000	$ -	25,000	25,000	$ -	- %
Total Debt Service	**$ 15,857,313**	**$ 18,209,291**	**$ 3,358,717**	**$ 18,209,291**	**$ 18,209,291**	**$ -**	**- %**
TOTAL GENERAL FUND	**$ 255,263,188**	**$ 281,230,664**	**$ 153,198,406**	**$ 294,157,876**	**$ 291,296,998**	**$ 10,066,334**	**3.6%**

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
FY2026 - Projection 22601

AIRPORT FUND

ACCOUNT INFORMATION	2024 Actual	2025 Revised Budget	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
ENTERPRISE FUNDS							
G - Personal Services	$ 665,668	$ 724,074	$ 422,866	$ 732,065	$ 732,065	$ 7,991	1.1%
G - All Other Expenses	$ 1,936,180	$ 2,974,850	$ 1,125,844	$ 3,024,350	$ 3,024,350	$ 49,500	1.7%
G - Airport Enterprise Debt	$ 38,400	$ 42,150	$ 6,075	$ 40,650	$ 40,650	$(1,500)	(3.6%)
G - Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
G - Transfer to OPEB Trust	$ 5,608	$ 6,284	$ 6,284	$ 5,659	$ 5,659	$(625)	(9.9%)
Total Airport Budget	**$ 2,645,856**	**$ 3,747,358**	**$ 1,561,070**	**$ 3,802,724**	**$ 3,802,724**	**$ 55,366**	**1.5%**
G - Personal Services	$ 356,320	$ 402,657	$ 221,859	$ 409,647	$ 409,647	$ 6,990	1.7%
G - Other Expenditures	$ 4,805,990	$ 5,613,976	$ 2,796,894	$ 5,674,866	$ 5,674,866	$ 60,890	1.1%
G - Departmental Equipment	$ -	$ 10,122	$ 8,900	$ -	$ -	$(10,122)	(100.0%)
G - Sewer Enterprise Debt	$ 2,582,188	$ 2,565,591	$ 1,555,561	$ 2,890,127	$ 2,890,127	$ 324,536	12.6%
G - Transfer to OPEB Trust	$ 2,117	$ 2,446	$ 2,446	$ 2,632	$ 2,632	$ 186	7.6%
Total Sewer Budget	**$ 7,746,615**	**$ 8,594,792**	**$ 4,585,660**	**$ 8,977,272**	**$ 8,977,272**	**$ 382,480**	**4.5%**
G - Personal Services	$ 1,474,681	$ 1,710,721	$ 990,834	$ 1,748,895	$ 1,748,895	$ 38,174	2.2%
G - Other Expenditures	$ 1,107,121	$ 1,500,423	$ 792,007	$ 1,500,423	$ 1,500,423	$ -	- %
G - Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
G - Water Enterprise Debt	$ 2,237,626	$ 3,259,992	$ 358,441	$ 3,082,886	$ 3,082,886	$(177,106)	(5.4%)
G - Transfer to OPEB Trust	$ 13,321	$ 14,192	$ 14,192	$ 14,083	$ 14,083	$(109)	(0.8%)
Total Water Budget	**$ 4,832,749**	**$ 6,485,328**	**$ 2,155,474**	**$ 6,346,287**	**$ 6,346,287**	**$(139,041)**	**(2.1%)**
G - Personal Services	$ 289,337	$ 332,575	$ 199,081	$ 343,132	$ 343,132	$ 10,557	3.2%
G - Other Expenditures	$ 493,124	$ 597,342	$ 292,738	$ 612,258	$ 612,258	$ 14,916	2.5%
G - Departmental Equipment	$ -	$ -	$ -	$ -	$ -	$ -	- %
G - Transfer to OPEB Trust	$ 2,675	$ 2,495	$ 2,495	$ 3,027	$ 3,027	$ 532	21.3%
Total Solid Waste Budget	**$ 785,136**	**$ 932,412**	**$ 494,314**	**$ 958,417**	**$ 958,417**	**$ 26,005**	**2.8%**
G - Other Expenditures	$ 1,454,495	$ 1,540,000	$ 1,061,957	$ 1,540,000	$ 1,540,000	$ -	- %
G - Departmental Equipment	$ -	$ 5,000	$ -	$ 5,000	$ 5,000	$ -	- %
Total Cable Budget	**$ 1,454,495**	**$ 1,545,000**	**$ 1,061,957**	**$ 1,545,000**	**$ 1,545,000**	**$ -**	**- %**
TOTAL ENTERPRISE FUNDS	**$ 17,464,851**	**$ 21,304,890**	**$ 9,858,475**	**$ 21,629,700**	**$ 21,629,700**	**$ 324,810**	**1.5%**
TOTAL FY2026 BUDGET	**$ 272,728,039**	**$ 302,535,554**	**$ 163,056,881**	**$ 315,787,576**	**$ 312,926,698**	**$ 10,391,144**	**3.4%**

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
FY2026 - Projection 22601

AIRPORT FUND

ACCOUNT INFORMATION	2024 Actual	2025 Revised Budget	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
INDIRECT COSTS							
G - Airport Fund - Indirect Cost	$ 340,000	$ 446,834	$ 297,890	$ -	$ 433,477	$(13,357)	(3.0%)
G - Sewer Fund - Indirect Cost	$ 454,438	$ 520,500	$ 347,000	$ -	$ 511,173	$(9,327)	(1.8%)
G - Water Fund - Indirect Cost	$ 1,621,014	$ 1,703,260	$ 1,135,508	$ -	$ 1,776,968	$ 73,708	4.3%
G - Solid Waste Fund - Indirect Cost	$ 328,923	$ 361,756	$ 241,172	$ -	$ 430,722	$ 68,966	19.1%
Total Indirect Costs	**$ 2,744,375**	**$ 3,032,350**	**$ 2,021,570**	**$ -**	**$ 3,152,340**	**$ 119,990**	**4.0%**

Town of Plymouth
General Fund Budget
Sources Uses - 2026 Town Meeting w Articles

GENERAL FUND REVENUES	Final Budget 2024	Final Budget 2025	*Budget Estimate 2026*	Dollar Change over Prior Year	*% Change over Prior Year*
Property Taxes					
Prior Year Tax Levy Limit	207,233,556	217,750,575	*227,215,607*	9,465,032	
Amended Prior Year New Growth		(1,492)			
2.5% Allowance	5,180,839	5,443,727	*5,680,390*	236,663	
New Growth	5,336,180	4,022,797	*3,000,000*	(1,022,797)	
Operational Override					
Levy Limit	**217,750,575**	**227,215,607**	***235,895,997***	**8,680,390**	
Debt Exclusion	6,866,860	6,670,410	*6,469,210*	(201,200)	
Other					
Maximum Allowable Levy Limit	**224,617,435**	**233,886,017**	***242,365,207***	**8,479,190**	
Unused Levy Capacity	(8,763,932)	(3,152,091)	*(2,023,791)*	1,128,300	
Total Property Taxes Raised	**215,853,503**	**230,733,926**	***240,341,416***	***9,607,491***	***4.16%***
Tax Rate	**$12.87**	**$12.69**	***$13.22***	**0.53**	***4.11%***
Values	**16,771,833,988**	**18,182,342,453**	***18,182,342,453***	***0***	***0.00%***
State Aid - Cherry Sheet					
Chapter 70	28,266,283	29,055,747	*29,055,747*	0	*0.00%*
Charter School Reimbursement	2,059,901	956,065	*956,065*	0	*0.00%*
General Municipal Aid	4,684,341	4,824,871	*4,824,871*	0	*0.00%*
Veterans Benefits	293,208	282,228	*282,228*	0	*0.00%*
Exemption Reimbursement Total	438,386	494,039	*494,039*	0	*0.00%*
State Owned Land	1,211,852	1,304,107	*1,304,107*	0	*0.00%*
Public Libraries	135,241	161,819	*161,819*	0	*0.00%*
State Aid Total	**37,089,212**	**37,078,876**	***37,078,876***	***0***	***0.00%***
Local Receipts					
Motor Vehicle Excise	9,855,173	9,855,173	*10,347,932*	492,759	*5.00%*
Other Excise	1,750,000	1,850,000	*2,000,750*	150,750	*8.15%*
Penalties & Interest	820,000	750,000	*750,000*	0	*0.00%*
Payments in Lieu	90,000	90,000	*94,500*	4,500	*5.00%*
Fees	590,000	590,000	*619,500*	29,500	*5.00%*
Rentals	930,000	850,000	*892,500*	42,500	*5.00%*
Departmental Revenue - Recreation	234,000	234,000	*240,000*	6,000	*2.56%*
Departmental Revenue - School Medicaid	500,000	500,000	*525,000*	25,000	*5.00%*
Departmental Revenue - Cemetery	92,700	92,700	*97,335*	4,635	*5.00%*
Departmental Revenue - Crematory	340,000	301,000	*301,000*	0	*0.00%*
Other Dept Revenue	350,000	306,000	*321,300*	15,300	*5.00%*
Licenses & Permits	3,090,000	3,490,000	*3,664,500*	174,500	*5.00%*
Fines & Forfeits	250,000	250,000	*262,500*	12,500	*5.00%*
Miscellaneous - Medicare D / Fringe / MOA's	663,000	707,443	*742,815*	35,372	*5.00%*
PGDC Parking Deck Reimbursement for Debt	160,300	157,050	*158,800*	1,750	*1.11%*
Investment Income	375,461	1,208,461	*2,500,000*	1,291,539	*106.87%*
Local Receipt Total	**20,090,634**	**21,231,827**	***23,518,432***	**2,286,605**	***10.77%***
Other Sources					
Sewer Fund Indirect Costs	454,438	520,500	*511,173*	(9,327)	*-1.79%*
Water Fund Indirect Costs	1,621,014	1,703,260	*1,776,968*	73,708	*4.33%*
Airport Indirect Costs	340,000	446,834	*433,477*	(13,357)	*-2.99%*
Solid Waste Fund Indirect Costs	328,923	361,756	*430,722*	68,966	*19.06%*
Indirect Total	**2,744,375**	**3,032,350**	***3,152,340***	***119,990***	***3.96%***

Lynne A. Barrett
Director of Finance

3/3/2025

Town of Plymouth
General Fund Budget
Sources Uses - 2026 Town Meeting w Articles

	Final Budget 2024	Final Budget 2025	*Budget Estimate 2026*	Dollar Change over Prior Year	*% Change over Prior Year*
Available Funds					
Title V Loan Program - Debt Service - Art 7	173,644	207,927	*201,644*	(6,283)	*-3.02%*
Title V Loan Program - Administration - Art 7	35,674	43,814	*77,448*	33,634	*76.77%*
State Boat Ramp Revolving - Art 7	4,223	3,972	*11,120*	7,148	*179.96%*
Recreation Revolving - Art 7	32,191	32,675	*39,921*	7,246	*22.18%*
Memorial Hall Revolving - Art 7	13,861	28,278	*29,631*	1,353	*4.78%*
Plymouth Beach Revolving - Art 7	14,341	25,258	*19,291*	(5,967)	*-23.62%*
Fire Safety & Prevention Revolving - Art 7	10,270	10,309	*0*	(10,309)	*-100.00%*
Fire Alarm Maint Revolving - Art 7	9,864	9,430	*9,578*	148	*1.57%*
Cemetery Perpetual Care Art 7	10,000	10,000	*10,000*	0	*0.00%*
Municipal Waterways - Article 7	130,000	130,000	*130,000*	0	*0.00%*
Municipal Waterways - Article 7 - Debt	86,263	50,000	*55,000*	5,000	*10.00%*
Environmental Affairs Fund	28,900	0	*20,000*	20,000	*#DIV/0!*
Pavement Management Debt Fund	1,055,300	1,193,231	*1,158,900*	(34,331)	*-2.88%*
Meals Tax for Town Hall Project	1,800,594	1,799,345	*1,796,344*	(3,001)	*-0.17%*
Free Cash	75,000	0		0	*#DIV/0!*
Free Cash for OPEB Trust	500,000	0		0	*#DIV/0!*
Other Available FundsTotal	**3,980,124**	**3,544,239**	***3,558,877***	***14,638***	***0.41%***
Grand Total	**279,757,848**	**295,621,217**	***307,649,941***	***12,028,724***	***4.07%***

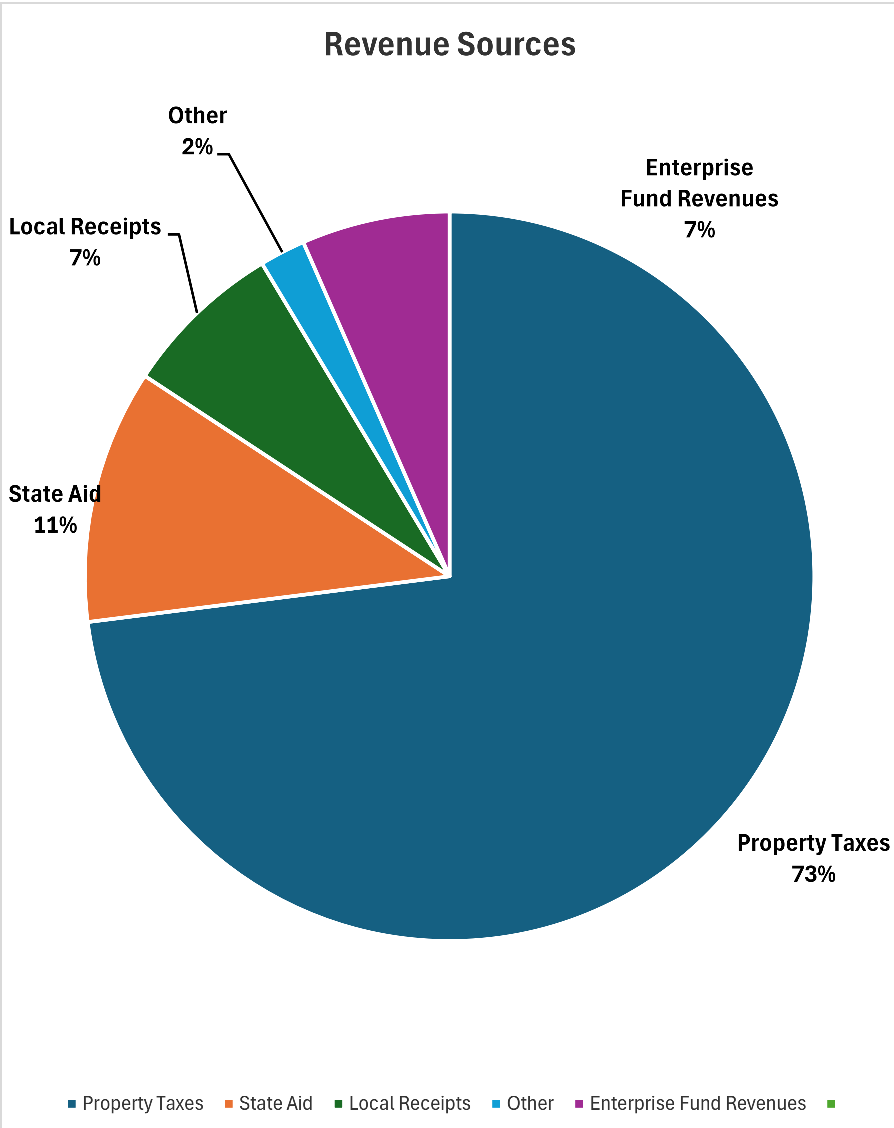
GENERAL FUND BUDGETS

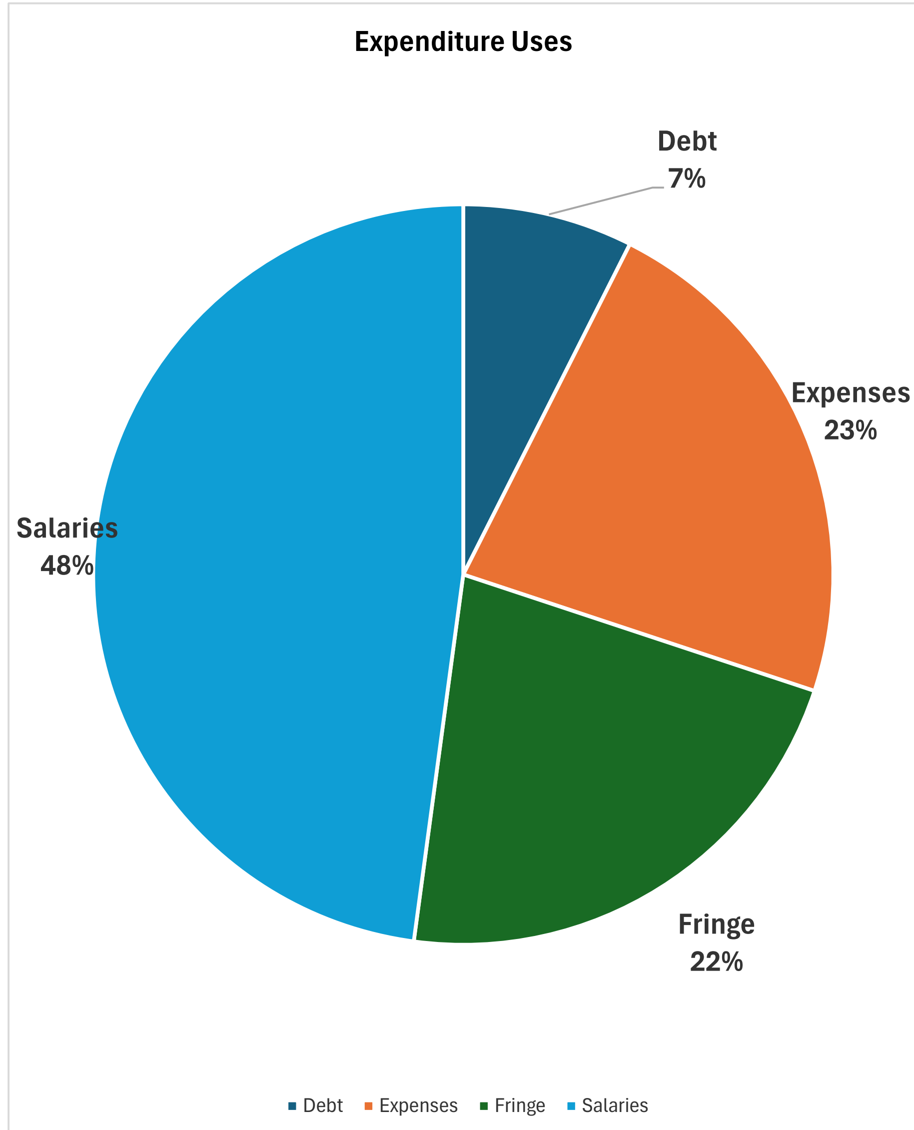
	Final Budget 2024	Final Budget 2025	*Budget Estimate 2026*	Dollar Change over Prior Year	*% Change over Prior Year*
Administrative Services	3,009,391	3,261,767	*3,139,317*	(122,450)	*-3.75%*
Department of Finance	3,037,507	3,221,708	*3,373,014*	151,306	*4.70%*
Department of Information Technology	2,438,401	3,000,361	*3,268,031*	267,670	*8.92%*
Department of Health & Human Services	4,508,229	4,993,021	*5,152,342*	159,321	*3.19%*
Department of Inspectional Services	1,077,904	1,109,287	*1,241,172*	131,885	*11.89%*
Department of Planning & Development	987,445	1,011,810	*1,070,642*	58,832	*5.81%*
Department of Public Safety	33,520,415	35,453,797	*37,434,013*	1,980,216	*5.59%*
Department of Energy & Environment	923,967	888,265	*932,517*	44,252	*4.98%*
Department of Public Works	12,557,442	12,784,810	*12,893,350*	108,540	*0.85%*
Fixed Costs	75,292,515	75,931,248	*77,354,035*	1,422,787	*1.87%*
Debt Service	16,280,796	18,209,291	*18,209,291*	0	*0.00%*
School	113,490,770	121,365,299	*127,229,274*	5,863,975	*4.83%*
Total	**267,124,782**	**281,230,664**	***291,296,998***	**10,066,334**	***3.58%***
Articles					
Nuclear Mitigation Stabilization	0	500,000	*500,000*	0	*0.00%*
Facility Maintenance Stabilization Fund	0	500,000	*500,000*	0	*0.00%*
Capital - Roads - Art 13 ATM	0	1,500,000	*2,650,000*	1,150,000	*76.67%*
Total	**0**	**2,500,000**	***3,650,000***	***1,150,000***	***0***
Other Amounts to be Raised					
Cherry Sheet Assessments	11,216,322	10,398,127	*10,918,033*	519,906	*5.00%*
Cherry Sheet Offsets	135,241	161,819	*161,819*	0	*0.00%*
Overlay Reserve	1,281,504	1,330,608	*1,623,092*	292,484	*21.98%*
Total	**12,633,067**	**11,890,553**	***12,702,944***	***812,390***	***6.83%***
Total	**$279,757,849**	**$295,621,217**	***$307,649,942***	**$12,028,724**	***4.07%***
Revenues Over (Under) Expenditures	**(0)**	**(0)**	***(0)***	**(0)**	
Debt Service as % Budget	**6.09%**	**6.47%**	**6.25%**		

Lynne A. Barrett
Director of Finance

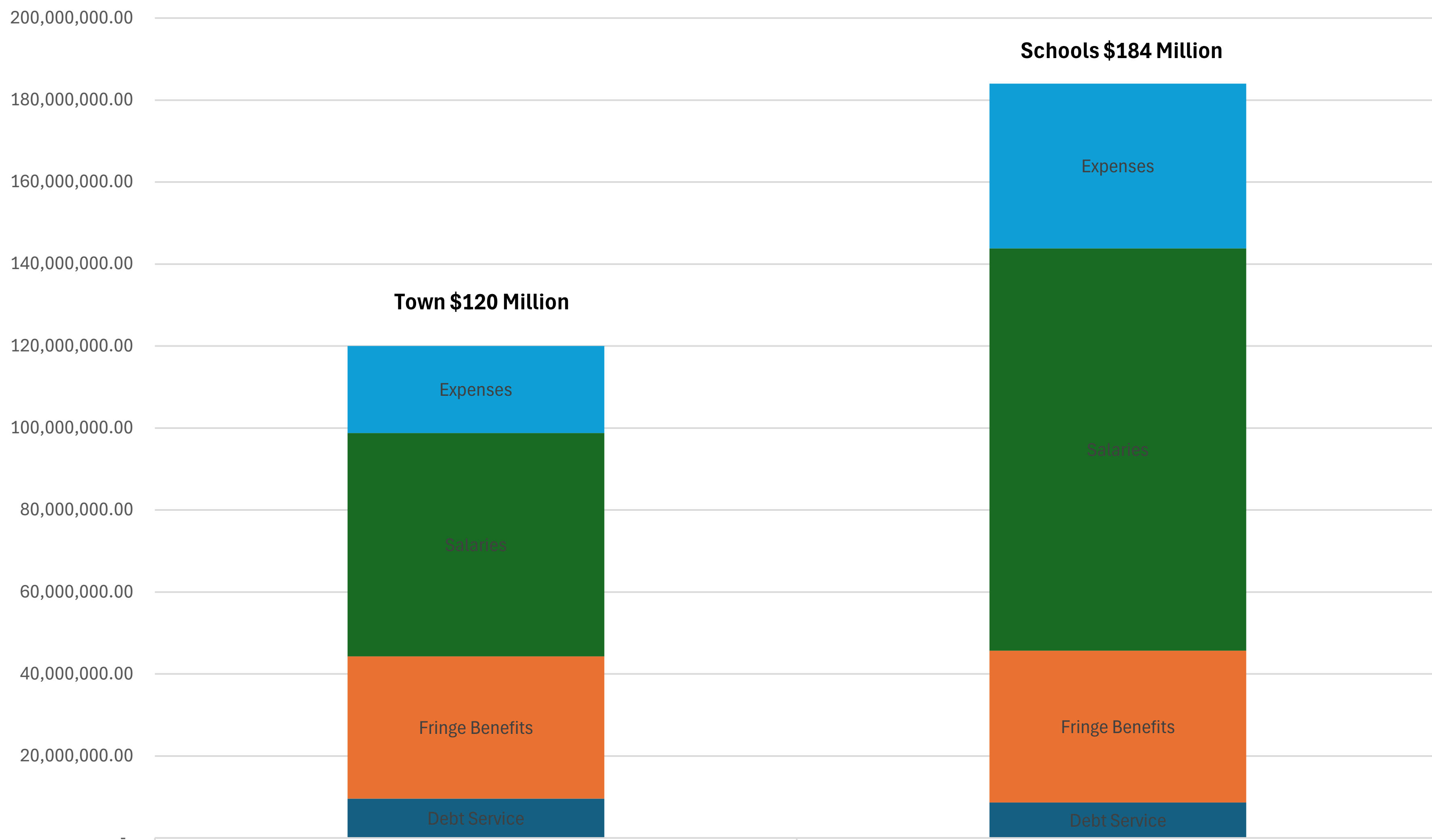
3/3/2025

Town of Plymouth Operating Budget - All Funds





General Fund Budget & Other Amounts to be Raised by Category for Town & Schools



	Town	Schools
Expenses	21,217,813.00	40,184,192.00
Salaries	54,465,857.00	98,157,488.00
Fringe	34,721,178.40	37,044,122.60
Debt	9,585,465.00	8,623,826.00

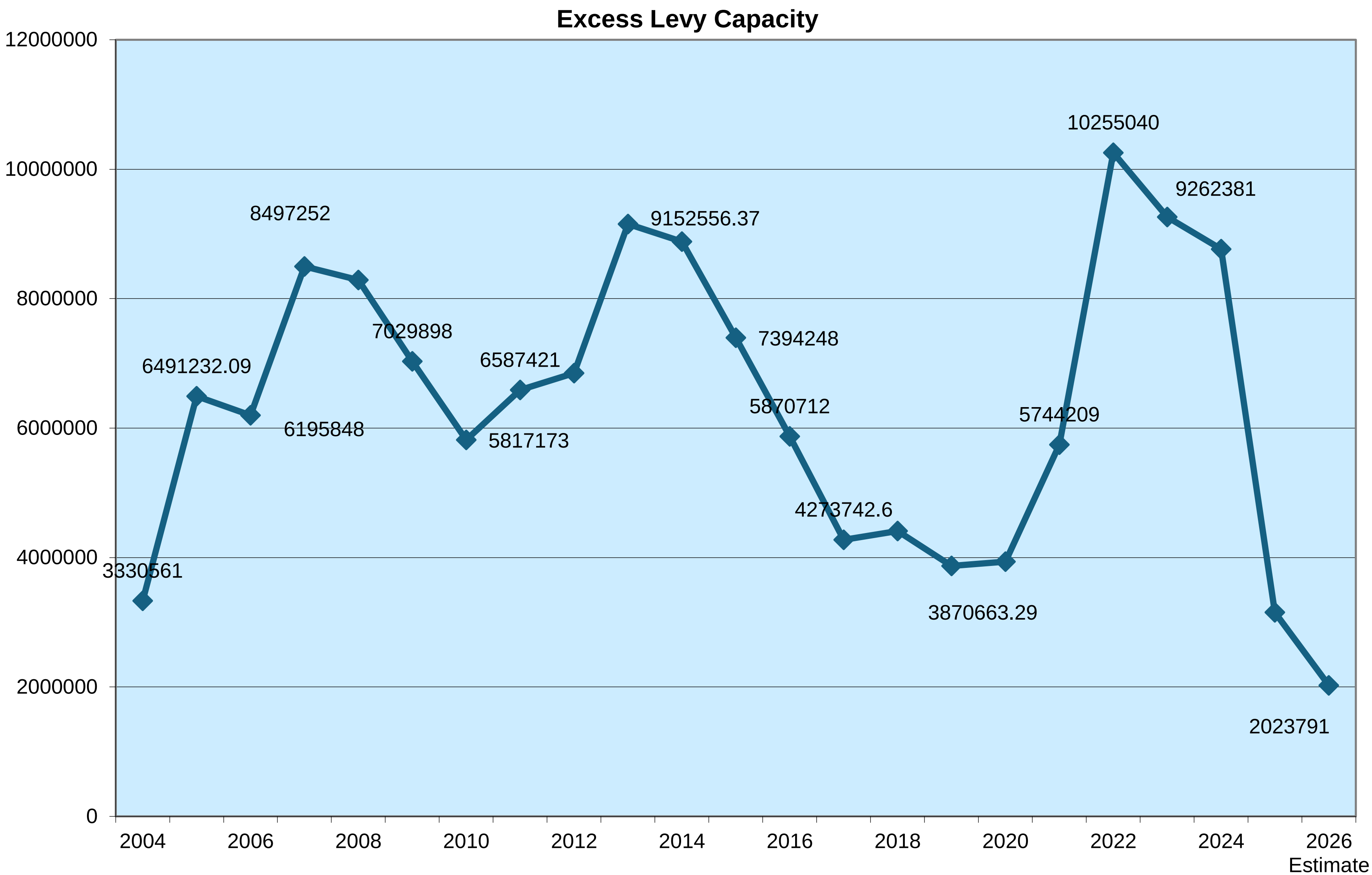
Town of Plymouth
Property Taxes History

Fiscal Year	Calculated 21/2 Levy Limt Increase	New Growth	Debt Exclusion	Excess Levy Capacity	Increase (Decrease) in Excess Levy Capacity	Property Tax Revenue	Property Tax Revenue in Millions	$ Incease over Prior Year	% Inc (Dec) over Prior Year	Tax Rate	% Increase (Decrease) over Prior Year	Assessed Value	Assessed Value In Billions	% Increase (Decrease) over Prior Year
2001	1,883,115	1,460,963	759,211	4,270,372		75,157,498	75.16			16.30		4,610,889,466	4.61	
2002	1,966,716	1,532,811	773,561	6,548,225	2,277,853	76,393,522	76.39	1.24	1.64%	14.26	-12.52%	5,357,189,482	5.36	16.19%
2003	2,054,205	1,407,758	743,646	7,670,681	1,122,456	78,703,111	78.70	2.31	3.02%	12.30	-13.74%	6,398,626,890	6.40	19.44%
2004	2,140,754	1,447,407	716,657	3,330,561	(4,340,120)	86,587,205	86.59	7.88	10.02%	11.81	-3.98%	7,331,685,422	7.33	14.58%
2005	2,230,458	2,063,326	505,352	6,491,232	3,160,671	87,526,214	87.53	0.94	1.08%	10.43	-11.69%	8,391,775,064	8.39	14.46%
2006	2,337,802	3,390,352	425,107	6,195,848	(295,384)	93,469,507	93.47	5.94	6.79%	9.88	-5.27%	9,460,476,381	9.46	12.74%
2007	2,481,006	3,061,165	357,434	8,497,252	2,301,404	96,642,600	96.64	3.17	3.39%	9.71	-1.72%	9,952,893,947	9.95	5.20%
2008	2,619,560	1,777,968		8,286,759	(210,493)	100,893,188	100.89	4.25	4.40%	10.33	6.39%	9,767,007,525	9.77	-1.87%
2009	2,729,499	1,603,439		7,029,898	(1,256,861)	106,482,987	106.48	5.59	5.54%	11.07	7.16%	9,619,059,316	9.62	-1.51%
2010	2,837,822	1,068,931	23,827	5,817,173	(1,212,725)	111,626,292	111.63	5.14	4.83%	12.41	12.10%	8,987,624,130	8.99	-6.56%
2011	2,935,491	1,299,472	70,128	6,587,421	770,248	115,137,308	115.14	3.51	3.15%	13.04	5.08%	8,829,548,161	8.83	-1.76%
2012	3,041,365	1,273,934	3,033,583	6,850,811	263,390	122,152,672	122.15	7.02	6.09%	13.84	6.13%	8,826,060,115	8.83	-0.04%
2013	3,149,247	1,238,810	3,068,996	9,152,556	2,301,745	124,274,398	124.27	2.12	1.74%	14.43	4.26%	8,612,224,368	8.61	-2.42%
2014	3,258,949	1,544,707	3,879,110	8,880,795	(271,761)	130,159,929	130.16	5.89	4.74%	15.13	4.85%	8,602,771,227	8.60	-0.11%
2015	3,379,040	3,461,708	3,835,775	7,394,248	(1,486,547)	138,443,889	138.44	8.28	6.36%	15.54	2.71%	8,908,873,083	8.91	3.56%
2016	3,550,059	2,871,139	5,948,147	5,870,712	(1,523,536)	148,520,699	148.52	10.08	7.28%	16.27	4.70%	9,128,500,223	9.13	2.47%
2017	3,710,589	3,289,658	5,975,823	4,273,743	(1,596,969)	157,125,887	157.13	8.61	5.79%	16.58	1.91%	9,476,832,775	9.48	3.82%
2018	3,885,595	3,502,085	7,976,950	4,408,934	135,191	166,379,503	166.38	9.25	5.89%	16.46	-0.72%	10,108,110,771	10.11	6.66%
2019	4,070,287	3,760,724	7,985,660	3,870,663	(538,270)	174,757,495	174.76	8.38	5.04%	16.54	0.49%	10,565,749,378	10.57	4.53%
2020	4,266,062	4,423,590	8,066,208	3,935,060	64,397	183,463,298	183.46	8.71	4.98%	16.35	-1.15%	11,220,996,817	11.22	6.20%
2021	4,483,304	4,482,654	7,841,843	5,744,209	1,809,149	190,395,743	190.40	6.93	3.78%	16.16	-1.16%	11,781,914,884	11.78	5.00%
2022	4,707,453	4,008,394	7,281,445	10,255,040	4,510,831	194,040,360	194.04	3.64	1.91%	15.43	-4.52%	12,575,525,606	12.58	6.74%
2023	4,925,349	5,294,251	7,078,510	9,262,381	(992,659)	205,049,684	205.05	11.01	5.67%	13.71	-11.15%	14,956,213,317	14.96	18.93%
2024	5,180,839	5,336,180	6,866,860	8,763,932	(498,449)	215,853,503	215.85	10.80	5.27%	12.87	-6.13%	16,771,833,988	16.77	12.14%
2025	5,443,727	4,022,797	6,670,410	3,152,091	(5,611,840)	230,733,926	230.73	14.88	6.89%	12.69	-1.40%	18,182,342,453	18.18	8.41%
2026 Estimate	***$ 5,680,390***	***$ 3,000,000***	***$ 6,469,210***	***$ 2,023,791***	(1,128,300)	***240,341,416***	***$ 240.34***	***24.49***	**4.16%**	***$ 13.22***	**4.18%**	***18,182,342,453***	***$ 18.18***	0.00%

10 Year Average	**4,099,147.20**	**5.25%**	**7.49%**

Lynne A. Barrett
Director of Finance

3/3/2025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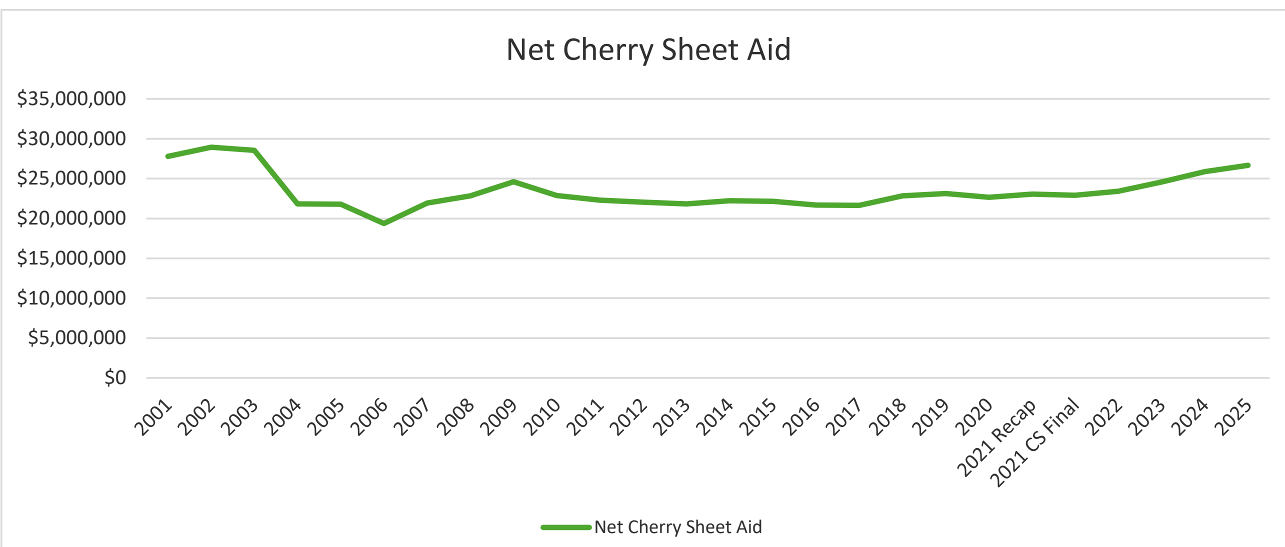
9262381
2023791
2004
2006
2008
2010
2012
2014
2016
2018
2020
2022
2024
2026
Estimate

Average Single Family Tax Bill - 10 Year History				
Fiscal Year	% Increase over Previous Year	Average Value of Home	Average Tax Bill	Average Increase in Taxes
2016	6.43%	312,943	5,091.58	245.69
2017	4.91%	322,156	5,341.35	249.77
2018	5.22%	341,456	5,620.37	279.02
2019	4.45%	354,939	5,870.69	250.32
2020	4.08%	373,697	6,109.95	239.26
2021	2.89%	389,019	6,286.55	176.60
2022	2.41%	417,246	6,438.11	151.56
2023	5.60%	495,902	6,798.82	360.71
2024	3.82%	548,474	7,058.86	260.04
2025	5.37%	586,103	7,437.65	378.79
2025 Statewide Average		700,615	7,732.00	
Plymouth - 10 Year Average	4.52%	$414,194	$6,205	$259
2026 Estimate	*4.18%*	*586,103*	*$ 7,748.28*	*$311*

Fiscal Year	MSBA School Construction (Prior Programs)	Education Aid	General Government Aid	Total Cherry Sheet Receipts	State & County Charges	Net Cherry Sheet Aid
2001	$2,948,639	$22,889,878	$5,300,303	$28,190,181	$417,410	$27,772,771
2002	$3,273,503	$24,378,938	$4,971,127	$29,350,065	$412,188	$28,937,877
2003	$3,273,503	$24,249,364	$4,797,850	$29,047,214	$494,936	$28,552,278
2004	$3,240,768	$19,671,188	$4,143,952	$23,815,140	$1,982,981	$21,832,159
2005	$3,273,500	$20,259,054	$4,289,028	$24,548,082	$2,744,254	$21,803,828
2006	$1,553,356	$17,423,406	$4,984,465	$22,407,871	$3,036,052	$19,371,819
2007	$1,553,356	$19,541,692	$6,168,134	$25,709,826	$3,779,844	$21,929,982
2008	$1,553,356	$20,430,024	$6,471,834	$26,901,858	$4,054,650	$22,847,208
2009	$1,722,333	$22,394,140	$6,636,374	$29,030,514	$4,412,257	$24,618,257
2010	$1,722,333	$22,146,881	$5,283,943	$27,430,824	$4,562,312	$22,868,512
2011	$1,636,805	$22,318,089	$4,680,518	$26,998,607	$4,712,800	$22,285,807
2012	$1,636,805	$23,066,436	$4,412,073	$27,478,509	$5,445,535	$22,032,974
2013	$1,636,805	$23,625,107	$4,684,142	$28,309,249	$6,487,125	$21,822,124
2014	$1,636,805	$24,675,547	$4,821,928	$29,497,475	$7,271,444	$22,226,031
2015	$1,636,805	$24,982,360	$4,924,497	$29,906,857	$7,765,782	$22,141,075
2016	$1,636,805	$25,244,725	$5,070,763	$30,315,488	$8,635,516	$21,679,972
2017	$1,636,805	$25,248,856	$5,120,433	$30,369,289	$8,716,280	$21,653,009
2018	$1,636,804	$26,401,253	$5,261,622	$31,662,875	$8,829,064	$22,833,811
2019	$1,636,804	$27,712,259	$5,510,461	$33,222,720	$10,101,264	$23,121,456
2020	$1,636,804	$27,620,870	$5,741,012	$33,361,882	$10,704,238	$22,657,644
2021 Recap	$657,278	$27,728,013	$5,875,198	$33,603,211	$10,556,780	$23,046,431
2021 CS Final	$657,278	$26,963,811	$5,875,198	$32,839,009	$9,942,617	$22,896,392
2022	$0	$27,314,870	$6,125,259	$33,440,129	$10,008,306	$23,431,823
2023	$0	$28,512,840	$6,535,936	$35,048,776	$10,469,241	$24,579,535
2024	$0	$30,326,184	$6,763,028	$37,089,212	$11,216,322	$25,872,890
2025	$0	$30,011,812	$7,067,064	$37,078,876	$10,398,127	$26,680,749



Town of Plymouth
General Fund State & Local Revenue
Ten Year Revenue Report Through End of Year

	2024 ACTUAL	2023 ACTUAL	2022 ACTUAL	2021 ACTUAL	2020 ACTUAL	2019 ACTUAL	2018 ACTUAL	2017 ACTUAL	2016 ACTUAL	2015 ACTUAL
Veteran's Benefits	215,416	301,142	400,852	494,166	470,952	443,358	487,240	489,240	584,382	620,724
Exemptions	435,311	569,098	969,929	58,232	58,232	473,648	374,202	328,681	303,568	283,949
Police Career Incentive	-	-	-	-	-	-	-	-	-	-
State Owned Land	1,210,586	1,054,066	821,180	716,193	698,033	564,764	547,686	548,207	550,733	550,733
Chapter 70	28,266,283	27,066,867	26,600,787	26,369,547	26,371,106	26,128,197	25,884,957	24,315,047	23,872,517	23,670,917
Charter School Reimbursement	960,957	1,116,243	839,359	574,529	1,141,480	1,411,008	432,007	929,189	984,100	1,051,423
General Municipal Aid	4,684,341	4,539,090	4,306,537	4,160,905	4,160,905	4,051,514	3,914,506	3,767,571	3,612,244	3,486,722
TOTAL FROM THE COMMONWEALTH	**35,772,894**	**34,646,506**	**33,938,644**	**32,373,572**	**32,900,708**	**33,072,489**	**31,640,598**	**30,377,935**	**29,907,544**	**29,664,468**
Motor Vehicle Excise	11,285,332	10,927,971	10,642,013	10,161,134	9,350,011	9,513,398	9,477,773	8,843,191	8,619,741	7,841,721
Other Excise	2,093,517	1,933,865	1,601,562	1,755,353	1,089,925	925,723	969,311	940,386	945,929	872,422
Penalties/Interest on Taxes	786,186	822,407	938,723	1,091,197	760,873	920,672	814,233	909,458	857,112	679,256
Payment in Lieu of Taxes	100,333	81,312	76,323	73,970	72,674	76,149	84,997	74,724	79,405	65,771
Fees	757,793	592,544	706,771	688,931	645,763	691,021	574,642	591,563	591,145	513,776
Rental	898,544	934,532	906,773	857,996	895,926	870,017	851,945	922,670	803,732	934,978
Departmental Revenue - School	679,031	729,219	898,908	458,343	532,239	737,567	985,380	1,134,303	876,135	793,652
Departmental Revenue - Cemeteries	115,925	129,345	97,850	84,625	77,325	81,250	67,750	73,875	80,625	76,970
Departmental Revenue - Crematory	304,817	340,636	390,104	342,618	267,702	250,562	198,425	201,397	212,923	378,439
Departmental Revenue - Recreation	342,547	219,060	312,585	216,929	228,798	177,882	114,181	132,434	170,063	138,756
Other Departmental Revenue	399,565	350,789	461,467	504,931	483,676	483,018	351,512	370,191	433,969	331,141
Licenses & Permits	4,394,566	3,716,975	4,764,096	3,766,645	2,880,878	3,329,718	2,982,709	3,027,152	2,572,767	2,406,420
Fines and Forfeits	287,152	255,351	273,662	273,835	247,838	354,139	304,391	326,358	288,999	327,002
Investment Income	4,262,859	2,298,758	244,020	209,326	752,424	1,137,239	579,924	396,302	332,548	201,870
Other Miscellaneous Income	1,669,059	2,245,472	2,167,920	1,937,272	1,611,741	1,360,272	1,376,905	977,878	930,591	954,092
Other Miscellaneous Income - Non-Recurring	158,133	635,462	746,069	640,405	428,809	64,321	350,372	387,049	653,294	1,024,394
TOTAL FROM LOCAL RECEIPTS	**28,535,360**	**26,213,696**	**25,228,847**	**23,063,509**	**20,326,601**	**20,972,949**	**20,084,451**	**19,308,932**	**18,448,977**	**17,540,659**
TOTAL TOTAL STATE & LOCAL RECEIPTS	**64,308,254**	**60,860,202**	**59,167,491**	**55,437,081**	**53,227,309**	**54,045,438**	**51,725,049**	**49,686,868**	**48,356,521**	**47,205,127**
Property Taxes	213,853,147	203,218,331	192,369,227	189,418,768	181,861,605	173,172,209	165,039,134	155,883,464	147,441,973	136,256,031
Tax Liens	573,988	327,124	495,072	465,594	449,957	534,973	480,436	795,987	994,431	927,016
Tax Foreclosures	-	-	-	-	-	250,673	254,242	612,925	18,267	3,021
School Construction	-	-	-	657,279	1,636,805	1,636,805	1,636,805	1,636,805	1,636,805	1,636,805
Tax Deferrals	-	44,655	118,469	46,196	8,854	57,764	-	45,472	89,828	7,005
Transfer from SRF	2,339,825	495,458	1,681,743	2,475,318	2,449,205	2,504,638	2,688,424	1,281,583	683,746	646,910
Transfer from CPF	152	-	92,836	5,308	-	13,766	-	-	-	-
Transfer from Ent	2,744,375	2,647,205	2,151,146	2,269,874	2,146,518	2,088,538	2,059,478	2,076,093	1,991,878	1,971,105
Transfer from Trust	1,065,300	2,657,144	883,797	649,731	598,710	187,186	38,315	23,863	35,314	35,314
Transfer from GF	-	-	613	387,262	-	432,355	-	169,149	-	52,720
TOTAL OTHER REVENUES	**220,576,787**	**209,389,916**	**197,792,902**	**196,375,330**	**189,151,655**	**180,878,907**	**172,196,834**	**162,525,340**	**152,892,242**	**141,535,927**
TOTAL GENERAL FUND REVENUE	**284,885,041**	**270,250,119**	**256,960,393**	**251,812,411**	**242,378,964**	**234,924,345**	**223,921,883**	**212,212,208**	**201,248,763**	**188,741,054**

Town of Plymouth
General Fund - Ten Year Expenditure Report
Department Summary Through End of Year

Department	2024 ACTUAL	2023 ACTUAL	2022 ACTUAL	2021 ACTUAL	2020 ACTUAL	2019 ACTUAL	2018 ACTUAL	2017 ACTUAL	2016 ACTUAL	2015 ACTUAL
114 - TOWN MODERATOR	-	23,938	25,343	10,912	9,589	20,009	16,055	8,990	2,020	2,020
115 - CHARTER COMMISSION	-	115,588	18,363	1,052	-	-	-	-	-	-
123 - TOWN MANAGER	1,362,943	1,800,860	1,258,660	1,077,774	1,258,633	1,368,239	1,366,933	1,200,943	974,970	868,133
129 - SALARY RESERVE FUND	-	120,137	60,727	468,327	231,386	26,284	45,684	-	10,019	627,397
130 - FUEL & UTILITY	-	-	-	60,421	1,659,240	1,841,012	1,693,696	1,470,812	1,422,196	1,856,537
133 - FINANCE AND ACCOUNTING	934,106	821,735	728,720	668,321	686,602	643,973	653,378	629,536	593,155	571,270
138 - PROCUREMENT	373,040	379,625	455,306	429,079	466,966	449,812	446,898	382,630	459,002	442,098
141 - ASSESSING	654,130	660,691	499,349	505,974	479,320	433,725	519,929	433,434	402,927	495,839
146 - TREASURER AND COLLECTOR	856,312	777,838	667,855	620,469	574,542	548,965	558,409	559,813	530,285	536,066
152 - HUMAN RESOURCES	461,311	412,215	383,669	350,696	366,233	347,824	301,060	277,105	302,805	272,751
155 - INFORMATION TECHNOLOGY	2,283,310	2,042,360	1,587,597	1,350,123	1,472,681	1,338,639	1,199,694	889,552	723,251	679,914
158 - TAX TITLE AND FORCLOSURE	115,676	99,525	141,375	127,672	95,936	132,279	115,792	139,031	187,085	214,552
161 - TOWN CLERK	614,319	733,150	620,037	557,835	581,248	598,482	525,491	522,060	481,777	487,172
165 - ELECTIONS & TOWN MEETING	348,214	-	-	-	-	-	-	-	-	-
175 - PLANNING & DEVELOPMENT	932,041	896,834	840,164	867,541	943,171	800,575	807,283	831,762	766,116	672,687
189 - REDEVELOPMENT AUTHORITY	23,880	23,185	22,510	22,430	21,977	21,977	21,977	21,977	21,340	21,340
210 - POLICE	15,588,361	15,063,625	13,144,604	14,105,539	11,678,582	11,276,479	10,769,036	10,654,987	9,873,330	9,689,242
220 - FIRE	15,180,213	14,852,448	13,967,238	12,361,421	12,263,192	12,114,228	11,184,443	10,448,566	10,086,390	9,848,949
241 - BUILDING AND ZONING	1,068,982	919,475	726,546	745,877	724,217	715,279	688,497	645,291	637,150	591,783
291 - EMERGENCY MANAGEMENT	59,377	93,503	54,408	2,420	8,660	49,202	63,102	19,684	19,820	20,162
292 - ANIMAL CONTROL	204,683	186,724	170,869	173,696	167,046	158,114	154,044	150,400	132,385	120,729
293 - PARKING ENFORCEMENT	-	-	-	-	-	-	9,097	35,532	34,019	33,235
295 - HARBOR MASTER	522,571	587,703	492,635	468,830	386,210	399,945	396,094	403,508	348,395	341,689
300 - SCHOOL DEPARTMENT	113,430,191	108,782,236	104,719,866	100,866,898	97,484,230	96,952,259	93,911,973	89,511,740	85,668,536	82,140,550
390 - MEDICAID PROGRAM-SCHL REVOLV	299,877	294,121	291,479	275,370	285,203	257,795	259,112	252,051	231,502	224,809
391 - OUT OF DISTRICT TRANSPORTATION	59,681	35,220	33,823	22,466	21,488	24,999	30,461	29,500	17,229	15,292
411 - DPW ENGINEERING	534,461	556,805	534,414	471,159	611,698	597,487	591,063	557,587	543,163	507,857
420 - DPW HIGHWAY	2,078,605	2,109,897	1,876,731	1,890,031	1,946,046	1,920,133	1,924,967	1,821,035	1,760,797	1,649,557
421 - DPW ADMINISTRATION	689,710	816,464	589,419	598,072	534,950	515,220	569,339	510,699	502,737	501,768
422 - BUILDING MAINTENANCE	3,232,986	3,181,661	3,159,969	2,655,533	1,649,727	1,219,095	837,926	674,335	578,402	552,726

Town of Plymouth
General Fund - Ten Year Expenditure Report
Department Summary Through End of Year

Department	2024 ACTUAL	2023 ACTUAL	2022 ACTUAL	2021 ACTUAL	2020 ACTUAL	2019 ACTUAL	2018 ACTUAL	2017 ACTUAL	2016 ACTUAL	2015 ACTUAL
423 - DPW SNOW AND ICE	616,515	703,394	1,548,298	1,203,610	438,647	1,017,623	1,304,873	1,427,274	1,394,332	2,904,314
425 - FLEET MAINTENANCE	1,489,043	1,697,785	1,658,456	1,254,246	802,446	817,766	723,751	704,536	624,172	592,521
427 - ENERGY & ENVIRONMENT	666,954	689,316	627,743	594,053	570,826	519,908	539,919	490,477	486,625	369,298
433 - SOLID WASTE OPERATIONS	328,303	305,614	222,879	226,666	201,699	182,908	238,872	153,901	170,037	139,533
490 - CREMATORY	226,800	245,121	209,697	183,387	159,209	147,668	148,239	130,296	151,622	143,581
491 - CEMETERY	701,085	796,153	502,536	384,351	388,640	336,525	302,130	293,144	272,379	274,952
492 - PARKS AND FORESTRY	1,312,044	1,367,747	1,303,758	1,240,587	1,121,474	1,196,131	1,107,164	1,041,319	986,906	952,096
510 - PUBLIC HEALTH	403,621	395,178	339,255	289,861	258,594	287,883	268,748	231,170	236,770	231,625
541 - CENTER FOR ACTIVE LIVING	672,173	632,288	516,196	509,650	478,083	491,212	467,423	431,419	379,046	364,829
543 - VETERANS SERVICES	523,639	537,530	551,367	674,749	784,895	760,680	714,888	771,930	769,324	889,352
549 - DISABILITIES	79	36	-	-	-	85	-	-	-	-
610 - LIBRARY	2,036,048	2,095,665	1,885,055	1,539,833	1,706,424	1,842,040	1,726,131	1,663,441	1,759,333	1,653,603
630 - RECREATION	563,175	546,970	497,377	471,135	489,419	465,582	425,331	384,090	335,474	321,596
695 - 1749 COURT HOUSE	17,331	15,695	15,716	4,596	9,638	9,649	8,447	12,827	9,118	9,145
710 - LONG TERM PRINCIPAL	9,502,538	9,660,663	9,848,983	9,551,234	10,712,230	9,792,765	10,043,608	8,103,169	8,372,667	6,616,093
750 - LONG TERM INTEREST	5,554,223	5,994,483	6,295,731	6,552,736	6,988,322	6,647,899	7,069,119	4,592,696	4,959,358	3,766,681
752 - SHORT TERM INTEREST	792,958	81,000	-	306,349	81,544	374,078	700	801,292	86,424	136,130
753 - MISC INTEREST	1,944	1,059	407	1,884	539	4,350	84	717	2,733	244
755 - BOND ISSUANCE COSTS	5,650	6,500	10,746	4,750	2,500	14,788	10,500	27,349	29,299	20,841
820 - STATE ASSESSMENTS	9,898,645	9,834,507	9,518,373	9,526,730	9,573,647	9,304,831	8,004,264	8,523,360	7,957,687	7,372,490
830 - COUNTY ASSESSMENTS	237,589	233,392	227,699	218,517	213,187	207,228	202,174	198,084	193,253	189,687
910 - MEMBER BENEFITS	7,550,928	8,584,048	8,167,549	7,666,820	7,339,065	6,880,689	6,406,111	5,870,057	5,268,583	4,862,856
911 - PENSION CONTRIBUTIONS	18,418,703	17,033,198	16,202,128	15,452,678	14,287,734	13,240,525	12,282,001	11,396,079	10,575,493	9,797,679
913 - UNEMPLOYMENT COMPENSATION	20,000	125,000	225,000	225,000	125,000	125,000	125,000	125,000	200,000	100,000
914 - MEMBER INSURANCE	38,569,229	39,191,047	37,153,043	36,275,440	34,681,754	33,753,403	33,214,329	31,824,112	30,802,931	28,420,506
915 - OPEB TRUST FUNDING	1,172,491	1,149,501	1,109,956	500,000	1,016,568	950,119	853,740	711,950	650,000	145,000
916 - COMPENSATED ABSENCES	125,000	125,000	125,000	125,000	125,000	125,000	175,000	150,000	125,000	100,000
940 - CH 44 SEC 31 EMERGENCY	-	-	130,050	-	-	173,108	1,097,877	-	12,893,931	-
941 - COURT JUDGMENTS	-	-	-	-	3,000	45,175	-	-	-	-
945 - TOWN INSURANCE	2,085,791	1,876,747	1,606,073	1,535,571	1,272,575	1,178,459	925,912	918,569	964,215	852,084

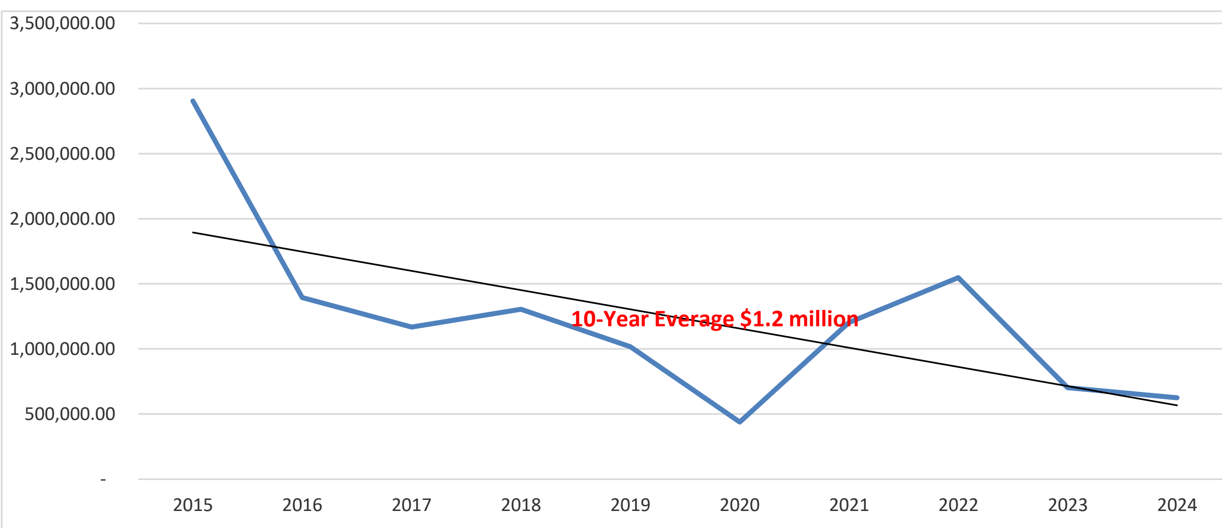
Town of Plymouth
General Fund - Ten Year Expenditure Report
Department Summary Through End of Year

Department	2024 ACTUAL	2023 ACTUAL	2022 ACTUAL	2021 ACTUAL	2020 ACTUAL	2019 ACTUAL	2018 ACTUAL	2017 ACTUAL	2016 ACTUAL	2015 ACTUAL
TOTAL GENERAL FUND	**265,401,478**	**260,312,202**	**247,570,746**	**238,275,370**	**230,441,432**	**225,665,109**	**218,047,768**	**204,060,817**	**207,967,516**	**185,212,857**

Town of Plymouth
Snow Ice Expenditure History

Fiscal Year	Original Appropriation	Supplemental Appropriations & Transfers	Expenditures & Encumbrances	State Reimbursement Received	Federal Reimbursement Received	Deficits Reported on Balance Sheet as of June 30
2004	283,807.00	-	791,403.63	130,052.49	-	(377,544.14)
2005	283,807.00	63,433.00	1,879,241.39	-	222,437.79	(1,309,563.60)
2006	283,807.00	-	894,041.53	-	-	(610,234.53)
2007	290,491.88	-	531,445.13	-	-	(240,953.25)
2008	326,527.00	-	1,103,513.43	-	-	(776,986.43)
2009	359,180.00	-	1,621,056.12	-	-	(1,261,876.12)
2010	360,000.00	16,997.14	851,997.14	-	-	(475,000.00)
2011	385,000.00	225,049.00	1,439,444.17	-	-	(829,395.17)
2012	410,000.00	-	390,435.55	-	-	19,564.45
2013	435,000.00		1,142,315.18			(707,315.18)
2014	460,000.00	115,000.00	1,505,433.32			(930,433.32)
2015	485,000.00	719,768.00	2,904,313.66			(1,699,545.66)
2016	510,000.00	42,664.53	1,394,733.05	22,702.52		(819,366.00)
2017	535,000.00		1,168,161.95	241,958.99		(391,202.96)
2018	560,000.00	108,220.00	1,304,873.16			(636,653.16)
2019	579,250.00	133,500.00	1,017,623.41			(304,873.41)
2020	604,250.00		438,647.32			165,602.68
2021	604,250.00	75,635.00	1,203,610.46			(523,725.46)
2022	629,250.00	73,800.00	1,548,298.15			(845,248.15)
2023	680,638.00	22,755.87	703,393.87			-
2024	1,366,415.00		624,110.66			742,304.34
2025	*1,366,415.00*		*1,087,006.00*			*279,409.00*
10 Year Average (2015 to 2024)			***1,230,776.57***			***(431,270.78)***
2026	***1,366,415.00***					***1,366,415.00***

NOTE: Any Snow & Ice Deficit remaining at the end of the fiscal year requires to be raised in the following years tax rate. We adjusted the fiscal 2024 budget to more properly reflect the historical actual expenditures and we do not anticipate any deficit at the end of the fiscal year and that this budget will be sufficient in future years.



Tax Rate Effect Worksheet	
Item Description:	Item
Amount $:	$1,000,000
Fiscal Year:	2025
Property Values (Fiscal 2025 Valuation):	18,182,342,453
2025 Average Value Home in Plymouth	**$586,103.00**
2025 Cost for that Homeowner:	**$32.23**
Cost per thousand of Home Value	$0.0550

NOTE: This worksheet demonstrates, based on 2025 Homes Values, what a $1,000,000 ($1 million) appropriation will have an effect on the Tax Rate.

What if I don't have the average home?	**$200,000 Home**	**$11.00**	**56%**
How will $1 M appropriation effect my tax bill?	**$300,000 Home**	**$16.50**	
	$400,000 Home	**$22.00**	
	$500,000 Home	**$27.50**	
	$600,000 Home	**$33.00**	**39%**
	$700,000 Home	**$38.50**	
	$800,000 Home	**$44.00**	
	$900,000 Home	**$49.50**	
	$1,000,000 Home	**$55.00**	**5%**

TOWN OF PLYMOUTH
DEPARTMENT EQUIPMENT BUDGET DETAIL REPORT
FY2026 - Projection 22601

ACCOUNT INFORMATION	2025 Revised Budget	2026 Department Request	2026 Board of Selectmen	2026 Finance Committee
GENERAL FUND				
152 A - HUMAN RESOURCES				
580013 DEPARTMENTAL EQUIPMENT				
E-Notepads X2		1,200	-	-
Whiteboard Privacy Screen		400	-	-
	-	**1,600**	**-**	-
DEPARTMENTAL EQUIPM PROPOSED BUDGET	-	1,600	-	-
TOTAL HUMAN RESOURCES	**-**	**1,600**	**-**	**-**
155 B - INFORMATION TECHNOLOGY				
580013 DEPARTMENTAL EQUIPMENT				
Computers - QTY: 1.00 @ $117,000 = $117,000		117,000	117,000	117,000
	62,500	**117,000**	**117,000**	117,000
DEPARTMENTAL EQUIPM PROPOSED BUDGET	62,500	117,000	117,000	117,000
TOTAL INFORMATION TECHNOLOGY	**62,500**	**117,000**	**117,000**	**117,000**
161 A - TOWN CLERK				
580013 DEPARTMENTAL EQUIPMENT				
Monthly lease for postage machine - QTY: 4.00 @ $5,839 = $23,356		23,356	23,356	23,356
	23,364	**23,356**	**23,356**	23,356
DEPARTMENTAL EQUIPM PROPOSED BUDGET	23,364	23,356	23,356	23,356
TOTAL TOWN CLERK	**23,364**	**23,356**	**23,356**	**23,356**
165 A - ELECTIONS & TOWN MEETING				
580013 DEPARTMENTAL EQUIPMENT				
PRINTER FOR VOTE BY MAIL		-	-	-
	5,532	**-**	**-**	-
DEPARTMENTAL EQUIPM PROPOSED BUDGET	5,532	-	-	-
TOTAL ELECTIONS & TOWN MEETING	**5,532**	**-**	**-**	**-**

Report: 121Q

TOWN OF PLYMOUTH
DEPARTMENT EQUIPMENT BUDGET DETAIL REPORT
FY2026 - Projection 22601

ACCOUNT INFORMATION	2025 Revised Budget	2026 Department Request	2026 Board of Selectmen	2026 Finance Committee
GENERAL FUND				
175 E - PLANNING & DEVELOPMENT				
580013 DEPARTMENTAL EQUIPMENT				
Portable Projector		500	-	-
	-	**500**	**-**	-
DEPARTMENTAL EQUIPM PROPOSED BUDGET	-	500	-	-
TOTAL PLANNING & DEVELOPMENT	**-**	**500**	**-**	**-**
210 C - POLICE				
580013 DEPARTMENTAL EQUIPMENT				
CRUISER REPLACEMENTS- MARKED/UNMARKED UTILITY (12) - QTY: 10.00 @ $78,134 = $781,340		937,608	781,340	781,340
CRUISER UPFITS- NEW CRUISER - QTY: 2.00 @ $1,750 = $3,500		3,500	3,500	3,500
MDT- NEW CRUISER - QTY: 2.00 @ $5,000 = $10,000		10,000	10,000	10,000
RADAR UNITS- NEW CRUISER - QTY: 2.00 @ $4,000 = $8,000		8,000	8,000	8,000
BOOK SCANNER - QTY: 1.00 @ $17,250 = $17,250		17,250	17,250	17,250
	594,527	**976,358**	**820,090**	820,090
DEPARTMENTAL EQUIPM PROPOSED BUDGET	594,527	976,358	820,090	820,090
TOTAL POLICE	**594,527**	**976,358**	**820,090**	**820,090**

TOWN OF PLYMOUTH
DEPARTMENT EQUIPMENT BUDGET DETAIL REPORT
FY2026 - Projection 22601

ACCOUNT INFORMATION	2025 Revised Budget	2026 Department Request	2026 Board of Selectmen	2026 Finance Committee
GENERAL FUND				
220 C - FIRE				
580013 DEPARTMENTAL EQUIPMENT				
STATION MAINT 7 STATIONS/FACILITIES UP KEEP - - QTY: 4.00 @ $5,700 = $22,800		39,900	22,800	22,800
12-13 PORTABLE RADIOS - EMERGENCY COMMUNICATION - QTY: 1.00 @ $51,534 = $51,534		51,534	51,534	51,534
7 PERSONAL PROTECTIVE EQUIP - IN PROCESS HIRES - QTY: 7.00 @ $12,000 = $84,000		84,000	84,000	84,000
HOSE AND APPLIANCES - QTY: 1.00 @ $33,000 = $33,000		33,000	33,000	33,000
29 SETS TURN OUT GEAR REPLACEMENT - QTY: 29.00 @ $3,650 = $105,850		105,850	105,850	105,850
RADIO SERVICE MONITOR - QTY: 1.00 @ $45,000 = $45,000		45,000	45,000	45,000
MONOHANS - QTY: 7.00 @ $4,000 = $28,000		28,000	28,000	28,000
CONTRACTUAL SERVICES - QTY: 1.00 @ $15,000 = $15,000		15,000	15,000	15,000
	305,878	**402,284**	**385,184**	385,184
DEPARTMENTAL EQUIPM PROPOSED BUDGET	305,878	402,284	385,184	385,184
TOTAL FIRE	**305,878**	**402,284**	**385,184**	**385,184**
291 C - EMERGENCY MANAGEMENT				
580013 DEPARTMENTAL EQUIPMENT				
EOC MAINTENANCE JANITORIAL SERVICES - QTY: 2.00 @ $2,000 = $4,000		4,000	4,000	4,000
CONTRACTUAL SERVICES - - QTY: 1.00 @ $3,000 = $3,000		3,000	3,000	3,000
	-	**7,000**	**7,000**	7,000
DEPARTMENTAL EQUIPM PROPOSED BUDGET	-	7,000	7,000	7,000
TOTAL EMERGENCY MANAGEMENT	**-**	**7,000**	**7,000**	**7,000**
295 C - HARBOR MASTER				
580013 DEPARTMENTAL EQUIPMENT				
New Radios - QTY: 1.00 @ $25,000 = $25,000		25,000	25,000	25,000
	11,000	**25,000**	**25,000**	25,000
DEPARTMENTAL EQUIPM PROPOSED BUDGET	11,000	25,000	25,000	25,000
TOTAL HARBOR MASTER	**11,000**	**25,000**	**25,000**	**25,000**

Report: 121Q

TOWN OF PLYMOUTH
DEPARTMENT EQUIPMENT BUDGET DETAIL REPORT
FY2026 - Projection 22601

ACCOUNT INFORMATION	2025 Revised Budget	2026 Department Request	2026 Board of Selectmen	2026 Finance Committee
GENERAL FUND				
420 D - DPW HIGHWAY				
580013 DEPARTMENTAL EQUIPMENT				
	5,224	**-**	**-**	-
DEPARTMENTAL EQUIPM PROPOSED BUDGET	5,224	-	-	-
TOTAL DPW HIGHWAY	**5,224**	**-**	**-**	**-**
425 D - FLEET MAINTENANCE				
580013 DEPARTMENTAL EQUIPMENT				
	15,973	**-**	**-**	-
DEPARTMENTAL EQUIPM PROPOSED BUDGET	15,973	-	-	-
TOTAL FLEET MAINTENANCE	**15,973**	**-**	**-**	**-**
427 C - ENERGY & ENVIRONMENT				
580013 DEPARTMENTAL EQUIPMENT				
TOWN FOREST CONTROLLED BURN (EA FUNDED) - QTY: 1.00 @ $20,000 = $20,000		20,000	20,000	20,000
	-	**20,000**	**20,000**	20,000
DEPARTMENTAL EQUIPM PROPOSED BUDGET	-	20,000	20,000	20,000
TOTAL ENERGY & ENVIRONMENT	**-**	**20,000**	**20,000**	**20,000**
491 D - CEMETERY				
580013 DEPARTMENTAL EQUIPMENT				
REPLACE TEN YEAR OLD SCAG - QTY: 1.00 @ $16,000 = $16,000		16,000	16,000	16,000
	8,000	**16,000**	**16,000**	16,000
DEPARTMENTAL EQUIPM PROPOSED BUDGET	8,000	16,000	16,000	16,000
TOTAL CEMETERY	**8,000**	**16,000**	**16,000**	**16,000**

Report: 121Q

TOWN OF PLYMOUTH
DEPARTMENT EQUIPMENT BUDGET DETAIL REPORT
FY2026 - Projection 22601

ACCOUNT INFORMATION	2025 Revised Budget	2026 Department Request	2026 Board of Selectmen	2026 Finance Committee
GENERAL FUND				
610 E - LIBRARY				
580013 DEPARTMENTAL EQUIPMENT				
WALL MOUNT BROCHURE DISPLAY - QTY: 1.00 @ $660 = $660		660	660	660
YTH INDOOR BOOK DROP - QTY: 1.00 @ $1,450 = $1,450		1,450	1,450	1,450
SHELVES FOR SHELVING UNIT - QTY: 2.00 @ $213 = $426		426	426	426
CHARGING STATION - QTY: 1.00 @ $1,264 = $1,264		1,264	1,264	1,264
SHELVING UNIT - QTY: 2.00 @ $753 = $1,507		1,507	1,507	1,507
MOVEABLE WHITE BOARDS - QTY: 3.00 @ $529 = $1,587		1,587	1,587	1,587
STORAGE CABINETS - QTY: 4.00 @ $988 = $3,950		3,950	3,950	3,950
ADJ - QTY: 1.00 @ $0 = $0		-	-	-
	29,200	**10,844**	**10,844**	10,844
DEPARTMENTAL EQUIPM PROPOSED BUDGET	29,200	10,844	10,844	10,844
TOTAL LIBRARY	**29,200**	**10,844**	**10,844**	**10,844**
630 E - RECREATION				
580013 DEPARTMENTAL EQUIPMENT				
Kubota UTV For Plymouth Beach - QTY: 1.00 @ $23,759 = $0		23,759	-	-
	2,065	**23,759**	**-**	-
DEPARTMENTAL EQUIPM PROPOSED BUDGET	2,065	23,759	-	-
TOTAL RECREATION	**2,065**	**23,759**	**-**	**-**
TOTAL GENERAL FUND	**1,063,263**	**1,623,701**	**1,424,474**	**1,424,474**

Report: 121Q

TOWN OF PLYMOUTH
DEPARTMENT EQUIPMENT BUDGET DETAIL REPORT
FY2026 - Projection 22601

ACCOUNT INFORMATION	2025 Revised Budget	2026 Department Request	2026 Board of Selectmen	2026 Finance Committee
SEWER ENTERPRISE FUND				
440 G - SEWER				
580013 DEPARTMENTAL EQUIPMENT				
	10,122	**-**	**-**	-
DEPARTMENTAL EQUIPM PROPOSED BUDGET	10,122	-	-	-
TOTAL SEWER	**10,122**	**-**	**-**	**-**
TOTAL SEWER ENTERPRISE FUND	**10,122**	**-**	**-**	**-**
CABLE PUBLIC ACCESS ENTERPRISE				
123 G - TOWN MANAGER				
580013 DEPARTMENTAL EQUIPMENT				
	-	**5,000**	**5,000**	5,000
DEPARTMENTAL EQUIPM PROPOSED BUDGET	5,000	5,000	5,000	5,000
TOTAL TOWN MANAGER	**5,000**	**5,000**	**5,000**	**5,000**
TOTAL CABLE PUBLIC ACCESS ENTERPRISE	**5,000**	**5,000**	**5,000**	**5,000**

DEPARTMENT OF

ADMINISTRATIVE SERVICES – Sub-Committee A

- **Town Manager**
- **1749 Court House**
- **Human Resources**
- **Town Clerk**
- **Elections & Town Meeting**

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
FY2026 - Projection 22601

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
123 A - TOWN MANAGER									
511001	SALARIES AND WAGES- PERMANENT	777,927	848,419	962,343	589,003	926,858	926,858	(35,485)	(3.7%)
511005	SALARIES & WAGES PARTTIME SEAS	-	-	-	-	-	-	-	- %
511099	NEW INITIATIVE	-	93,700	-	-	11,917	11,917	11,917	- %
513000	OVERTIME	7,314	11,500	11,500	2,635	10,000	10,000	(1,500)	(13.0%)
514005	LONGEVITY PAY	2,789	2,500	2,500	1,587	500	500	(2,000)	(80.0%)
515002	CELL PHONE REIMBURSEMENT	450	1,200	1,200	-	1,200	1,200	-	- %
515007	CONTRACT BENEFITS	17,050	13,500	13,500	5,900	5,900	5,900	(7,600)	(56.3%)
519004	SICK-LTIA BUYBACK	1,575	1,650	1,650	1,622	-	-	(1,650)	(100.0%)
519005	STIPENDS	6,327	5,500	5,500	5,337	5,500	5,500	-	- %
519010	VACATION-EARNED BUYBACK	31,092	14,850	26,834	15,698	41,368	41,368	14,534	54.2%
	PERSONNEL SERVICES	**844,524**	**992,819**	**1,025,027**	**621,781**	**1,003,243**	**1,003,243**	**(21,784)**	**(2.1%)**
520000	PURCHASE OF SERVICES	-	-	-	364	8,450	8,450	8,450	- %
521013	CLIMATE ACTION PROGRAM EXPENSE	16,733	-	-	-	-	-	-	- %
524700	TITLE RESEARCH	-	-	-	-	5,000	5,000	5,000	- %
530101	MEETINGS, EDUC & TRAINING	4,756	7,500	7,500	1,802	8,000	8,000	500	6.7%
530107	RECORDS PRESERVATION	5,040	5,000	5,000	4,315	5,000	5,000	-	- %
530402	APPRAISAL SERVICES	-	-	-	-	5,000	5,000	5,000	- %
530406	CH61 REAL ESTATE & APPRAISALS	-	-	-	-	-	-	-	- %
530500	LEGAL SERVICES	451,537	380,000	380,000	157,433	370,000	370,000	(10,000)	(2.6%)
541000	ART & HISTORY COLLECTION	2,184	5,000	5,000	2,178	3,500	3,500	(1,500)	(30.0%)
558010	SUBSCRIPTIONS AND PUBLICATIONS	-	-	-	-	-	-	-	- %
558016	EMPLOYEE RECOGNITION & GIFTS	-	-	-	-	-	-	-	- %
559000	NEW INITIATIVE EXPENSES	-	-	-	-	5,300	-	-	- %
570003	SELECTMEN EXPENSES	1,358	3,500	3,500	2,033	3,000	3,000	(500)	(14.3%)
572001	MILEAGE REIMBURSEMENT	-	600	600	-	500	500	(100)	(16.7%)
573000	DUES AND MEMBERSHIPS	11,810	13,500	13,500	12,729	13,500	13,500	-	- %
578002	TOWN CELEBRATIONS	25,000	30,000	30,000	20,000	40,000	40,000	10,000	33.3%
	OTHER EXPENSES	**518,419**	**445,100**	**445,100**	**200,852**	**467,250**	**461,950**	**16,850**	**3.8%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**- %**
TOTAL TOWN MANAGER		**1,362,943**	**1,437,919**	**1,470,127**	**822,633**	**1,470,493**	**1,465,193**	**(4,934)**	**(0.3%)**

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
695 A - 1749 COURT HOUSE									
511001	SALARIES AND WAGES- PERMANENT	12,615	18,447	18,447	10,630	19,497	19,497	1,050	5.7%
	PERSONNEL SERVICES	**12,615**	**18,447**	**18,447**	**10,630**	**19,497**	**19,497**	**1,050**	**5.7%**
524000	R&M BUILDINGS	3,396	4,500	4,500	1,903	4,500	4,500	-	- %
543001	BUILDING SUPPLIES	1,320	1,750	1,750	1,281	1,750	1,750	-	- %
	OTHER EXPENSES	**4,716**	**6,250**	**6,250**	**3,184**	**6,250**	**6,250**	**-**	**- %**
TOTAL 1749 COURT HOUSE		**17,331**	**24,697**	**24,697**	**13,814**	**25,747**	**25,747**	**1,050**	**4.3%**

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
152 A - HUMAN RESOURCES									
511001	SALARIES AND WAGES- PERMANENT	360,857	441,587	441,587	256,339	437,212	437,212	(4,375)	(1.0%)
511005	SALARIES & WAGES PARTTIME SEAS	-	-	-	-	2,000	-	-	- %
511099	NEW INITIATIVE	-	-	-	-	-	-	-	- %
513000	OVERTIME	1,499	3,000	3,000	463	3,000	3,000	-	- %
514005	LONGEVITY PAY	2,115	2,250	2,250	1,110	2,750	2,750	500	22.2%
515002	CELL PHONE REIMBURSEMENT	-	600	600	-	600	600	-	- %
519004	SICK-LTIA BUYBACK	-	-	-	-	-	-	-	- %
519010	VACATION-EARNED BUYBACK	19,335	8,225	8,225	7,191	14,323	14,323	6,098	74.1%
	PERSONNEL SERVICES	**383,807**	**455,662**	**455,662**	**265,104**	**459,885**	**457,885**	**2,223**	**0.5%**
530004	TECHNICAL SERVICES	40,988	58,350	58,350	34,142	60,850	60,850	2,500	4.3%
530100	STAFF DEVELOPMENT	12,713	15,000	15,000	420	25,000	25,000	10,000	66.7%
530101	MEETINGS, EDUC & TRAINING	-	1,200	1,200	400	4,000	4,000	2,800	233.3%
530102	ADVERTISING	-	-	-	-	-	-	-	- %
530201	MEDICAL SERVICES	16,382	40,000	40,000	3,750	41,000	41,000	1,000	2.5%
530203	DRUG TESTING	6,125	18,000	18,000	4,640	18,000	18,000	-	- %
558010	SUBSCRIPTIONS AND PUBLICATIONS	895	1,000	1,000	325	1,000	1,000	-	- %
558016	EMPLOYEE RECOGNITION & GIFTS	360	4,000	4,000	539	6,000	6,000	2,000	50.0%
572001	MILEAGE REIMBURSEMENT	-	500	500	-	500	500	-	- %
573000	DUES AND MEMBERSHIPS	41	1,000	1,000	559	1,400	1,400	400	40.0%
	OTHER EXPENSES	**77,505**	**139,050**	**139,050**	**44,775**	**157,750**	**157,750**	**18,700**	**13.4%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	1,600	-	-	- %
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**1,600**	**-**	**-**	**- %**
TOTAL HUMAN RESOURCES		**461,311**	**594,712**	**594,712**	**309,878**	**619,235**	**615,635**	**20,923**	**3.5%**

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
FY2026 - Projection 22601

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
161 A - TOWN CLERK									
511001	SALARIES AND WAGES- PERMANENT	385,006	409,568	433,995	274,748	450,981	450,981	16,986	3.9%
511005	SALARIES & WAGES PARTTIME SEAS	-	-	-	-	-	-	-	- %
511099	NEW INITIATIVE	-	-	-	-	-	-	-	- %
512000	SEASONAL / TEMPORARY	-	-	-	-	-	-	-	- %
513000	OVERTIME	4,480	-	-	7,946	-	-	-	- %
514005	LONGEVITY PAY	938	1,200	1,200	904	1,200	1,200	-	- %
519004	SICK-LTIA BUYBACK	-	-	-	-	-	-	-	- %
519005	STIPENDS	-	-	-	-	-	-	-	- %
519010	VACATION-EARNED BUYBACK	2,243	2,299	2,299	2,345	2,450	2,450	151	6.6%
	PERSONNEL SERVICES	**392,667**	**413,067**	**437,494**	**285,942**	**454,631**	**454,631**	**17,137**	**3.9%**
530004	TECHNICAL SERVICES	2,000	6,200	6,200	3,061	4,500	4,500	(1,700)	(27.4%)
530101	MEETINGS, EDUC & TRAINING	4,117	6,210	6,210	2,375	6,900	6,900	690	11.1%
530106	BOOK BINDING	1,980	3,000	3,000	-	3,000	3,000	-	- %
530107	RECORDS PRESERVATION	562	-	-	-	-	-	-	- %
534003	POSTAGE	179,247	190,000	190,000	179,342	210,000	210,000	20,000	10.5%
534004	PRINTING	20,643	18,500	18,500	3,835	19,500	19,500	1,000	5.4%
542007	ELECTION SUPPLIES	-	-	-	-	-	-	-	- %
559000	NEW INITIATIVE EXPENSES	-	-	-	-	-	-	-	- %
573000	DUES AND MEMBERSHIPS	350	565	565	800	565	565	-	- %
	OTHER EXPENSES	**208,898**	**224,475**	**224,475**	**189,413**	**244,465**	**244,465**	**19,990**	**8.9%**
580013	DEPARTMENTAL EQUIPMENT	11,678	23,364	23,364	17,516	23,356	23,356	(8)	- %
	DEPARTMENTAL EQUIPM	**11,678**	**23,364**	**23,364**	**17,516**	**23,356**	**23,356**	**(8)**	**- %**
	TOTAL TOWN CLERK	**613,242**	**660,906**	**685,333**	**492,872**	**722,452**	**722,452**	**37,119**	**5.4%**

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
FY2026 - Projection 22601

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
165 A - ELECTIONS & TOWN MEETING									
511001	SALARIES AND WAGES- PERMANENT	2,000	2,000	2,000	1,333	2,000	2,000	-	- %
512000	SEASONAL / TEMPORARY	71,560	140,616	140,616	74,070	52,300	52,300	(88,316)	(62.8%)
512501	PROJECT DETAILS	48,344	80,500	80,500	33,061	30,500	23,800	(56,700)	(70.4%)
513000	OVERTIME	53,305	64,000	64,000	51,648	52,000	52,000	(12,000)	(18.8%)
519005	STIPENDS	2,000	4,500	4,500	1,000	2,000	2,000	(2,500)	(55.6%)
	PERSONNEL SERVICES	**177,210**	**291,616**	**291,616**	**161,112**	**138,800**	**132,100**	**(159,516)**	**(54.7%)**
520000	PURCHASE OF SERVICES	32,612	51,900	51,900	41,498	27,200	27,200	(24,700)	(47.6%)
521200	ELECTRONIC VOTING	33,734	60,750	60,750	13,901	77,000	77,000	16,250	26.7%
530101	MEETINGS, EDUC & TRAINING	237	150	150	-	-	-	(150)	(100.0%)
534003	POSTAGE	46,518	39,550	39,550	31,214	28,550	28,550	(11,000)	(27.8%)
534004	PRINTING	19,655	33,000	33,000	2,373	44,000	44,000	11,000	33.3%
542007	ELECTION SUPPLIES	1,945	4,000	4,000	6,792	1,000	1,000	(3,000)	(75.0%)
573000	DUES AND MEMBERSHIPS	403	400	400	414	440	440	40	10.0%
	OTHER EXPENSES	**135,104**	**189,750**	**189,750**	**96,190**	**178,190**	**178,190**	**(11,560)**	**(6.1%)**
580013	DEPARTMENTAL EQUIPMENT	35,901	5,532	5,532	-	-	-	(5,532)	(100.0%)
	DEPARTMENTAL EQUIPM	**35,901**	**5,532**	**5,532**	**-**	**-**	**-**	**(5,532)**	**(100.0%)**
TOTAL ELECTIONS & TOWN MEETING		**348,214**	**486,898**	**486,898**	**257,303**	**316,990**	**310,290**	**(176,608)**	**(36.3%)**

DEPARTMENT OF

FINANCE Sub-Committee B

- Finance & Accounting
- Procurement
- Assessing
- Treasury/Collections

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
FY2026 - Projection 22601

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
133 B - FINANCE AND ACCOUNTING									
511001	SALARIES AND WAGES- PERMANENT	782,172	857,445	891,980	549,838	896,300	896,300	4,320	0.5%
511099	NEW INITIATIVE	-	25,029	-	-	125,000	125,000	125,000	- %
513000	OVERTIME	4,933	5,000	5,000	3,225	5,000	5,000	-	- %
514005	LONGEVITY PAY	6,816	6,896	6,896	4,442	7,000	7,000	104	1.5%
515002	CELL PHONE REIMBURSEMENT	600	1,200	1,200	350	1,200	1,200	-	- %
519004	SICK-LTIA BUYBACK	10,400	10,701	10,701	10,763	11,132	11,132	431	4.0%
519010	VACATION-EARNED BUYBACK	10,924	12,821	19,700	7,167	17,370	17,370	(2,330)	(11.8%)
	PERSONNEL SERVICES	**815,845**	**919,092**	**935,477**	**575,785**	**1,063,002**	**1,063,002**	**127,525**	**13.6%**
530005	PROFESSIONAL SERVICES	16,363	15,000	15,000	6,563	15,000	15,000	-	- %
530101	MEETINGS, EDUC & TRAINING	1,245	9,195	9,195	565	15,000	15,000	5,805	63.1%
530400	ACCOUNTING AND AUDITING	99,933	92,500	92,500	86,448	101,500	101,500	9,000	9.7%
530404	PAYROLL SERVICES - TOWN	-	2,500	2,500	-	2,500	2,500	-	- %
534004	PRINTING	-	-	-	-	-	-	-	- %
540000	SUPPLIES AND MATERIALS	-	-	-	-	-	-	-	- %
570000	OTHER CHARGES & EXPENDITURES	232	4,000	4,000	-	11,000	11,000	7,000	175.0%
572001	MILEAGE REIMBURSEMENT	205	1,200	1,200	75	1,200	1,200	-	- %
573000	DUES AND MEMBERSHIPS	285	747	747	910	1,200	1,200	453	60.6%
	OTHER EXPENSES	**118,262**	**125,142**	**125,142**	**94,561**	**147,400**	**147,400**	**22,258**	**17.8%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**- %**
TOTAL FINANCE AND ACCOUNTING		**934,106**	**1,044,234**	**1,060,619**	**670,345**	**1,210,402**	**1,210,402**	**149,783**	**14.1%**

TOWN OF PLYMOUTH
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FY2026 - Projection 22601

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
138 B - PROCUREMENT									
511001	SALARIES AND WAGES- PERMANENT	192,345	205,244	210,230	132,421	208,739	208,739	(1,491)	(0.7%)
513000	OVERTIME	12,236	11,834	11,834	5,647	5,000	5,000	(6,834)	(57.7%)
514005	LONGEVITY PAY	1,802	1,800	1,800	1,571	2,400	2,400	600	33.3%
519004	SICK-LTIA BUYBACK	2,105	2,174	2,174	-	2,235	2,235	61	2.8%
519010	VACATION-EARNED BUYBACK	-	1,359	1,359	-	2,485	2,485	1,126	82.9%
	PERSONNEL SERVICES	**208,488**	**222,411**	**227,397**	**139,639**	**220,859**	**220,859**	**(6,538)**	**(2.9%)**
524400	R&M EQUIPMENT	8,714	19,584	19,584	-	15,000	10,000	(9,584)	(48.9%)
527300	EQUIPMENT RENTAL	-	-	-	-	-	-	-	- %
530101	MEETINGS, EDUC & TRAINING	2,806	2,300	2,300	1,371	2,000	2,000	(300)	(13.0%)
530102	ADVERTISING	15,095	30,000	30,000	3,866	30,000	20,000	(10,000)	(33.3%)
534000	TELEPHONE	-	-	-	-	-	-	-	- %
534004	PRINTING	47,430	67,000	67,000	29,665	65,000	65,000	(2,000)	(3.0%)
534005	COURIER AND DELIVERY SERVICES	834	1,000	1,000	1,158	1,500	1,500	500	50.0%
534008	CELL PHONE	42,149	45,000	45,000	23,542	54,000	54,000	9,000	20.0%
542000	OFFICE SUPPLIES	30,992	40,000	40,000	19,998	40,000	40,000	-	- %
558010	SUBSCRIPTIONS AND PUBLICATIONS	41	815	815	25	815	815	-	- %
572001	MILEAGE REIMBURSEMENT	-	300	300	-	300	300	-	- %
573000	DUES AND MEMBERSHIPS	-	200	200	-	200	200	-	- %
580000	OFFICE EQUIPMENT	16,490	7,690	7,690	608	42,730	17,730	10,040	130.6%
	OTHER EXPENSES	**164,552**	**213,889**	**213,889**	**80,234**	**251,545**	**211,545**	**(2,344)**	**(1.1%)**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**- %**
TOTAL PROCUREMENT		**373,040**	**436,300**	**441,286**	**219,873**	**472,404**	**432,404**	**(8,882)**	**(2.0%)**

TOWN OF PLYMOUTH
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TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
141 B - ASSESSING									
511001	SALARIES AND WAGES- PERMANENT	549,584	620,600	628,738	375,761	642,454	626,834	(1,904)	(0.3%)
511099	NEW INITIATIVE	-	-	-	-	-	-	-	- %
513000	OVERTIME	9,270	3,000	3,000	2,879	3,000	3,000	-	- %
514005	LONGEVITY PAY	3,503	3,503	3,503	2,120	3,153	3,153	(350)	(10.0%)
519004	SICK-LTIA BUYBACK	6,165	6,104	6,104	6,165	2,497	2,497	(3,607)	(59.1%)
519010	VACATION-EARNED BUYBACK	3,815	4,944	4,944	5,045	2,778	2,778	(2,166)	(43.8%)
	PERSONNEL SERVICES	**572,338**	**638,151**	**646,289**	**391,970**	**653,882**	**638,262**	**(8,027)**	**(1.2%)**
530101	MEETINGS, EDUC & TRAINING	2,874	6,000	6,000	-	6,000	6,000	-	- %
530402	APPRAISAL SERVICES	-	30,000	30,000	1,096	30,000	30,000	-	- %
530403	REVALUATION SERVICES	74,320	74,000	74,000	70,385	74,000	74,000	-	- %
530600	COUNTY AND STATE RECORDINGS	2,049	2,700	2,700	1,127	2,700	2,700	-	- %
540000	SUPPLIES AND MATERIALS	-	-	-	-	-	-	-	- %
547000	FIELD SUPPLIES	-	-	-	-	2,500	2,500	2,500	- %
558010	SUBSCRIPTIONS AND PUBLICATIONS	1,560	1,622	1,622	1,144	1,620	1,620	(2)	(0.1%)
572001	MILEAGE REIMBURSEMENT	-	1,000	1,000	25	1,000	1,000	-	- %
573000	DUES AND MEMBERSHIPS	990	1,140	1,140	750	1,302	1,302	162	14.2%
	OTHER EXPENSES	**81,792**	**116,462**	**116,462**	**74,527**	**119,122**	**119,122**	**2,660**	**2.3%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**- %**
TOTAL ASSESSING		**654,130**	**754,613**	**762,751**	**466,497**	**773,004**	**757,384**	**(5,367)**	**(0.7%)**

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
146 B - TREASURER AND COLLECTOR									
511001	SALARIES AND WAGES- PERMANENT	776,021	796,697	806,720	485,128	818,644	818,644	11,924	1.5%
511005	SALARIES & WAGES PARTTIME SEAS	25,429	30,610	30,610	12,193	27,315	27,315	(3,295)	(10.8%)
511098	RESTORE	-	-	-	-	-	-	-	- %
511099	NEW INITIATIVE	-	-	-	-	-	-	-	- %
513000	OVERTIME	2,046	3,000	3,000	1,881	3,000	3,000	-	- %
514005	LONGEVITY PAY	3,377	3,300	3,300	2,529	4,500	4,500	1,200	36.4%
515002	CELL PHONE REIMBURSEMENT	-	-	-	-	1,440	1,440	1,440	- %
519004	SICK-LTIA BUYBACK	-	3,553	3,553	-	-	-	(3,553)	(100.0%)
519010	VACATION-EARNED BUYBACK	-	7,818	7,818	-	6,258	6,258	(1,560)	(20.0%)
	PERSONNEL SERVICES	**806,872**	**844,978**	**855,001**	**501,731**	**861,157**	**861,157**	**6,156**	**0.7%**
530101	MEETINGS, EDUC & TRAINING	1,796	3,405	3,405	1,875	4,415	4,415	1,010	29.7%
530401	FINANCIAL AND BANKING SERVICES	45,654	95,625	95,625	24,091	104,320	104,320	8,695	9.1%
572001	MILEAGE REIMBURSEMENT	1,570	2,525	2,525	318	2,537	2,537	12	0.5%
573000	DUES AND MEMBERSHIPS	420	495	495	420	395	395	(100)	(20.2%)
	OTHER EXPENSES	**49,440**	**102,050**	**102,050**	**26,703**	**111,667**	**111,667**	**9,617**	**9.4%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**- %**
TOTAL TREASURER AND COLLECTOR		**856,312**	**947,028**	**957,051**	**528,434**	**972,824**	**972,824**	**15,773**	**1.6%**

DEPARTMENT OF

Information Technology – Sub-Committee B

- **Information Technology**

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
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TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
155 B - INFORMATION TECHNOLOGY									
511001	SALARIES AND WAGES- PERMANENT	686,829	711,200	805,939	448,683	836,606	756,121	(49,818)	(6.2%)
511099	NEW INITIATIVE	-	94,739	-	-	156,949	149,430	149,430	- %
512501	PROJECT DETAILS	6,980	2,500	2,500	3,243	2,500	2,500	-	- %
513000	OVERTIME	2,341	3,500	3,500	2,985	3,000	3,000	(500)	(14.3%)
514005	LONGEVITY PAY	3,731	3,950	3,950	2,507	3,950	3,950	-	- %
515002	CELL PHONE REIMBURSEMENT	600	3,480	3,480	550	3,600	3,600	120	3.4%
519004	SICK-LTIA BUYBACK	7,726	7,017	7,017	2,355	8,496	8,496	1,479	21.1%
519010	VACATION-EARNED BUYBACK	4,717	7,017	7,017	12,959	7,457	7,457	440	6.3%
	PERSONNEL SERVICES	**712,924**	**833,403**	**833,403**	**473,281**	**1,022,558**	**934,554**	**101,151**	**12.1%**
524301	R&M COMPUTER EQUIPMENT	1,001,756	1,307,730	1,307,730	923,903	1,483,603	1,436,803	129,073	9.9%
527300	EQUIPMENT RENTAL	125,849	110,549	110,549	44,721	154,084	154,084	43,535	39.4%
530001	MANAGEMENT AND CONSULTING	141,265	270,400	270,400	109,695	270,400	266,709	(3,691)	(1.4%)
530101	MEETINGS, EDUC & TRAINING	8,720	37,373	37,373	11,846	35,592	20,592	(16,781)	(44.9%)
530302	WEB PAGE DEVELOPMENT	44,095	59,252	59,252	45,531	52,075	52,075	(7,177)	(12.1%)
534000	TELEPHONE	189,599	153,000	153,000	98,581	50,000	50,000	(103,000)	(67.3%)
534001	NETWORK COMMUNICATIONS	33,014	129,504	129,504	10,488	226,214	226,214	96,710	74.7%
542001	INFORMATION TECHNOLOGY SUPPLIE	4,903	30,500	30,500	17,399	4,000	4,000	(26,500)	(86.9%)
558013	UNIFORM SUPPLIES	1,180	2,500	2,500	-	2,500	2,500	-	- %
572001	MILEAGE REIMBURSEMENT	1,717	3,500	3,500	999	3,500	3,500	-	- %
573000	DUES AND MEMBERSHIPS	79	150	150	-	-	-	(150)	(100.0%)
	OTHER EXPENSES	**1,552,177**	**2,104,458**	**2,104,458**	**1,263,162**	**2,281,968**	**2,216,477**	**112,019**	**5.3%**
580013	DEPARTMENTAL EQUIPMENT	18,209	62,500	62,500	20,590	117,000	117,000	54,500	87.2%
	DEPARTMENTAL EQUIPM	**18,209**	**62,500**	**62,500**	**20,590**	**117,000**	**117,000**	**54,500**	**87.2%**
TOTAL INFORMATION TECHNOLOGY		**2,283,310**	**3,000,361**	**3,000,361**	**1,757,033**	**3,421,526**	**3,268,031**	**267,670**	**8.9%**

DEPARTMENT OF

HEALTH & HUMAN SERVICES – Sub-Committee E

- Animal Control
- Public Health
- Center for Active Living
- Veterans Services
- Disabilities Commission
- Library
- Recreation

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
292 E - ANIMAL CONTROL									
511001	SALARIES AND WAGES- PERMANENT	185,568	189,217	189,217	122,058	189,218	189,218	1	- %
511099	NEW INITIATIVE	-	-	-	-	-	-	-	- %
513000	OVERTIME	12,968	3,456	3,456	5,217	14,000	14,000	10,544	305.1%
514005	LONGEVITY PAY	900	603	603	571	900	900	297	49.3%
519004	SICK-LTIA BUYBACK	-	2,089	2,089	2,089	2,089	2,089	-	- %
519005	STIPENDS	-	2,500	2,500	1,587	2,511	2,511	11	0.4%
519010	VACATION-EARNED BUYBACK	1,305	1,306	1,306	1,305	1,306	1,306	-	- %
	PERSONNEL SERVICES	**200,742**	**199,171**	**199,171**	**132,827**	**210,024**	**210,024**	**10,853**	**5.4%**
558000	SUPPLIES AND MATERIALS	3,141	6,000	6,000	181	6,000	6,000	-	- %
558013	UNIFORM SUPPLIES	800	800	800	858	800	800	-	- %
	OTHER EXPENSES	**3,941**	**6,800**	**6,800**	**1,039**	**6,800**	**6,800**	**-**	**- %**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**- %**
TOTAL ANIMAL CONTROL		**204,683**	**205,971**	**205,971**	**133,867**	**216,824**	**216,824**	**10,853**	**5.3%**

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
510 E - PUBLIC HEALTH									
511001	SALARIES AND WAGES- PERMANENT	314,625	326,225	326,295	204,971	337,531	337,531	11,236	3.4%
511098	RESTORE	-	-	-	-	-	-	-	- %
511099	NEW INITIATIVE	-	-	-	-	66,000	-	-	- %
513000	OVERTIME	7,079	5,000	5,000	2,878	5,000	5,000	-	- %
514005	LONGEVITY PAY	1,377	1,400	1,400	936	1,475	1,475	75	5.4%
515002	CELL PHONE REIMBURSEMENT	480	1,440	1,440	280	1,440	1,440	-	- %
519004	SICK-LTIA BUYBACK	-	-	-	-	-	-	-	- %
519010	VACATION-EARNED BUYBACK	2,097	2,166	2,166	2,166	2,226	2,226	60	2.8%
	PERSONNEL SERVICES	**325,658**	**336,231**	**336,301**	**211,231**	**413,672**	**347,672**	**11,371**	**3.4%**
520006	TITLE V INSPECTORS	-	-	-	-	-	-	-	- %
520007	PERC WITNESSER	-	-	-	-	-	-	-	- %
530101	MEETINGS, EDUC & TRAINING	150	1,700	1,700	208	1,700	1,700	-	- %
530109	PUBLIC HEALTH SERVICES	64,565	69,100	69,100	34,686	15,000	69,100	-	- %
530202	LABORATORY SERVICES	12,770	9,000	9,000	9,090	18,000	18,000	9,000	100.0%
530500	LEGAL SERVICES	-	-	-	-	-	-	-	- %
534004	PRINTING	-	500	500	275	500	500	-	- %
538001	PEST CONTROL SERVICES	-	600	600	254	600	600	-	- %
558009	HEALTH INSPECTION SUPPLIES	418	500	500	27	500	500	-	- %
559000	NEW INITIATIVE EXPENSES	-	-	-	-	-	-	-	- %
572001	MILEAGE REIMBURSEMENT	-	1,000	1,000	-	1,000	1,000	-	- %
573000	DUES AND MEMBERSHIPS	60	1,000	1,000	75	1,000	1,000	-	- %
	OTHER EXPENSES	**77,963**	**83,400**	**83,400**	**44,615**	**38,300**	**92,400**	**9,000**	**10.8%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**- %**
TOTAL PUBLIC HEALTH		**403,621**	**419,631**	**419,701**	**255,845**	**451,972**	**440,072**	**20,371**	**4.9%**

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TOWN FUNDS

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GENERAL FUND									
541 E - CENTER FOR ACTIVE LIVING									
511001	SALARIES AND WAGES- PERMANENT	515,269	708,054	758,304	455,238	759,432	759,432	1,128	0.1%
511099	NEW INITIATIVE	-	12,093	-	-	47,013	47,013	47,013	- %
513000	OVERTIME	4,474	5,000	5,000	2,023	5,000	5,000	-	- %
514005	LONGEVITY PAY	2,889	3,815	3,815	2,248	3,656	3,656	(159)	(4.2%)
515002	CELL PHONE REIMBURSEMENT	250	-	-	350	600	600	600	- %
519004	SICK-LTIA BUYBACK	-	590	590	-	-	-	(590)	(100.0%)
519006	ATTENDANCE BONUS	-	500	500	-	500	500	-	- %
519010	VACATION-EARNED BUYBACK	-	4,228	4,228	-	1,933	1,933	(2,295)	(54.3%)
	PERSONNEL SERVICES	**522,881**	**734,280**	**772,437**	**459,859**	**818,134**	**818,134**	**45,697**	**5.9%**
524001	R&M GROUNDS	10,000	15,300	15,300	8,750	15,000	15,000	(300)	(2.0%)
524400	R&M EQUIPMENT	47,754	15,400	15,400	2,011	15,400	15,400	-	- %
530005	PROFESSIONAL SERVICES	10,407	11,200	11,200	7,395	11,200	11,200	-	- %
530101	MEETINGS, EDUC & TRAINING	2,783	4,000	4,000	259	4,000	4,000	-	- %
534003	POSTAGE	14,000	14,000	14,000	14,000	14,000	14,000	-	- %
534004	PRINTING	1,165	2,000	2,000	1,870	2,000	2,000	-	- %
542000	OFFICE SUPPLIES	2,444	2,500	2,500	1,522	2,500	2,500	-	- %
542008	TECHNICAL SERVICES SUPPLIES	8,300	8,300	8,300	4,178	8,300	8,300	-	- %
549500	CAL CAFE/NUTRITION PROGRAM	45,197	25,000	25,000	13,460	-	-	(25,000)	(100.0%)
558019	COA CONSUMABLES	677	700	700	669	700	700	-	- %
558021	ACCREDITATION	-	-	-	-	-	-	-	- %
559000	NEW INITIATIVE EXPENSES	1,720	-	-	-	-	-	-	- %
572001	MILEAGE REIMBURSEMENT	1,622	1,800	1,800	738	1,800	1,800	-	- %
573000	DUES AND MEMBERSHIPS	3,224	3,750	3,750	2,510	3,750	3,750	-	- %
	OTHER EXPENSES	**149,292**	**103,950**	**103,950**	**57,363**	**78,650**	**78,650**	**(25,300)**	**(24.3%)**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**- %**
TOTAL CENTER FOR ACTIVE LIVING		**672,173**	**838,230**	**876,387**	**517,222**	**896,784**	**896,784**	**20,397**	**2.3%**

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
543 E - VETERANS SERVICES									
511001	SALARIES AND WAGES- PERMANENT	146,755	147,320	150,635	95,229	151,880	151,880	1,245	0.8%
513000	OVERTIME	-	-	-	-	-	-	-	- %
514005	LONGEVITY PAY	1,973	2,102	2,102	1,380	2,193	2,193	91	4.3%
519004	SICK-LTIA BUYBACK	2,710	2,710	2,710	2,710	2,711	2,711	1	- %
519010	VACATION-EARNED BUYBACK	1,694	2,823	2,823	1,694	2,910	2,910	87	3.1%
	PERSONNEL SERVICES	**153,132**	**154,955**	**158,270**	**101,013**	**159,694**	**159,694**	**1,424**	**0.9%**
530101	MEETINGS, EDUC & TRAINING	878	1,100	1,100	50	1,100	1,100	-	- %
534004	PRINTING	-	500	500	-	500	500	-	- %
540000	SUPPLIES AND MATERIALS	1,149	1,200	1,200	-	1,200	1,200	-	- %
558010	SUBSCRIPTIONS AND PUBLICATIONS	138	138	138	65	138	138	-	- %
572001	MILEAGE REIMBURSEMENT	692	1,600	1,600	441	1,600	1,600	-	- %
573000	DUES AND MEMBERSHIPS	85	100	100	100	100	100	-	- %
577000	VETERANS BENEFITS	359,133	450,000	450,000	219,766	450,000	450,000	-	- %
577001	VETERAN HEADSTONES AND MARKERS	1,000	1,000	1,000	-	1,500	1,500	500	50.0%
577002	HOLIDAY REMEMBERANCES	7,432	7,450	7,450	1,300	7,650	7,650	200	2.7%
	OTHER EXPENSES	**370,506**	**463,088**	**463,088**	**221,721**	**463,788**	**463,788**	**700**	**0.2%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**- %**
TOTAL VETERANS SERVICES		**523,639**	**618,043**	**621,358**	**322,734**	**623,482**	**623,482**	**2,124**	**0.3%**

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TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
549 E - DISABILITIES									
530101	MEETINGS, EDUC & TRAINING	79	300	300	-	300	300	-	- %
542000	OFFICE SUPPLIES	-	50	50	-	50	50	-	- %
558010	SUBSCRIPTIONS AND PUBLICATIONS	-	-	-	-	-	-	-	- %
	OTHER EXPENSES	**79**	**350**	**350**	**-**	**350**	**350**	**-**	**- %**
TOTAL DISABILITIES		**79**	**350**	**350**	**-**	**350**	**350**	**-**	**- %**

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
610 E - LIBRARY									
511001	SALARIES AND WAGES- PERMANENT	1,339,469	1,496,921	1,497,361	882,910	1,570,224	1,575,183	77,822	5.2%
511098	RESTORE	-	-	-	-	4,959	-	-	- %
511099	NEW INITIATIVE	-	-	-	-	-	-	-	- %
513000	OVERTIME	175,590	138,272	138,272	82,158	184,456	151,263	12,991	9.4%
514005	LONGEVITY PAY	5,233	6,141	6,141	4,030	7,264	7,264	1,123	18.3%
515002	CELL PHONE REIMBURSEMENT	200	960	960	-	960	960	-	- %
519004	SICK-LTIA BUYBACK	-	-	-	-	-	-	-	- %
519006	ATTENDANCE BONUS	-	1,000	1,000	-	1,000	1,000	-	- %
519010	VACATION-EARNED BUYBACK	-	2,524	2,524	-	10,080	10,080	7,556	299.4%
	PERSONNEL SERVICES	**1,520,492**	**1,645,818**	**1,646,258**	**969,097**	**1,778,943**	**1,745,750**	**99,492**	**6.0%**
524000	R&M BUILDINGS	1,138	18,272	18,272	6,186	21,147	21,147	2,875	15.7%
524301	R&M COMPUTER EQUIPMENT	40,471	53,154	53,154	30,600	68,181	68,181	15,027	28.3%
524400	R&M EQUIPMENT	15,249	23,298	23,298	15,844	20,832	20,832	(2,466)	(10.6%)
530101	MEETINGS, EDUC & TRAINING	2,000	10,000	10,000	-	10,000	10,000	-	- %
534003	POSTAGE	226	5,000	5,000	408	3,000	3,000	(2,000)	(40.0%)
538001	PEST CONTROL SERVICES	855	1,601	1,601	485	1,753	1,753	152	9.5%
542008	TECHNICAL SERVICES SUPPLIES	9,068	12,944	12,944	4,675	12,594	12,594	(350)	(2.7%)
558011	BOOKS AND PERIODICALS	361,508	363,122	363,122	254,896	374,016	374,016	10,894	3.0%
558014	LIBRARY SUPPLIES	18,434	8,358	8,358	4,320	10,422	10,422	2,064	24.7%
558015	LIBRARY PUBLIC USE SUPPLIES	14,285	23,420	23,420	5,266	22,305	22,305	(1,115)	(4.8%)
572001	MILEAGE REIMBURSEMENT	-	500	500	42	500	500	-	- %
573000	DUES AND MEMBERSHIPS	52,323	60,241	60,241	52,460	63,898	63,898	3,657	6.1%
580016	LSPD SOFTWARE & EQUIPMENT	-	1,150	1,150	13	1,150	1,150	-	- %
	OTHER EXPENSES	**515,557**	**581,060**	**581,060**	**375,195**	**609,798**	**609,798**	**28,738**	**4.9%**
580013	DEPARTMENTAL EQUIPMENT	-	29,200	29,200	10,722	10,844	10,844	(18,356)	(62.9%)
	DEPARTMENTAL EQUIPM	**-**	**29,200**	**29,200**	**10,722**	**10,844**	**10,844**	**(18,356)**	**(62.9%)**
TOTAL LIBRARY		**2,036,048**	**2,256,078**	**2,256,518**	**1,355,014**	**2,399,585**	**2,366,392**	**109,874**	**4.9%**

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TOWN FUNDS

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GENERAL FUND									
630 E - RECREATION									
511001	SALARIES AND WAGES- PERMANENT	200,236	153,798	154,905	94,419	138,062	148,648	(6,257)	(4.0%)
511098	RESTORE	-	-	-	-	-	-	-	- %
511099	NEW INITIATIVE	-	-	-	-	26,920	6,468	6,468	- %
512000	SEASONAL / TEMPORARY	320,538	402,384	402,384	275,633	398,982	398,982	(3,402)	(0.8%)
512501	PROJECT DETAILS	16,026	19,933	19,933	12,242	19,355	19,355	(578)	(2.9%)
513000	OVERTIME	1,774	2,000	2,000	683	2,000	2,000	-	- %
514005	LONGEVITY PAY	678	675	675	428	675	675	-	- %
515002	CELL PHONE REIMBURSEMENT	730	1,080	1,080	630	1,080	1,080	-	- %
519004	SICK-LTIA BUYBACK	-	-	-	-	-	-	-	- %
519010	VACATION-EARNED BUYBACK	-	1,585	1,585	1,613	1,620	1,620	35	2.2%
	PERSONNEL SERVICES	**539,982**	**581,455**	**582,562**	**385,649**	**588,694**	**578,828**	**(3,734)**	**(0.6%)**
524400	R&M EQUIPMENT	1,372	1,700	1,700	231	1,700	1,700	-	- %
530004	TECHNICAL SERVICES	4,195	6,500	6,500	6,500	8,000	8,000	1,500	23.1%
530101	MEETINGS, EDUC & TRAINING	3,570	5,500	5,500	3,883	5,500	5,500	-	- %
530401	FINANCIAL AND BANKING SERVICES	120	-	-	-	-	-	-	- %
534000	TELEPHONE	1,080	1,080	1,080	720	1,080	1,080	-	- %
534004	PRINTING	125	1,700	1,700	768	1,700	1,700	-	- %
558012	RECREATION SUPPLIES	9,892	10,750	10,750	4,936	10,750	10,750	-	- %
572001	MILEAGE REIMBURSEMENT	-	250	250	-	250	250	-	- %
573000	DUES AND MEMBERSHIPS	600	630	630	450	630	630	-	- %
	OTHER EXPENSES	**20,953**	**28,110**	**28,110**	**17,488**	**29,610**	**29,610**	**1,500**	**5.3%**
580013	DEPARTMENTAL EQUIPMENT	2,241	2,065	2,065	2,025	23,759	-	(2,065)	(100.0%)
	DEPARTMENTAL EQUIPM	**2,241**	**2,065**	**2,065**	**2,025**	**23,759**	**-**	**(2,065)**	**(100.0%)**
TOTAL RECREATION		**563,175**	**611,630**	**612,737**	**405,162**	**642,063**	**608,438**	**(4,299)**	**(0.7%)**

DEPARTMENT OF

INSPECTIONAL SERVICES – Sub-Committee A

- **Building & Zoning**

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
241 A - BUILDING AND ZONING									
511001	SALARIES AND WAGES- PERMANENT	1,032,592	1,051,568	1,051,568	620,387	1,171,716	1,171,716	120,148	11.4%
511099	NEW INITIATIVE	-	-	-	-	-	-	-	- %
512000	SEASONAL / TEMPORARY	13,566	25,000	25,000	12,086	25,000	25,000	-	- %
513000	OVERTIME	2,378	5,000	5,000	113	5,000	5,000	-	- %
514005	LONGEVITY PAY	2,672	2,719	2,719	1,392	3,154	3,154	435	16.0%
519004	SICK-LTIA BUYBACK	-	-	-	-	1,655	1,655	1,655	- %
519010	VACATION-EARNED BUYBACK	2,740	4,261	4,261	1,421	12,837	12,837	8,576	201.3%
	PERSONNEL SERVICES	**1,053,949**	**1,088,548**	**1,088,548**	**635,400**	**1,219,362**	**1,219,362**	**130,814**	**12.0%**
530004	TECHNICAL SERVICES	-	-	-	-	-	-	-	- %
530101	MEETINGS, EDUC & TRAINING	6,376	9,874	9,874	1,854	10,500	10,500	626	6.3%
540000	SUPPLIES AND MATERIALS	-	-	-	-	-	-	-	- %
558010	SUBSCRIPTIONS AND PUBLICATIONS	3,599	4,250	4,250	2,588	4,400	4,400	150	3.5%
558013	UNIFORM SUPPLIES	-	-	-	-	-	-	-	- %
558020	PERSONAL PROTECTION EQUIPMENT	2,900	3,000	3,000	1,141	3,100	3,100	100	3.3%
559000	NEW INITIATIVE EXPENSES	-	-	-	-	-	-	-	- %
572001	MILEAGE REIMBURSEMENT	971	2,250	2,250	273	2,250	2,250	-	- %
573000	DUES AND MEMBERSHIPS	1,187	1,365	1,365	1,110	1,560	1,560	195	14.3%
	OTHER EXPENSES	**15,033**	**20,739**	**20,739**	**6,966**	**21,810**	**21,810**	**1,071**	**5.2%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**- %**
TOTAL BUILDING AND ZONING		**1,068,982**	**1,109,287**	**1,109,287**	**642,366**	**1,241,172**	**1,241,172**	**131,885**	**11.9%**

DEPARTMENT OF

PLANNING & DEVELOPMENT- Sub-Committee E

- **Planning & Development**
- **Redevelopment Authority**

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TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
175 E - PLANNING & DEVELOPMENT									
511001	SALARIES AND WAGES- PERMANENT	695,724	758,050	758,050	471,458	791,867	791,867	33,817	4.5%
511098	RESTORE	-	-	-	-	-	-	-	- %
511099	NEW INITIATIVE	-	-	-	-	-	-	-	- %
513000	OVERTIME	21,675	24,000	24,000	11,161	28,000	28,000	4,000	16.7%
514005	LONGEVITY PAY	5,110	5,067	5,067	2,674	5,164	5,164	97	1.9%
515002	CELL PHONE REIMBURSEMENT	600	600	600	350	1,200	1,200	600	100.0%
519004	SICK-LTIA BUYBACK	6,299	8,465	8,465	3,286	3,430	3,430	(5,035)	(59.5%)
519010	VACATION-EARNED BUYBACK	3,150	3,080	3,080	6,573	10,306	10,306	7,226	234.6%
	PERSONNEL SERVICES	**732,557**	**799,262**	**799,262**	**495,503**	**839,967**	**839,967**	**40,705**	**5.1%**
530001	MANAGEMENT AND CONSULTING	21,500	25,000	25,000	16,541	30,000	30,000	5,000	20.0%
530004	TECHNICAL SERVICES	24,741	5,025	5,025	1,032	10,025	10,025	5,000	99.5%
530101	MEETINGS, EDUC & TRAINING	4,297	5,250	5,250	5,017	9,750	9,750	4,500	85.7%
530108	ADMINISTRATIVE SERVICES	146,384	149,312	149,312	111,984	152,298	152,298	2,986	2.0%
558010	SUBSCRIPTIONS AND PUBLICATIONS	198	310	310	78	310	310	-	- %
559000	NEW INITIATIVE EXPENSES	-	-	-	-	-	-	-	- %
570000	OTHER CHARGES & EXPENDITURES	-	-	-	-	-	-	-	- %
572001	MILEAGE REIMBURSEMENT	-	400	400	-	400	400	-	- %
573000	DUES AND MEMBERSHIPS	2,363	2,894	2,894	1,443	3,044	3,044	150	5.2%
599998	RESTORE	-	-	-	-	-	-	-	- %
	OTHER EXPENSES	**199,483**	**188,191**	**188,191**	**136,095**	**205,827**	**205,827**	**17,636**	**9.4%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	500	-	-	- %
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**500**	**-**	**-**	**- %**
TOTAL PLANNING & DEVELOPMENT		**932,041**	**987,453**	**987,453**	**631,597**	**1,046,294**	**1,045,794**	**58,341**	**5.9%**

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
189 E - REDEVELOPMENT AUTHORITY									
530004	TECHNICAL SERVICES	11,670	11,903	11,903	11,903	15,000	12,142	239	2.0%
530108	ADMINISTRATIVE SERVICES	12,094	12,336	12,336	12,336	69,880	12,586	250	2.0%
574002	SURETY BONDS	116	118	118	118	120	120	2	1.7%
	OTHER EXPENSES	**23,880**	**24,357**	**24,357**	**24,357**	**85,000**	**24,848**	**491**	**2.0%**
TOTAL REDEVELOPMENT AUTHORITY		**23,880**	**24,357**	**24,357**	**24,357**	**85,000**	**24,848**	**491**	**2.0%**

DEPARTMENT OF

PUBLIC SAFETY – Sub-Committee C

- **Police Department**
- **Harbor Master**
- **Fire Department**
- **Emergency Management**

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
210 C - POLICE									
511001	SALARIES AND WAGES- PERMANENT	11,692,970	12,326,120	12,631,183	7,263,443	13,052,346	13,052,346	421,163	3.3%
511010	VACANCY FACTOR	-	-	-	-	-	(156,000)	(156,000)	- %
511098	RESTORE	-	-	-	-	-	-	-	- %
511099	NEW INITIATIVE	-	344,544	-	-	305,724	15,000	15,000	- %
512000	SEASONAL / TEMPORARY	-	-	-	-	-	-	-	- %
513000	OVERTIME	1,328,056	1,950,629	2,028,654	933,265	2,630,560	2,028,654	-	- %
514005	LONGEVITY PAY	34,106	35,225	35,225	21,399	39,443	39,443	4,218	12.0%
515007	CONTRACT BENEFITS	-	-	-	-	-	-	-	- %
519003	UNIFORM ALLOWANCE	104,900	114,100	114,100	104,200	114,100	114,100	-	- %
519004	SICK-LTIA BUYBACK	16,448	20,093	20,093	16,685	21,380	21,380	1,287	6.4%
519005	STIPENDS	50,859	349,786	550,870	29,782	575,791	575,791	24,921	4.5%
519006	ATTENDANCE BONUS	-	600	600	-	600	600	-	- %
519010	VACATION-EARNED BUYBACK	33,174	18,459	18,459	3,604	19,450	19,450	991	5.4%
	PERSONNEL SERVICES	**13,260,513**	**15,159,556**	**15,399,185**	**8,372,376**	**16,759,394**	**15,710,764**	**311,579**	**2.0%**
520000	PURCHASE OF SERVICES	68,352	50,000	50,000	30,578	50,000	50,000	-	- %
521007	MARINE FUEL	1,792	4,000	4,000	1,609	4,000	4,000	-	- %
524400	R&M EQUIPMENT	134,398	197,996	197,996	132,222	518,013	249,512	51,516	26.0%
530004	TECHNICAL SERVICES	34,814	35,790	35,790	18,224	35,790	35,790	-	- %
530005	PROFESSIONAL SERVICES	1,274,714	32,250	32,250	17,717	39,000	39,000	6,750	20.9%
530021	CO-RESPONSE PROGRAM	-	-	104,544	-	100,000	100,000	(4,544)	(4.3%)
530101	MEETINGS, EDUC & TRAINING	62,868	83,830	83,830	47,314	139,530	139,530	55,700	66.4%
534000	TELEPHONE	15,469	23,600	23,600	6,470	23,600	23,600	-	- %
534001	NETWORK COMMUNICATIONS	-	-	-	-	-	-	-	- %
534005	COURIER AND DELIVERY SERVICES	109	500	500	-	500	500	-	- %
543000	BUILDING MAINTENANCE SUPPLIES	-	-	-	-	-	-	-	- %
549000	PRISONER MEALS	279	2,000	2,000	109	2,000	2,000	-	- %
558000	SUPPLIES AND MATERIALS	49,097	123,743	123,743	(932)	176,917	176,917	53,174	43.0%
558010	SUBSCRIPTIONS AND PUBLICATIONS	8,679	9,260	9,260	5,560	9,465	9,465	205	2.2%
558013	UNIFORM SUPPLIES	38,551	41,050	41,050	14,293	55,250	55,250	14,200	34.6%
559000	NEW INITIATIVE EXPENSES	-	45,000	45,000	-	-	-	(45,000)	(100.0%)
573000	DUES AND MEMBERSHIPS	18,248	27,588	27,588	21,619	25,984	25,984	(1,604)	(5.8%)
	OTHER EXPENSES	**1,707,371**	**676,607**	**781,151**	**294,782**	**1,180,049**	**911,548**	**130,397**	**16.7%**
580013	DEPARTMENTAL EQUIPMENT	620,477	594,527	594,527	432,735	976,358	820,090	225,563	37.9%
	DEPARTMENTAL EQUIPM	**620,477**	**594,527**	**594,527**	**432,735**	**976,358**	**820,090**	**225,563**	**37.9%**
TOTAL POLICE		**15,588,361**	**16,430,690**	**16,774,863**	**9,099,893**	**18,915,801**	**17,442,402**	**667,539**	**4.0%**

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
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TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
295 C - HARBOR MASTER									
511001	SALARIES AND WAGES- PERMANENT	341,571	358,847	358,847	223,254	368,467	368,467	9,620	2.7%
511005	SALARIES & WAGES PARTTIME SEAS	74,353	125,000	125,000	75,538	95,000	95,000	(30,000)	(24.0%)
511099	NEW INITIATIVE	-	-	-	-	29,638	29,638	29,638	- %
513000	OVERTIME	38,366	37,000	37,000	22,455	35,000	35,000	(2,000)	(5.4%)
514005	LONGEVITY PAY	1,900	2,500	2,500	1,216	2,600	2,600	100	4.0%
515002	CELL PHONE REIMBURSEMENT	-	-	-	-	-	-	-	- %
519004	SICK-LTIA BUYBACK	6,664	9,173	9,173	9,328	9,331	9,331	158	1.7%
519010	VACATION-EARNED BUYBACK	4,108	5,735	5,735	4,108	5,832	5,832	97	1.7%
	PERSONNEL SERVICES	**466,962**	**538,255**	**538,255**	**335,899**	**545,868**	**545,868**	**7,613**	**1.4%**
524400	R&M EQUIPMENT	22,508	22,000	22,000	16,911	22,000	22,000	-	- %
529505	MOORING OPERATIONS	6,863	22,300	22,300	14,096	22,300	22,300	-	- %
530101	MEETINGS, EDUC & TRAINING	1,239	5,500	5,500	2,486	5,500	5,500	-	- %
553008	SHELLFISH PROPAGATION PROGRAM	-	-	-	-	-	-	-	- %
558000	SUPPLIES AND MATERIALS	5,993	8,000	8,000	3,896	8,000	8,000	-	- %
558013	UNIFORM SUPPLIES	3,009	4,800	4,800	1,337	4,800	4,800	-	- %
559000	NEW INITIATIVE EXPENSES	-	-	-	-	10,000	10,000	10,000	- %
573000	DUES AND MEMBERSHIPS	200	500	500	-	500	500	-	- %
	OTHER EXPENSES	**39,812**	**63,100**	**63,100**	**38,727**	**73,100**	**73,100**	**10,000**	**15.8%**
580013	DEPARTMENTAL EQUIPMENT	-	11,000	11,000	9,547	25,000	25,000	14,000	127.3%
	DEPARTMENTAL EQUIPM	**-**	**11,000**	**11,000**	**9,547**	**25,000**	**25,000**	**14,000**	**127.3%**
521007	MARINE FUEL	15,797	30,000	30,000	7,228	30,000	30,000	-	- %
	FUEL & UTILITIES	**15,797**	**30,000**	**30,000**	**7,228**	**30,000**	**30,000**	**-**	**- %**
TOTAL HARBOR MASTER		**522,571**	**642,355**	**642,355**	**391,401**	**673,968**	**673,968**	**31,613**	**4.9%**

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TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
220 C - FIRE									
511001	SALARIES AND WAGES- PERMANENT	12,350,969	13,136,725	13,485,063	7,992,103	14,457,447	14,457,447	972,384	7.2%
511005	SALARIES & WAGES PARTTIME SEAS	-	-	-	-	8,000	8,000	8,000	- %
511098	RESTORE	-	69,019	-	-	-	-	-	- %
511099	NEW INITIATIVE	-	-	-	-	60,003	-	-	- %
513000	OVERTIME	2,038,806	2,052,972	2,135,091	1,365,426	2,252,972	2,252,972	117,881	5.5%
514005	LONGEVITY PAY	25,116	26,300	26,300	23,824	26,800	26,800	500	1.9%
515002	CELL PHONE REIMBURSEMENT	600	600	600	300	600	600	-	- %
519003	UNIFORM ALLOWANCE	101,000	106,250	106,250	102,750	108,500	108,500	2,250	2.1%
519004	SICK-LTIA BUYBACK	22,098	20,808	20,808	20,586	17,394	17,394	(3,414)	(16.4%)
519010	VACATION-EARNED BUYBACK	15,408	8,994	8,994	43,028	13,656	13,656	4,662	51.8%
	PERSONNEL SERVICES	**14,553,998**	**15,421,668**	**15,783,106**	**9,548,017**	**16,945,372**	**16,885,369**	**1,102,263**	**7.0%**
524200	R&M VEHICLES	125,934	63,835	63,835	69,136	70,856	70,856	7,021	11.0%
524300	R&M COMMUNICATION LINES	6,442	34,978	34,978	5,528	19,480	19,480	(15,498)	(44.3%)
524400	R&M EQUIPMENT	11,929	10,875	10,875	6,457	12,875	12,875	2,000	18.4%
530004	TECHNICAL SERVICES	36,473	19,900	19,900	16,750	22,410	22,410	2,510	12.6%
530101	MEETINGS, EDUC & TRAINING	6,035	20,092	20,092	2,195	20,092	20,092	-	- %
530204	AMBULANCE SERVICES	-	-	-	-	-	-	-	- %
530303	COMMUNICATIONS SERVICES	261	-	-	-	-	-	-	- %
540000	SUPPLIES AND MATERIALS	4,457	3,600	3,600	3,616	7,200	7,200	3,600	100.0%
542001	INFORMATION TECHNOLOGY SUPPLIE	4,270	10,640	10,640	2,864	29,660	29,660	19,020	178.8%
543003	HAND AND POWER TOOLS	7,062	6,160	6,160	331	6,160	6,160	-	- %
545000	CUSTODIAL SUPPLIES	-	-	-	-	-	-	-	- %
548001	VEHICLE MAINTENANCE SUPPLIES	133,213	149,948	149,948	115,356	160,444	160,444	10,496	7.0%
550000	FIRST AID SUPPLIES	14,267	32,921	32,921	10,968	35,226	35,226	2,305	7.0%
551000	TRAINING SUPPLIES	19,697	31,791	31,791	15,025	34,710	34,710	2,919	9.2%
558006	COMMUNICATIONS EQUIP SUPPLIES	8,143	9,950	9,950	5,631	9,950	9,950	-	- %
558010	SUBSCRIPTIONS AND PUBLICATIONS	2,441	4,020	4,020	476	4,020	4,020	-	- %
558013	UNIFORM SUPPLIES	7,366	8,240	8,240	3,955	9,241	9,241	1,001	12.1%
570500	SPECIAL OPERATIONS	37,938	29,500	29,500	10,434	37,200	37,200	7,700	26.1%
572001	MILEAGE REIMBURSEMENT	209	500	500	351	500	500	-	- %
573000	DUES AND MEMBERSHIPS	2,155	4,935	4,935	2,030	4,935	4,935	-	- %
580001	EQUIPMENT	32,669	12,250	12,250	1,731	12,250	12,250	-	- %
580002	FURNISHINGS AND FIXTURES	5,684	4,250	4,250	2,527	7,250	7,250	3,000	70.6%
580003	FIRE HOSES AND FIXTURES	312	14,000	14,000	15,093	14,000	14,000	-	- %
580004	AIR PACKS	10,391	43,075	43,075	575	38,075	38,075	(5,000)	(11.6%)
580005	TURNOUT GEAR	16,194	25,491	25,491	5,886	25,491	25,491	-	- %
	OTHER EXPENSES	**493,542**	**540,951**	**540,951**	**296,915**	**582,025**	**582,025**	**41,074**	**7.6%**
580013	DEPARTMENTAL EQUIPMENT	132,673	305,878	305,878	42,356	402,284	385,184	79,306	25.9%
	DEPARTMENTAL EQUIPM	**132,673**	**305,878**	**305,878**	**42,356**	**402,284**	**385,184**	**79,306**	**25.9%**

TOWN FUNDS

ACCOUNT INFORMATION	2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND								
TOTAL FIRE	**15,180,213**	**16,268,497**	**16,629,935**	**9,887,288**	**17,929,681**	**17,852,578**	**1,222,643**	**7.4%**

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
291 C - EMERGENCY MANAGEMENT									
511001	SALARIES AND WAGES- PERMANENT	47,181	57,471	58,676	37,088	57,467	57,467	(1,209)	(2.1%)
511099	NEW INITIATIVE	-	-	-	-	13,178	9,578	9,578	- %
513000	OVERTIME	-	-	-	-	-	-	-	- %
514005	LONGEVITY PAY	-	-	-	-	-	-	-	- %
519004	SICK-LTIA BUYBACK	-	-	-	-	-	-	-	- %
519010	VACATION-EARNED BUYBACK	-	-	-	-	-	-	-	- %
	PERSONNEL SERVICES	**47,181**	**57,471**	**58,676**	**37,088**	**70,645**	**67,045**	**8,369**	**14.3%**
520012	DEBRIS MANAGEMENT	-	35,000	35,000	-	35,000	35,000	-	- %
530005	PROFESSIONAL SERVICES	-	1,285,048	1,285,048	963,786	1,328,100	1,328,100	43,052	3.4%
530101	MEETINGS, EDUC & TRAINING	199	3,000	3,000	-	3,000	3,000	-	- %
580001	EQUIPMENT	11,996	24,920	24,920	11,169	24,920	24,920	-	- %
	OTHER EXPENSES	**12,195**	**1,347,968**	**1,347,968**	**974,955**	**1,391,020**	**1,391,020**	**43,052**	**3.2%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	7,000	7,000	7,000	- %
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**7,000**	**7,000**	**7,000**	**- %**
TOTAL EMERGENCY MANAGEMENT		**59,377**	**1,405,439**	**1,406,644**	**1,012,043**	**1,468,665**	**1,465,065**	**58,421**	**4.2%**

DEPARTMENT OF

ENERGY & ENVIRONMENT – Sub-Committee C

- **Energy & Environment**

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
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TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
427 C - ENERGY AND ENVIRONMENT									
511001	SALARIES AND WAGES- PERMANENT	554,054	715,133	724,412	448,248	740,888	740,888	16,476	2.3%
511099	NEW INITIATIVE	-	-	-	-	(516)	(516)	(516)	- %
513000	OVERTIME	8,558	8,000	8,000	3,527	8,000	8,000	-	- %
514005	LONGEVITY PAY	3,369	5,457	5,457	3,792	5,962	5,962	505	9.3%
515002	CELL PHONE REIMBURSEMENT	150	600	600	300	600	600	-	- %
519003	UNIFORM ALLOWANCE	-	-	-	-	-	-	-	- %
519004	SICK-LTIA BUYBACK	2,725	8,535	8,535	8,775	14,774	14,774	6,239	73.1%
519005	STIPENDS	2,067	-	-	635	-	-	-	- %
519010	VACATION-EARNED BUYBACK	1,703	10,061	10,061	4,603	11,609	11,609	1,548	15.4%
	PERSONNEL SERVICES	**572,626**	**747,786**	**757,065**	**469,880**	**781,317**	**781,317**	**24,252**	**3.2%**
520002	HAZARDOUS WASTE CLEANUP	41,258	36,860	36,860	13,161	36,860	36,860	-	- %
520005	ENVIRONMENTAL SERVICES	-	-	-	-	-	-	-	- %
520015	WHITE HORSE BEACH MANAGEMENT	12,637	10,000	10,000	4,200	10,000	10,000	-	- %
521013	CLIMATE ACTION PROGRAM EXPENSE	-	25,000	25,000	160	25,000	25,000	-	- %
529500	LAKES & PONDS PROGRAM	7,500	7,500	7,500	-	7,500	7,500	-	- %
530101	MEETINGS, EDUC & TRAINING	3,157	3,840	3,840	1,321	3,840	3,840	-	- %
538003	ENVIRONMENTAL ANNUAL COMPLIANC	8,817	10,000	10,000	2,079	10,000	10,000	-	- %
540000	SUPPLIES AND MATERIALS	5,591	6,500	6,500	4,830	7,150	7,150	650	10.0%
558013	UNIFORM SUPPLIES	1,368	1,500	1,500	1,288	850	850	(650)	(43.3%)
581550	ENERGY EFFICIENCY IMPROVMENTS	-	30,000	30,000	6,636	30,000	30,000	-	- %
	OTHER EXPENSES	**80,328**	**131,200**	**131,200**	**33,674**	**131,200**	**131,200**	**-**	**- %**
580013	DEPARTMENTAL EQUIPMENT	14,000	-	-	-	20,000	20,000	20,000	- %
	DEPARTMENTAL EQUIPM	**14,000**	**-**	**-**	**-**	**20,000**	**20,000**	**20,000**	**- %**
TOTAL ENERGY AND ENVIRONMENT		**666,954**	**878,986**	**888,265**	**503,554**	**932,517**	**932,517**	**44,252**	**5.0%**

DEPARTMENT OF

PUBLIC WORKS – Sub-Committee D

- Engineering
- Highway
- DPW Administration
- Building Maintenance
- Fleet Maintenance
- Solid Waste General
- Crematory
- Cemetery
- Parks & Forestry

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
411 D - DPW ENGINEERING									
511001	SALARIES AND WAGES- PERMANENT	436,811	633,057	633,057	242,867	646,346	646,346	13,289	2.1%
511099	NEW INITIATIVE	-	-	-	-	-	-	-	- %
513000	OVERTIME	-	2,500	2,500	-	2,500	2,500	-	- %
514005	LONGEVITY PAY	2,708	3,400	3,400	1,634	2,500	2,500	(900)	(26.5%)
515002	CELL PHONE REIMBURSEMENT	-	480	480	-	480	480	-	- %
519004	SICK-LTIA BUYBACK	3,666	3,607	3,607	-	-	-	(3,607)	(100.0%)
519010	VACATION-EARNED BUYBACK	2,291	5,635	5,635	1,192	3,469	3,469	(2,166)	(38.4%)
	PERSONNEL SERVICES	**445,476**	**648,679**	**648,679**	**245,694**	**655,295**	**655,295**	**6,616**	**1.0%**
524400	R&M EQUIPMENT	773	1,000	1,000	-	1,000	1,000	-	- %
530101	MEETINGS, EDUC & TRAINING	220	1,200	1,200	-	1,200	1,200	-	- %
534004	PRINTING	1,594	1,700	1,700	1,422	1,700	1,700	-	- %
542005	DRAFTING SUPPLIES	938	3,197	3,197	1,024	3,197	3,197	-	- %
542006	SURVEY SUPPLIES	475	875	875	480	875	875	-	- %
558013	UNIFORM SUPPLIES	399	-	-	-	-	-	-	- %
572001	MILEAGE REIMBURSEMENT	-	75	75	-	75	75	-	- %
573000	DUES AND MEMBERSHIPS	-	815	815	-	815	815	-	- %
584007	PAVEMENT MARKING	84,586	75,000	75,000	75,000	75,000	75,000	-	- %
585015	ROAD IMPROVEMENTS	-	-	-	-	-	-	-	- %
	OTHER EXPENSES	**88,984**	**83,862**	**83,862**	**77,927**	**83,862**	**83,862**	**-**	**- %**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**- %**
TOTAL DPW ENGINEERING		**534,461**	**732,541**	**732,541**	**323,620**	**739,157**	**739,157**	**6,616**	**0.9%**

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TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
420 D - DPW HIGHWAY									
511001	SALARIES AND WAGES- PERMANENT	1,499,707	1,954,118	2,026,326	895,355	2,125,908	2,096,972	70,646	3.5%
511002	OUT OF GRADE PAY	2,077	4,196	4,196	4,642	4,196	4,196	-	- %
511010	VACANCY FACTOR	-	-	-	-	-	(76,705)	(76,705)	- %
511098	RESTORE	-	-	-	-	-	-	-	- %
511099	NEW INITIATIVE	-	-	-	-	-	-	-	- %
513000	OVERTIME	330,292	120,700	120,700	186,502	120,700	120,700	-	- %
514005	LONGEVITY PAY	16,803	17,913	17,913	11,004	22,155	22,155	4,242	23.7%
515002	CELL PHONE REIMBURSEMENT	-	-	-	-	-	-	-	- %
519004	SICK-LTIA BUYBACK	-	3,791	3,791	-	3,735	3,735	(56)	(1.5%)
519006	ATTENDANCE BONUS	750	4,000	4,000	500	7,000	2,000	(2,000)	(50.0%)
519010	VACATION-EARNED BUYBACK	1,205	18,810	18,810	-	19,911	19,911	1,101	5.9%
	PERSONNEL SERVICES	**1,850,835**	**2,123,528**	**2,195,736**	**1,098,003**	**2,303,605**	**2,192,964**	**(2,772)**	**(0.1%)**
520009	CRUSHING SERVICE	-	25,000	25,000	-	-	-	(25,000)	(100.0%)
524009	SIGNAL MAINTENANCE	16,449	20,000	20,000	8,557	20,000	20,000	-	- %
524100	R&M - ROADS	37,621	30,000	30,000	9,662	30,000	30,000	-	- %
527300	EQUIPMENT RENTAL	2,887	10,000	10,000	1,797	10,000	10,000	-	- %
530101	MEETINGS, EDUC & TRAINING	-	2,500	2,500	-	2,500	2,500	-	- %
543002	EQUIPMENT MAINT SUPPLIES	32,743	30,000	30,000	12,444	30,000	30,000	-	- %
543003	HAND AND POWER TOOLS	9,692	8,000	8,000	742	8,000	8,000	-	- %
550000	FIRST AID SUPPLIES	-	400	400	-	400	400	-	- %
553000	PRIVATE ROAD MAINTENANCE SUPPL	14,885	16,000	16,000	10,193	16,000	16,000	-	- %
553001	SIDEWALK MAINTENANCE SUPPLIES	-	3,000	3,000	32	3,000	3,000	-	- %
553002	PUBLIC RD MAINTENANCE SUPPLIES	43,202	76,000	76,000	25,605	76,000	76,000	-	- %
553003	SIGNAGE AND PAINT SUPPLIES	22,188	25,000	25,000	12,621	25,000	25,000	-	- %
558013	UNIFORM SUPPLIES	1,086	2,000	2,000	234	2,000	2,000	-	- %
572001	MILEAGE REIMBURSEMENT	-	120	120	-	120	120	-	- %
573000	DUES AND MEMBERSHIPS	79	1,050	1,050	-	1,050	1,050	-	- %
580001	EQUIPMENT	-	-	-	-	-	-	-	- %
584004	GUARD RAIL/FENCE	14,949	15,000	15,000	-	15,000	15,000	-	- %
	OTHER EXPENSES	**195,781**	**264,070**	**264,070**	**81,886**	**239,070**	**239,070**	**(25,000)**	**(9.5%)**
580013	DEPARTMENTAL EQUIPMENT	10,718	5,224	5,224	-	-	-	(5,224)	(100.0%)
	DEPARTMENTAL EQUIPM	**10,718**	**5,224**	**5,224**	**-**	**-**	**-**	**(5,224)**	**(100.0%)**
524303	R&M STREET LIGHTS	21,271	36,180	36,180	7,281	36,180	36,180	-	- %
	FUEL & UTILITIES	**21,271**	**36,180**	**36,180**	**7,281**	**36,180**	**36,180**	**-**	**- %**
TOTAL DPW HIGHWAY		**2,078,605**	**2,429,002**	**2,501,210**	**1,187,170**	**2,578,855**	**2,468,214**	**(32,996)**	**(1.3%)**

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
421 D - DPW ADMINISTRATION									
511001	SALARIES AND WAGES- PERMANENT	428,256	519,428	554,821	352,048	576,525	576,525	21,704	3.9%
511099	NEW INITIATIVE	-	-	-	-	-	-	-	- %
512501	PROJECT DETAILS	143,087	200,000	200,000	70,576	200,000	200,000	-	- %
513000	OVERTIME	8,339	2,675	2,675	4,415	2,675	2,675	-	- %
514005	LONGEVITY PAY	2,200	1,200	1,200	1,396	2,200	2,200	1,000	83.3%
515002	CELL PHONE REIMBURSEMENT	150	1,200	1,200	-	-	-	(1,200)	(100.0%)
519004	SICK-LTIA BUYBACK	2,663	2,664	2,664	8,498	8,810	8,810	6,146	230.7%
519005	STIPENDS	68,988	96,917	96,917	45,104	143,900	114,200	17,283	17.8%
519006	ATTENDANCE BONUS	-	-	-	-	-	-	-	- %
519010	VACATION-EARNED BUYBACK	-	7,903	7,903	4,582	5,744	5,744	(2,159)	(27.3%)
	PERSONNEL SERVICES	**653,684**	**831,987**	**867,380**	**486,619**	**939,854**	**910,154**	**42,774**	**4.9%**
520017	OSHA COMPLIANCE	19,595	25,000	25,000	17,340	25,000	25,000	-	- %
530101	MEETINGS, EDUC & TRAINING	3,900	2,000	2,000	53	2,000	2,000	-	- %
538000	LAUNDRY SERVICES	4,907	3,501	3,501	2,485	3,501	3,501	-	- %
572001	MILEAGE REIMBURSEMENT	59	125	125	-	125	125	-	- %
573000	DUES AND MEMBERSHIPS	79	506	506	-	506	506	-	- %
573001	LICENSE RENEWALS	7,186	10,000	10,000	5,122	10,000	10,000	-	- %
	OTHER EXPENSES	**35,726**	**41,132**	**41,132**	**25,000**	**41,132**	**41,132**	**-**	**- %**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**- %**
TOTAL DPW ADMINISTRATION		**689,410**	**873,119**	**908,512**	**511,618**	**980,986**	**951,286**	**42,774**	**4.7%**

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
422 D - BUILDING MAINTENANCE									
511001	SALARIES AND WAGES- PERMANENT	858,588	1,038,715	1,075,840	584,884	1,114,580	1,042,739	(33,101)	(3.1%)
511010	VACANCY FACTOR	-	-	-	-	-	(10,800)	(10,800)	- %
511098	RESTORE	-	-	-	-	-	-	-	- %
511099	NEW INITIATIVE	-	-	-	-	-	-	-	- %
513000	OVERTIME	73,129	61,500	61,500	55,802	61,500	61,500	-	- %
514005	LONGEVITY PAY	3,850	4,420	4,420	3,018	5,370	5,370	950	21.5%
515002	CELL PHONE REIMBURSEMENT	560	-	-	560	960	960	960	- %
519006	ATTENDANCE BONUS	500	2,500	2,500	250	2,500	1,000	(1,500)	(60.0%)
519007	TOOL ALLOWANCE	578	1,300	1,300	325	1,625	1,625	325	25.0%
519010	VACATION-EARNED BUYBACK	-	-	-	-	6,032	6,032	6,032	- %
	PERSONNEL SERVICES	**937,205**	**1,108,435**	**1,145,560**	**644,840**	**1,192,567**	**1,108,426**	**(37,134)**	**(3.2%)**
520000	PURCHASE OF SERVICES	93,042	100,234	100,234	132,795	110,500	110,500	10,266	10.2%
524000	R&M BUILDINGS	-	-	-	3,371	-	-	-	- %
524000 COA	R&M BUILDINGS	17,494	16,055	16,055	16,091	16,055	16,055	-	- %
524000 LIBR	R&M BUILDINGS	38,966	33,458	33,458	29,151	33,458	33,458	-	- %
524008	PAINTING SERVICES	-	50,000	50,000	5,712	25,000	25,000	(25,000)	(50.0%)
524011	CARPENTRY SERVICES	-	50,000	50,000	-	25,000	25,000	(25,000)	(50.0%)
524012	ROOFING SERVICES	9,075	137,000	137,000	2,535	100,000	100,000	(37,000)	(27.0%)
524301	R&M COMPUTER EQUIPMENT	27,149	28,000	28,000	31,462	32,000	32,000	4,000	14.3%
524500	OVERHEAD DOOR REPAIRS	63,253	33,700	33,700	10,973	40,000	40,000	6,300	18.7%
524501	FIRE EXTINGUISHER INSPECTIONS	8,419	7,000	7,000	7,785	8,500	8,500	1,500	21.4%
524502	SPRINKLER INSPECTION & REPAIR	9,808	10,000	10,000	5,600	10,000	10,000	-	- %
524503	ALARM SERVICES	14,502	14,100	14,100	11,279	15,000	15,000	900	6.4%
524504	MISC REPAIRS & SERVICES	44,095	39,000	39,000	16,859	45,000	45,000	6,000	15.4%
527300	EQUIPMENT RENTAL	12,169	10,000	10,000	2,224	444	444	(9,556)	(95.6%)
529000	CLEANING SERVICES	37,216	81,900	81,900	25,674	81,900	81,900	-	- %
530007	HVAC SERVICES	139,662	105,000	105,000	80,765	120,000	120,000	15,000	14.3%
530009	PLUMBING SERVICES	61,318	40,000	40,000	41,921	45,000	45,000	5,000	12.5%
530010	ELECTRICAL SERVICES	142,726	75,000	75,000	70,842	80,000	80,000	5,000	6.7%
530011	ELEVATOR SERVICES	22,490	28,010	28,010	13,680	23,000	23,000	(5,010)	(17.9%)
530012	GENERATOR MAINTENANCE SVCS	12,258	14,000	14,000	5,930	14,000	14,000	-	- %
530101	MEETINGS, EDUC & TRAINING	288	1,000	1,000	-	1,000	1,000	-	- %
538001	PEST CONTROL SERVICES	29,230	25,000	25,000	15,185	25,100	25,100	100	0.4%
543000	BUILDING MAINTENANCE SUPPLIES	67,579	50,000	50,000	19,913	70,000	70,000	20,000	40.0%
543003	HAND AND POWER TOOLS	5,792	12,500	12,500	3,018	10,000	10,000	(2,500)	(20.0%)
545000	CUSTODIAL SUPPLIES	83,913	50,000	50,000	49,572	80,000	80,000	30,000	60.0%
572001	MILEAGE REIMBURSEMENT	32	150	150	-	150	150	-	- %
580001	EQUIPMENT	-	-	-	-	-	-	-	- %
	OTHER EXPENSES	**940,477**	**1,011,107**	**1,011,107**	**602,336**	**1,011,107**	**1,011,107**	**-**	**- %**

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
FY2026 - Projection 22601

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**- %**
521000 1749C	ELEC - 1749 COURT HOUSE	1,408	1,500	1,500	1,423	1,500	1,500	-	- %
521000 ANIML	ELEC - ANIMAL SHELTER	2,961	2,500	2,500	2,326	4,000	4,000	1,500	60.0%
521000 CEMCR	ELEC - CEMETERY / CREMATORY	6,915	8,525	8,525	4,788	8,525	8,525	-	- %
521000 CEMSU	ELEC - CEMETERY SUMMER STREET	2,591	250	250	1,619	3,000	3,000	2,750	1,100.0%
521000 COA	ELEC - COA	46,457	45,000	45,000	13,897	50,000	50,000	5,000	11.1%
521000 DPW59	ELEC - DPW 159 CAMELOT	28,671	35,000	35,000	17,197	30,000	30,000	(5,000)	(14.3%)
521000 DPW69	ELEC - DPW 169 CAMELOT	12,078	19,500	19,500	7,908	15,000	15,000	(4,500)	(23.1%)
521000 EVCH	ELEC - EV CHARGING STATIONS	8,468	13,500	13,500	1,199	9,000	9,000	(4,500)	(33.3%)
521000 FS1HQ	ELEC - FIRE STATION 1 HEADQUARTERS	31,804	21,000	21,000	20,802	32,000	32,000	11,000	52.4%
521000 FS2WS	ELEC - FIRE STATION 2 WEST	26,555	12,500	12,500	17,497	27,000	27,000	14,500	116.0%
521000 FS3PH	ELEC - FIRE STATION 3 PINE HILLS	11,354	8,500	8,500	8,318	12,000	12,000	3,500	41.2%
521000 FS4SP	ELEC - FIRE STATION 4 SOUTH PLYMOUT	5,103	4,800	4,800	3,430	6,000	6,000	1,200	25.0%
521000 FS5MA	ELEC - FIRE STATION 5 MANOMET	12,964	7,100	7,100	5,931	15,000	15,000	7,900	111.3%
521000 FS6CE	ELEC - FIRE STATION 6 CEDARVILLE	21,146	20,200	20,200	14,032	25,000	25,000	4,800	23.8%
521000 FS7NP	ELEC - FIRE STATION 7 NORTH PLYMOUT	21,729	5,900	5,900	12,523	22,000	22,000	16,100	272.9%
521000 HARBM	ELEC - HARBOR MASTER VARIOUS	6,140	5,800	5,800	4,302	5,800	5,800	-	- %
521000 HSALT	ELEC - HEDGES SALT BARN	5,831	2,000	2,000	2,350	3,000	3,000	1,000	50.0%
521000 JOSLN	ELEC - JOSLIN CENTER	-	-	-	-	-	-	-	- %
521000 LIB2	ELEC - MANOMET LIBRARY	3,046	6,000	6,000	1,853	5,000	5,000	(1,000)	(16.7%)
521000 LIBHQ	ELEC - MAIN LIBRARY	60,094	110,000	110,000	36,835	65,000	65,000	(45,000)	(40.9%)
521000 LRED	ELEC - LITTLE RED SCHOOL HOUSE	818	1,800	1,800	378	1,600	1,600	(200)	(11.1%)
521000 MARI	ELEC - MARITIME FACILITY	8,872	3,500	3,500	4,869	10,000	10,000	6,500	185.7%
521000 MEMHL	ELEC - MEMORIAL HALL	120,636	117,000	117,000	43,753	125,000	125,000	8,000	6.8%
521000 MYC	ELEC - MANOMET YOUTH CENTER	5,477	5,800	5,800	2,837	5,800	5,800	-	- %
521000 OTHER	ELEC - ALL OTHER - MISC	84,187	12,000	12,000	3,812	85,000	85,000	73,000	608.3%
521000 POLIC	ELEC - POLICE HEADQUARTERS	80,377	90,000	90,000	31,061	85,000	85,000	(5,000)	(5.6%)
521000 SCOAK	ELEC - OAK STREET SCHOOL	-	-	-	-	-	-	-	- %
521000 SCSMD	ELEC - OLD SCHOOL ADMIN BUILDING	-	-	-	-	-	-	-	- %
521000 SIMES	ELEC - SIMES HOUSE	2,799	9,600	9,600	2,118	3,100	3,100	(6,500)	(67.7%)
521000 TOWNH	ELEC - TOWN HALL	130,024	122,000	122,000	64,893	135,000	135,000	13,000	10.7%
	TOTAL ELECTRICITY	748,503	691,275	691,275	331,950	789,325	789,325	98,050	14.18
521001 1749C	HEAT - 1749 COURT HOUSE	3,497	4,000	4,000	1,679	4,000	4,000	-	- %
521001 ANIML	HEAT - ANIMAL SHELTER	4,210	4,800	4,800	-	4,800	4,800	-	- %
521001 CEMCR	HEAT - CEMETERY / CREMATORY	44,358	45,000	45,000	36,573	45,000	45,000	-	- %
521001 CEMSU	HEAT - CEMETERY SUMMER STREET	271	225	225	415	225	225	-	- %
521001 COA	HEAT - COA	14,027	18,000	18,000	11,403	15,000	15,000	(3,000)	(16.7%)
521001 DPW59	HEAT - DPW 159 CAMELOT	26,414	40,000	40,000	16,543	30,000	30,000	(10,000)	(25.0%)
521001 DPW69	HEAT - DPW 169 CAMELOT	22,036	19,500	19,500	15,511	25,000	25,000	5,500	28.2%

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
521001 FS1HQ	HEAT - FIRE STATION 1 HEADQUARTERS	9,391	6,600	6,600	5,701	10,000	10,000	3,400	51.5%
521001 FS2WS	HEAT - FIRE STATION 2 WEST	1,011	12,000	12,000	168	2,000	2,000	(10,000)	(83.3%)
521001 FS3PH	HEAT - FIRE STATION 3 PINE HILLS	9,883	4,500	4,500	6,793	10,000	10,000	5,500	122.2%
521001 FS4SP	HEAT - FIRE STATION 4 SOUTH PLYMOUT	6,043	5,200	5,200	3,681	7,000	7,000	1,800	34.6%
521001 FS5MA	HEAT - FIRE STATION 5 MANOMET	17,810	14,000	14,000	2,417	18,000	18,000	4,000	28.6%
521001 FS6CE	HEAT - FIRE STATION 6 CEDARVILLE	7,423	6,000	6,000	4,802	8,000	8,000	2,000	33.3%
521001 FS7NP	HEAT - FIRE STATION 7 NORTH PLYMOUT	4,196	3,800	3,800	1,425	5,000	5,000	1,200	31.6%
521001 HARBM	HEAT - HARBOR MASTER VARIOUS	-	-	-	-	-	-	-	- %
521001 HSALT	HEAT - HEDGES SALT BARN	727	1,200	1,200	442	1,200	1,200	-	- %
521001 JOSLN	HEAT - JOSLIN CENTER	-	-	-	-	-	-	-	- %
521001 LIB2	HEAT - MANOMET LIBRARY	4,204	4,000	4,000	2,427	4,000	4,000	-	- %
521001 LIBHQ	HEAT - MAIN LIBRARY	90,158	44,200	44,200	65,656	90,000	90,000	45,800	103.6%
521001 LRED	HEAT - LITTLE RED SCHOOL HOUSE	1,857	1,000	1,000	869	2,000	2,000	1,000	100.0%
521001 MARI	HEAT - MARITIME FACILITY	587	3,500	3,500	303	1,000	1,000	(2,500)	(71.4%)
521001 MEMHL	HEAT - MEMORIAL HALL	2,931	25,500	25,500	16,646	4,000	4,000	(21,500)	(84.3%)
521001 MYC	HEAT - MANOMET YOUTH CENTER	3,205	4,000	4,000	1,281	4,000	4,000	-	- %
521001 OTHER	HEAT - ALL OTHER - MISC	453	1,000	1,000	147	1,000	1,000	-	- %
521001 POLIC	HEAT - POLICE HEADQUARTERS	29,040	25,000	25,000	21,885	30,000	30,000	5,000	20.0%
521001 SCOAK	HEAT - OAK STREET SCHOOL	-	-	-	-	-	-	-	- %
521001 SCSMD	HEAT - OLD SCHOOL ADMIN BUILDING	-	-	-	-	-	-	-	- %
521001 SIMES	HEAT - SIMES HOUSE	7,129	1,000	1,000	1,239	8,000	8,000	7,000	700.0%
521001 TOWNH	HEAT - TOWN HALL	22,029	18,000	18,000	13,799	22,000	22,000	4,000	22.2%
	TOTAL HEAT	332,889	312,025	312,025	231,802	351,225	351,225	39,200	12.56
521003	STREET LIGHTS - ELECTRICITY	267,531	341,000	341,000	207,475	300,000	300,000	(41,000)	(12.0%)
521005 FS3PH	SEWER USAGE	1,383	2,000	2,000	675	2,000	2,000	-	- %
521006 FS3PH	WATER USAGE	4,319	2,000	2,000	2,651	4,500	4,500	2,500	125.0%
521012 TOWNH	DIESEL/GENERATOR	-	200	200	-	200	200	-	- %
	FUEL & UTILITIES	**1,354,625**	**1,348,500**	**1,348,500**	**774,554**	**1,447,250**	**1,447,250**	**98,750**	**7.3%**
TOTAL BUILDING MAINTENANCE		**3,232,307**	**3,468,042**	**3,505,167**	**2,021,730**	**3,650,924**	**3,566,783**	**61,616**	**1.8%**

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
425 D - FLEET MAINTENANCE									
511001	SALARIES AND WAGES- PERMANENT	294,340	413,498	419,809	179,556	432,622	432,622	12,813	3.1%
511010	VACANCY FACTOR	-	-	-	-	-	(20,169)	(20,169)	- %
511099	NEW INITIATIVE	-	-	-	-	-	-	-	- %
513000	OVERTIME	39,336	24,100	24,100	23,312	24,100	24,100	-	- %
514005	LONGEVITY PAY	2,937	2,635	2,635	2,067	3,603	3,603	968	36.7%
519006	ATTENDANCE BONUS	-	500	500	-	2,500	1,000	500	100.0%
519007	TOOL ALLOWANCE	1,950	1,950	1,950	-	1,950	1,950	-	- %
519010	VACATION-EARNED BUYBACK	-	4,219	4,219	-	4,489	4,489	270	6.4%
	PERSONNEL SERVICES	**338,564**	**446,902**	**453,213**	**204,936**	**469,264**	**447,595**	**(5,618)**	**(1.2%)**
520000	PURCHASE OF SERVICES	15,487	30,000	30,000	52,622	30,000	30,000	-	- %
520003	VEHICLE INSPECTIONS	6,723	10,000	10,000	4,024	10,000	10,000	-	- %
520004	DIAGNOSTIC SOFTWARE UPGRADE	3,000	4,000	4,000	3,000	4,000	4,000	-	- %
524008	PAINTING SERVICES	4,000	24,000	24,000	-	24,000	24,000	-	- %
530014	TOWING	3,102	5,000	5,000	5,220	5,000	5,000	-	- %
530015	TIRE REPAIRS	71,975	70,000	70,000	27,351	70,000	70,000	-	- %
530101	MEETINGS, EDUC & TRAINING	79	5,000	5,000	6	5,000	5,000	-	- %
548001	VEHICLE MAINTENANCE SUPPLIES	328,575	335,320	335,320	112,380	335,320	335,320	-	- %
580001	EQUIPMENT	1,140	-	-	-	-	-	-	- %
	OTHER EXPENSES	**434,081**	**483,320**	**483,320**	**204,603**	**483,320**	**483,320**	**-**	**- %**
580013	DEPARTMENTAL EQUIPMENT	14,087	15,973	15,973	-	-	-	(15,973)	(100.0%)
	DEPARTMENTAL EQUIPM	**14,087**	**15,973**	**15,973**	**-**	**-**	**-**	**(15,973)**	**(100.0%)**
521002 DPW	VEHICLE FUEL	353,682	589,000	589,000	138,017	589,000	589,000	-	- %
521002 FIRE	VEHICLE FUEL	121,029	172,200	172,200	47,040	172,200	172,200	-	- %
521002 POL	VEHICLE FUEL	227,601	348,500	348,500	113,287	348,500	348,500	-	- %
	FUEL & UTILITIES	**702,312**	**1,109,700**	**1,109,700**	**298,344**	**1,109,700**	**1,109,700**	**-**	**- %**
TOTAL FLEET MAINTENANCE		**1,489,043**	**2,055,895**	**2,062,206**	**707,883**	**2,062,284**	**2,040,615**	**(21,591)**	**(1.0%)**

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TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
433 D - SOLID WASTE OPERATIONS									
511001	SALARIES AND WAGES- PERMANENT	40,755	59,747	64,755	34,775	67,076	67,076	2,321	3.6%
513000	OVERTIME	109,485	65,000	65,000	80,987	110,000	110,000	45,000	69.2%
514005	LONGEVITY PAY	145	176	176	115	132	132	(44)	(25.0%)
519006	ATTENDANCE BONUS	-	150	150	-	100	100	(50)	(33.3%)
519010	VACATION-EARNED BUYBACK	-	218	218	-	117	117	(101)	(46.3%)
	PERSONNEL SERVICES	**150,385**	**125,291**	**130,299**	**115,877**	**177,425**	**177,425**	**47,126**	**36.2%**
521002	VEHICLE FUEL	-	-	-	-	-	-	-	- %
529504	SOLID WASTE OPERATIONS	3,238	10,000	10,000	2,516	10,000	10,000	-	- %
530013	TECHNICAL SERVICES	10,395	40,000	40,000	-	40,000	40,000	-	- %
530701	LANDFILL WELL MONITORING	52,000	55,000	55,000	17,936	60,000	60,000	5,000	9.1%
530703	TIPPING & DISPOSAL - TOWN	49,601	43,488	43,488	21,315	44,200	44,200	712	1.6%
530704	TIPPING & DISPOSAL - SCHOOL	62,685	62,232	62,232	27,591	66,300	66,300	4,068	6.5%
530707	TIPPING & DISPOSAL RECYCLING	-	-	-	-	-	-	-	- %
580001	EQUIPMENT	-	-	-	-	-	-	-	- %
	OTHER EXPENSES	**177,918**	**210,720**	**210,720**	**69,357**	**220,500**	**220,500**	**9,780**	**4.6%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**- %**
TOTAL SOLID WASTE OPERATIONS		**328,303**	**336,011**	**341,019**	**185,235**	**397,925**	**397,925**	**56,906**	**16.7%**

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GENERAL FUND									
490 D - CREMATORY									
511001	SALARIES AND WAGES- PERMANENT	186,132	229,579	229,579	122,692	226,355	226,355	(3,224)	(1.4%)
511098	RESTORE	-	-	-	-	-	-	-	- %
511099	NEW INITIATIVE	-	-	-	-	-	-	-	- %
513000	OVERTIME	3,881	5,700	5,700	3,134	5,700	5,700	-	- %
514005	LONGEVITY PAY	677	850	850	254	1,000	1,000	150	17.6%
519004	SICK-LTIA BUYBACK	-	-	-	-	-	-	-	- %
519005	STIPENDS	-	-	-	-	-	-	-	- %
519010	VACATION-EARNED BUYBACK	-	933	933	-	1,029	1,029	96	10.3%
	PERSONNEL SERVICES	**190,690**	**237,062**	**237,062**	**126,079**	**234,084**	**234,084**	**(2,978)**	**(1.3%)**
520010	RETORT INSPECTION	3,100	3,100	3,100	-	4,500	4,500	1,400	45.2%
524400	R&M EQUIPMENT	13,056	20,000	20,000	14,025	20,000	20,000	-	- %
530101	MEETINGS, EDUC & TRAINING	645	1,500	1,500	-	1,500	1,500	-	- %
530102	ADVERTISING	2,460	2,500	2,500	533	2,500	2,500	-	- %
542010	CREMATORY SUPPLIES	16,849	23,000	23,000	15,892	23,000	23,000	-	- %
559000	NEW INITIATIVE EXPENSES	-	-	-	-	-	-	-	- %
	OTHER EXPENSES	**36,110**	**50,100**	**50,100**	**30,450**	**51,500**	**51,500**	**1,400**	**2.8%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**- %**
TOTAL CREMATORY		**226,800**	**287,162**	**287,162**	**156,530**	**285,584**	**285,584**	**(1,578)**	**(0.5%)**

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GENERAL FUND									
491 D - CEMETERY									
511001	SALARIES AND WAGES- PERMANENT	615,795	754,960	755,269	409,283	749,935	749,935	(5,334)	(0.7%)
511002	OUT OF GRADE PAY	-	6,300	6,300	-	6,700	6,700	400	6.3%
511005	SALARIES & WAGES PARTTIME SEAS	-	-	-	-	-	-	-	- %
511010	VACANCY FACTOR	-	-	-	-	-	(16,839)	(16,839)	- %
511098	RESTORE	-	-	-	-	-	-	-	- %
511099	NEW INITIATIVE	-	-	-	-	-	-	-	- %
513000	OVERTIME	33,011	43,205	43,205	15,578	44,000	44,000	795	1.8%
514005	LONGEVITY PAY	2,146	2,639	2,639	1,516	3,295	3,295	656	24.9%
519004	SICK-LTIA BUYBACK	-	-	-	-	-	-	-	- %
519005	STIPENDS	180	600	600	90	600	600	-	- %
519006	ATTENDANCE BONUS	-	500	500	125	1,000	500	-	- %
519010	VACATION-EARNED BUYBACK	-	2,272	2,272	-	2,529	2,529	257	11.3%
	PERSONNEL SERVICES	**651,132**	**810,476**	**810,785**	**426,592**	**808,059**	**790,720**	**(20,065)**	**(2.5%)**
520013	CEMETERY MAINTENANCE	10,810	19,705	19,705	12,095	20,000	20,000	295	1.5%
524001	R&M GROUNDS	5,171	7,150	7,150	1,062	7,150	7,150	-	- %
524400	R&M EQUIPMENT	10,880	14,862	14,862	10,874	14,862	14,862	-	- %
527300	EQUIPMENT RENTAL	3,610	5,000	5,000	1,292	5,000	5,000	-	- %
546000	GROUNDSKEEPING SUPPLIES	4,963	5,819	5,819	1,356	5,819	5,819	-	- %
570010	BUY BACK CEMETERY PLOT	-	5,000	5,000	-	5,000	5,000	-	- %
580001	EQUIPMENT	-	-	-	-	-	-	-	- %
	OTHER EXPENSES	**35,434**	**57,536**	**57,536**	**26,680**	**57,831**	**57,831**	**295**	**0.5%**
580013	DEPARTMENTAL EQUIPMENT	14,519	8,000	8,000	3,519	16,000	16,000	8,000	100.0%
	DEPARTMENTAL EQUIPM	**14,519**	**8,000**	**8,000**	**3,519**	**16,000**	**16,000**	**8,000**	**100.0%**
TOTAL CEMETERY		**701,085**	**876,012**	**876,321**	**456,791**	**881,890**	**864,551**	**(11,770)**	**(1.3%)**

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
492 D - PARKS AND FORESTRY									
511001	SALARIES AND WAGES- PERMANENT	951,363	1,128,400	1,167,627	612,158	1,201,276	1,201,276	33,649	2.9%
511002	OUT OF GRADE PAY	735	2,500	2,500	3,346	2,500	2,500	-	- %
511010	VACANCY FACTOR	-	-	-	-	-	(32,792)	(32,792)	- %
511099	NEW INITIATIVE	-	-	-	-	-	-	-	- %
512000	SEASONAL / TEMPORARY	31,088	56,800	56,800	19,415	56,800	56,800	-	- %
513000	OVERTIME	72,020	49,688	49,688	36,174	53,192	53,192	3,504	7.1%
514005	LONGEVITY PAY	9,306	9,989	9,989	6,778	11,338	11,338	1,349	13.5%
515002	CELL PHONE REIMBURSEMENT	-	-	-	-	-	-	-	- %
519004	SICK-LTIA BUYBACK	-	-	-	-	-	-	-	- %
519006	ATTENDANCE BONUS	-	500	500	-	500	250	(250)	(50.0%)
519010	VACATION-EARNED BUYBACK	-	12,236	12,236	1,192	12,115	12,115	(121)	(1.0%)
	PERSONNEL SERVICES	**1,064,510**	**1,260,113**	**1,299,340**	**679,062**	**1,337,721**	**1,304,679**	**5,339**	**0.4%**
520016	FORESTRY SERVICES	-	-	-	-	-	-	-	- %
524000	R&M BUILDINGS	1,335	5,650	5,650	-	5,650	5,650	-	- %
524001	R&M GROUNDS	95,499	104,470	104,470	75,974	107,694	107,694	3,224	3.1%
524003	R&M PLAYGROUNDS	35,031	50,000	50,000	2,277	50,000	50,000	-	- %
524400	R&M EQUIPMENT	16,782	17,000	17,000	8,241	17,000	17,000	-	- %
527300	EQUIPMENT RENTAL	21,142	20,200	20,200	15,901	20,200	20,200	-	- %
530101	MEETINGS, EDUC & TRAINING	2,934	1,325	1,325	2,370	1,325	1,325	-	- %
543000	BUILDING MAINTENANCE SUPPLIES	1,905	10,000	10,000	1,905	10,000	10,000	-	- %
546001	LANDSCAPE SUPPLIES	35,516	31,492	31,492	25,059	31,492	31,492	-	- %
546002	PLAYGROUND SUPPLIES	8,318	9,750	9,750	2,091	9,750	9,750	-	- %
546003	TREE PLANTING SUPPLIES	2,669	2,500	2,500	2,760	2,500	2,500	-	- %
546004	SHADE TREE SUPPLIES	12,651	14,100	14,100	6,124	14,100	14,100	-	- %
558013	UNIFORM SUPPLIES	4,947	2,070	2,070	292	2,070	2,070	-	- %
573000	DUES AND MEMBERSHIPS	344	325	325	85	325	325	-	- %
580001	EQUIPMENT	3,652	2,450	2,450	2,968	2,450	2,450	-	- %
	OTHER EXPENSES	**242,725**	**271,332**	**271,332**	**146,048**	**274,556**	**274,556**	**3,224**	**1.2%**
580013	DEPARTMENTAL EQUIPMENT	4,809	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	**4,809**	**-**	**-**	**-**	**-**	**-**	**-**	**- %**
TOTAL PARKS AND FORESTRY		**1,312,044**	**1,531,445**	**1,570,672**	**825,110**	**1,612,277**	**1,579,235**	**8,563**	**0.5%**

FIXED COSTS – Sub-Committee:

- Salary Reserve Fund - B
- Finance Committee Reserve Fund - B
- Tax Title Foreclosure - B
- Medicaid Program - F
- Out of District Transportation - F
- Snow & Ice Removal - D
- Member Benefits - A
- Pension Contributions - B
- Unemployment Compensation - B
- Member Insurance - B
- OPEB Trust Funding - B
- Compensated Absences - B
- All Town Insurance - A

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TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
129 B - SALARY RESERVE FUND									
511001	SALARIES AND WAGES- PERMANENT	-	-	-	-	-	-	-	- %
511098	RESTORE	-	-	-	-	-	-	-	- %
511900	RETROACTIVE PAY	-	-	-	-	-	-	-	- %
	PERSONNEL SERVICES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**- %**
530502	CONTRACT BARGAINING	-	3,604,049	4,749,179	-	733,758	733,758	(4,015,421)	(84.5%)
597100	RESERVE FUND TRANSFERS	-	-	(3,681,461)	96,028	-	-	3,681,461	(100.0%)
	OTHER EXPENSES	**-**	**3,604,049**	**1,067,718**	**96,028**	**733,758**	**733,758**	**(333,960)**	**(31.3%)**
TOTAL SALARY RESERVE FUND		**-**	**3,604,049**	**1,067,718**	**96,028**	**733,758**	**733,758**	**(333,960)**	**(31.3%)**

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GENERAL FUND									
132 B - FINCOMM RESERVE FUND									
597100	RESERVE FUND TRANSFERS	-	150,000	150,000	-	150,000	150,000	-	- %
	OTHER EXPENSES	**-**	**150,000**	**150,000**	**-**	**150,000**	**150,000**	**-**	**- %**
TOTAL FINCOMM RESERVE FUND		**-**	**150,000**	**150,000**	**-**	**150,000**	**150,000**	**-**	**- %**

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
158 B - TAX TITLE AND FORCLOSURE									
520000	PURCHASE OF SERVICES	-	-	-	-	-	-	-	- %
530102	ADVERTISING	-	-	-	-	-	-	-	- %
530500	LEGAL SERVICES	86,989	128,000	128,000	52,321	128,000	128,000	-	- %
530601	LAND COURT RECORDINGS	17,431	105,000	105,000	-	105,000	105,000	-	- %
538002	RELEASE FEES	11,255	28,000	28,000	1,800	28,000	28,000	-	- %
	OTHER EXPENSES	**115,676**	**261,000**	**261,000**	**54,121**	**261,000**	**261,000**	**-**	**- %**
TOTAL TAX TITLE AND FORCLOSURE		**115,676**	**261,000**	**261,000**	**54,121**	**261,000**	**261,000**	**-**	**- %**

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
390 F - MEDICAID PROGRAM-SCHL REVOLV									
511001	SALARIES AND WAGES- PERMANENT	264,689	274,696	274,696	135,257	280,942	280,942	6,246	2.3%
	PERSONNEL SERVICES	**264,689**	**274,696**	**274,696**	**135,257**	**280,942**	**280,942**	**6,246**	**2.3%**
520000	PURCHASE OF SERVICES	35,188	51,238	51,238	7,604	52,050	52,050	812	1.6%
540000	SUPPLIES AND MATERIALS	-	3,500	3,500	-	3,500	3,500	-	- %
	OTHER EXPENSES	**35,188**	**54,738**	**54,738**	**7,604**	**55,550**	**55,550**	**812**	**1.5%**
TOTAL MEDICAID PROGRAM-SCHL REVOLV		**299,877**	**329,434**	**329,434**	**142,861**	**336,492**	**336,492**	**7,058**	**2.1%**

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GENERAL FUND									
391 F - OUT OF DISTRICT TRANSPORTATION									
511001	SALARIES AND WAGES- PERMANENT	59,681	80,040	80,040	30,263	82,045	82,045	2,005	2.5%
	PERSONNEL SERVICES	**59,681**	**80,040**	**80,040**	**30,263**	**82,045**	**82,045**	**2,005**	**2.5%**
520008	AGRICULTURE VOCATION STUDENTS	-	-	-	-	-	-	-	- %
	OTHER EXPENSES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**- %**
TOTAL OUT OF DISTRICT TRANSPORTATION		**59,681**	**80,040**	**80,040**	**30,263**	**82,045**	**82,045**	**2,005**	**2.5%**

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GENERAL FUND									
423 D - DPW SNOW AND ICE									
513000	OVERTIME	196,119	281,264	281,264	211,727	281,264	281,264	-	- %
519005	STIPENDS	-	-	-	-	-	-	-	- %
	PERSONNEL SERVICES	**196,119**	**281,264**	**281,264**	**211,727**	**281,264**	**281,264**	**-**	**- %**
520000	PURCHASE OF SERVICES	2,683	6,500	6,500	1,695	6,500	6,500	-	- %
524200	R&M VEHICLES	37,780	156,489	156,489	52,889	156,489	156,489	-	- %
529002	SNOW REMOVAL CONTRACTS	117,053	328,658	328,658	243,716	328,658	328,658	-	- %
530101	MEETINGS, EDUC & TRAINING	-	600	600	-	600	600	-	- %
558000	SUPPLIES AND MATERIALS	262,880	592,904	592,904	168,031	592,904	592,904	-	- %
	OTHER EXPENSES	**420,396**	**1,085,151**	**1,085,151**	**466,331**	**1,085,151**	**1,085,151**	**-**	**- %**
TOTAL DPW SNOW AND ICE		**616,515**	**1,366,415**	**1,366,415**	**678,059**	**1,366,415**	**1,366,415**	**-**	**- %**

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
910 A - MEMBER BENEFITS									
516001	WORKERS COMPENSATION	798,273	878,101	878,101	731,226	988,000	988,000	109,899	12.5%
516005	DEFERRED COMPENSATION MATCH	396,443	427,023	427,023	266,591	462,000	462,000	34,977	8.2%
516008	EMPLOYER MEDICARE	1,970,298	2,312,385	2,312,385	1,160,438	2,392,136	2,392,136	79,751	3.4%
516012	100 B CLAIMS	272,372	180,000	180,000	153,273	225,000	200,000	20,000	11.1%
516013	111 F CLAIMS	142,249	249,700	249,700	196,993	310,000	285,000	35,300	14.1%
516015	WELLNESS PROGRAM	1,891	12,000	12,000	639	12,000	12,000	-	- %
516019	DISABILITY INSURANCE	88,243	122,129	122,129	57,949	110,000	110,000	(12,129)	(9.9%)
516020	LIFE INSURANCE	50,871	131,380	131,380	28,178	60,000	60,000	(71,380)	(54.3%)
516021	MANAGED BLUE	2,435,871	3,111,285	3,111,285	1,797,658	3,738,849	3,738,849	627,564	20.2%
516103	MEDICARE PART B PREMIUM	1,355,954	1,362,125	1,362,125	640,905	1,325,000	1,325,000	(37,125)	(2.7%)
516106	MEDICARE PART B PENALTY	38,462	40,597	40,597	18,553	40,590	40,590	(7)	- %
	PERSONNEL SERVICES	**7,550,928**	**8,826,725**	**8,826,725**	**5,052,402**	**9,663,575**	**9,613,575**	**786,850**	**8.9%**
152 A - HUMAN RESOURCES									
516001	WORKERS COMPENSATION	269,463	258,009	258,009	241,305	326,040	326,040	68,031	26.4%
516005	DEFERRED COMPENSATION MATCH	396,443	427,023	427,023	266,591	462,000	462,000	34,977	8.2%
516008	EMPLOYER MEDICARE	720,441	797,879	797,879	467,353	801,869	801,869	3,990	0.5%
516012	100 B CLAIMS	272,372	180,000	180,000	153,273	225,000	200,000	20,000	11.1%
516013	111 F CLAIMS	142,249	249,700	249,700	196,993	310,000	285,000	35,300	14.1%
516015	WELLNESS PROGRAM	1,891	12,000	12,000	639	12,000	12,000	-	- %
516019	DISABILITY INSURANCE	72,724	85,280	85,280	42,653	80,000	80,000	(5,280)	(6.2%)
516020	LIFE INSURANCE	25,879	69,180	69,180	15,320	30,000	30,000	(39,180)	(56.6%)
516021	MANAGED BLUE	530,614	675,279	675,279	419,874	846,204	846,204	170,925	25.3%
516103	MEDICARE PART B PREMIUM	429,660	434,200	434,200	206,938	412,825	412,825	(21,375)	(4.9%)
516106	MEDICARE PART B PENALTY	18,750	20,298	20,298	8,648	18,575	18,575	(1,723)	(8.5%)
	PERSONNEL SERVICES	**2,880,488**	**3,208,848**	**3,208,848**	**2,019,586**	**3,524,513**	**3,474,513**	**265,665**	**8.3%**
300 A - SCHOOL									
516001	WORKERS COMPENSATION	528,810	620,092	620,092	489,921	661,960	661,960	41,868	6.8%
516008	EMPLOYER MEDICARE	1,249,857	1,514,506	1,514,506	693,084	1,590,267	1,590,267	75,761	5.0%
516019	DISABILITY INSURANCE	15,518	36,849	36,849	15,296	30,000	30,000	(6,849)	(18.6%)
516020	LIFE INSURANCE	24,992	62,200	62,200	12,857	30,000	30,000	(32,200)	(51.8%)
516021	MANAGED BLUE	1,905,257	2,436,006	2,436,006	1,377,784	2,892,645	2,892,645	456,639	18.7%
516103	MEDICARE PART B PREMIUM	926,294	927,925	927,925	433,967	912,175	912,175	(15,750)	(1.7%)
516106	MEDICARE PART B PENALTY	19,712	20,299	20,299	9,905	22,015	22,015	1,716	8.5%
	PERSONNEL SERVICES	**4,670,440**	**5,617,877**	**5,617,877**	**3,032,816**	**6,139,062**	**6,139,062**	**521,185**	**9.3%**

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
911 B - PENSION CONTRIBUTIONS									
516004	RETIREMENT	18,418,703	19,886,375	19,886,375	19,886,375	21,524,793	21,524,793	1,638,418	8.2%
	PERSONNEL SERVICES	**18,418,703**	**19,886,375**	**19,886,375**	**19,886,375**	**21,524,793**	**21,524,793**	**1,638,418**	**8.2%**
152 B - HUMAN RESOURCES									
516004	RETIREMENT	13,816,851	14,839,061	14,839,061	14,839,061	16,144,694	16,144,694	1,305,633	8.8%
	PERSONNEL SERVICES	**13,816,851**	**14,839,061**	**14,839,061**	**14,839,061**	**16,144,694**	**16,144,694**	**1,305,633**	**8.8%**
300 B - SCHOOL									
516004	RETIREMENT	4,601,852	5,047,314	5,047,314	5,047,314	5,380,099	5,380,099	332,785	6.6%
	PERSONNEL SERVICES	**4,601,852**	**5,047,314**	**5,047,314**	**5,047,314**	**5,380,099**	**5,380,099**	**332,785**	**6.6%**

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
913 B - UNEMPLOYMENT COMPENSATION									
596909	TRANSFER TO UNEMPLOYMENT TRUST	20,000	60,220	60,220	60,220	60,220	60,220	-	- %
	OTHER EXPENSES	**20,000**	**60,220**	**60,220**	**60,220**	**60,220**	**60,220**	**-**	**- %**
TOTAL UNEMPLOYMENT COMPENSATION		**20,000**	**60,220**	**60,220**	**60,220**	**60,220**	**60,220**	**-**	**- %**

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TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
914 B - MEMBER INSURANCE									
516010	MEDEX PREMIUMS	3,691,847	3,950,773	3,950,773	2,567,088	4,498,678	4,498,678	547,905	13.9%
516022	INSURANCE INCENTIVE	-	-	-	-	8,000	8,000	8,000	- %
516104	BLUE CHOICE MEDICAL	30,775,509	32,032,887	32,032,887	18,167,369	30,271,625	30,271,625	(1,761,262)	(5.5%)
516105	BLUE CARE ELECT PPO	1,901,932	1,869,129	1,869,129	1,260,462	2,099,922	2,099,922	230,793	12.3%
516107	BCBS DENTAL	2,090,257	2,080,767	2,080,767	1,260,689	2,000,982	2,000,982	(79,785)	(3.8%)
516108	ACCESS BLUE NEW ENGLAND	97,685	121,717	121,717	97,899	229,766	229,766	108,049	88.8%
516110	HSA EMPLOYER CONTRIBUTION	12,000	12,000	12,000	20,000	17,000	17,000	5,000	41.7%
	PERSONNEL SERVICES	**38,569,229**	**40,067,273**	**40,067,273**	**23,373,506**	**39,125,973**	**39,125,973**	**(941,300)**	**(2.3%)**
152 B - HUMAN RESOURCES									
516010	MEDEX PREMIUMS	1,583,528	1,694,047	1,694,047	1,081,768	1,893,563	1,893,563	199,516	11.8%
516022	INSURANCE INCENTIVE	-	-	-	-	-	-	-	- %
516104	BLUE CHOICE MEDICAL	11,136,774	11,560,438	11,560,438	7,288,534	11,010,356	11,010,356	(550,082)	(4.8%)
516105	BLUE CARE ELECT PPO	760,244	722,458	722,458	519,178	860,018	860,018	137,560	19.0%
516107	BCBS DENTAL	699,460	697,990	697,990	450,474	663,906	663,906	(34,084)	(4.9%)
516108	ACCESS BLUE NEW ENGLAND	38,206	50,445	50,445	18,438	40,287	40,287	(10,158)	(20.1%)
516110	HSA EMPLOYER CONTRIBUTION	5,000	5,000	5,000	3,000	3,000	3,000	(2,000)	(40.0%)
	PERSONNEL SERVICES	**14,223,212**	**14,730,378**	**14,730,378**	**9,361,392**	**14,471,130**	**14,471,130**	**(259,248)**	**(1.8%)**
300 B - SCHOOL									
516010	MEDEX PREMIUMS	2,108,320	2,256,726	2,256,726	1,485,321	2,605,115	2,605,115	348,389	15.4%
516022	INSURANCE INCENTIVE	-	-	-	-	8,000	8,000	8,000	- %
516104	BLUE CHOICE MEDICAL	19,638,734	20,472,449	20,472,449	10,878,835	19,261,269	19,261,269	(1,211,180)	(5.9%)
516105	BLUE CARE ELECT PPO	1,141,688	1,146,671	1,146,671	741,284	1,239,904	1,239,904	93,233	8.1%
516107	BCBS DENTAL	1,390,796	1,382,777	1,382,777	810,215	1,337,076	1,337,076	(45,701)	(3.3%)
516108	ACCESS BLUE NEW ENGLAND	59,479	71,272	71,272	79,461	189,479	189,479	118,207	165.9%
516110	HSA EMPLOYER CONTRIBUTION	7,000	7,000	7,000	17,000	14,000	14,000	7,000	100.0%
	PERSONNEL SERVICES	**24,346,017**	**25,336,895**	**25,336,895**	**14,012,114**	**24,654,843**	**24,654,843**	**(682,052)**	**(2.7%)**

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
915 B - OPEB TRUST FUNDING									
596910	TRANSFER TO OPEB TRUST	1,172,491	1,263,179	1,263,179	1,263,179	1,290,740	1,290,740	27,561	2.2%
	OTHER EXPENSES	**1,172,491**	**1,263,179**	**1,263,179**	**1,263,179**	**1,290,740**	**1,290,740**	**27,561**	**2.2%**
TOTAL OPEB TRUST FUNDING		**1,172,491**	**1,263,179**	**1,263,179**	**1,263,179**	**1,290,740**	**1,290,740**	**27,561**	**2.2%**

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TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
916 B - COMPENSATED ABSENCES									
596916	TR TO COMPENSATED ABSENCES	125,000	150,000	150,000	150,000	150,000	150,000	-	- %
	OTHER EXPENSES	**125,000**	**150,000**	**150,000**	**150,000**	**150,000**	**150,000**	**-**	**- %**
TOTAL COMPENSATED ABSENCES		**125,000**	**150,000**	**150,000**	**150,000**	**150,000**	**150,000**	**-**	**- %**

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
945 A - TOWN INSURANCE									
574001	TOWN PROPERTY & LIABILITY	2,081,578	2,418,134	2,418,134	2,195,569	2,654,024	2,654,024	235,890	9.8%
574002	SURETY BONDS	4,213	4,735	4,735	1,131	5,000	5,000	265	5.6%
574004	SELF INSURED LIABILITY	-	-	-	-	-	-	-	- %
574006	DEDUCTIBLES	-	-	-	-	-	-	-	- %
	OTHER EXPENSES	**2,085,791**	**2,422,869**	**2,422,869**	**2,196,700**	**2,659,024**	**2,659,024**	**236,155**	**9.7%**
TOTAL TOWN INSURANCE		**2,085,791**	**2,422,869**	**2,422,869**	**2,196,700**	**2,659,024**	**2,659,024**	**236,155**	**9.7%**
TOTAL GENERAL FUND		**141,832,997**	**161,510,167**	**159,865,365**	**93,439,144**	**166,332,443**	**164,067,724**	**4,202,359**	**2.6%**

COMMUNITY DEBT – Sub-Committee B

- Long Term Debt
- Long Term Interest
- Short Term Interest
- Miscellaneous Interest
- Bond Issuance Costs

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
710 B - LONG TERM PRINCIPAL									
591000	LONG TERM DEBT	2,205,000	4,043,266	3,943,910	-	3,415,000	3,415,000	(528,910)	(13.4%)
591011	BEACH NOURISHMENT	-	-	-	-	-	-	-	- %
591018	TITLE V DEBT	-	30,000	30,000	-	30,000	30,000	-	- %
591020	TITLE V 3	5,000	5,000	5,000	5,000	-	-	(5,000)	(100.0%)
591030	TITLE V 4	10,000	10,000	10,000	10,000	10,000	10,000	-	- %
591031	TITLE V 5	10,000	10,000	10,000	10,000	10,000	10,000	-	- %
591032	PCIS HVAC 3,000,000	146,250	145,900	145,900	-	144,000	144,000	(1,900)	(1.3%)
591033	PSHS ROOF 1,600,000	9,550	9,550	9,550	-	9,450	9,450	(100)	(1.0%)
591034	DPW IMP#4 1,300,000	23,600	23,500	23,500	-	23,200	23,200	(300)	(1.3%)
591035	DPW IMP #5 1,300,000	14,450	14,450	14,450	-	14,250	14,250	(200)	(1.4%)
591036	WEST SCHOOL HVAC 2,000,000	108,850	108,800	108,800	-	108,500	108,500	(300)	(0.3%)
591038	FIRE TRUCKS	95,000	95,000	95,000	-	-	-	(95,000)	(100.0%)
591040	PCIS HVAC 8,000,000	400,600	399,800	399,800	-	394,600	394,600	(5,200)	(1.3%)
591042	BUTLER BUILDING HVAC $125,000	4,700	4,700	4,700	-	4,650	4,650	(50)	(1.1%)
591043	SCHOOL EXTERIOR DOORS $86,400	4,700	4,700	4,700	-	4,650	4,650	(50)	(1.1%)
591044	1976 PUMPING ENGINE $445,000	-	-	-	-	-	-	-	- %
591046	DPW IMP #6 $1,300,000	24,100	24,100	24,100	-	23,800	23,800	(300)	(1.2%)
591052	RENOVATE SIEVER FIELD $256,278	-	-	-	-	-	-	-	- %
591053	FORGES FIELD PAVILION $94,425	-	-	-	-	-	-	-	- %
591055	DPW IMP #7 $1,300,000	24,100	24,100	24,100	-	23,800	23,800	(300)	(1.2%)
591056	REPLACE ENGINE 8 $475,000	-	-	-	-	-	-	-	- %
591058	RENOVATE SIEVER FIELD $213,290	-	-	-	-	-	-	-	- %
591059	169 CAMELOT $2,300,000	114,450	114,250	114,250	-	112,800	112,800	(1,450)	(1.3%)
591072	MANOMET GAS CONTAIN $150,000	4,750	-	-	-	-	-	-	- %
591074	CREMATORY $775,000	38,650	33,600	33,600	-	33,200	33,200	(400)	(1.2%)
591080	DPW IMP#8 $1,300,000	29,000	23,950	23,950	-	23,650	23,650	(300)	(1.3%)
591081	PLYMCO DAM PROJECT	36,537	36,538	36,538	36,537	36,538	36,538	-	- %
591086	TITLE V 6	-	-	-	-	-	-	-	- %
591087	SCHOOL BDLG REPAIR $510,651	23,850	23,800	23,800	-	23,500	23,500	(300)	(1.3%)
591089	TITLE V 7	13,333	13,333	13,333	13,333	13,333	13,333	-	- %
591090	NORTH HS DEBT EXCLUSION	1,570,000	1,565,000	1,565,000	-	1,560,000	1,560,000	(5,000)	(0.3%)
591094	SENIOR CENTER DEBT EXCLUSION	350,000	350,000	350,000	-	345,000	345,000	(5,000)	(1.4%)
591095	OFF BILLINGTON DAM $200,000	10,000	10,000	10,000	-	10,000	10,000	-	- %
591097	EMERGENCY OP CNTR $500,000	25,000	20,000	20,000	-	20,000	20,000	-	- %
591099	TITLE V 8	13,333	13,333	13,333	13,333	13,333	13,333	-	- %
591100	PCIS ROOF $5.65M	85,000	-	-	-	85,000	85,000	85,000	- %
591102	TITLE V 9	26,666	26,666	26,666	26,666	26,666	26,666	-	- %
591103	WATER ST CULVERT & BRIDGE	85,000	85,000	85,000	-	85,000	85,000	-	- %
591104	PLYMOUTH BCH SEAWALL 300K	-	-	-	-	-	-	-	- %
591105	RETORT 200K	-	-	-	-	-	-	-	- %

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
591106	LONG BEACH OPEN SPACE PURCHASE	15,000	15,000	15,000	-	15,000	15,000	-	- %
591107	INDIAN BROOK HVAC 6.5M	370,000	370,000	370,000	-	370,000	370,000	-	- %
591108	PSMS BRICK VENEER/FLASH 3.436M	190,000	190,000	190,000	-	190,000	190,000	-	- %
591109	WATER STREET BRIDGE	5,000	5,000	5,000	-	5,000	5,000	-	- %
591110	SCHOOL WINDOW REPLACEMENT	-	85,000	85,000	-	-	-	(85,000)	(100.0%)
591111	SCHOOL BATHROOM REMODELING	-	-	-	-	-	-	-	- %
591112	SOUTH HIGH SCHOOL DEBT EXCLUSI	2,225,000	2,225,000	2,225,000	-	2,225,000	2,225,000	-	- %
591113	FEDRL FURNACE HVAC 7,150,000M	305,000	305,000	305,000	-	305,000	305,000	-	- %
591114	TITLE V 10	15,000	15,000	15,000	15,000	15,000	15,000	-	- %
591118	TITLE V 11	13,806	14,107	14,107	14,107	14,413	14,413	306	2.2%
591119	POL STATION METHANE MITIGATION	80,000	80,000	80,000	-	80,000	80,000	-	- %
591122	NEW TOWN HALL COMPLEX	725,000	760,000	760,000	-	795,000	795,000	35,000	4.6%
591126	TITLE V 12	8,817	9,008	9,008	9,008	9,204	9,204	196	2.2%
591127	TITLE V 13	8,446	8,629	8,629	8,629	8,817	8,817	188	2.2%
591128	TITLE V 14	30,000	30,000	30,000	30,000	30,000	30,000	-	- %
596700	TRS TO CAPITAL PROJECTS	-	-	-	-	-	-	-	- %
	OTHER EXPENSES	**9,502,538**	**11,380,080**	**11,280,724**	**191,613**	**10,666,354**	**10,666,354**	**(614,370)**	**(5.4%)**
TOTAL LONG TERM PRINCIPAL		**9,502,538**	**11,380,080**	**11,280,724**	**191,613**	**10,666,354**	**10,666,354**	**(614,370)**	**(5.4%)**

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
750 B - LONG TERM INTEREST									
591000	LONG TERM DEBT	1,201,225	2,919,510	2,686,423	1,140,581	2,195,426	2,195,426	(490,997)	(18.3%)
591011	BEACH NOURISHMENT	-	-	-	-	-	-	-	- %
591018	TITLE V DEBT	-	5,483	5,483	-	4,838	4,838	(645)	(11.8%)
591032	PCIS HVAC 3,000,000	22,588	16,738	16,738	8,369	10,902	10,902	(5,836)	(34.9%)
591033	PSHS ROOF 1,600,000	1,450	1,068	1,068	534	686	686	(382)	(35.8%)
591034	DPW IMP#4 1,300,000	2,812	1,868	1,868	934	928	928	(940)	(50.3%)
591035	DPW IMP #5 1,300,000	2,992	2,414	2,414	1,207	1,836	1,836	(578)	(23.9%)
591036	WEST SCHOOL HVAC 2,000,000	21,486	17,132	17,132	8,566	12,780	12,780	(4,352)	(25.4%)
591038	FIRE TRUCKS	7,600	3,800	3,800	1,900	-	-	(3,800)	(100.0%)
591040	PCIS HVAC 8,000,000	75,319	59,295	59,295	29,647	43,303	43,303	(15,992)	(27.0%)
591042	BUTLER BUILDING HVAC $125,000	562	374	374	187	186	186	(188)	(50.3%)
591043	SCHOOL EXTERIOR DOORS $86,400	562	374	374	187	186	186	(188)	(50.3%)
591044	1976 PUMPING ENGINE $445,000	-	-	-	-	-	-	-	- %
591046	DPW IMP #6 $1,300,000	5,243	4,279	4,279	2,140	3,315	3,315	(964)	(22.5%)
591052	RENOVATE SIEVER FIELD $256,278	-	-	-	-	-	-	-	- %
591053	FORGES FIELD PAVILION $94,425	-	-	-	-	-	-	-	- %
591055	DPW IMP #7 $1,300,000	5,243	4,279	4,279	2,140	3,315	3,315	(964)	(22.5%)
591056	REPLACE ENGINE 8 $475,000	-	-	-	-	-	-	-	- %
591058	RENOVATE SIEVER FIELD $213,290	-	-	-	-	-	-	-	- %
591059	169 CAMELOT $2,300,000	21,526	16,948	16,948	8,474	12,378	12,378	(4,570)	(27.0%)
591072	MANOMET GAS CONTAIN $150,000	190	-	-	-	-	-	-	- %
591074	CREMATORY $775,000	7,512	5,966	5,966	2,983	4,622	4,622	(1,344)	(22.5%)
591080	DPW IMP#8 $1,300,000	5,412	4,252	4,252	2,126	3,294	3,294	(958)	(22.5%)
591086	TITLE V 6	-	-	-	-	-	-	-	- %
591087	SCHOOL BDLG REPAIR $510,651	4,486	3,532	3,532	1,766	2,580	2,580	(952)	(27.0%)
591089	TITLE V 7	-	-	-	-	-	-	-	- %
591090	NORTH HS DEBT EXCLUSION	799,539	726,940	726,940	363,469	654,589	654,589	(72,351)	(10.0%)
591094	SENIOR CENTER DEBT EXCLUSION	170,050	152,550	152,550	76,275	135,050	135,050	(17,500)	(11.5%)
591095	OFF BILLINGTON DAM $200,000	3,450	2,950	2,950	1,475	2,450	2,450	(500)	(16.9%)
591097	EMERGENCY OP CNTR $500,000	8,050	6,800	6,800	3,400	5,800	5,800	(1,000)	(14.7%)
591099	TITLE V 8	-	-	-	-	-	-	-	- %
591100	PCIS ROOF $5.65M	17,000	13,600	13,600	6,800	10,200	10,200	(3,400)	(25.0%)
591102	TITLE V 9	-	-	-	-	-	-	-	- %
591103	WATER ST CULVERT & BRIDGE	38,229	34,829	34,829	17,414	31,429	31,429	(3,400)	(9.8%)
591104	PLYMOUTH BCH SEAWALL 300K	-	-	-	-	-	-	-	- %
591105	RETORT 200K	-	-	-	-	-	-	-	- %
591106	LONG BEACH OPEN SPACE PURCHASE	6,746	6,147	6,147	3,073	5,547	5,547	(600)	(9.8%)
591107	INDIAN BROOK HVAC 6.5M	74,000	59,200	59,200	29,600	44,400	44,400	(14,800)	(25.0%)
591108	PSMS BRICK VENEER/FLASH 3.436M	41,495	33,895	33,895	16,948	26,295	26,295	(7,600)	(22.4%)
591109	WATER STREET BRIDGE	1,000	800	800	400	600	600	(200)	(25.0%)

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
591110	SCHOOL WINDOW REPLACEMENT	-	-	-	-	-	-	-	- %
591111	SCHOOL BATHROOM REMODELING	-	-	-	-	-	-	-	- %
591112	SOUTH HIGH SCHOOL DEBT EXCLUSI	1,752,271	1,650,923	1,650,923	825,461	1,549,573	1,549,573	(101,350)	(6.1%)
591113	FEDRL FURNACE HVAC 7,150,000M	125,375	113,175	113,175	56,588	100,975	100,975	(12,200)	(10.8%)
591114	TITLE V 10	-	-	-	-	-	-	-	- %
591118	TITLE V 11	4,797	4,501	4,501	4,500	4,198	4,198	(303)	(6.7%)
591119	POL STATION METHANE MITIGATION	35,980	32,780	32,780	16,390	29,580	29,580	(3,200)	(9.8%)
591122	NEW TOWN HALL COMPLEX	1,075,594	1,039,345	1,039,345	519,672	1,001,345	1,001,345	(38,000)	(3.7%)
591126	TITLE V 12	3,486	3,295	3,295	3,295	3,100	3,100	(195)	(5.9%)
591127	TITLE V 13	3,948	3,767	3,767	3,767	3,582	3,582	(185)	(4.9%)
591128	TITLE V 14	7,005	5,805	5,805	5,805	5,160	5,160	(645)	(11.1%)
	OTHER EXPENSES	**5,554,223**	**6,958,614**	**6,725,527**	**3,166,071**	**5,914,448**	**5,914,448**	**(811,079)**	**(12.1%)**
TOTAL LONG TERM INTEREST		**5,554,223**	**6,958,614**	**6,725,527**	**3,166,071**	**5,914,448**	**5,914,448**	**(811,079)**	**(12.1%)**

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
752 B - SHORT TERM INTEREST									
592000	SHORT TERM INTEREST	792,958	-	173,040	-	1,598,489	1,598,489	1,425,449	823.8%
	OTHER EXPENSES	**792,958**	**-**	**173,040**	**-**	**1,598,489**	**1,598,489**	**1,425,449**	**823.8%**
TOTAL SHORT TERM INTEREST		**792,958**	**-**	**173,040**	**-**	**1,598,489**	**1,598,489**	**1,425,449**	**823.8%**

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
753 B - MISC INTEREST									
592550	MISC INTEREST	1,944	5,000	5,000	1,033	5,000	5,000	-	- %
	OTHER EXPENSES	**1,944**	**5,000**	**5,000**	**1,033**	**5,000**	**5,000**	**-**	**- %**
TOTAL MISC INTEREST		**1,944**	**5,000**	**5,000**	**1,033**	**5,000**	**5,000**	**-**	**- %**

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
GENERAL FUND									
755 B - BOND ISSUANCE COSTS									
593100	ISSUANCE COSTS	5,650	25,000	25,000	-	25,000	25,000	-	- %
	OTHER EXPENSES	**5,650**	**25,000**	**25,000**	**-**	**25,000**	**25,000**	**-**	**- %**
TOTAL BOND ISSUANCE COSTS		**5,650**	**25,000**	**25,000**	**-**	**25,000**	**25,000**	**-**	**- %**

<u>ENTERPRISE FUNDS – Sub-Committee G</u>

- **Sewer Enterprise**
- **Water Enterprise**
- **Airport Enterprise**
- **Solid Waste Enterprise**
- **Cable Public Access Enterprise**

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
FY2026 - Projection 22601

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
SEWER ENTERPRISE FUND									
440 G - SEWER									
511001	SALARIES AND WAGES- PERMANENT	333,358	341,041	345,798	210,160	354,627	354,627	8,829	2.6%
511099	NEW INITIATIVE	-	-	-	-	-	-	-	- %
512501	PROJECT DETAILS	17,022	21,600	21,600	8,453	21,600	21,600	-	- %
513000	OVERTIME	4,682	33,420	33,420	2,388	33,420	33,420	-	- %
514005	LONGEVITY PAY	778	859	859	578	-	-	(859)	(100.0%)
515002	CELL PHONE REIMBURSEMENT	480	480	480	280	-	-	(480)	(100.0%)
519004	SICK-LTIA BUYBACK	-	-	-	-	-	-	-	- %
519006	ATTENDANCE BONUS	-	500	500	-	-	-	(500)	(100.0%)
519010	VACATION-EARNED BUYBACK	-	-	-	-	-	-	-	- %
	PERSONNEL SERVICES	**356,320**	**397,900**	**402,657**	**221,859**	**409,647**	**409,647**	**6,990**	**1.7%**
521000	ELECTRICITY	626,839	776,880	776,880	249,007	776,880	776,880	-	- %
521001	HEAT	14,842	21,500	21,500	5,506	21,500	21,500	-	- %
521002	VEHICLE FUEL	16,061	25,000	25,000	6,841	25,000	25,000	-	- %
521010	FUEL OIL WWTP	35,414	100,000	100,000	19,465	100,000	100,000	-	- %
521011	NATURAL GAS/PROPANE	427	5,000	5,000	-	5,000	5,000	-	- %
524004	R&M WWTP	82,930	200,000	200,000	35,497	200,000	200,000	-	- %
524006	R&M PUMP STATIONS/COLLECT SYST	67,348	175,000	175,000	38,024	175,000	175,000	-	- %
524007	R&M OF SEWER SYSTEM	2,377,065	2,435,596	2,435,596	1,623,730	2,496,486	2,496,486	60,890	2.5%
524010	FORCE MAIN CLEANING & INSPECT	-	20,000	20,000	-	20,000	20,000	-	- %
524013	PUMP STATION H25 MONITORING	214,612	200,000	200,000	197,581	200,000	200,000	-	- %
524200	R&M VEHICLES	21,484	25,000	25,000	10,423	25,000	25,000	-	- %
524400	R&M EQUIPMENT	-	-	-	-	-	-	-	- %
530013	TECHNICAL SERVICES	81,837	115,000	115,000	14,200	115,000	115,000	-	- %
530040	CHEMICALS	507,693	670,000	670,000	221,005	670,000	670,000	-	- %
530101	MEETINGS, EDUC & TRAINING	1,349	4,000	4,000	2,478	4,000	4,000	-	- %
530202	LABORATORY SERVICES	-	5,000	5,000	-	5,000	5,000	-	- %
530750	BIOSOLIDS DISPOSAL	753,018	800,000	800,000	367,617	800,000	800,000	-	- %
530755	GRIT & SCREENINGS DISPOSAL	4,541	25,000	25,000	5,044	25,000	25,000	-	- %
534000	TELEPHONE	530	1,000	1,000	309	1,000	1,000	-	- %
558020	PERSONAL PROTECTION EQUIPMENT	-	10,000	10,000	167	10,000	10,000	-	- %
580014	SOFTWARE	-	-	-	-	-	-	-	- %
	OTHER EXPENSES	**4,805,990**	**5,613,976**	**5,613,976**	**2,796,894**	**5,674,866**	**5,674,866**	**60,890**	**1.1%**
580013	DEPARTMENTAL EQUIPMENT	-	10,122	10,122	8,900	-	-	(10,122)	(100.0%)
	DEPARTMENTAL EQUIPM	**-**	**10,122**	**10,122**	**8,900**	**-**	**-**	**(10,122)**	**(100.0%)**

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
SEWER ENTERPRISE FUND									
710 G - DEBT SERVICE									
591000	LONG TERM DEBT	1,258,047	1,293,043	1,293,043	818,043	1,293,038	1,293,038	(5)	- %
591027	WWTP FACILITIES DESIGN V	-	-	-	-	-	-	-	- %
591028	WWTP FACILITIES DESIGN VI	22,922	-	-	-	-	-	-	- %
591063	WASTEWATER FACILITY	28,950	28,900	28,900	-	28,550	28,550	(350)	(1.2%)
591088	RUSSELL MILLS DAM $125K	-	-	-	-	-	-	-	- %
591101	SEWER INTERCEPTOR PROJ $800K	35,000	35,000	35,000	-	35,000	35,000	-	- %
591115	SAMOSET ST SEWER EXTENSION	160,000	165,000	165,000	-	175,000	175,000	10,000	6.1%
591116	SEWER INTERCEPTOR REPLACE	80,000	80,000	80,000	-	75,000	75,000	(5,000)	(6.3%)
	OTHER EXPENSES	**1,584,919**	**1,601,943**	**1,601,943**	**818,043**	**1,606,588**	**1,606,588**	**4,645**	**0.3%**
750 G - DEBT SERVICE									
591000	LONG TERM DEBT	809,556	803,857	803,857	657,624	758,504	758,504	(45,353)	(5.6%)
591027	WWTP FACILITIES DESIGN V	-	-	-	-	-	-	-	- %
591028	WWTP FACILITIES DESIGN VI	18	-	-	-	-	-	-	- %
591063	WASTEWATER FACILITY	6,291	5,133	5,133	2,567	3,977	3,977	(1,156)	(22.5%)
591088	RUSSELL MILLS DAM $125K	-	-	-	-	-	-	-	- %
591101	SEWER INTERCEPTOR PROJ $800K	13,200	11,450	11,450	5,725	9,700	9,700	(1,750)	(15.3%)
591115	SAMOSET ST SEWER EXTENSION	120,275	107,276	107,276	56,138	104,026	104,026	(3,250)	(3.0%)
591116	SEWER INTERCEPTOR REPLACE	34,131	30,932	30,932	15,466	27,732	27,732	(3,200)	(10.3%)
	OTHER EXPENSES	**983,472**	**958,648**	**958,648**	**737,518**	**903,939**	**903,939**	**(54,709)**	**(5.7%)**
752 G - DEBT SERVICE									
592000	SHORT TERM INTEREST	13,797	-	-	-	374,600	374,600	374,600	- %
	OTHER EXPENSES	**13,797**	**-**	**-**	**-**	**374,600**	**374,600**	**374,600**	**- %**
755 G - DEBT SERVICE									
593100	ISSUANCE COSTS	-	5,000	5,000	-	5,000	5,000	-	- %
	OTHER EXPENSES	**-**	**5,000**	**5,000**	**-**	**5,000**	**5,000**	**-**	**- %**
TOTAL DEBT SERVICE		**2,582,188**	**2,565,591**	**2,565,591**	**1,555,561**	**2,890,127**	**2,890,127**	**324,536**	**12.6%**

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
SEWER ENTERPRISE FUND									
915 G - OPEB TRUST FUNDING									
596910	TRANSFER TO OPEB TRUST	2,117	2,446	2,446	2,446	2,632	2,632	186	7.6%
	OTHER EXPENSES	**2,117**	**2,446**	**2,446**	**2,446**	**2,632**	**2,632**	**186**	**7.6%**
TOTAL SEWER ENTERPRISE FUND		**7,746,615**	**8,590,035**	**8,594,792**	**4,585,660**	**8,977,272**	**8,977,272**	**382,480**	**4.5%**

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
WATER ENTERPRISE FUND									
450 G - WATER									
511001	SALARIES AND WAGES- PERMANENT	1,275,361	1,460,871	1,539,351	865,791	1,575,842	1,575,842	36,491	2.4%
511099	NEW INITIATIVE	-	-	-	-	-	-	-	- %
512501	PROJECT DETAILS	13,834	18,000	18,000	18,118	18,000	18,000	-	- %
513000	OVERTIME	175,570	132,700	132,700	98,904	132,700	132,700	-	- %
514005	LONGEVITY PAY	9,915	10,460	10,460	6,828	11,065	11,065	605	5.8%
519004	SICK-LTIA BUYBACK	-	200	200	-	200	200	-	- %
519006	ATTENDANCE BONUS	-	500	500	-	500	500	-	- %
519010	VACATION-EARNED BUYBACK	-	9,510	9,510	1,192	10,588	10,588	1,078	11.3%
	PERSONNEL SERVICES	**1,474,681**	**1,632,241**	**1,710,721**	**990,834**	**1,748,895**	**1,748,895**	**38,174**	**2.2%**
520000	PURCHASE OF SERVICES	7,790	10,000	10,000	6,378	10,000	10,000	-	- %
521000	ELECTRICITY	438,814	440,000	440,000	316,860	440,000	440,000	-	- %
521001	HEAT	61,738	49,500	49,500	31,809	49,500	49,500	-	- %
521002	VEHICLE FUEL	33,600	80,188	80,188	18,023	80,188	80,188	-	- %
524006	R&M PUMP STATIONS/COLLECT SYST	104,158	150,000	150,000	68,307	150,000	150,000	-	- %
524200	R&M VEHICLES	19,836	40,000	40,000	9,137	40,000	40,000	-	- %
529502	WATER CONSERVATION PROGRAM	182	15,000	15,000	-	15,000	15,000	-	- %
530004	TECHNICAL SERVICES	21,874	100,000	100,000	75,239	100,000	100,000	-	- %
530039	WATER TESTING	48,838	81,000	81,000	48,283	81,000	81,000	-	- %
530040	CHEMICALS	228,299	237,500	237,500	127,098	237,500	237,500	-	- %
530041	WATER METERS & SERVICES	44,302	100,000	100,000	34,887	100,000	100,000	-	- %
530101	MEETINGS, EDUC & TRAINING	3,235	4,500	4,500	1,649	4,500	4,500	-	- %
530102	ADVERTISING	1,352	4,500	4,500	-	4,500	4,500	-	- %
534000	TELEPHONE	2,478	4,000	4,000	1,322	4,000	4,000	-	- %
534004	PRINTING	1,719	2,000	2,000	919	2,000	2,000	-	- %
540000	SUPPLIES AND MATERIALS	-	-	-	-	-	-	-	- %
543003	HAND AND POWER TOOLS	914	8,000	8,000	4,349	8,000	8,000	-	- %
553002	PUBLIC RD MAINTENANCE SUPPLIES	46,082	89,500	89,500	27,923	89,500	89,500	-	- %
553006	MAINS & HYDRANT SUPPLIES	24,872	65,900	65,900	3,280	65,900	65,900	-	- %
558013	UNIFORM SUPPLIES	-	-	-	-	-	-	-	- %
559000	NEW INITIATIVE EXPENSES	-	-	-	-	-	-	-	- %
565003	OTHER STATE ASSESSMENTS	14,300	14,300	14,300	14,263	14,300	14,300	-	- %
573000	DUES AND MEMBERSHIPS	2,737	4,535	4,535	2,279	4,535	4,535	-	- %
573001	LICENSE RENEWALS	-	-	-	-	-	-	-	- %
580001	EQUIPMENT	-	-	-	-	-	-	-	- %
	OTHER EXPENSES	**1,107,121**	**1,500,423**	**1,500,423**	**792,007**	**1,500,423**	**1,500,423**	**-**	**- %**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**- %**

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
WATER ENTERPRISE FUND									
710 G - DEBT SERVICE									
591000	LONG TERM DEBT	990,000	1,515,550	1,515,550	-	1,165,000	1,165,000	(350,550)	(23.1%)
591065	BRADFORD WELL $600,000	28,950	28,900	28,900	-	28,550	28,550	(350)	(1.2%)
591067	REPLACE LOUT POND WELL $1M	39,800	39,800	39,800	-	39,750	39,750	(50)	(0.1%)
591079	WANNOS POND $1,000,000	44,300	39,250	39,250	-	39,050	39,050	(200)	(0.5%)
591085	BRADFORD FILTERS $3,750,000	146,400	142,950	142,950	-	140,050	140,050	(2,900)	(2.0%)
591117	JACKET WATER MAIN REPLACEMENT	140,000	140,000	140,000	-	135,000	135,000	(5,000)	(3.6%)
591125	SAMOSET WATER TANK RESTORATION	70,000	70,000	70,000	-	55,000	55,000	(15,000)	(21.4%)
	OTHER EXPENSES	**1,459,450**	**1,976,450**	**1,976,450**	**-**	**1,602,400**	**1,602,400**	**(374,050)**	**(18.9%)**
750 G - DEBT SERVICE									
591000	LONG TERM DEBT	423,281	1,148,592	1,148,592	300,967	559,732	559,732	(588,860)	(51.3%)
591065	BRADFORD WELL $600,000	6,291	5,133	5,133	2,567	3,977	3,977	(1,156)	(22.5%)
591067	REPLACE LOUT POND WELL $1M	14,248	12,306	12,306	6,153	10,364	10,364	(1,942)	(15.8%)
591079	WANNOS POND $1,000,000	12,244	10,222	10,222	5,111	8,452	8,452	(1,770)	(17.3%)
591085	BRADFORD FILTERS $3,750,000	31,145	25,289	25,289	12,645	19,571	19,571	(5,718)	(22.6%)
591117	JACKET WATER MAIN REPLACEMENT	61,399	55,750	55,750	27,874	50,100	50,100	(5,650)	(10.1%)
591125	SAMOSET WATER TANK RESTORATION	9,750	6,250	6,250	3,125	2,750	2,750	(3,500)	(56.0%)
	OTHER EXPENSES	**558,357**	**1,263,542**	**1,263,542**	**358,441**	**654,946**	**654,946**	**(608,596)**	**(48.2%)**
752 G - DEBT SERVICE									
592000	SHORT TERM INTEREST	219,819	-	-	-	805,540	805,540	805,540	- %
	OTHER EXPENSES	**219,819**	**-**	**-**	**-**	**805,540**	**805,540**	**805,540**	**- %**
755 G - DEBT SERVICE									
593100	ISSUANCE COSTS	-	20,000	20,000	-	20,000	20,000	-	- %
	OTHER EXPENSES	**-**	**20,000**	**20,000**	**-**	**20,000**	**20,000**	**-**	**- %**
TOTAL DEBT SERVICE		**2,237,626**	**3,259,992**	**3,259,992**	**358,441**	**3,082,886**	**3,082,886**	**(177,106)**	**(5.4%)**
915 G - OPEB TRUST FUNDING									
596910	TRANSFER TO OPEB TRUST	13,321	14,192	14,192	14,192	14,083	14,083	(109)	(0.8%)
	OTHER EXPENSES	**13,321**	**14,192**	**14,192**	**14,192**	**14,083**	**14,083**	**(109)**	**(0.8%)**
TOTAL WATER ENTERPRISE FUND		**4,832,749**	**6,406,848**	**6,485,328**	**2,155,474**	**6,346,287**	**6,346,287**	**(139,041)**	**(2.1%)**

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
FY2026 - Projection 22601

AIRPORT FUND

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
AIRPORT ENTERPRISE FUND									
482 G - AIRPORT									
511001	SALARIES AND WAGES- PERMANENT	588,477	622,599	622,599	346,189	634,240	634,240	11,641	1.9%
511098	RESTORE	-	-	-	-	-	-	-	- %
513000	OVERTIME	71,509	90,000	90,000	73,019	90,000	90,000	-	- %
514005	LONGEVITY PAY	5,682	6,175	6,175	3,658	3,825	3,825	(2,350)	(38.1%)
515002	CELL PHONE REIMBURSEMENT	-	-	-	-	-	-	-	- %
519004	SICK-LTIA BUYBACK	-	-	-	-	-	-	-	- %
519006	ATTENDANCE BONUS	-	2,500	2,500	-	2,500	2,500	-	- %
519010	VACATION-EARNED BUYBACK	-	2,800	2,800	-	1,500	1,500	(1,300)	(46.4%)
	PERSONNEL SERVICES	**665,668**	**724,074**	**724,074**	**422,866**	**732,065**	**732,065**	**7,991**	**1.1%**
521000	ELECTRICITY	97,244	90,000	90,000	45,293	92,000	92,000	2,000	2.2%
521001	HEAT	12,813	12,000	12,000	2,200	12,000	12,000	-	- %
521002	VEHICLE FUEL	12,016	21,000	21,000	6,808	18,000	18,000	(3,000)	(14.3%)
521004	AVIATION FUEL	1,715,951	2,700,000	2,700,000	994,845	2,700,000	2,700,000	-	- %
524000	R&M BUILDINGS	13,234	12,500	12,500	10,355	12,500	12,500	-	- %
524200	R&M VEHICLES	1,878	10,000	10,000	10,298	10,000	10,000	-	- %
530004	TECHNICAL SERVICES	33,994	27,000	27,000	4,881	27,000	27,000	-	- %
530038	LEGAL SERVICES AIRPORT	1,837	3,500	3,500	1,493	3,500	3,500	-	- %
530050	SEWER MAINTENANCE	-	50,000	50,000	13,316	100,000	100,000	50,000	100.0%
530101	MEETINGS, EDUC & TRAINING	3,244	2,000	2,000	2,222	2,000	2,000	-	- %
530102	ADVERTISING	463	500	500	-	500	500	-	- %
534000	TELEPHONE	1,537	2,400	2,400	821	2,000	2,000	(400)	(16.7%)
542000	OFFICE SUPPLIES	1,747	3,000	3,000	2,461	3,000	3,000	-	- %
543002	EQUIPMENT MAINT SUPPLIES	4,618	6,000	6,000	2,230	6,000	6,000	-	- %
570000	OTHER CHARGES & EXPENDITURES	6,738	3,000	3,000	3,591	3,000	3,000	-	- %
573000	DUES AND MEMBERSHIPS	464	1,350	1,350	494	1,350	1,350	-	- %
574003	INSURANCE PREMIUMS	27,049	28,600	28,600	22,584	29,500	29,500	900	3.1%
580001	EQUIPMENT	1,353	2,000	2,000	1,952	2,000	2,000	-	- %
	OTHER EXPENSES	**1,936,180**	**2,974,850**	**2,974,850**	**1,125,844**	**3,024,350**	**3,024,350**	**49,500**	**1.7%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**- %**

AIRPORT FUND

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
AIRPORT ENTERPRISE FUND									
710 G - DEBT SERVICE									
591000	LONG TERM DEBT	25,000	30,000	30,000	-	30,000	30,000	-	- %
	OTHER EXPENSES	**25,000**	**30,000**	**30,000**	**-**	**30,000**	**30,000**	**-**	**- %**
750 G - DEBT SERVICE									
591000	LONG TERM DEBT	13,400	12,150	12,150	6,075	10,650	10,650	(1,500)	(12.3%)
	OTHER EXPENSES	**13,400**	**12,150**	**12,150**	**6,075**	**10,650**	**10,650**	**(1,500)**	**(12.3%)**
752 G - DEBT SERVICE									
592000	SHORT TERM INTEREST	-	-	-	-	-	-	-	- %
	OTHER EXPENSES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**- %**
755 G - DEBT SERVICE									
593100	ISSUANCE COSTS	-	-	-	-	-	-	-	- %
	OTHER EXPENSES	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**- %**
TOTAL DEBT SERVICE		**38,400**	**42,150**	**42,150**	**6,075**	**40,650**	**40,650**	**(1,500)**	**(3.6%)**
915 G - OPEB TRUST FUNDING									
596910	TRANSFER TO OPEB TRUST	5,608	6,284	6,284	6,284	5,659	5,659	(625)	(9.9%)
	OTHER EXPENSES	**5,608**	**6,284**	**6,284**	**6,284**	**5,659**	**5,659**	**(625)**	**(9.9%)**
TOTAL AIRPORT ENTERPRISE FUND		**2,645,856**	**3,747,358**	**3,747,358**	**1,561,070**	**3,802,724**	**3,802,724**	**55,366**	**1.5%**

TOWN FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
SOLID WASTE ENTERPRISE FUND									
433 G - SOLID WASTE OPERATIONS									
511001	SALARIES AND WAGES- PERMANENT	224,411	243,503	276,138	160,093	285,679	285,679	9,541	3.5%
511099	NEW INITIATIVE	-	19,844	-	-	-	-	-	- %
513000	OVERTIME	64,264	53,615	53,615	38,397	53,615	53,615	-	- %
514005	LONGEVITY PAY	662	903	903	591	1,381	1,381	478	52.9%
519004	SICK-LTIA BUYBACK	-	-	-	-	-	-	-	- %
519006	ATTENDANCE BONUS	-	1,050	1,050	-	1,400	1,400	350	33.3%
519010	VACATION-EARNED BUYBACK	-	869	869	-	1,057	1,057	188	21.6%
	PERSONNEL SERVICES	**289,337**	**319,784**	**332,575**	**199,081**	**343,132**	**343,132**	**10,557**	**3.2%**
521000	ELECTRICITY	5,658	9,000	9,000	3,407	9,000	9,000	-	- %
521002	VEHICLE FUEL	34,193	48,550	48,550	17,102	48,550	48,550	-	- %
527300	EQUIPMENT RENTAL	12,385	14,000	14,000	8,233	14,000	14,000	-	- %
529503	OPERATION OF TRANSFER STATION	8,866	37,000	37,000	20,699	37,000	37,000	-	- %
530013	TECHNICAL SERVICES	7,500	21,945	21,945	7,500	21,945	21,945	-	- %
530101	MEETINGS, EDUC & TRAINING	-	500	500	-	500	500	-	- %
530702	RECYCLING SERVICES	25,333	47,550	47,550	16,754	47,550	47,550	-	- %
530703	TIPPING & DISPOSAL - TOWN	234,319	228,184	228,184	124,268	243,100	243,100	14,916	6.5%
530704	TIPPING & DISPOSAL - SCHOOL	-	-	-	-	-	-	-	- %
530707	TIPPING & DISPOSAL RECYCLING	25,573	28,000	28,000	20,134	28,000	28,000	-	- %
534004	PRINTING	79	800	800	-	800	800	-	- %
542009	PAYT BAGS	96,230	106,298	106,298	62,413	106,298	106,298	-	- %
548001	VEHICLE MAINTENANCE SUPPLIES	37,759	45,540	45,540	7,153	45,540	45,540	-	- %
553005	RECYCLING SUPPLIES	-	5,000	5,000	-	5,000	5,000	-	- %
572001	MILEAGE REIMBURSEMENT	379	300	300	124	300	300	-	- %
573000	DUES AND MEMBERSHIPS	4,850	4,675	4,675	4,950	4,675	4,675	-	- %
	OTHER EXPENSES	**493,124**	**597,342**	**597,342**	**292,738**	**612,258**	**612,258**	**14,916**	**2.5%**
580013	DEPARTMENTAL EQUIPMENT	-	-	-	-	-	-	-	- %
	DEPARTMENTAL EQUIPM	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**- %**
915 G - OPEB TRUST FUNDING									
596910	TRANSFER TO OPEB TRUST	2,675	2,495	2,495	2,495	3,027	3,027	532	21.3%
	OTHER EXPENSES	**2,675**	**2,495**	**2,495**	**2,495**	**3,027**	**3,027**	**532**	**21.3%**
TOTAL SOLID WASTE ENTERPRISE FUND		**785,136**	**919,621**	**932,412**	**494,314**	**958,417**	**958,417**	**26,005**	**2.8%**

TOWN OF PLYMOUTH
PRELIMINARY BUDGET REPORT BY OBJECT
FY2026 - Projection 22601

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
CABLE ACCESS ENTERPRISE FUND									
123 G - CABLE PUBLIC ACCESS									
520100	PURCHASE OF SERVICES GOV'T	959,967	1,000,000	1,000,000	700,892	1,000,000	1,000,000	-	- %
520300	PURCHASE OF SERVICES SCHOOL	494,528	525,000	525,000	361,065	525,000	525,000	-	- %
530500	LEGAL SERVICES	-	10,000	10,000	-	10,000	10,000	-	- %
570000	OTHER CHARGES & EXPENDITURES	-	5,000	5,000	-	5,000	5,000	-	- %
580013	DEPARTMENTAL EQUIPMENT	-	5,000	5,000	-	5,000	5,000	-	- %
	OTHER EXPENSES	**1,454,495**	**1,545,000**	**1,545,000**	**1,061,957**	**1,545,000**	**1,545,000**	**-**	**- %**
TOTAL CABLE ACCESS ENTERPRISE FUND		**1,454,495**	**1,545,000**	**1,545,000**	**1,061,957**	**1,545,000**	**1,545,000**	**-**	**- %**

ENTERPRISE FUNDS

ACCOUNT INFORMATION		2024 Actual	2025 Original	2025 Revised	2025 YTD Actual	2026 Department Request	2026 Finance Committee	Variance 2026 to 2025	% Variance
INDIRECT ENTERPRISE COSTS									
440 G - SEWER									
596000	TRS TO GENERAL FUND	454,438	520,500	520,500	347,000	-	511,173	(9,327)	(1.8%)
450 G - WATER									
596000	TRS TO GENERAL FUND	1,621,014	1,703,260	1,703,260	1,135,508	-	1,776,968	73,708	4.3%
482 G - AIRPORT									
596000	TRS TO GENERAL FUND	340,000	446,834	446,834	297,890	-	433,477	(13,357)	(3.0%)
433 G - SOLID WASTE OPERATIONS									
596000	TRS TO GENERAL FUND	328,923	361,756	361,756	241,172	-	430,722	68,966	19.1%
TOTAL INDIRECT ENTERPRISE COSTS		**2,744,375**	**3,032,350**	**3,032,350**	**2,021,570**	**-**	**3,152,340**	**119,990**	**4.0%**